### CITY OF VANCOUVER

### BRITISH COLUMBIA

### ANNUAL FINANCIAL REPORT

2007

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### Vancouver City Council



Mayor Sam Sullivan



Suzanne Anton



Elizabeth Ball



David Cadman



Kim Capri



George Chow



Heather Deal



Peter Ladner



B.C. Lee



Raymond Louie



Tim Stevenson

#### **Corporate Management Team**

City Manager

Deputy City Manager

Deputy City Manager

Chief Constable

**Director of Legal Services** 

City Librarian

General Manager of Community Services

Deputy General Manager of Community Services Group

General Manager of Corporate Services

General Manager of Engineering Services

General Manager of Fire and Rescue Services

General Manager of Human Resource Services General Manager of Parks and Recreation

General Manager of Olympic and Paralympic Operations

J. Rogers, M.P.A.

J. L. Andrews, P. Eng.

J. T. Ridge, M.A., M.P.A.

J. Chu, B.B.A, M.B.A.

F. Connell, LL.B.

P. Whitney, M.L.S.

J. Forbes-Roberts, B.A. Honours, B.Arch.

D. McLellan, B.E.S, M.C.I.P.

E. Lo, B. Comm, M.B.A., C.M.A.

T. Timm, P. Eng.

R. Holdgate

M. Zora, B.Comm.

S.J. Mundick, B.R.I.S., R.D.M.R.

D. Rudberg, P.Eng.

#### **Financial Services**

Director of Finance

Director of Financial Services

Director of Financial Planning and Treasury

Manager of Financial Reporting

**Director of Budget Services** 

E. Lo, B. Comm, M.B.A., C.M.A. E. Lee, B. Comm, C.A. K.B. Bayne, B.A., M.Sc. (Bus.) N. Lok, B. Comm, C.G.A.

S. Baxter, B.A.

A. Klein, B.Comm, M.B.A.

#### City Clerk

City Auditor
KPMG IIP, Chartered Accountants

Banker Bank of Montreal

Agents - Worldwide RBC Dominion Securities Inc. CIBC World Markets Inc.

Fiscal Agent for Certain Functions Relating to Eurobond Issues Royal Bank of Canada, London

Relating to Book Entry Only Issues Canadian Depository for Securities Ltd.

#### **Vancouver Public Library Board**

City Librarian – P. Whitney

J. Andersen - Chair

E. Kazemi - Vice-Chair

L. Bohach - Vice-Chair

C. Hansen, School Board Representative

H. Holden, Parks and Recreation Representative

Councillor E. Ball - Council Liaison

A. Cowan L. Mathison S. Daub D. Millward C. Grauer E. Soorany

L. Kuehn

#### **Vancouver Police Board**

Chief Constable - J. Chu

Mayor S. Sullivan - Chair

J. Adams P. Marfleet T. La Liberté D. Parker M. McNeil G. Wong

#### **Vancouver Civic Theatres Board**

Director - R. Ackerman

Directors Emeritus - N. Young

B. McLean - Chair

C. Davies - Vice-Chair

Councillor R. Louie - Council Liaison

M. Davidson

B. Noon

K. Heller

W. Soobis

L. Kennedy

#### **Board of Parks and Recreation**

General Manager - S. Mundick

K. Houghton - Chair

I. Robertson - Vice-Chair

A. De Genova

L. Woodcock

S. Herbert

M. Zlotnik

H. Holden

#### Board of School Trustees for School District No. 39 (Vancouver)

Superintendent of Schools - C. Kelly

Secretary-Treasurer - B. Ng

C. Hansen - Chair

C. Gibson - Vice-Chair

A. Blakey

D. Lee

K. Denike

A. Wong

E. Gregory

S. Wong

S. Gregson

City Hall, Vancouver April 8, 2008

#### Mayor S. Sullivan and Members of Council

It is my pleasure to submit the Consolidated Financial Statements for the City of Vancouver for the year ended December 31, 2007. These financial statements include the financial position and results of operations of the City including its boards and City-owned/controlled corporations.

#### 2007 Financial Highlights

The City continued to maintain a strong financial position in 2007:

- Total assets which comprises of Financial Assets and Physical Assets, increased by \$2.0 billion (20%) to approximately \$12.0 billion. The increase was mainly due to an increase in Capital Assets.
- The cash position including temporary investments, amounted to \$877.7 million compared to \$702.3 million at the end of 2006. The increase of \$175.4 million (25.0%) was mainly due to the issuance of \$125.0 million City of Vancouver debenture in late 2007 and an increase in reserves for specific purposes by \$60.7 million.
- Through tight fiscal control, the City was able to manage expenditures within the Operating Budget envelope ending the year with an excess of revenues over expenditures of \$2.3 million.
- Expenditures on capital works totaled \$191.8 million, compared to \$169.3 million in 2006, a 13.3% increase.
- Total debt outstanding at year end was \$590.4 million (2006 \$505.9 million), of which \$514.6 million was held externally; the balance of \$75.8 million was held by the Sinking Fund. Of this internally held debt, \$14.8 million is to be recovered from individual property owners through local improvement charges.
- Deferred income increased by \$32.7 million and is mainly comprised of development cost levies which totalled \$105.1 million at year end.
- Reserves set aside for specific purposes increased during 2007 by \$60.7 million to \$399.9 million.
- Work stoppage savings of \$11.8 million was transferred to a reserve to reduce 2008 property taxes as directed by Council.
- Funding of \$2.5 million was provided for future payroll benefit obligations. To date, total funding of \$24.0 million has been provided in reserves to meet increased employment related payments due to anticipated retirement of long term staff over the next 5 to 10 years.

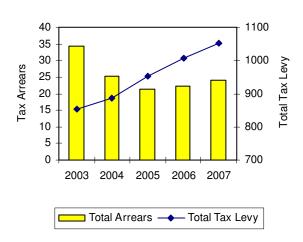
#### Property Tax Receivable

Property tax collection remained strong. As the chart shows, over the last five years, although tax levies have increased, the total tax arrears have declined from over \$34.3 million in 2003 to \$24.1 million in 2007.

The collection of 2007 property taxes, including those amounts raised for other taxing authorities, amounted to \$1.0 billion, or 98.7% of the total 2007 property taxes levied. During the year, the City also collected \$13.6 million (61.3%) of the \$22.2 million property tax in arrears at the beginning of 2007.

At year end, tax prepayments were \$41.1 million compared to \$35.6 million at the end of 2006, an increase of 15.4%. Enrolment in the City's Tax Instalment Pre-Payment Plan has been increasing since its inception in 1999 and currently there are over 9,100 accounts.

#### Tax Levy and Arrears (\$Millions)



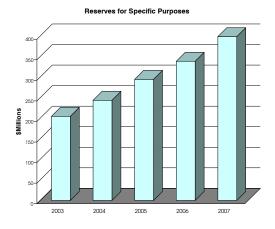
#### Reserves

Under legislative or Council authority, the City has established a number of specific purpose reserves. At the end of 2007, these reserves totalled \$399.9 million, up \$60.7 million over 2006 or a 17.9% increase. The most significant reserve balances and changes were:

- Community Amenity contributions from developers amounted to \$6.6 million and were offset by expenditures of \$3.3 million bringing the total reserve balance to \$47.4 million.
- Future Revenue Fund Budgets Reserve increased by \$11.9 million to \$49.0 million and this includes work stoppage savings of \$11.8 million that will be used to reduce 2008 property taxes.
- Funding for future debt charges of \$10.2 million was transferred into the Future Debt Repayment Reserve bringing the balance to \$17.0 million.
- \$15.0 million of the Olympic Legacy Facilities Reserve was provided by VANOC to assist in the development and post-event conversion of Olympic Venues (Hillcrest Complex and 2 skating rinks).
- The Olympic Legacy Reserve of \$9.1 million was established through a transfer of funds from the Solid Waste Capital Reserve and revenues from the extension of a lease of a City property.
- The Olympic Village Trust Reserve was drawn down by \$15.9 million to fund the development of the Southeast False Creek Olympic Village site leaving the year end balance at \$14.5 million.
- The Plant and Equipment Reserve which funds the long term equipment replacement plan increased by \$3.6 million to \$38.4 million. The reserve is funded by internal equipment charges provided in the Operating

and Capital Budgets and in 2007 this amounted to \$19.3 million. Actual expenditures drawn on the reserve were \$15.7 million.

- The Stanley Park Restoration Reserve received \$6.1 million in contributions from the public and the Federal and Provincial governments offset by \$3.0 million expenditures in 2007.
- The Solid Waste Capital Reserve is being accumulated to fund closure and post-closure costs at the City's landfill. During the year the reserve increased by \$4.9 million to \$72.6 million as a result of net income from solid waste operations of \$6.5 million and interest of \$2.7 million less a transfer of \$4.0 million to the Olympic Legacy Reserve.
- Water and Sewer Utility Rate Stabilization Reserves increased by \$4.6 million as a result of surpluses from operations.



#### Revenue Fund

The Revenue Fund accounts for the general operations for the City. Spending authority and control for the fund are provided by Council through the annual Operating Budget.

The major impact on the City's Revenue Fund was the withdrawal of services by CUPE 15, CUPE 1004, and CUPE 391 for approximately 12 weeks between July and October 2007. Only the Vancouver Police Department and the Fire and Rescue Services Department remained fully operational during this period. This resulted in expenditure savings offset by loss in revenues. As directed by Council, the net savings have been transferred to reserve to reduce 2008 property taxes by \$11.8 million and utility fees by \$3.7 million.

