

File No.: 04-1000-20-2017-402

July 25, 2018

s.22(1)

Dear s.22(1)

Re: Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")

I am responding to your request of October 20, 2017 for:

All correspondence between robertsongregor@gmail.com and any @vancouver.ca email address from January 1, 2014 to October 20, 2017.

All responsive records are attached. Some information in the records has been severed, (blacked out), under s.13(1), s.14, s.16(1) (a), s.16(1)(b), s.17(1) and s.22(1) of the Act. You can read or download this section here:

http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00

Under section 52 of the Act you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your request. The Act allows you 30 business days from the date you receive this notice to request a review by writing to: Office of the Information & Privacy Commissioner, info@oipc.bc.ca or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number assigned to your request (#04-1000-20-2017-402); 2) a copy of this letter; 3) a copy of your original request for information sent to the City of Vancouver; and 4) detailed reasons or grounds on which you are seeking the review.

Please do not hesitate to contact the Freedom of Information Office at foi@vancouver.ca if you have any questions.

Yours truly,



Barbara J. Van Fraassen, BA
Director, Access to Information & Privacy

Barbara.vanfraassen@vancouver.ca
453 W. 12th Avenue Vancouver BC V5Y 1V4
Phone: 604 .873.7999
Fax: 604.873.7419

Encl.

:cf

From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)

To: ["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)

["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 4/28/2016 6:55:08 PM

Subject: Arbutus

Hey guys I've been getting a lot of questions about arbutus greenway. I understand that things never move as quickly as we would like, but I have an idea for sending a signal that change is coming.

The CP "no trespassing" signs are still up. I wonder if we could put up some signs that replace "private property" with "public property" and welcome people to ~their~ new greenway. Home of future fabulousness.

H

Sent from my iPhone

From: ["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)

To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
["Robertson, G" <G.Robertson@vancouver.ca>](mailto:G.Robertson@vancouver.ca)

Date: 4/9/2015 7:04:35 AM

Subject: Can you call? Urgent

Sent from my iPhone

From: ["Caley, Braeden"](#)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)

["robertsongregor@gmail.com" \ \(robertsongregor@gmail.com\)" <robertsongregor@gmail.com](#)

Date: 4/10/2015 8:06:18 AM

Subject: Change of location for 10am

CHANGE OF LOCATION for 10am

To accommodate TV media, we have agreed to meet at Davie and Beach - same spot as yesterday.

Pre-meet in Starbucks at Davie and Denman

From: ["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)
To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
["Kevin Quinlan" s.22\(1\)](#)
["Caley, Braeden" <Braeden.Caley@vancouver.ca>](mailto:Braeden.Caley@vancouver.ca)
Date: 2/4/2016 5:50:46 AM
Subject: Chip Wilson

s. 13(1)



From: ["Caley, Braeden"](#)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)

["robertsongregor@gmail.com" \\(\(robertsongregor@gmail.com\)\\)" <robertsongregor@gmail.com](#)

Date: 6/16/2014 9:53:12 AM

Subject: Cirque proc text FYI

Lara has suggested reading "youth at risk" instead of "youth in difficulty" near the end:

"CIRQUE DU SOLEIL DAY"

WHEREAS Cirque du Soleil is a Canadian arts and culture organization recognized all over the world for high-quality, artistic entertainment that is celebrating their 30th Anniversary on June 16th, 2014

AND WHEREAS Cirque du Soleil is constantly seeking to evoke the imagination, invoke the senses and provoke the emotions of people around the world by promoting the arts and culture;

AND WHEREAS Cirque du Soleil has visited Vancouver 12 times since 1986, contributing an estimated \$11 million per big-top show to the local economy in terms of housing for their staff, local labour, supplies and site rental, and has entertained and mesmerized close to 1 million Vancouverites;

AND WHEREAS Cirque du Soleil seeks to be a global citizen of the World and have a positive impact on the cities it visits by helping in different ways organizations who work with youth in difficulty. The company has also established ONE DROP, which calls to action in fighting poverty by providing access to water and sanitation in developing countries;

AND WHEREAS

Cirque du Soleil embraces cultural diversity with 5,000 employees worldwide, including more than 1,300 artists, who represent more than 50 different nationalities and speak 25 languages;

NOW, THEREFORE, I, Gregor Robertson, Mayor of the City of Vancouver, DO HEREBY PROCLAIM June 16th, 2014, as

"CIRQUE DU SOLEIL DAY"

in the City of Vancouver.

Gregor Robertson
MAYOR

From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)

To: ["Meggs, Geoff" <Geoff.Meggs@vancouver.ca>](mailto:Geoff.Meggs@vancouver.ca)

["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 3/26/2017 9:16:22 PM

Subject: Downtown places and spaces

Hey guys I noticed a glaring gap in the public places report - the public art program. There are a few mentions of the existence of art and the WE Lumiere fest, but no reference to the city program or boost. Given that I just gave a talk at SXSW on the role of public art in building great public spaces that create community, this really stuck out to me. Plus it is a major piece of the DBVIA work.

I'm not sure what can be done at this point - maybe Eric F can be asked to weigh in on the presentation. I would hate to not have anyone raise the importance of art in this work.

