

Governance Mandate

<ul style="list-style-type: none"> • One governance model for the whole site 	There is a single agent responsible for the park that has authority, responsibility, and is accountable to elected officials, regardless of the sub users: PNE, Pacific Coliseum, Playland, Hastings Park Racetrack, etc.
<ul style="list-style-type: none"> • Clear governance mandate 	The governance model must include authorization to clearly realize the vision and mission established for Hasting Park. Be clear about the mandate. It will likely not satisfy everyone's needs/desires but a lot of conflict could be eliminated by clearly stating what this park is about and why.
<ul style="list-style-type: none"> • Board composition represents and is aligned with vision 	
<ul style="list-style-type: none"> • Respect park functions as one of three major land uses 	Park, PNE, Racecourse
<ul style="list-style-type: none"> • Balancing of mandates 	The mandate for a new governance body should include the values of the PNE as well as the community. One should not take precedence over the other.
<ul style="list-style-type: none"> • Greater responsiveness 	The organization works with groups to resolve issues and with groups to create synergy. It does not operate in isolation to Metro Vancouver. The governance model must include ongoing avenues for public consultation, citizen participation and power-sharing.
<ul style="list-style-type: none"> • Staggered terms – term limits 	Good governance provides a way to renew board members in ways that preserve knowledge and give the citizens a way to have a board of governors which reflects the neighbourhood in which it operates. Term limits support renewal and help prevent stagnation, concentration of power within a small group, loss of commitment, and even intimidation of stakeholders.
<ul style="list-style-type: none"> • Monitoring and evaluation of community benefits 	Public procedures must be in place for regular reviews of how well the Board and management are meeting 'community benefits' objectives.
<ul style="list-style-type: none"> • Transparency governance reviews 	Public procedures must be in place for regular reviews of how well the Board and management are meeting 'transparency' objectives. How this review of governance for Hastings Park is conducted and who is making decisions should be transparent.

Multi-Usage + Access

<ul style="list-style-type: none"> • Encourage volunteerism 	People want and are willing to do hands-on work around the greened areas
<ul style="list-style-type: none"> • Sustainability (social) - arts and culture that supports real and lasting community benefits 	The physical plan addresses the environmental arm of sustainability but the governance model should entrench social sustainability for the park. For example, if it is determined that community arts programs are invaluable to the site, then there could be some regulations ensuring them access to the site for X # of days per year. This should include non-profit community groups.
<ul style="list-style-type: none"> • Sports, arts, education, music festivals, entertainment 	The community is composed of neighbours as well as a number of groups that represent the activities they are

Refined Themes

Governance Workshop Hastings Park/PNE Key Stakeholder Group

May 5th, 2010

	involved in: sports, arts, music, festivals, entertainment, gardening...
<ul style="list-style-type: none">• Guaranteed access by groups representing a broad range of activities	Community groups have access to the decision makers in a way that respects that they are available at different times of the day, and different days of the week.

Accountability

<ul style="list-style-type: none">• Accountability for the vision	Public procedures must be in place for regular reviews of how well the Board and management are meeting 'accountability' objectives.
<ul style="list-style-type: none">• Ultimate responsibility remains with elected officials	Hastings Park is owned by the people of Vancouver. The guardians of the park are those elected by them. To some extent their actions are delegated to staff, but they are the final authority in this matter, not an appointed board containing staff members.
<ul style="list-style-type: none">• Clarity of Accountability	There are clear and published lines of authority and delegation.

Community

<ul style="list-style-type: none">• Unfettered public access	Prioritize park access for all residents (within balance of the 17 day Fair)
<ul style="list-style-type: none">• Values and principles for site "community benefits"	The vision for Hastings Park must include development of a spectrum of different levels of citizen participation and power sharing to ensure a legacy of local/city wide community benefits result from decisions of the Board and management.
<ul style="list-style-type: none">• Neighbourhood inclusively	The neighbours feel welcome participating in the events at Hastings Park.
<ul style="list-style-type: none">• Responsive to and respectful of community	Community engagement is a spectrum of different levels of citizen participation and power sharing.
<ul style="list-style-type: none">• Recognition of local/city-wide interests	Stakeholders must have avenues for continuing input into the governance and management of Hasting Park.
<ul style="list-style-type: none">• End to 80 yrs of conflict	

Park Identity + Priority

<ul style="list-style-type: none">• A park with a fair in it	Hastings Park is the Park, the PNE happens at Hastings Park. Horse racing happens at Hastings Park. Circus West happens at Hastings Park, etc.
<ul style="list-style-type: none">• Governance should start with park planning	Governance should support the vision of a 'park with a fair.'
<ul style="list-style-type: none">• Park uses and green spaces prioritized	

Park Board

<ul style="list-style-type: none">• Park Board governance (at least over green space)	Need for a separate body to oversee the "public park" areas
<ul style="list-style-type: none">• Why not Parks Board?	Why is the Park Board not in charge of this park but is in charge of all other parks in the City? Is this a conflict of mandate because there are commercial interests at this park? Need to clarify why Hasting Park is unique in this regard.