Revenues for the year totaled \$924.1 million and expenditures, debt repayments and transfers amounted to \$921.8 million, resulting in a net income of \$2.3 million. The total fund balance of the Revenue Fund currently stands at \$14.6 million, compared to \$12.3 million in 2006. The following highlights the major changes in revenues and expenditures.

Total operating revenues increased by \$26.6 million from 2006 mainly due to:

- An increase in net taxation revenue of \$25.9 million or 5.1% from \$507.5 million to \$533.4 million. City Council approved a 3.98% increase in the property tax levy in 2007 that generated \$22.0 million in tax revenues (including \$6.5 million from new construction).
- An increase in water utility user fees of \$5.1 million (7.4%) was due to a Council approved rate increase of 6.0% to reflect rising regional water costs, as well as higher metered water consumption in the year.

#### REPORT OF THE DIRECTOR OF FINANCE

- A decrease in solid waste utility user fees of \$2.4 million (5.8%) mainly due to reduced disposal receipts
  that occurred as a result of the 2007 work stoppage, partially offset by a Council approved rate increase of
  27.0% to yard trimmings fees for the new automated program and higher recyclable revenues.
- An increase in sewer utility user fees of \$2.3 million (7.0%) was due to a Council approved rate increase of 6.4% and growth in metered consumption.
- A decrease in other fees, rates and cost recoveries of \$6.6 million (3.6%) due to a combination of the following:
  - \$13.3 million in reduced revenue during the 2007 work stoppage.
  - Planned theatre closures for renovations, resulting in \$1.5 million reduced rental revenue.
  - \$2.4 million increase in on-street parking revenues due to Council approved increases in rates and expansion of meter zones.
  - \$0.7 million increase in by-law enforcement revenue due to Council approved increase in fine rates.
  - An increase in secondment recoveries of \$1.4 million due to a higher number of police officers being assigned to other agencies.
  - A \$2.9 million increase in developer contributions for amenity bonuses.
- An increase in provincial revenue sharing grants and contributions of \$2.8 million (15.7%) due to the city receiving a larger share of the provincial traffic fine revenue and increased gaming revenue.
- An increase in investment income of \$1.9 million (10.7%) due to higher cash balances, \$0.5 million related to the 2007 work stoppage, and higher interest rates.

Total operating expenditures amounted to \$784.0 million, an increase of \$22.7 million (3.0%). This increase is primarily due to the increase in wages and fringe benefits related to the new employment contracts with the City's bargaining groups which added \$14.2 million to the 2007 expenditures.

Other major areas of change in expenditures were:

- As a result of the 2007 work stoppage, expenditure savings were realized within non-utility operations (\$24.5 million), the Water Utility (\$1.5 million) and the Solid Waste Utility (\$0.9 million). The net savings, after considering loss in revenue, were transferred to reserve to reduce 2008 property taxes by \$11.8 million and utility fees by \$3.7 million (Water Utility \$1.5 million, Solid Waste Utility \$1.8 million and Sewer Utility \$0.4 million) as directed by Council.
- A one time vacation payout incentive offered to city employees as part of the labour negotiations amounting to \$2.6 million.
- An increase of \$5.9 million in the cost of water charged by the Greater Vancouver Water District which increased rates by 19.7%.
- A \$2.2 million increase in the Greater Vancouver Sewerage & Drainage District levy charged to the Sewer Utility due to an increased amount of capital work being carried out by Metro Vancouver.
- A liability accrual for the future cost of closing the landfill of \$15.2 million. A recent detailed design review
  for the closure of the first phase of the landfill was conducted and the updated costs and timelines were
  applied to the future liability of closing the entire landfill. The main reasons for the increase include a
  change in the cover system from soil based to a geomembrane (plastic) cover system, which reduces
  leachate and maximizes landfill gas collection and updates to the landfill gas management in the year 2012.
- Increase in Emergency Communications 911 (E-Comm) of \$4.4 million due to a \$2.8 million one-time loan repayment and increased costs related to new system implementations.
- Police expenditures increased mainly due to filling vacant positions (\$3.0 million), full-year impact of the
  approval of additional police officers and civilians by Council (\$1.6 million) and increased overtime
  expenditures related to extra patrols in the Granville Entertainment district, increased response to protests,
  sporting events and criminal activity (\$2.0 million).

#### Capital Fund

The Capital Fund accounts for the City's capital expenditures and programs supporting civic infrastructure as well as the related financing. It also holds all properties required for civic use and the related long term debt. Spending authority and control are provided through the annual Capital Budget which in turn is guided by the Three Year Capital Plan approved by Council.

#### REPORT OF THE DIRECTOR OF FINANCE

The Capital Fund balance increased by \$24.8 million resulting in a negative fund balance of \$0.1 million (2006 – negative fund balance of \$25.0 million). The change is mainly due to:

- \$67.1 million in revenue including \$15.0 million from VANOC for Olympic venues, \$10.2 million from the Federal and Provincial governments for various projects, \$14.2 million in community amenity contributions and development cost levies from developers, \$10.1 million in water and sewer connection fees and \$4.5 million interest revenue and \$4.1 million in cost recoveries.
- \$23.7 million net transfers from reserves and other funds, the most significant being the \$24.8 million transfer from Revenue Fund Operating Budget to fund capital projects.
- \$191.8 million capital expenditures which included:

		\$ Million
•	Streets, traffic and safety	41.8
	Traffic calming plans, streetlights, signals, sidewalks,	
	Skytrain and Canada Line stations	
•	Main sewer construction and sewer abatement projects	22.3
	Cambie & Heather, Upper Canoe Creek, Fraser and China Creek basins	
•	Water works distribution system	16.2
•	Vehicle and equipment purchases	16.4
•	Parks, community centres, playing fields, ice rinks	32.4
	Sunset Community Centre, Stanley Park restoration, Percy Norman	
	Aquatic Centre, Killarney and Trout Lake skating rinks, Hillcrest Curling centre	
•	Construction and capital maintenance of City buildings and systems	41.7
	Civic Theatres upgrades, #1 Kingsway, Mountain View Cemetery	
•	Technology infrastructure	10.0
	Hardware upgrades, Infrastructure Management, Access Vancouver program	
•	Daycare, social housing and community services facilities	7.4

In November 2005, the electorate approved borrowing authority of \$170.6 million to finance the maintenance and replacement of existing and construction of new streets, parks and facilities infrastructure as part of the 2006-2008 Capital Plan. Council has also indicated it will approve an additional \$129.3 million in borrowing authority for sewer and water capital expenditures to complete that plan. At year end, Council had allocated \$152.0 million of general plebiscite borrowing authority and \$84.7 million of sewer and water borrowing authority in the Capital Budget. These new borrowing authorities are in addition to approximately \$19.5 million of general borrowing authority remaining from the 2003-2005 Capital Plan. In September 2007 the City issued \$125.0 million, 4.70% Non-callable Sinking Fund Debentures due December 1, 2017 utilizing the balance of the 2003-2005 borrowing authorities and \$105.5 million of the 2006-2008 authorities.

#### Capital Financing Fund

The Capital Financing Fund (CFF) provides funds for the internal financing of capital projects. \$82.7 million was advanced to the Capital Fund and \$6.3 million to the Property Endowment Fund. The interim financing will be repaid with interest from future operating savings or additional fees and service charges.

The CFF holds the City's Solid Waste Capital Reserve which accumulates funds to meet closure and post closure costs at the City's landfill site. At year end, the balance of the reserve was \$72.6 million. The present liability is calculated based on the ratio of utilization to the total capacity of the landfill site and the discounted value of future estimated cash flows associated with closure and post-closure activities. At year end, the liability amounted to \$40.2 million, with the remaining capacity of 17.9 million tonnes (54.1% of total capacity) to be utilized by 2042.

The CFF also holds the Olympic Village Trust reserve which at year end had a balance of \$14.5 million remaining after expending \$15.9 million on the construction of the Athletes' Village in Southeast False Creek.

#### Sinking Fund

The Sinking Fund holds the accumulation of annual principal instalments collected through tax levies, together with interest earned to provide for the retirement of principal at maturity. As at December 31, 2007, the Sinking Fund reserve for debt retirement was \$157.4 million.

The Sinking Fund held \$75.8 million of City of Vancouver debentures at year end as investments. \$47.3 million of the reserve for debt retirement relates to internally held debt, with the remaining \$110.1 million reserve set aside for externally held debt.

#### **Property Endowment Fund**

The Property Endowment Fund (PEF) accounts for real estate properties not required for civic purposes including non-market housing sites, other residential and commercial properties and parking garages. These properties are generally managed on a commercial basis generating income to benefit current and future citizens.

The PEF had a negative fund balance at year end of \$26.4 million, a decrease of \$17.4 million from 2006 due mainly to significant capital expenditures. Net revenues from parking and property lease and rentals amounted to \$24.7 million. Property sales amounted to \$39.0 million and included the East Fraser lands sale.

In 2007, PEF capital expenditures amounted to \$92.9 million compared to \$59.6 million in 2006. Of this amount, \$50.6 million was spent on the Southeast False Creek redevelopment project, \$3.8 million was spent on parking structures including renovations to the Kerrisdale Parkade. Five properties for non-market housing were purchased for \$27.2 million and a further \$6.4 million was spent on the construction of market rental housing in the #1 Kingsway civic complex.

On an annual basis, \$7.0 million of the net revenue from operations is transferred to the Revenue Fund to support general operations. The PEF also funded \$2.1 million of administrative expenses in the Operating Budget.