Thanks,
Heather

Sent from my iPhone

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 7/11/2014 5:09:56 PM

Subject: draft tweet

Vancouver! It's weekends like this that we changed patio hours to stay open later. Get out there and support our local biz! #patiolanterns

Kevin Quinlan
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Website: <http://www.mayorofvancouver.ca/>

From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

To: "Gregor Robertson" <robertsongregor@gmail.com>

Date: 6/18/2015 8:58:07 AM

Subject: Draft tweets

Study shows 20% detached homes being flipped. Let's look at spec tax, invest \$ into housing
<http://bit.ly/1MOXHGT>

Feds selling off public land. Opportunity for more affordable homes. Public land should = more public benefit
<http://bit.ly/1H1jdK5> #vanpoli

Big thanks to Citizens Assembly for huge time + energy on G-W plan. Love the support for new rental , social hsng!
Looking forward to presentation #vanpoli

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From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

To: [Robertson, G](#)
robertsongregor@gmail.com

Date: 3/18/2016 9:19:41 AM

Subject: draft tweets for today

Getting these out soon will help frame media. All these should be ready to go, no edits needed to fit

Premier's commitment to banning shadow flipping good first step to reduce toxic speculation in housing market. #vanpoli

All govs need to take action on affordability. City: 1000+ new rental/year, inclusionary zoning, 20 sites for new social h'sing #vanpoli

No single solution on housing. Need more supply AND new tools to make housing for homes, not commodity: spec tax, empty homes tax #vanpoli

Density alone won't deliver affordability. Also need new tools to create level playing field, protect affordability #vanpoli
50% all new rental housing in Metro is built in Vancouver. No city doing more to increase supply of housing for low/modest incomes #vanpoli

Kevin Quinlan

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To: ["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)

["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 4/13/2016 2:40:20 PM

Subject: FBC climate committee

Hi guys,

FYI I said yes to a request that I chair the Fraser Basin Council climate committee. I think I mentioned it but wanted to be sure you know. Only meets 3-4 times a year.

H

Sent from my iPhone

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
To: [Robertson, G](#)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
Date: 5/6/2014 10:32:08 AM
Subject: final speech
Attachments: 2014_05_06_ULI speech.docx

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Good afternoon. Thank you George for that intro, and for ULI for inviting me here today

I'd like to recognize City councillor Geoff Meggs in the room today...

I'd like to talk to you today about the future of our city. It's a passion of mine, and something I know I share with everyone in this room.

But I want to start by talking a little bit about the past.

Just over 50 years ago, Vancouver found itself facing a difficult choice.

The city was growing, and this growth was threatening our communities.

One neighbourhood, rich with history and unlike any other place on earth, was completely eradicated, bulldozed into dust. Several other communities were about to suffer the same fate.

But then something happened. People from all backgrounds spoke up. And the city's leaders listened to them.

The decision to cancel plans to build a freeway through East Vancouver

was a tough one. It was opposed on many fronts.

But the leaders who made that decision had their priorities right. They realized that their job was to make sure Vancouver stayed a city with vibrant communities, with people from all backgrounds. A livable city.

The decision came too late to save Hogan's Alley, but it saved Strathcona, Chinatown and much of East Vancouver. Ultimately, it set us apart from cities throughout North America.

In the decades since, Vancouver has thrived, while other cities -- who chose to ignore their own livability -- suffered decline, blight, violence and economic ruin.

It wasn't the only time we faced a crucial choice. In a city as dynamic as ours, a city that is constantly evolving and moving forward, these decisions come along every few years.

But thanks to the wisdom of those who came before us, we got it right that time, and we got it right at other key moments.

Instead of crowding our shoreline with a wall of private residences, we built public parks and a seawall path that attracts thousands daily and is now imitated around the world.

And this year, decades in the making, we finally connect the missing seawall gap in Kitsilano, from Jericho beach to Kits beach

Instead of allowing development to knock down neighbourhoods to throw up big box stores stranded in arid parking lots, we've built walkable neighbourhoods where the human scale facilitates health, safety and a greater sense of belonging.

As a direct result of making the right call on these decisions, Vancouver

today is in a position of strength on many fronts.

You can start by looking at the momentum in our economy.

Around the city, our innovation economy competes with the world to develop clean energy, biotechnology, medical devices, and digital tools and entertainment. It's thriving at every level, with major players like Hootsuite and Microsoft alongside hundreds of tiny startups, each of which might be the giant of tomorrow.

Technology companies are booming in Vancouver, having secured over \$100 million in venture capital in just the first quarter alone.

Our Greenest City 2020 goal may still be years away, but it's already paying off. Our efforts to define Vancouver's clean and green brand is boosting the next generation of jobs and expertise in green buildings, zero waste and clean technology. Vancouver is now home to one quarter of all the clean technology companies in Canada, with over 70 firms and 2.5 billion dollars in revenue.

Businesses based here in Vancouver are finding answers to some of the toughest problems facing cities around the world. Ostara is recovering important nutrients from waste water. Hemmera's innovative environmental remediation is helping SOLEFood Farms grow nutritious, fresh and local food safely using contaminated sites that would otherwise be unused.

People want to live here, major companies want to invest here. That's why the TED Conference has moved to Vancouver, bringing with it an international focus on our city that only accelerates the excitement and interest in the choices we have made. And I'm very pleased that just a few weeks ago the Urban Land Institute chose to hold its first annual meeting outside the US here in Vancouver.

That economic growth is driving a new wave of construction, a building

boom that is delivering benefits all across the city. There are 5 new office towers now under way in downtown Vancouver. 10 other office projects throughout the city, all part of adding a record 3.5 million square feet of space.

