

**From:** "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>  
**To:** "Swanson, Jean" <Jean.Swanson@vancouver.ca>  
"Direct to Mayor and Council - DL"  
**CC:** "Impey, Patrice" <Patrice.Impey@vancouver.ca>  
"City Manager's Correspondence Group - DL"  
**Date:** 7/3/2020 3:47:33 PM  
**Subject:** RE: Budget question

Hi Mayor and Council

I am writing in response to a councillor question (see below).

In the budget Outlook for 2021, our estimates for 2021 assume all revenues are back to pre-covid levels. We would be restoring all services (to the extent they can be - in some cases there may be limitations due to physical distancing etc) and staff would be recalled from lay-off.

In a 5% scenario the first priority is still to restore services and bring people back from lay-off. We would then look to fill outstanding vacancies where possible.

There is a risk that revenues do not come back to normal levels or there is a 2nd wave. We may need to revisit cost reductions which could mean service impacts and layoffs. We have not modelled that in the outlook - it is a risk we are tracking.

Best,  
Sadhu

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Pronouns: he, him, his



*The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.*

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**From:** Swanson, Jean  
**Sent:** Tuesday, June 30, 2020 8:26 AM  
**To:** Johnston, Sadhu; Impey, Patrice  
**Subject:** Budget question

How will the people that the city has laid off, 1500 or 1800 of them, be affected by the 5% or 7% tax increase options. Will any of them be rehired? And how many with each scenario? Is it possible to figure that out? Thanks.

City Councillor Jean Swanson

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I am thankful that I live and work on the territories of the xʷməθkʷəy̓əm (Musqueam), Skwx̱w̱ú7mesh (Squamish), and səliwətaʔt / səliwətułh (Tsleil-Waututh) nations.

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