#### **Future Accounting and Reporting Changes**

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As stated in the 2006 Annual Report, the Public Sector Accounting Board (PSAB) standard for the accounting and reporting of tangible capital assets must be adopted for the 2009 financial statements. The new standard will result in significant changes in financial statement presentation requiring capital assets to be recorded at amortized historical cost. The major impact of this for the City will be a reduction in the carrying value of the City's land assets (from assessed values to historical cost) and the recording of depreciation for all depreciable assets.

To ensure compliance, the City is implementing an Infrastructure Management System to assist City departments with inventorying and valuing public works, facilities and parks assets.

PSAB has also issued a standard for Segment Disclosure which requires the reporting of revenues and expenses by segment or function commencing with the 2008 financial statements.

#### Conclusion

The City of Vancouver has continued to maintain a strong financial position going into 2008. The financial strength of the City reflects the careful attention to prudent financial management provided by Council and staff.

Respectfully submitted,

Estelle Lo Director of Finance



KPMG LLP
Chartered Accountants
PO Box 10426 777 Dunsmuir Street
Vancouver BC V7Y 1K3
Canada

Telephone (604) 691-3000 Fax (604) 691-3031 Internet www.kpmg.ca

### AUDITORS' REPORT TO THE MAYOR AND COUNCILLORS OF THE CITY OF VANCOUVER

We have audited the consolidated statement of financial position of the City of Vancouver (the "City") as at December 31, 2007 and the consolidated statements of financial activities and cash flows for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles. As required by the Vancouver Charter, we report that, in our opinion, these principles have been applied, to the consolidated financial statements, on a basis consistent with that of the preceding year.

Chartered Accountants

LPMG LLP

Vancouver, Canada March 28, 2008

> KPMG LLP, a Canadian limited liability partnership is the Canadian member firm of KPMG International, a Swiss cooperative.

# CITY OF VANCOUVER Consolidated Statement of Financial Position As at December 31 (\$000s)

	2007	2006
FINANCIAL ASSETS		
Cash (Note 2) Temporary investments (Note 2) Accounts receivable and accrued interest (Note 3) Local improvement receivable Property taxes receivable Lease agreement receivable (Note 10(f))	\$ 71,437 806,267 72,064 13,536 24,059 54,296 1,041,659	\$ 71,528 630,783 71,960 15,432 22,238 56,225 868,166
LIABILITIES		
Accounts payable and accrued liabilities (Note 3) Mortgage and loan agreements (Note 10(f)) Long term debt (Note 6) Deferred income and development cost levies	360,292 63,403 514,586 106,429 1,044,710	300,899 66,923 428,631 73,692 870,145
NET DEBT	(3,051)	(1,979)
PHYSICAL ASSETS		
Inventory Capital assets (Note 4)	15,306 10,953,893 10,969,199	13,807 9,096,785 9,110,592
NET ASSETS	\$ 10,966,148	\$ 9,108,613
MUNICIPAL EQUITY		
Equity in capital assets (Note 5) Reserve for debt retirement (Note 6) Reserves (Note 7) Fund balances (Note 8) Obligations to be funded from future revenue (Note 9)	\$ 10,425,188 110,136 399,893 157,154 (126,223) \$ 10,966,148	\$ 8,652,316 92,621 339,149 132,240 (107,713) \$ 9,108,613

Contingencies and commitments (Note 10) See accompanying Notes to Consolidated Financial Statements

# CITY OF VANCOUVER Consolidated Statement of Financial Activities Years ended December 31 (\$000s)

	2007	2006
REVENUE		
Property taxes, penalties and interest Water fees Solid waste fees Sewer fees Other fees, rates and cost recoveries Revenue sharing, grants and contributions Investment income Rental and lease income Sale of property	\$ 533,377 73,950 40,388 35,505 308,145 28,332 33,062 44,654 38,976 1,136,389	\$ 507,511 68,859 42,790 33,185 313,227 18,586 30,079 43,020 8,055 1,065,312
EXPENDITURES		
General government Police protection Fire protection Engineering Water utility Solid waste Sewer utility Planning and development Recreation and parks Community and cultural services	128,654 189,268 96,465 158,368 70,418 46,569 71,977 57,993 164,887 151,364 1,135,963	117,564 178,991 81,220 170,675 69,832 45,316 80,029 63,853 160,085 92,943 1,060,508
DEBT, TRANSFERS AND OTHER		
Debt Principal repayments New issues Net transfers (to) from reserves Change in obligations to be funded from future revenue	(40,763) 125,000 (78,259) 18,510 24,488	(139,072) - 30,922 894 (107,256)
CHANGE IN FUND BALANCES	24,914	(102,452)
FUND BALANCES (Note 8) Beginning of year End of year	132,240 \$ 157,154	234,692 \$ 132,240

See accompanying Notes to Consolidated Financial Statements

# CITY OF VANCOUVER Consolidated Statement of Cash Flows Years ended December 31 (\$000s)

	2007	2006	
CASH PROVIDED BY (USED IN):			
Operations			
Net revenue	\$ 426	\$	4,804
Change in non-cash items	90,729		45,042
	91,155		49,846
Financing			
Debt issued	125,000		-
Debt repayments	(40,763)		(139,072)
	84,237		(139,072)
Investing			
Net (purchase) sale of temporary investments	(175,483)		89,647
NET INCREASE (DECREASE) IN CASH	(91)		421
CASH			
Beginning of year	71,528		71,107
End of year	\$ 71,437	\$	71,528

See accompanying Notes to Consolidated Financial Statements.

The City of Vancouver was incorporated in 1886 and is governed by the Vancouver Charter, a private bill consented to by the Legislative Assembly of the Province of British Columbia.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

#### (a) Basis of Presentation

The consolidated financial statements of the City have been prepared, in all material respects, in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA).

#### (b) Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenue, expenditures, and changes in fund balances of all funds of the reporting entity. The reporting entity is comprised of all the organizations that are accountable for the administration of their financial affairs and resources to Council and that are owned or controlled by the City. Inter-fund and inter-corporate balances and transactions have been eliminated. The entities included are as follows:

**Outside Boards** 

Parks & Recreation Vancouver Police

Vancouver Public Library Vancouver Civic Theatres

Owned/Controlled Entities

Hastings Institute Inc.

Vancouver Civic Development Corporation
Harbour Park Development Ltd.

Vancouver Civic Development Corporation
City of Vancouver Public Housing Corporation

Parking Corporation of Vancouver Pacific National Exhibition

Also included in these statements are certain assets owned by the City that are managed by the following organizations:

Vancouver Art Gallery Society
Vancouver Museum

H.R. MacMillan Space Centre
Vancouver Maritime Museum

#### (c) Fund Accounting

The resources and operations of the City are comprised of the funds listed below. Supporting schedules to the consolidated financial statements are included to show the financial activities and balance of each fund.

#### Capital

Accounts for capital expenditures supporting civic infrastructure and holds all properties required for civic use and the related long term debt.

#### Revenue

Accounts for revenue and expenditures for the general operations of the City including sewer, solid waste and water utilities.

#### **Property Endowment**

Accounts for properties not required for civic use which are leased to third parties, or held for, or are being developed for resale or lease.

#### Sinking

Accounts for the accumulation of instalments generated from tax levies in accordance with the actuarial requirements for the retirement of sinking fund debt at maturity.

#### Capital Financing

Accounts for funds designated for the financing of capital works, for the acquisition of the City's debentures and for funds set aside for the City's solid waste disposal program.

#### 1. SIGNIFICANT ACCOUNTING POLICIES - continued

#### (d) Basis of Accounting

- (i) Revenue is recorded in the period in which the transactions or events that gave rise to the revenue occur. Amounts that have been received in advance of services being rendered are recorded as deferred revenue until the City discharges the obligations that led to the collection of funds.
- (ii) Expenditures are recorded in the period in which the goods or services are acquired and a liability is incurred.
- (iii) Inventory of supplies and materials are valued at cost with allowances made for obsolete stock. Cost is determined on a moving average basis.
- (iv) The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and the reported amounts of revenue and expenditures during the reporting period. Actual results will depend on future economic events and could differ from the estimates. Adjustments, if any, will be reflected in the period of settlement or upon a change in the estimate.

#### (e) Capital Assets

#### (i) Capital Fund (for civic use)

Capital assets purchased or constructed and work-in-progress are reported as capital expenditures in the period the expenditures are incurred. Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the related capital costs.

Capital assets are recorded in the Capital Fund on the following basis:

Land - At 'actual' value for assessment purposes as determined annually by the B.C. Assessment Authority

Waterworks and engineering assets – At cost less accumulated depreciation. Depreciation is provided at varying rates determined by the City Engineer and is reflected as a reduction in the City's equity in capital assets.

Buildings - at cost.

Plant and equipment - at cost.

Artworks and artifacts - at estimated and/or insured values.

#### (ii) Property Endowment Fund (for sale or lease)

Capital assets are recorded in the Property Endowment Fund on the following basis:

Land - At 'actual' value for assessment purposes as determined annually by the B.C. Assessment Authority. The development costs incurred are charged against equity to reflect their contribution to the increases in the 'actual' value of land.

Buildings - At cost less accumulated depreciation of \$53.9 million (2006 - \$47.6 million). Depreciation is charged against Equity in Capital Assets on a 5% straight-line basis on the buildings on parking sites, and on a 5% declining balance basis on leased buildings.

Equipment - At cost less accumulated depreciation of \$4.6 million (2006 - \$3.8 million). Depreciation is calculated on a 30% declining balance basis and is charged to Equity in Capital Assets.