Telus is investing \$750 million in their new headquarters, and with Credit Suisse spending \$200 million on a new tower, we're attracting investment from around the globe.

In the first quarter of this year alone, the value of our building permits is up 63% and last year we topped \$2 billion in values. That's a clear indicator of a strong economy, and ensures we're on track to accommodate another 100,000 jobs in Vancouver over the next 30 years.

The construction isn't limited to office space. We've approved over 2000 new rental units in just the past 2 years, and we had a record number of housing starts last year -- the most in 40 years.

This record investment in construction, especially the construction of housing, is delivering tangible, important benefits to the people who live here. In the past 5 years, community amenity contributions have built affordable housing, child care facilities and public parks that make this city more livable, inclusive and diverse.

And I want to touch on this point for a moment.

Some, but not all, in the development industry say that these community amenity contributions and development fees should be scaled back.

That they drive up the cost of already expensive housing.

It's disappointing to hear that. These amenity contributions are not just figures on a spreadsheet.

They're the new child care spaces at Woodward's and the YWCA downtown.

They're the restored York Theatre on Commercial Drive.

They're the new library in Kensington.

These are amenities for our neighbourhoods that will last for generations.

It is perfectly fair that those who profit from new development should be required to invest a reasonable amount back into the communities they build in. It is fundamental to the social license that exists - and is required - to build in Vancouver.

And a shift away from that will only hurt our city in the long run, as our neighbourhoods will slowly lack the community assets that make them desirable place to live. **As long as I'm Mayor, that's not something I'm going to let happen.**

And let's be clear: right now, in 2014, we are fortunate. The economy is strong and we're seeing big investments in our neighbourhoods.

But from this position of strength, we find ourselves facing the next great challenge.

Maintaining Vancouver's livability is no sure thing. After decades without adequate investment in rental housing and the federal government withdrawing from co-ops and social housing, our city is no longer affordable for many of the people who work and live here.

Our transit system is stretched to the breaking point. The Broadway corridor is the busiest bus route in North America, with thousands patiently lining up for buses that pass by, too full to stop and pick them up.

Climate change is reaching the next level of urgency, and cities like Vancouver will have to find ways to reduce emissions and shrink our footprint -- even while our population is growing.

You think it's hard dealing with these problems today, just think how much harder it will be as we add another million people over the next 30 years.

Vancouver was built by people who thought long and hard about the future. The leaders who came before us answered the challenges of their day with coherent, long-term planning. They protected the gains of our city and built for the future.

Now it's our turn. It's up to us to keep this city livable. And I'm proud to say that we have momentum on this front.

We've started to turn the tide on affordable homes with rental programs like STIR and Rental 100. They've enabled the construction of a record amount of the rental housing middle-income earners need.

Places our kids can get a start in life. Places that allow our school teachers, firefighters and health care workers to be a part of the communities they work in. To be a part of the future of our city.

We've made record investments in child care to help make life more affordable for these young families.

Our Greenest City plan is making Vancouver cleaner, more resilient to the challenges of the changing climate, and a world leader in green jobs. It's giving us a competitive edge as the global market begins to reward sustainable industries and the jobs that power them.

We've launched four neighborhood plans that will map out the next 30 years of growth while preserving the special character of each community.

And this is completely different from planning done in recent decades -- we're not just rezoning parking lots and old warehouses this time. All of the easy choices have already been made. Now we're building where

people live, envisioning changes to places that people already call home.

That means we're dealing with some very tough challenges, and that's why we're giving residents an unprecedented level of input through workshops, online engagements, coffee chats, and community meetings. The resulting plans are solidly grounded in the opinions, ideas, feedback -- and ultimately the support -- of residents.

I think it's leading to some outstanding results. And where it hasn't worked, we've shown we're willing to listen and rethink.

In Grandview-Woodlands, residents said a loud and clear 'no' to a draft proposal that had a concentration of towers at Broadway and Commercial. It was the wrong direction.

So we scrapped that and now we're working with residents to find a better way of adding density, with different types of buildings. Buildings the people who live there are going to be much happier with.

We saw that in Marpole too. In November, people were carrying protest signs at City Hall to express their concerns. In March, those very same people were praising staff for listening to their concerns. Now they're big supporters of the plan.

Modern government only works when its leaders are willing to listen and to work with everyone involved.

But leadership still involves making tough choices. As mayor it's my job to take them on. The citizens of this city did not elect me to maintain the status quo.

I take that responsibility very seriously.

So while I'm pleased by the progress we are making, I need to speak out and say that we cannot maintain the livability of Vancouver if we do not build the Broadway subway line.

The Broadway corridor is currently the second biggest jobs corridor in

the province. It is home to the largest medical district west of Toronto. It generates family-supporting jobs and the businesses there compete to attract global talent from London, New York and Boston.

And it's a jobs hub that doesn't get nearly the attention it deserves.

25 million square feet of business, commercial and institutional space in the Corridor

200,000 people live and work there, another 150,000 in the next 30 years

More jobs than the Eastern core of Vancouver, Richmond City Centre, Metrotown, Surrey City Centre, Lonsdale, and Coquitlam town centre combined

Yet the potential of the Corridor is slowly being crippled by gridlock.

Without a subway line, congestion there will get even worse. That will increase our emissions and harm our environment, and it means that affordability will continue to erode. And that in turn will strangle economic growth along the corridor, with the damage rippling across the region.

The regional network we've spent decades building and investing in now depends on us adding, in the next ten years, the missing piece of a line reaching Arbutus as the first phase of a connection to UBC.

It really is the key to building the future we want. Just as 50 years ago, the prosperity of generations to come depends on us being bold and making the right decision on this.

And the right decision has never been more obvious.

TransLink released their 2011 trip diary findings last year, and our City staff have been analyzing them along with TransLink's Broadway Corridor study.

And here's what we now know:

A Broadway subway would facilitate 250,000 trips on its first day in operation. That's more than the new Port Mann Bridge and a double the

new Massey Tunnel bridge.

50,000 car trips will be taken off the road immediately as people switch to the mass transit they have told us they want. The reduction in congestion and harmful emissions will be felt across the region.

The cost per rider will be lower than any other transit route in Metro Vancouver, and that means a Broadway Subway will inject upwards of 200 million dollars over ten years into transportation improvements across the region through new ridership and savings in buses.

And a very comprehensive analysis done by your organization shows that we can build along this route without disrupting neighbourhoods. I don't want to see a wall of massive towers along Broadway, and as long as I am mayor that won't happen.

We already have the zoning in place for the jobs capacity we need. We can accommodate the growth without overwhelming residents. Your research validates this.

In short, It really is a no-brainer.

Building a Broadway Subway is the single best thing we can do for our environment, our livability and our economy in Vancouver.

But it is also something that the city cannot do alone. We are appealing to our partners in the federal government, the provincial government, across the region through Translink.

It's a difficult battle, and we are making progress, but I need each of you in this room to be a part of this, to speak out, help us make sure the right choice is made.

Just as so many people, from all backgrounds, worked together 50 years ago to make the right choice then.

In the meantime, at city hall, we are working with the tools we have.

We are carefully adding density along transit corridors, making sure as we do so to respect and protect the quality of individual neighbourhoods.

We are working with partners to construct housing that will provide affordable options for the low and middle income families we need to keep this city inclusive and vibrant.

And that includes a steadfast commitment to ending street homelessness, and that even with frustrating setbacks, we're strong in our optimism with 600 new social housing units opening this year.

We are embracing sustainable practices for economic growth, because we know that setting strong green standards now will give us a head start on developing the jobs and industries that will power the 21st century.

I believe we are on the right path. But not everyone agrees.

There are those who say to protect Vancouver's livability, we need to freeze the city. That we just need to pull up the drawbridge, live in the past, resist change and tell people to go away.

On the other hand there are those who just want to build, baby, build. Towers everywhere and let the market decide. The heritage of our neighbourhoods paved over in a blind rush towards a concrete future.

I think both these views are out of touch. Both would take our city backwards.

I believe we need a balanced vision that respects our past while looking forward to a bright future.

A vision that enhances our unique communities, public spaces and environment while encouraging economic growth and new development.

A vision that deals with our region in a coherent, integrated way, connecting the dots between investing in public transit, affordable housing and a strong economy.

Looking back, imagine if it had gone the other way.

Imagine how things would be different now, if we made the wrong decision 50 years ago.

If our leaders had been afraid to make tough choices.

Looking forward, I believe the choices before us today are just as tough, and just as profound.

But if we get them right -- and I believe we will -- our future is brighter than ever. Thank you.

Good afternoon. Thank you George for that intro, and for ULI for inviting me here today

I'd like to recognize City councillor Geoff Meggs in the room today...

I'd like to talk to you today about the future of our city. It's a passion of mine, and something I know I share with everyone in this room.

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But thanks to the wisdom of those who came before us, we got it right that time, and we got it right at other key moments.

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Instead of allowing development to knock down neighbourhoods to throw up big box stores stranded in arid parking lots, we've built walkable neighbourhoods where the human scale facilitates health, safety and a greater sense of belonging.

As a direct result of making the right call on these decisions, Vancouver today is in a position of strength on many fronts.

You can start by looking at the momentum in our economy.

Around the city, our innovation economy competes with the world to develop clean energy, biotechnology, medical devices, and digital tools

and entertainment. It's thriving at every level, with major players like Hootsuite and Microsoft alongside hundreds of tiny startups, each of which might be the giant of tomorrow.

Technology companies are booming in Vancouver, having secured over \$100 million in venture capital in just the first quarter alone.

Our Greenest City 2020 goal may still be years away, but it's already paying off. Our efforts to define Vancouver's clean and green brand is boosting the next generation of jobs and expertise in green buildings, zero waste and clean technology. Vancouver is now home to one quarter of all the clean technology companies in Canada, with over 70 firms and 2.5 billion dollars in revenue.

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The construction isn't limited to office space. We've approved over 2000 new rental units in just the past 2 years, and we had a record number of housing starts last year -- the most in 40 years.

This record investment in construction, especially the construction of housing, is delivering tangible, important benefits to the people who live here. In the past 5 years, community amenity contributions have built affordable housing, child care facilities and public parks that make this city more livable, inclusive and diverse.

And I want to touch on this point for a moment.

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And let's be clear: right now, in 2014, we are fortunate. The economy is strong and we're seeing big investments in our neighbourhoods.

But from this position of strength, we find ourselves facing the next great challenge.

Maintaining Vancouver's livability is no sure thing. After decades without adequate investment in rental housing and the federal government withdrawing from co-ops and social housing, our city is no longer affordable for many of the people who work and live here.

Our transit system is stretched to the breaking point. The Broadway corridor is the busiest bus route in North America, with thousands

patiently lining up for buses that pass by, too full to stop and pick them up.