Property subject to sale option - At option price. The land parcel is subject to purchase by the lessee at a minimum value of \$8.4 million (with an expiry date of January 31, 2015).

#### (f) Reserves for Future Expenditures

Reserves are established at the discretion of Council to set aside funds for future operating and capital expenditures. Transfers to and from reserves are reflected as an adjustment to the respective fund.

#### (g) Comparative Figures

Certain of the 2006 figures have been reclassified to conform to current year presentation.

#### 2. CASH AND TEMPORARY INVESTMENTS

Cash includes short-term investments with maturity dates within 90 days of acquisition. Temporary investments are comprised of money market instruments, term deposits, bankers acceptances and federal and provincial bonds with maturity dates greater than 90 days after acquisition. Investments are recorded at cost, adjusted for amortization of premiums or discounts.

	2007		2006
Cash	\$	24,057	\$ 9,119
Short-term investments (Maturity date within 90 days)		47,380	62,409
		71,437	71,528
Temporary investments (Maturity date greater than 90 days)		806,267	630,783
Total cash and investments	\$	877,704	\$ 702,311
Market Value of total cash and investments	\$	886,679	\$ 711,105

#### 3. ACCOUNTS RECEIVABLE AND ACCOUNTS PAYABLE

	2007		2006
Accounts receivable and accrued interest			
Accrued interest	\$ 11,233	\$	11,737
Utility receivables	18,594		18,412
Employee advances	2,521		2,723
Rental and lease receivables	1,557		5,589
Trade and other receivables	39,947		40,433
	73,852		78,894
Allowance for doubtful accounts	(1,788)		(6,934)
	\$ 72,064	\$	71,960
Accounts payable and accrued liabilities			
Payroll liabilities	\$ 43,369	\$	35,138
Advance deposits and receipts	99,563		93,587
Future obligations (Note 9)	126,223		107,713
Trade and other liabilities	91,137		64,461
	\$ 360,292	\$	300,899

#### 4. CAPITAL ASSETS

	Property					
	Capital	Endowment	2007	2006		
	Fund	Fund	Total	Total		
Land	\$ 5,945,864	\$ 2,464,554	\$ 8,410,418	\$ 6,725,234		
Buildings	516,295	132,453	648,748	580,842		
Property subject to sale option	-	8,365	8,365	8,365		
Leasehold interests	25,533	3,330	28,863	28,913		
Engineering assets	957,492	=	957,492	935,481		
Waterworks	328,491	-	328,491	324,246		
Assets under construction	40	89,936	89,976	39,385		
Plant, equipment, artworks and artifacts	459,210	2,450	461,660	435,408		
	\$ 8,232,925	\$ 2,701,088	10,934,013	9,077,874		
City of Vancouver Public Housing Corporation			9,365	10,055		
Pacific National Exhibition			10,515	8,856		
Total			\$ 10,953,893	\$ 9,096,785		

The City's assets are recorded in accordance with the Capital Assets accounting policies outlined in Note 1(e). The City is in the process of revising its accounting policies and developing new systems and procedures related to its Tangible Capital Assets in order to comply with PSAB Standard 3150 by December 31, 2009.

#### 5. EQUITY IN CAPITAL ASSETS

	2007		2006
Capital expenditures	\$ 287,636	\$	230,446
Debt issued	(125,000)		-
Debt principal repayments	40,764		139,071
Disposals	(10,703)		(3,362)
Depreciation	(55,340)		(52,987)
Increase in assessed values	1,642,439		749,132
Capital grants	(6,924)		(7,418)
Change in equity in capital assets	1,772,872		1,054,882
Balance, beginning of year	8,652,316		7,597,434
Balance, end of year	\$ 10,425,188	\$	8,652,316

#### 6. LONG TERM DEBT

Debenture debt is shown at its face amount. The City does not carry debt issued by other organizations.

Maturing In	General *	Lc	Local Improvements		Local Improvemen		s	Total
2008	\$ 30,220		\$	2,122		\$ 32,342		
2009	171,538			1,910		173,448		
2010	34,005			1,718		35,723		
2011	114,504			1,557		116,061		
2012	36,160			1,410		37,570		
Thereafter	189,198			6,033		195,231		
Total	575,625			14,750		590,375		
Internally held	(61,039)			(14,750)		(75,789)		
Net external debt	\$ 514,586		\$			\$ 514,586		

<sup>\*</sup> General including Waterworks

The rates of interest payable on the principal amount of the debentures range from 3.3% to 9.5% per annum. The weighted average interest rate on total debt to maturity is 4.73%. Total interest paid in 2007 on externally held debt amounted to \$22.1 million (2006 - \$30.1 million). All debentures are payable in Canadian funds.

Reserve for debt retirement at December 31, 2007 amounted to \$110.1 million (2006 - \$92.6 million).

#### 7. RESERVES

These amounts are set aside by Council resolution for specific purposes:

	Change				
	2006		During Year		2007
Affordable Housing	\$	7,324	\$	(3,276)	\$ 4,048
Art Gallery Operations		4,072		11	4,083
Capital Facilities		1,152		(199)	953
Childcare Endowment		6,026		724	6,750
Community Amenities		44,129		3,302	47,431
Cultural Precinct		5,144		(121)	5,023
Emerging Neighbourhood		4,601		1,495	6,096
Future Revenue Fund Budgets		37,021		11,946	48,967
Future Debt Repayment		6,801		10,237	17,038
Hastings Park		4,083		1,113	5,196
Library		4,588		1,346	5,934
Mortgage Debenture Retirement		5,714		(43)	5,671
Olympic Village Trust		30,410		(15,943)	14,467
Olympic Legacy		-		9,068	9,068
Olympic Legacy Facilities		-		15,502	15,502
Outstanding Commitments		11,726		3,619	15,345
Pacific National Exhibition		2,126		(434)	1,692
Park Board		3,676		(625)	3,051
Parking Sites		1,016		1,751	2,767
Plant and Equipment		34,823		3,604	38,427
Public Art		5,122		1,137	6,259
Self-insurance		18,753		736	19,489
Solid Waste Capital		67,727		4,876	72,603
Stanley Park Restoration		2,000		3,464	5,464
Water and Sewer Utility Rate Stabilization		24,432		4,637	29,069
Other		6,683		2,817	9,500
	\$	339,149	\$	60,744	\$ 399,893

#### 8. FUND BALANCES

			(	Change	
	2006		During Year		2007
Revenue Fund	\$	12,278	\$	2,276	\$ 14,554
Capital Fund		(24,980)		24,843	(137)
Capital Financing Fund		185,368		8,962	194,330
Sinking Fund		309		102	411
Property Endowment Fund		(8,948)		(17,403)	(26,351)
Harbour Park Development Ltd.		17		(1)	16
Vancouver Civic Development Corp.		9,612		414	10,026
Hastings Institute Inc.		185		38	223
Pacific National Exhibition		(2,265)		(2,715)	(4,980)
City of Vancouver Public Housing Corporation		(197)		(85)	 (282)
		171,379		16,431	187,810
Elimination for internally-held debt on consolidation		(39,139)		8,483	(30,656)
	\$	132,240	\$	24,914	\$ 157,154

#### 9. OBLIGATIONS TO BE FUNDED FROM FUTURE REVENUE

The following amounts are included in Accounts payable and accrued liabilities:

	 2007		2006
Deferred payroll costs	\$ 80,267	\$	77,270
Accrued interest on long term debt	5,753		5,477
Landfill closure and post-closure	 40,203		24,966
	\$ 126,223	\$	107,713

#### (a) Deferred Payroll Costs

Employees are entitled to earned benefits related to non-vested accumulating sick leave, sick leave gratuity and full vacation entitlement at retirement. Employees may also defer current vacation entitlements. The liability and expense for these post-employment benefits and compensated absences is recognized in the financial statements in the period in which employees render services and on the basis that the benefits are expected to be provided when the employees are no longer providing active service.

As well, certain employees are entitled to income continuation benefits under long term disability plans. The City recognizes a liability and expense for these post-employment benefits in the period when the event occurs that obligates the City to provide the benefit.

The liabilities reported in 2007 are based on an actuarial valuation as at December 31, 2003 using the following valuation assumptions:

	2007	2006
Discount rate	4.70%	4.70%
Inflation rate	2.00%	2.00%
Rate of compensation increase	3.08% to 5.00%	3.08% to 5.00%

Employee benefit liabilities as at December 31 are as follows:

2007		2006	
\$	23,207	\$	21,231
	13,124		12,601
	25,351		23,011
	8,606		9,884
	13,807		12,852
	84,095		79,579
	(3,828)		(2,309)
\$	80,267	\$	77,270
	\$	\$ 23,207 13,124 25,351 8,606 13,807 84,095 (3,828)	\$ 23,207 \$ 13,124 25,351 8,606 13,807 84,095 (3,828)

#### 9. OBLIGATIONS TO BE FUNDED FROM FUTURE REVENUE - continued

#### (a) Deferred Payroll Costs - continued

The continuity of the City's employee benefit liabilities are as follows:

	 2007		2006
Beginning of year	\$ 77.270	\$	71,692
Current service cost	6,684	·	9,029
Interest cost	3,721		3,427
Amortization of actuarial gain	221		356
Actual benefits paid	(7,629)		(7,234)
End of year	\$ 80,267	\$	77,270

The City manages the payment of these future payroll obligations as they come due in the current Operating Budget. The City has also provided funding of \$24.0 million (\$21.5 million in 2006) in a reserve.