Climate change is reaching the next level of urgency, and cities like Vancouver will have to find ways to reduce emissions and shrink our footprint -- even while our population is growing.

You think it's hard dealing with these problems today, just think how much harder it will be as we add another million people over the next 30 years.

Vancouver was built by people who thought long and hard about the future. The leaders who came before us answered the challenges of their day with coherent, long-term planning. They protected the gains of our city and built for the future.

Now it's our turn. It's up to us to keep this city livable. And I'm proud to say that we have momentum on this front.

We've started to turn the tide on affordable homes with rental programs like STIR and Rental 100. They've enabled the construction of a record amount of the rental housing middle-income earners need.

Places our kids can get a start in life. Places that allow our school teachers, firefighters and health care workers to be a part of the communities they work in. To be a part of the future of our city.

We've made record investments in child care to help make life more affordable for these young families.

signs at City Hall to express their concerns. In March, those very same people were praising staff for listening to their concerns. Now they're big supporters of the plan.

Modern government only works when its leaders are willing to listen and to work with everyone involved.

But leadership still involves making tough choices. As mayor it's my job to take them on. The citizens of this city did not elect me to maintain the status quo.

I take that responsibility very seriously.

So while I'm pleased by the progress we are making, I need to speak out and say that we cannot maintain the livability of Vancouver if we do not build the Broadway subway line.

The Broadway corridor is currently the second biggest jobs corridor in the province. It is home to the largest medical district west of Toronto. It generates family-supporting jobs and the businesses there compete to attract global talent from London, New York and Boston.

And it's a jobs hub that doesn't get nearly the attention it deserves.

25 million square feet of business, commercial and institutional space in the Corridor

200,000 people live and work there, another 150,000 in the next 30 years

More jobs than the Eastern core of Vancouver, Richmond City Centre, Metrotown, Surrey City Centre, Lonsdale, and Coquitlam town centre combined

Yet the potential of the Corridor is slowly being crippled by gridlock.

Without a subway line, congestion there will get even worse. That will

increase our emissions and harm our environment, and it means that affordability will continue to erode. And that in turn will strangle economic growth along the corridor, with the damage rippling across the region.

The regional network we've spent decades building and investing in now depends on us adding, in the next ten years, the missing piece of a line reaching Arbutus as the first phase of a connection to UBC.

It really is the key to building the future we want. Just as 50 years ago, the prosperity of generations to come depends on us being bold and making the right decision on this.

And the right decision has never been more obvious.

TransLink released their 2011 trip diary findings last year, and our City staff have been analyzing them along with TransLink's Broadway Corridor study.

And here's what we now know:

A Broadway subway would facilitate 250,000 trips on its first day in operation. That's more than the new Port Mann Bridge and a double the new Massey Tunnel bridge.

50,000 car trips will be taken off the road immediately as people switch to the mass transit they have told us they want. The reduction in congestion and harmful emissions will be felt across the region.

The cost per rider will be lower than any other transit route in Metro Vancouver, and that means a Broadway Subway will inject upwards of 200 million dollars over ten years into transportation improvements across the region through new ridership and savings in buses.

And a very comprehensive analysis done by your organization shows that we can build along this route without disrupting neighbourhoods. I don't want to see a wall of massive towers along Broadway, and as long as I am mayor that won't happen.

We already have the zoning in place for the jobs capacity we need. We can accommodate the growth without overwhelming residents. Your research validates this.

In short, It really is a no-brainer.

Building a Broadway Subway is the single best thing we can do for our environment, our livability and our economy in Vancouver.

But it is also something that the city cannot do alone. We are appealing to our partners in the federal government, the provincial government, across the region through Translink.

It's a difficult battle, and we are making progress, but I need each of you in this room to be a part of this, to speak out, help us make sure the right choice is made.

Just as so many people, from all backgrounds, worked together 50 years ago to make the right choice then.

In the meantime, at city hall, we are working with the tools we have.

We are carefully adding density along transit corridors, making sure as we do so to respect and protect the quality of individual neighbourhoods.

We are working with partners to construct housing that will provide affordable options for the low and middle income families we need to keep this city inclusive and vibrant.

And that includes a steadfast commitment to ending street homelessness, and that even with frustrating setbacks, we're strong in our optimism with 600 new social housing units opening this year.

We are embracing sustainable practices for economic growth, because we know that setting strong green standards now will give us a head start on developing the jobs and industries that will power the 21st century.

I believe we are on the right path. But not everyone agrees.

There are those who say to protect Vancouver's livability, we need to freeze the city. That we just need to pull up the drawbridge, live in the past, resist change and tell people to go away.

On the other hand there are those who just want to build, baby, build. Towers everywhere and let the market decide. The heritage of our neighbourhoods paved over in a blind rush towards a concrete future.

I think both these views are out of touch. Both would take our city backwards.

I believe we need a balanced vision that respects our past while looking forward to a bright future.

A vision that enhances our unique communities, public spaces and environment while encouraging economic growth and new development.

A vision that deals with our region in a coherent, integrated way, connecting the dots between investing in public transit, affordable housing and a strong economy.

Looking back, imagine if it had gone the other way.

Imagine how things would be different now, if we made the wrong decision 50 years ago.

If our leaders had been afraid to make tough choices.

Looking forward, I believe the choices before us today are just as tough, and just as profound.

But if we get them right -- and I believe we will -- our future is brighter than ever. Thank you.