#### (b) Landfill Closure and Post-Closure Costs

The City has agreed with the Ministry of Environment Lands and Parks to assume certain obligations in order to obtain the Operating Certificate for its landfill site. Those obligations include closure and post-closure liability. The present value of the City's estimated future liability for these expenditures is recognized as the landfill site's capacity is used and the reported liability of \$40.2 million (2006 - \$25.0 million) represents the portion of the estimated total expenditure recognized as at December 31, 2007. This liability and annual expenditure is calculated based on the ratio of utilization to total capacity of the site and the discounted estimated future cash flows associated with closure and post-closure activities. The discount rate of 4.70% was unchanged from 2006.

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The landfill site is expected to reach its capacity in 2042 and at year end the estimate of the remaining capacity is 17.9 million tonnes, which is 54.1% of the site's total capacity. At December 31, 2007, the discounted future cash flows for closure and post-closure cost is estimated at \$109.9 million (2006 - \$64.7 million) and reflects increased costs for an improved environmental cover for the site.

In accordance with an agreement between the City and the Greater Vancouver Sewerage and Drainage District, the City is responsible for 80% of the overall liability for closure and post-closure costs. The City has provided a reserve to fund future landfill capital expenditure and waste diversion programs with a balance as at December 31, 2007 of \$72.6 million (2006 - \$67.7 million).

#### 10. CONTINGENCIES AND COMMITMENTS

#### (a) Contingent Liability and Commitment

The City is contingently liable in respect of debentures of the Greater Vancouver Water District, the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Regional District.

The City is a shareholder and member of E-Comm, whose services include: regional 911 call centre for the Greater Vancouver Regional District, Wide Area Radio emergency communications network, dispatch operations and records management. The City holds 2 Class A shares (of a total 23 Class A and 25 Class B shared issued and outstanding at December 31, 2007). As a Class A shareholder, the City is committed to paying levies for services received under a cost-sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost-sharing formula, and amounted to \$18.6 million during the year (2006 - \$16.4 million).

#### (b) Collection of Taxes on Behalf of Other Taxing Authorities

The City is obligated to collect and transmit the tax levies of the following bodies. Such levies are not included in the revenue of the City.

Provincial Government – Schools Greater Vancouver Regional District Greater Vancouver Transportation Authority British Columbia Assessment Authority Municipal Finance Authority

#### 10. CONTINGENCIES AND COMMITMENTS - Continued

#### (c) Municipal Pension Plan

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusted pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory defined benefit pension plan with about 144,000 active members and approximately 51,000 retired members. Active members include approximately 35,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of plan funding. The most recent valuation as at December 31, 2006 indicated a surplus of \$438.0 million for basic pension benefits. The next valuation will be as at December 31, 2009 with results available in 2010. The actuary does not attribute portions of the surplus to individual employers. The City paid \$40.4 million during 2007 (2006 - \$40.5 million) for employer contributions to the Plan. Employee contributions during 2007 amounted to \$29.5 million (2006 - \$31.0 million).

#### (d) Contingent Legal Liabilities

As at December 31, 2007, there were various legal claims pending against the City arising in the ordinary course of its operations. The City has made provision for certain uninsured claims in its self-insurance liability reserve, but has made no specific provision for those where the outcome is presently indeterminable.

#### (e) Property Assessment Appeals

As at December 31, 2007, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The City makes an annual provision against property taxes receivable for the impact of appeals including specific provision where the results of an appeal are reasonably determinable and general provision for those where the outcome is presently indeterminable.

#### (f) Mortgage and Lease Agreements

Principal payments on mortgages over the next 5 years and thereafter are as follows:

2008	\$ 9,477
2009	2,835
2010	2,667
2011	3,547
2012	3,077
Thereafter	 41,800
	\$ 63,403

Outstanding mortgages include:

- \$9.7 million (2006 \$10.1 million) in mortgages payable to Canada Mortgage and Housing Corporation for 5 non-market housing projects. Interest rates range from 4.12 % to 8.0% with maturity dates from June 1, 2008 to December 1, 2027.
- \$49.3 million on the Library Square Project due on January 14, 2021. Interest at 9.875% per annum is compounded semi-annually with monthly repayments of principal and interest. The mortgage is secured by a first charge on the land and any proceeds from the sale of the land on which the office building is situated, the office building and any improvements to it including machinery, plant and equipment, and any proceeds on the lease of the office building.

The City has executed a 25-year lease of the Library Square office building to the Federal Government which commenced April 30, 1995. Annual lease payments of \$6.7 million will fully offset mortgage principal and interest payments. The lease provides options for the Federal Government to purchase the office building at the end of the 10th and 20th years and at the end of the lease term. The balance of the lease receivable is \$47.9 million (2006 - \$49.8 million).

In 2006, the City executed a \$6.4 million no-interest take-back mortgage on the sale of the former Woodward's site to a developer. The terms provide for discharge and forgiveness of the mortgage upon the developer's conveyance to the City of an air space parcel by January 1, 2010.

#### 10. CONTINGENCIES AND COMMITMENTS - Continued

#### (g) Loan Guarantee

The City has guaranteed a \$12.0 million line of credit for the Pacific National Exhibition effective January 1, 2008 for a period of one year.

#### (h) Property Acquisition

On March 9, 2005, Council approved a 4-year agreement for the City to act as a backup to a property acquisition. The agreement commits the City to purchase the property from the original purchaser at the original purchase price of \$24.5 million plus up to \$5.0 million for site development and remediation costs, if for any reason the original purchaser is unable to proceed with their proposed development.

#### (i) 2nd Avenue Canada Line Station

The City has entered into an agreement with CLCL for the design and construction of the 2nd Avenue Canada Line station for \$28.9 million. The City received a contribution of \$7.8 million from the Province of British Columbia toward this project. Payments totalling \$21.8 million have been made to date with a final payment of \$7.1 million to be made in 2008.

#### (j) Southeast False Creek and Olympic Village Development

The City has entered into a lease, development and sale agreement (the "Agreement") with Millennium Southeast False Creek Properties Ltd ("Millennium") to develop the City's properties in Southeast False Creek Area 2A. The development will be used by the City and the Vancouver Olympic Organizing Committee for the 2010 Olympic and Paralympic Winter Games Athletes' Village. Under the Agreement, Millennium is required to construct market housing and commercial space (the "Market Project") on several parcels (the "Development Parcels"). In addition, Millennium is required to design and construct at the City's cost non-market housing buildings and a civic centre on parcels to be retained by the City. Millennium has provided the City with a deposit of approximately \$29.0 million as security for its obligations to the City under the Agreement. This deposit will be credited against the purchase price of the land related to the Development Parcels of approximately \$200.0 million (the "Purchase Price") following the 2010 Winter Games.

In order to facilitate the completion of the Market Project in time for the 2010 Winter Games, the City (as landlord under the ground lease portion of the Agreement) has provided security to the Market Project lender for complete construction financing (the "Loan") that is in addition to the security provided by Millennium. The City has: provided a Completion Guarantee which obligates it to complete the Market Project in time for the 2010 Winter Games should Millennium be unable to complete; has subordinated the balance of the Purchase Price (approximately \$170.0 million); and, has provided a Payment Guarantee of up to \$190.0 million (plus interest and expenses) should Millennium be unable to fulfill its obligations to the Market Project Lender. The City's obligations and rights associated with this security extend until the Loan is repaid.

As the City's guarantees are in addition to those provided by Millennium, the exposure of the City is primarily dependent on the extent to which the marketing of the Market Project is successful prior to the due date of the Loan. In the case of a default, it is expected that the City will assume the completion of the Market Project and become responsible for repaying the Loan. The City's exposure in these circumstances is secured by guarantees and other rights provided to the City by Millennium including corporate and personal guarantees and the transfer of all interests in the Market Project.

#### 11. TRUST FUNDS

Certain assets have been conveyed or assigned to the City to be administered as directed by agreement or statute. The City holds the assets for the benefit of, and stands in fiduciary relationship to, the beneficiary. The following trust funds and assets are excluded from the City's financial statements:

	2007		2006
Vancouver Agreement	\$ 5,848	\$	9,183
Cemetery Perpetual Care	3,238		3,097
Atrium	321		308
General	332		319
	\$ 9,739	\$	12,907

The Vancouver Agreement is an urban development agreement between the Governments of Canada, British Columbia and the City to facilitate sustainable economic, social and community development in the City.

#### 12. EXPENDITURES BY OBJECT

	2007		_	2006
Wages, salaries and benefits	\$	531,073	\$	545,479
Contract services		190,343		129,278
Supplies, material and equipment		392,491		355,684
Debt charges		22,056		30,067
	\$	1,135,963	\$	1,060,508



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### AUDITORS' REPORT TO THE MAYOR AND COUNCILLORS OF THE CITY OF VANCOUVER

We have audited and reported separately herein on the consolidated financial statements of the City of Vancouver as at and for the year ended December 31, 2007.

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements of the City taken as a whole. The current year's supplementary information included in the following Schedules of Financial Activities of the Revenue Fund, Capital Fund, Capital Financing Fund, Sinking Fund, Property Endowment Fund and Utilities is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

**Chartered Accountants** 

LPMG LLP

Vancouver, Canada March 28, 2008

KPMG LLP, a Canadian limited liability partnership is the Canadian member firm of KPMG International, a Swiss cooperative.

#### **CITY OF VANCOUVER**

#### Revenue Fund

#### Schedule of Financial Activities Years ended December 31 (\$000s)

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	Budget	2007	2006
REVENUE			
Property taxes, penalties and interest Water fees Solid waste fees Sewer fees Other fees, rates and cost recoveries Revenue sharing, grants and contributions Investment income Rental and lease income	\$ 533,908 74,252 42,878 35,721 175,803 17,938 13,850 20,452 914,802	\$ 533,377 73,950 40,388 35,505 179,608 20,847 19,403 21,023	\$ 507,511 68,859 42,790 33,185 186,239 18,020 17,525 23,338 897,467
EXPENDITURES			
General government Police protection Fire protection Engineering Water utility Solid waste Sewer utility Planning and development Recreation and parks Community and cultural services	94,504 181,896 82,487 69,857 59,199 33,424 53,052 61,926 89,859 66,652 792,856	105,150 186,373 83,947 65,876 55,396 45,420 50,879 57,993 75,935 57,038 784,007	82,393 175,935 79,875 67,464 50,112 38,706 50,251 63,853 88,883 63,790 761,262
DEBT, TRANSFERS AND OTHER			
Debt principal repayments  Transfers  Net transfers to other funds  Net transfers to reserves  Change in obligations to be funded from  future revenue	(41,322) (49,843) (30,781) ————————————————————————————————————	(41,323) (61,869) (53,072) ————————————————————————————————————	(39,874) (67,473) (27,824) 810 (134,361)
CHANGE IN FUND BALANCE	-	2,276	1,844
FUND BALANCE Beginning of year End of year	12,278 \$ 12,278	12,278 \$ 14,554	10,434 \$ 12,278

#### **CITY OF VANCOUVER**

#### **Capital Fund**

#### Schedule of Financial Activities Years ended December 31 (\$000s)

	2007	2006
REVENUE		
Fees, charges and recoveries Grants and contributions Property sale	\$ 59,628 7,485 (24) 67,089	\$ 58,808 566 7,785 67,159
EXPENDITURES		
Capital expenditures General government Police protection Fire protection Engineering Water utility Solid waste utility Sewer utility Recreation and parks Community and cultural services	11,878 2,895 12,518 50,609 16,202 1,149 22,278 32,664 41,625 191,818	9,214 3,056 1,345 53,644 20,900 6,610 30,958 26,200 17,372 169,299
NET EXPENDITURES	(124,729)	(102,140)
Debt issued Transfers  Net transfers to reserves Net transfers from other funds	125,840 (15,486) 39,218 149,572	573 (15,539) 40,106 25,140
CHANGE IN FUND BALANCE	24,843	(77,000)
FUND BALANCE Beginning of year End of year	(24,980) \$ (137)	52,020 \$ (24,980)

# CITY OF VANCOUVER Capital Financing Fund Schedule of Financial Activities Years ended December 31 (\$000s)

	2007	2006	
REVENUE			
Investment income	\$ 9,585	\$ 9,268	
TRANSFERS			
Net transfer (to) from other funds	(11,690)	5,449	
Net transfer (to) from reserves	11,067	(6,957)	
	(623)	(1,508)	
CHANGE IN FUND BALANCE	8,962	7,760	
FUND BALANCE			
Beginning of year	185,368	177,608	
End of year	\$ 194,330	\$ 185,368	

# CITY OF VANCOUVER Sinking Fund Schedule of Financial Activities Years ended December 31 (\$000s)

	2007	2006	
REVENUE AND EXPENDITURES			
Investment income Administration expenses	\$ 7,564 68 7,496	\$ 6,442 70 6,372	
DEBT AND TRANSFERS			
Debt repayments Transfers	(40)	(100,038)	
Net transfer from Revenue Fund Net transfer (to) from reserves	17,142 (24,496) (7,394)	25,381 68,594 (6,063)	
CHANGE IN FUND BALANCE	102	309	
FUND BALANCE Beginning of year	309		
End of year	\$ 411	\$ 309	

### CITY OF VANCOUVER Property Endowment Fund Schedule of Financial Activities

Schedule of Financial Activitie Years ended December 31 (\$000s)

	2007			2006			
	R	evenue	Ex	penses	Net		Net
OPERATIONS							
Rental and leases	\$	22,218	\$	5,718	\$ 16,500	\$	7,974
Parking		20,518		12,828	7,690		5,682
Water moorage		1,011		476	535		449
	\$	43,747	\$	19,022	24,725		14,105
Interest income					698		1,258
Property sales					39,000		270
Miscellaneous income					437		970
					 64,860		16,603
Expenses							
Capital expenditures					92,888		59,624
Adminstration and operating					 3,259		3,863
					 96,147		63,487
NET EXPENDITURES					 (31,287)		(46,884)
TRANSFERS							
Debt prinicipal repayments					(63)		(59)
Net transfer (to) from reserves					(3,253)		5,999
Transfer to Revenue Fund					(7,000)		(7,000)
Net transfer from other funds					 24,200		3,537
					 13,884		2,477
CHANGE IN FUND BALANCE					(17,403)		(44,407)
FUND BALANCE							
Beginning of year					 (8,948)		35,459
End of year					\$ (26,351)	\$	(8,948)

#### **CITY OF VANCOUVER**

#### Utilities

#### Schedule of Financial Activities\* Years ended December 31 (\$000s)

	2007		2006	
SOLID WASTE UTILITY				
REVENUE				
Fees and service charges	\$	40,388	\$	42,790
EXPENDITURES AND TRANSFERS				
Garbage collection and disposal		8,504		9,614
Recycling		4,438		4,875
Composting		3,377		3,907
Commercial		13,264		16,745
Management and solid waste levy		600		646
Post closure costs		15,237		2,919
Transfers from other funds		45,420		38,706
Transfer to reserves		(16,835) 11,803		(4,678) 8,762
Transier to reserves				
	\$	40,388	\$	42,790
WATER UTILITY				
REVENUE				
	Ф	70.050	ф	60.050
Fees and service charges	\$	73,950	\$	68,859
EXPENDITURES AND TRANSFERS				
Purchase of water		42,165		36,220
Water debt charges		6,634		9,084
Operations		6,597		4,808
		55,396		50,112
Debt principal repayments		10,051		9,630
Transfer to Sinking Fund Transfer to reserves		4,802		7,135
Transfer to reserves		3,701		1,982
	\$	73,950	\$	68,859
SEWER UTILITY				
REVENUE				
Fees and service charges	\$	35,505	\$	33,185
Contribution from property taxes	Ψ	35,372	Ψ	33,262
Commodion norm property taxes	\$	70,877	\$	66,447
EXPENDITURES AND TRANSFERS		70,077	<u> </u>	00,117
Contribution to Joint Sewerage Board		39,150		36,988
Sewer debt charges		6,384		8,136
Operations		5,345		5,127
'		50,879		50,251
Debt principal repayments		11,033		10,571
Transfer to Sinking Fund		3,851		5,462
Transfer to reserves		5,114		163
	\$	70,877	\$	66,447

<sup>\*</sup> These amounts have been reported as part of the Revenue Fund Schedule of Financial Activities.

#### ANNUAL FINANCIAL REPORT

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# SUPPLEMENTARY FINANCIAL INFORMATION



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### AUDITORS' REPORT TO THE MAYOR AND COUNCILLORS OF THE CITY OF VANCOUVER

We have reported to the Mayor and Members of Council on our examination for the purpose of expressing an opinion on the consolidated financial statements of the City of Vancouver for the year ended December 31, 2007.

We do not express an opinion on the following management prepared schedules since our examination did not extend to the detailed information therein.

**Chartered Accountants** 

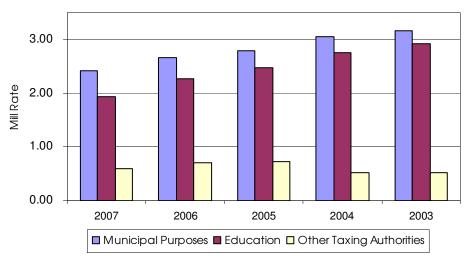
KPMG LLP

Vancouver, Canada March 28, 2008

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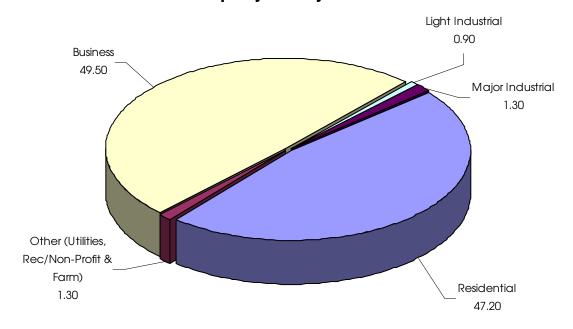
	2007	2006	2005	2004	2003
Property Assessment (\$000s)					
Rateable property general purposes	134,958,971	107,777,325	94,494,731	80,246,519	72,843,427
Tax Rates – Rate per \$1,000 of Assess	sment				
Residential					
Municipal purposes	2.42045	2.66174	2.78956	3.06186	3.17221
Education	1.93546	2.26854	2.47345	2.75856	2.91461
Other taxing authorities	0.59226	0.70825	0.72621	0.51531	0.52729
Total Residential	4.94817	5.63853	5.98922	6.33573	6.61411
Business/Other					
Municipal purposes	13.34754	15.48272	16.44104	16.75464	16.36674
Education	8.94972	9.96944	10.16357	10.35432	10.06992
Other taxing authorities	2.57445	2.80508	2.79649	2.28976	2.28677
Total Business/Other	24.87171	28.25724	29.40110	29.39872	28.72343
Major Industrial					
Municipal purposes	30.25422	28.46539	28.31661	28.58468	27.71701
Education	12.50000	12.50000	12.50000	12.50000	12.50000
Other taxing authorities	3.36844	3.76664	3.81372	3.18900	3.27333
Total Major Industrial	46.12266	44.73203	44.63033	44.27368	43.49034
Light Industrial					
Municipal purposes	13.34754	14.28709	15.52713	16.02039	16.09242
Education	8.86071	9.20000	9.60000	9.90000	9.90000
Other taxing authorities	3.44676	3.51684	3.57582	2.94250	3.00313
Total Light Industrial	25.65501	27.00393	28.70295	28.86289	28.99555
rotai Ligitt industriai	23.03001	21.00393	20.70293	20.00209	
Total Utilities	55.85287	54.09031	52.27359	51.26064	50.80137
Total Recreational/Non-Profit	6.50882	7.23303	7.69044	7.86989	8.05798
Total Farm – All Purposes	9.40882	9.83303	9.99004	10.16989	10.35798