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 9/22/2015 7:52:45 AM

Subject: for tweeting

I ran these past Tania at VEC

Thrilled to kick-off #VSW2015 with @VanEconomic #VanStartupCity. Let's keep supporting + growing #Vancouver's tech sector! #vanpoli

2014: over half a billion \$ in venture capital in Vancouver. 15k new tech jobs in next 3 years. #VSW2015 #vanpoli #bcpoli

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From: ["Stevenson, Tim" <Tim.Stevenson@vancouver.ca>](mailto:Tim.Stevenson@vancouver.ca)

To: ["Robertson, Gregor" <Gregor.Robertson@vancouver.ca>](mailto:Gregor.Robertson@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)
["Mochrie, Paul" <Paul.Mochrie@vancouver.ca>](mailto:Paul.Mochrie@vancouver.ca)
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["Palmer, Adam" <adam.palmer@vpd.ca>](mailto:adam.palmer@vpd.ca)
["Girn, Naveen" <naveen.girn@vancouver.ca>](mailto:naveen.girn@vancouver.ca)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

Date: 2/8/2017 7:15:40 PM

Subject: FW: A well researched document of quotes by Franklin Graham - that was given to me and i pass it on for reading and dissemination

Attachments: Franklin Graham - Troubling Quotes - 6Feb2017 (1).docx

[Important research on Graham.](#)

From: Tom Cooper [mailto:tom@cityinfofocus.ca]

Sent: Wednesday, February 08, 2017 3:13 PM

To: Ken Shigematsu; timothy dickau; Tim Kuepfer; Richard Topping; Darrell Johnson; Archbishop J. Michael Miller; Stevenson, Tim; Anna Cooper; Peter Elliott; deansoffice@regent-college.edu; bishop@vancouver.anglican.ca

Subject: A well researched document of quotes by Franklin Graham - that was given to me and i pass it on for reading and dissemination

Blessings
Tom

--

Tom Cooper
President

2nd Floor – 107 East 3rd Avenue

Vancouver, BC V5T 1C7

Tel/604-687-7292

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P Think green. Please consider the environment before printing this e-mail. Thank you.

Reverend Franklin Graham – Troubling Quotes

Hateful rhetoric towards Muslims and other faiths

Graham has repeatedly made derogatory and demeaning comments about other religions – especially Islam. At his best, he has placed Muslims as ‘other’ or un-American and, at worst, continually fomented hatred and suspicion towards them. He holds the conviction that all Muslims should be barred from entering the country:

- **“We are under attack by Muslims at home and abroad. We should stop all immigration of Muslims to the U.S. until this threat with Islam has been settled. Every Muslim that comes into this country has the potential to be radicalized--and they do their killing to honor their religion and Muhammad. During World War 2, we didn’t allow Japanese to immigrate to America, nor did we allow Germans. Why are we allowing Muslims now? Do you agree? Let your Congressman know that we’ve got to put a stop to this and close the flood gates.”¹**
- **‘Graham has been quoted calling on the U.S. "to use weapons of mass destruction if need be" and referring to Islam as "a very evil and a very wicked religion."’²**
- Graham claimed that then President Obama had “the seed of Islam” and had allowed the Muslim Brotherhood to infiltrate the US government:

“I think the president's problem is that he was born a Muslim, his father was a Muslim. The seed of Islam is passed through the father like the seed of Judaism is passed through the mother. He was born a Muslim, his father gave him an Islamic name," Graham told CNN's John King in a televised interview that aired Thursday night.’³

““The Muslim Brotherhood is very strong and active here in our country,” Graham tells Newsmax. “We have these people advising our military and State Department. We’ve brought in Muslims to tell us how to make policy toward Muslim countries. It’s like a farmer asking a fox, ‘How do I protect my hen house?’”⁴
- **"We are fooling ourselves if we think we can have some big kumbaya service and all hold hands and it's all going to get better in this world. It's not going to get better...No elephant with 100 arms can do anything for me. None of their 9,000 gods is going to lead me to salvation"⁵** These statements were made by Graham after being disinvited from the National Prayer Day ceremonies at the Pentagon for referring to Islam as ‘evil’.

¹ Post on Graham’s Facebook, July 17, 2015: <https://www.facebook.com/FranklinGraham/posts/967305353325646>

² <http://www.cbc.ca/news/canada/evangelist-s-views-on-islam-draw-critics-in-winnipeg-1.589396>

³ <https://www.theatlantic.com/amp/article/61875/>

⁴ http://www.newsmax.com/InsideCover/franklin-graham-christians-muslims/2011/03/18/id/389992/?s=al&promo_code=BE61-1

⁵ http://usatoday30.usatoday.com/news/religion/2010-05-05-graham05_ST_N.htm

- Graham told the Huffington Post that a suspension of the refugee program and sharp limitations on immigration from some Muslim-majority countries did not strike him as challenging God's commandments. **"That's not a Bible issue."** Graham said.⁶⁷
- Franklin Graham gave full support to Trump's executive orders on immigration, and said the answer to the refugee crisis was to create "safe zones inside Syria and Iraq" rather than letting people from these war torn countries come to the United States:

"There have been a lot of protests and discussion about President Donald J. Trump's executive action on immigration. Some people seem to have forgotten that the priority of the president of the United States is protecting the Constitution and the safety of Americans... Some are also criticizing Christians who support the president's position on immigration—and I'm one of those being criticized. But we have to realize that the president's job is not the same as the job of the church... As Christians we are commanded to help all, regardless of religious background or ethnicity, like the Good Samaritan Jesus shared about in the Bible. Our job is to show God's love and compassion. I believe the best way to help is to reach out and help these people in their own countries. I support the establishment of safe zones inside Syria and Iraq that would be protected by the international community until a political solution is found."⁸

This was in contrast to numerous faith-based groups in the United States who were strongly opposed to the immigration ban.⁹

Anachronistic racial views

Graham appears oblivious to the institutional racism in American society and policing. His language has been labeled 'crude, insensitive, and paternalistic' by some Evangelical faith leaders:

- **"Listen up—Blacks, Whites, Latinos, and everybody else. Most police shootings can be avoided. It comes down to respect for authority and obedience. If a police officer tells you to stop, you stop. If a police officer tells you to put your hands in the air, you put your hands in the air. If a police officer tells you to lay down face first with your hands behind your back, you lay down face first with your hands behind your back. It's as simple as that. Even if you think the police officer is wrong—YOU OBEY. Parents, teach your children to respect and obey those in authority. Mr. President, this is a message our nation needs to hear, and they need to hear it from you. Some of the unnecessary shootings we have seen recently might have been avoided. The Bible says to submit to your leaders and those in authority "because they keep watch over you as those who must give an account."**¹⁰

⁶ <http://www.npr.org/2017/01/27/511997346/trump-refugee-ban-clashes-with-faith-based-groups-religious-missions>

⁷ http://www.huffingtonpost.com/entry/franklin-graham-refugees_us_5889049ce4b061cf898c6c42

⁸ Post on Graham's Facebook, January 31, 2017: <https://www.facebook.com/FranklinGraham/posts/1394064260649751>

⁹ <http://www.npr.org/2017/01/27/511997346/trump-refugee-ban-clashes-with-faith-based-groups-religious-missions>

¹⁰ Post on Graham's Facebook: March 12, 2015:

<https://www.facebook.com/FranklinGraham/posts/883361438386705?match=bGlzdGVulHVwIGJsYWNrcyB3aGI0ZXMgbGF0aW5vcyBhbmQgZXZlcnlib2R5IGVsc2U%3D>

https://www.facebook.com/pg/FranklinGraham/posts/?ref=page_internal

- This prompted an erudite response in an open letter signed by many faith leaders:

“Frankly, Rev. Graham, your insistence that “Blacks, Whites, Latinos, and everybody else” “Listen up,” was crude, insensitive, and paternalistic. Your comments betrayed the confidence that your brothers and sisters in Christ, especially those of color, have afforded your father’s ministry for decades. Your instructions oversimplified a complex and critical problem facing the nation and minimized the testimonies and wisdom of people of color and experts of every hue, including six police commissioners that served on the president’s task force on policing reform...

It is not that simple. As a leader in the church, you are called to be an ambassador of reconciliation. The fact that you identify a widely acknowledged social injustice as “simple” reveals your lack of empathy and understanding of the depth of sin that some in the body have suffered under the weight of our broken justice system. It also reveals a cavalier disregard for the enduring impacts and outcomes of the legal regimes that enslaved and oppressed people of color, made in the image of God — from Native American genocide and containment, to colonial and antebellum slavery, through Jim Crow and peonage, to our current system of mass incarceration and criminalization.”¹¹

- Jim Wallis, a Christian writer, responded: “You seem, at best, oblivious to the racial inequity in this country's policing and criminal justice system, which is also still deeply embedded in our American society. At worst, your post reflects your own racial biases--unconscious or conscious. It makes me sad to read such things coming from a leader in your position. So until you are equally willing to ‘listen up,’ please stop making such embarrassing and divisive statements.”¹²

- Despite this backlash Graham posted similar comments in February and September of 2016. ¹³

Political bias

Despite claiming that he was not endorsing either candidate, Graham has made it clear that he was and remains in favor of the Trump presidency:

- After the election Graham posted on his Facebook: **“While the media scratches their heads and tries to**

¹¹

<http://www.churchleaders.com/daily-buzz/251027-open-letter-franklin-graham-facebook-post-sinful-crude-insensitive-paternalistic.html>

¹²

<http://www.christianpost.com/news/jim-wallis-franklin-grahams-comments-on-ferguson-police-shootings-embarrassing-and-divisive-135754/>

¹³ Posts on Graham’s Facebook on February 12, 2016 and September 25, 2016:

<https://www.facebook.com/FranklinGraham/posts/1093717990684381?match=d2hpdGUsYmxhY2s%3D>

<https://www.facebook.com/FranklinGraham/posts/1260074277382084?match=bGlzdGVuIHVwLGxhdGlub3Msd2hpdGVzLGJsYWNRcw%3D%3D>

https://www.facebook.com/pg/FranklinGraham/posts/?ref=page_internal

1

understand how this happened, I believe that God's hand intervened Tuesday night to stop the godless, atheistic progressive agenda from taking control of our country."¹⁴

- Despite broad agreement in the U.S. intelligence community that Russian intentionally influenced the US presidential election,¹⁵ Graham has claimed that either this interference didn't happen, or that the interference was the hand of God.