#### **Residential Tax Rate**



	2007	2006	2005	2004	2003
Property Tax Revenue by Property Class (%)					
Residential - Class 1	47.2	44.9	43.5	43.3	42.9
Business - Class 6	49.5	51.6	52.7	52.8	53.3
Major industrial - Class 4	1.1	1.2	1.3	1.4	1.2
Light industrial - Class 5	0.9	0.9	1.0	1.0	1.1
Other (Utilities, Rec/Non-Profit and Farm)	1.3	1.4	1.5	1.5	1.5
Total	100.0	100.0	100.0	100.0	100.0

### **Property Tax by Class**



#### **Property Taxation - Levy and Collections**

, ,					
Total tax levy (all purposes) (\$000s)	1,050,887	1,007,751	951,769	886,391	853,460
Total tax arrears outstanding (\$000s)	24,059	22,238	21,254	25,253	34,386
% of current collections to current levy	98.61	98.61	98.45	98.51	97.74
% of total collections to current levy	99.91	100.10	100.40	101.22	100.32

# NET TAXES AVAILABLE FOR MUNICIPAL PURPOSES (\$000s) Years Ended December 31

The City is required to collect taxes on behalf of and transfer these amounts to the government agencies listed below:

	2007	2006
Taxes collected:		
Property and business taxes	\$ 985,842	\$ 945,093
Payment in lieu of taxes	31,004	29,364
Local improvement levies	3,262	3,607
	1,020,108	978,064
Less taxes collected on behalf of:		
Province of British Columbia - School Taxes	374,221	361,587
Greater Vancouver Transportation Authority	87,127	84,865
B.C. Assessment Authority	12,704	12,312
Greater Vancouver Regional District	12,642	11,760
Municipal Finance Authority	37	29
	486,731	470,553
NET TAXES - MUNICIPAL PURPOSES	\$ 533,377	\$ 507,511

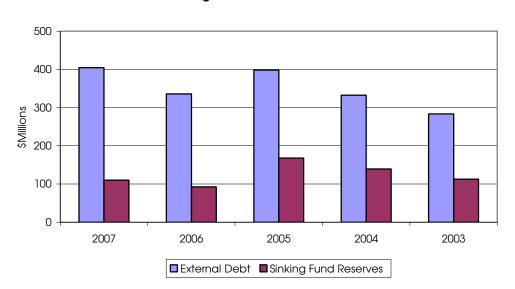
		2007		2006
Analysis of Tax Receipts and Receivables				
Balance, before allowance for tax write-offs, beginning of year	\$	22,238	\$	21,254
Add: Interest and adjustments (net)		(263)		902
		21,975		22,156
Less: Receipts		(13,622)		(15,022)
Outstanding - prior years		8,353		7,134
Current tax levy including utility and other charges		,050,887	1	,007,751
Less : Receipts	(1	,036,293)		(993,772)
Current arrears		14,594		13,979
Add: Penalties on current arrears		1,112		1,125
Outstanding - current year		15,706		15,104
Balance	\$	24,059	\$	22,238
Analysis of Property Taxes Receivable by Year				
Current year	\$	15,706	\$	15,104
Prior year		5,035		4,596
Prior 2 year		3,318		2,538
Balance	\$	24,059	\$	22,238

	2007 Budget	2007	2006
Permits and licences			
Business	\$ 12,108	\$ 11,989	\$ 11,572
Dog	850	715	741
False Alarm Reduction Programme	1,240	1,066	1,148
Other	876	767	1,138
	15,074	14,537	14,599
Municipal by-law fines	11,660	10,495	12,148
Service and inspection fees			
Development permits	6,606	5,482	6,943
Building permits	7,980	9,110	9,498
Plumbing inspection	4,417	4,026	4,078
Electrical inspection	3,485	3,581	3,306
Other	9,110	9,333	9,204
	31,598	31,532	33,029
On street parking	26,417	26,527	24,856
Sundry fees and services			
Recovery - Greater Vancouver Transit Authority	3,547	3,619	3,548
Provincial school tax administration fee	360	371	357
Utility company access	259	252	318
Other	1,449	2,552	1,692
	5,615	6,794	5,915
Departmental revenues			
Parks and recreation - general operations	36,288	29,320	37,647
Britannia Community Services	798	675	802
Libraries	5,273	5,577	6,385
Civic theatres	5,786	5,445	6,748
General government	1,857	6,443	3,846
Fire	6,558	7,357	6,947
Police	15,800	18,196	16,957
Engineering	5,714	5,497	5,617
Community services	7,365	11,213	10,743
	85,439	89,723	95,692
TOTAL	\$ 175,803	\$ 179,608	\$ 186,239

# FIVE YEAR STATISTICAL REVIEW - DEBT AND OTHER (\$000s) Years Ended December 31

	 2007	2006	2005	2004	2003
Population (000s)*	611,900	606,900	597,600	590,400	583,300
Long Term Debt (000s)					
Debenture debt outstanding	\$ 590,375	\$ 505,858	\$ 645,159	\$ 552,512	\$ 477,509
Less: Internally held debt	(75,789)	(77,227)	(79,133)	(80,180)	(81,373)
Externally held debt	514,586	428,631	566,026	472,332	396,136
Sinking Fund reserves	110,135	92,621	167,865	139,630	112,748
Net externally held debt	\$ 404,451	\$ 336,010	\$ 398,161	\$ 332,702	\$ 283,388
Debt per capita (externally held)	\$ 840.96	\$ 706.26	\$ 947.17	\$ 800.02	\$ 679.13

#### Long Term Debt - External



(\$000s)					
Capital expenditures	191,818	169,299	156,563	127,169	147,042
Internally restricted reserves	399,893	339,149	294,826	243,754	205,281

<sup>\*</sup>Source: Population Section, B.C. Stats

Ministry of Labour Citizens' Services, Government of British Columbia

# CHANGES IN DEBENTURE DEBT OUTSTANDING (\$000s) Year Ended December 31, 2007

	Externally Held		ernally Held	Total
Balance, beginning of year Add: Debentures issued Local improvements	\$	428,631 125,000 -	\$ 77,227 - 840	\$ 505,858 125,000 840
		553,631	78,067	631,698
Less: Maturities General and water Local improvements		39,045	- 2,278_	39,045 2,278
		39,045	 2,278	41,323
Balance, end of year	\$	514,586	\$ 75,789	\$ 590,375

Bylaw	Maturity Date & Purpose	Rate %	Term (Years)	Debenture Outstanding	Sinking Fund Reserve Balance
8042*	July 12, 2009	5.900	10		
	Parks			5,000	3,885
	Roads, walks, streets and lanes	3		15,000	11,657
	Sewers			20,000	15,542
	Waterworks			20,000	15,542
				60,000	46,626
8077	October 7, 2009	6.000	10		
	Roads, walks, streets and lanes	3		46,533	35,739
	Sewers			11,417	8,769
	Waterworks			22,050	16,935
				80,000	61,443
8269*	December 14, 2010	6.000	10		
	Roads, walks, streets and lanes	3		1,038	674
8295	February 21, 2011	5.850	10		
	Infrastructure			2,238	1,262
	Parks			13,858	7,816
	Pedestrian/cycling facilities			1,678	946
	Public works/fire facilities			10,600	5,978
	Roads, walks, streets and lanes	3		2,382	1,343
	Sewers			17,015	9,596
	Street lighting/communications/	undergrounding		857	483
	Street lighting/communications			4,476	1,345
	Street lighting			2,384	2,524
	Transit /safety improvements			6,162	3,475
	Waterworks			18,350	10,349
				80,000	45,117
8460	April 17, 2012	5.250 to 6.125	10		
	Local area improvement			3,365	-
	Parks			3,961	-
	Pedestrian/cycling facilities			2,264	-
	Public works/fire facilities			4,102	-
	Sewers			16,971	-
	Street lighting			624	-
	Street/bridge infrastructure			3,677	-
	Transit /safety improvements			4,639	-
	Waterworks			16,971	
				56,574	
		Carr	ied Forward	\$277,612	\$153,860
* Held Inter	nally				

\* Held Internally

8808	March 16, 2014	2.500 to 4.650	10		
	Civic facilities			367	-
	Local area improvement			4,501	-
	Parks			6,755	-
	Pedestrian/cycling facilities			4,233	-
	Public works/fire facilities			828	-
	Sewers			23,534	-
	Street lighting/communication	ons		3,070	_
	Street/bridge infrastructure			1,748	_
	Transit /safety improvement	S		6,096	_
	Waterworks			22,273	_
	WaterWerke			73,405	
0115	Octobor 06, 2015	0.1E0 to 4.100	10	70,100	
9115	October 06, 2015	3.150 to 4.100	10	0.040	
	Bridges/tunnels			2,242	-
	Community centre facilities Infrastructure			4,981 5,753	-
	Libraries			4,076	-
	Local area improvement			5,586	-
	Miscellaneous			206	-
	Multi-purpose centres			1,960	-
	Neighbourhood houses			1,942	
	Parks			12,526	
	Pedestrian/cycling facilities			5,288	_
	Public safety/Police			498	_
	Sewers			25,500	_
	Sports facilities			912	_
	Street lighting/communication	ons		3,223	-
	Train stations	5.10		4,150	-
	Transit/safety improvements	3		3,216	-
	Waterworks			16,359	_
	Yards			1,190	_
				99,608	-
9532	Docombor 1, 2017	4.700	10	,	
9002	December 1, 2017 Civic Facilities	4.700	10	2,166	
	Community legacy projects			15,000	-
	Fire protection			600	
	Libraries			2,000	_
	Local area improvement			4,548	_
	Overhead debenture costs			1,500	_
	Parks			7,175	-
	Pedestrian/cycling facilities			12,349	-
	Police			12,304	-
	Sewers			25,000	-
	Street/bridge infrastructure			17,557	_
	Transit /safety improvement	S		4,801	_
	Waterworks			20,000	-
				125,000	
		Tatal			ф4E0.000
		Total		\$575,625	\$153,860

#### LOCAL IMPROVEMENT - Property Owners' Share

						Term	Debt	
Bylaw	Maturity	Date	Purpose	Rate	(Yr)	Balance		
7129	June 23	2008	Lane paving, speed ramps, sidewalks & curbs	9.000	15	330		
7312	June 22		Lane paving, speed ramps, sidewalks & curbs	7.000	15	450		
7313	June 22		Beautification	7.000	15	116		
7315	June 22		Underground wiring	7.000	15	11		
7446	June 21	2010	Lane paving, speed ramps, sidewalks & curbs	9.500	15	595		
7447	June 21	2010	Underground wiring	9.500	15	29		
7584	June 26		Lane paving, speed ramps, sidewalks & curbs	7.500	15	821		
7758	June 25	2012	Lane paving, speed ramps, sidewalks & curbs	7.000	15	1,017		
7759	June 25	2012	Beautification	7.000	15	75		
7912	June 24		Beautification	6.000	15	109		
7914	June 24		Street lighting	6.000	10	1		
7915	June 24		Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,165		
8037	June 23		Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,318		
8204	June 21	2015	Lane paving, speed ramps, sidewalks & curbs	7.000	15	1,032		
8206	June 21	2010	Street lighting	7.000	10	9		
8207	June 21	2015	Beautification	7.000	15	77		
8208	June 21		Beautification	7.000	10	65		
8209	June 21	2015	Beautification	7.000	15	17		
8501	June 26		Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,495		
8503	June 26		Street lighting	6.000	10	6		
8504	June 26		Beautification	6.000	15	171		
8506	June 26		Underground wiring	6.000	15	157		
8693	June 25	2018	Lane paving, speed ramps, sidewalks & curbs	6.000	15	1,684		
8694	June 25	2018	Lane lighting	6.000	15	2		
8695	June 25	2013	Street lighting	6.000	15	2		
8696	June 25	2013	Beautification	6.000	15	39		
8871	June 23	2019	Lane paving, speed ramps, sidewalks & curbs	5.750	15	1,181		
8872	June 23	2009	Traffic circle	5.750	5	1		
8873	June 23	2009	Lane lighting	5.750	5	6		
9063	June 29	2020	Lane paving, speed ramps, sidewalks & curbs	5.750	5	1,376		
9064	June 29	2010	Lane lighting	5.750	15	5		
9301	June 14	2021	Lane paving, speed ramps, sidewalks & curbs	6.000	15	495		
9302	June 14	2011	Lane lighting	6.000	5	8		
9303	June 14	2021	Beautification	6.000	15	44		
9513	June 27	2012	Traffic circle	6.000	5	3		
9514	June 27	2022	Lane paving, speed ramps, sidewalks & curbs	6.000	5	820		
9515	June 27	2012	Lane lighting	6.000	5	18		
						\$14,750		

Held Internally

Interest Rate	General (including Waterworks)	Local Improvement	Total
9.500	-	623	623
9.000	-	330	330
7.500	-	822	822
7.000	-	2,869	2,869
6.125	24,610	-	24,610
6.000	92,302	7,537	99,839
5.900	60,000	-	60,000
5.875	10,638	-	10,638
5.850	80,000	-	80,000
5.750	10,060	2,569	12,629
4.700	125,000	-	125,000
4.650	11,827	-	11,827
4.500	11,314	-	11,314
4.350	10,842	-	10,842
4.150	10,405	-	10,405
4.100	14,226	-	14,226
4.050	13,678	-	13,678
3.950	23,163	-	23,163
3.850	12,647	-	12,647
3.700	12,160	-	12,160
3.650	9,657	-	9,657
3.600	11,693	-	11,693
3.450	11,243	-	11,243
3.350	10,810	-	10,810
3.300	9,350	-	9,350
	\$ 575,625	\$ 14,750	\$ 590,375

# Total Debt (Internal and External)

	General Waterworks								Local Improvements Property Owners' Share						Total General & Waterworks and Local Improvements								
	P	rincipal	lı	nterest		Total	Pri	ncipal	li	nterest	Total	Pri	ncipal	lı	nterest		Total	Pri	ncipal	lı	nterest		Total
2008	\$	22,590	\$	954	\$	23,544	\$	7,630	\$	340	\$ 7,970	\$	2,122	\$	152	\$	2,274	\$	32,342	\$	1,446	\$	33,788
2009		121,520		6,877		128,397		50,018		2,875	52,893		1,910		131		2,041		173,448		9,883		183,331
2010		25,668		2,998		28,666		8,337		943	9,280		1,718		118		1,836		35,723		4,059		39,782
2011		87,418		3,022		90,440		27,086		974	28,060		1,557		100		1,657		116,061		4,096		120,157
2012		26,992		1,020		28,012		9,168		345	9,513		1,410		88		1,498		37,570		1,453		39,023
2013-2017		155,434		6,880		162,314		33,764		1,456	35,220		4,608		279		4,887		193,806		8,615		202,421
Thereafter		-		-		-		-		-	-		1,425		84		1,509		1,425		84		1,509
	\$	439,622	\$	21,751	\$	461,373	\$	136,003	\$	6,933	\$ 142,936	\$	14,750	\$	952	\$	15,702	\$	590,375	\$	29,636	\$	620,011

#### **External Debt Only**

																Total		
	General						Waterworks					General & Waterworks						
	Principal Int		Interest Tot		Total	Principal		Interest			Total		Principal		Interest		Total	
2008	\$	22.590	\$	954	\$	23.544	\$	7.630	\$	340	\$	7.970	\$	30.220	\$	1,294	\$	31,514
2009	Ψ.	81,520	Ψ.	4,517	•	86,037	*	30,018	*	1,695	*	31,713	Ψ.	111,538	Ψ.	6,212	*	117,750
2010		24,629		2,936		27,565		8,337		942		9,279		32,966		3,878		36,844
2011		87,418		3,022		90,440		27,086		974		28,060		114,504		3,996		118,500
2012		26,992		1,020		28,012		9,168		345		9,513		36,160		1,365		37,525
2013-2017		155,434		6,880		162,314		33,764		1,456		35,220		189,198		8,336		197,534
	\$	398,583	\$	19,329	\$	417,912	\$	116,003	\$	5,752	\$	121,755	\$	514,586	\$	25,081	\$	539,667

General borrowing is approved by the electors. Sewer and Water borrowing is approved by Council.

	Amount Authorized	Debentures Issued to Dec 31, 2007	Balance
General (excluding Sewer and Water)			
2003 - 2005 2006 - 2008	\$ 116,790 170,570 \$ 287,360	\$ 116,790 60,725 \$ 177,515	\$ - 109,845 \$ 109,845
Sewer and Water			
2003 - 2005 2006 - 2008	\$ 104,750 129,300 \$ 234,050	\$ 104,750 45,000 \$ 149,750	\$ - 84,300 \$ 84,300
Total General, Water and Sewer			
2003 - 2005 2006 - 2008	\$ 221,540 299,870 \$ 521,410	\$ 221,540 105,725 \$ 327,265	\$ - 194,145 \$ 194,145

Land Area (hectares)	11,396
Public Schools	
Schools and annexes	109
Pupils	55,043
Teachers (F.T.E.)	3,074
Waterworks	
Annual consumption (cubic	metres) 120,948,219
Number of services - met	ered 13,315
- flat	00,000
Total number of services	94,284
Kilometres of water main	1,438
Parks and Recreation Facilities	
Public parks	223 (1,296 hectares)
Beaches	11
Ice rinks	8
Swimming pools	15
Golf courses	6
Community centres	23
Tennis courts	180

	2007	2006	2005	2004	2003
Value of Building Permits (\$000s)	2,592,818	2,044,119	1,574,061	1,640,663	1,062,780
Roads and Sewers (kilometres)					
Street pavements	1,251	1,250	1,249	1,245	1,223
Lane pavements	684	682	678	668	592
Cement concrete sidewalks	2,169	2,169	2,164	2,159	2,058
Sewers	2,017	2,010	1,999	1,984	1,974