On his Twitter on December 14, 2016 Graham wrote: **"Do you think the Russians interfered with the outcome of the U.S. election or was it God?"**¹⁶

In an interview with Religious News Service Graham stated: **"For these states to go the way they did, in my opinion, I think it was the hand of God,"** he said. **"It wasn't hacking. It wasn't Wiki-leaky or whatever. It was God, in my opinion, and I believe his hand was at work, and I think he's given Christians an opportunity."**¹⁷

- "As the rain began to fall during President Donald Trump's inauguration ceremony, many who do not support the new Republican president took it to be an ominous sign. However, evangelist Franklin Graham, who offered a prayer during the ceremony at the U.S. Capitol Friday, had a different take on the precipitation.

"Mr. President, in the Bible rain is a sign of God's blessing, and it started to rain, Mr. President, when you came to the [inaugural] platform," Graham said. **"And it's my prayer that God will bless you, your family, your administration, and may he bless America."**¹⁸

- Prior to the election Graham told the Christian Post, **"There's two different pictures and two different visions for America. The Democratic Party has a vision, Hillary Clinton has a vision, Donald Trump has a totally different vision for this nation with the Republican Party. This isn't difficult to figure out if you are a Christian."**¹⁹
- Graham also told Religious News Service **"Even though Donald Trump has some rough edges, there's something inside of him that desires the counsel of Christian men and women, and I don't know one Christian on Hillary Clinton's team."** This, despite both Hillary Clinton and Tim Kaine speaking openly about their Christian faiths.²⁰
- Graham's chose to respond to Trumps comments that he could sexually assault women without repercussion by downplaying them as merely "crude" and redirecting people's attention to the

¹⁴ Post from Graham's Facebook, November 10, 2016: <https://www.facebook.com/FranklinGraham/posts/1304046609651517>

¹⁵ <https://www.theatlantic.com/international/archive/2017/01/russian-hacking-trump/510689/>

¹⁶ Posted on Graham's Twitter on December 14, 2016. Screenshot at:

<http://religionnews.com/2016/12/30/inauguration-speaker-franklin-graham-god-allowed-donald-trump-to-win/>

¹⁷ <http://religionnews.com/2016/12/30/inauguration-speaker-franklin-graham-god-allowed-donald-trump-to-win/>

¹⁸ <http://www.theblaze.com/news/2017/01/20/famed-evangelist-sees-rain-at-trumps-inauguration-as-a-sign-of-gods-blessing/>

¹⁹ <http://www.christiantoday.com/article/franklin.graham.claims.theres.an.obvious.way.for.christians.to.vote/100071.htm>

²⁰ <http://religionnews.com/2016/12/30/inauguration-speaker-franklin-graham-god-allowed-donald-trump-to-win/>

<http://religionnews.com/2016/09/08/clinton-describes-activist-social-justice-faith-to-baptists/>

<http://religionnews.com/2016/07/22/5-faith-facts-about-tim-kaine-i-do-what-i-do-for-spiritual-reasons/>

“godless progressive agenda” of Obama and Clinton. “The crude comments made by Donald J. Trump more than 11 years ago cannot be defended. But the godless progressive agenda of Barack Obama and Hillary Clinton likewise cannot be defended.”²¹

Dehumanizing and alarmist rhetoric towards homosexuals

Graham holds homosexuality in particular disdain and sees the advancement of LGBTQ rights as a scourge on society. He urges his followers to be wary of letting their children interact with homosexuals and says they are dangerous to our churches:

- Graham defended – even praised – Putin’s repressive stance towards homosexuality, and lamented the fact that then President Obama included homosexuals in his official delegation to the Sochi Olympics.

“Isn’t it sad, though, that America’s own morality has fallen so far that on this issue —protecting children from any homosexual agenda or propaganda—Russia’s standard is higher than our own?

In my opinion, Putin is right on these issues. Obviously, he may be wrong about many things, but he has taken a stand to protect his nation’s children from the damaging effects of any gay and lesbian agenda.”²²

- In an edition of Family Talk, Franklin Graham made the following comments to Dr. James Dobson:

““We have allowed the Enemy to come into our churches,” Graham said. “I was talking to some Christians and they were talking about how they invited these gay children to come into their home and to come into the church and that they were wanting to influence them. And I thought to myself, they’re not going to influence those kids; those kids are going to influence those parent’s children.

“What happens is we think we can fight by smiling and being real nice and loving,” he continued. “We have to understand who the Enemy is and what he wants to do. He wants to devour our homes. He wants to devour this nation and we have to be so careful who we let our kids hang out with. We have to be so careful who we let into the churches. You have immoral people who get into the churches and it begins to effect the others in the church and it is dangerous.”

Graham then went on to lament that **“homosexuality is taught to be okay”** in schools and

²¹ Post on Graham’s Facebook, October 8, 2016:

<https://www.facebook.com/FranklinGraham/posts/1271741769548668?match=Z29kbGVzcyBwcm9ncmVzc2l2ZSBhZ2VuZGEgb2YgYmFyYWNrIG9iYW1hIGFuZCBoaWxsYXJ5IGNsaW50b24gbGlrZXdp2UgY2Fubm90IGJlIGRlZmVuZGVk>

²² <http://billygraham.org/decision-magazine/march-2014/putins-olympic-controversy/>

“that is why I want to get the school boards back” before insisting that he loves gays and therefore feels obligated to tell them that “you cannot stay gay and call yourself a Christian.”²³

- ☐ **“More disappointing news about the Boy Scouts of America yesterday as they voted to allow gay adult leaders. 79% of their Board voted in favor of this unfathomable change—I still find it hard to believe that BSA doesn’t see the dangers in this. Why would anyone want to entrust their son to an organization that has gone this direction?”²⁴**
- ☐ **“Yesterday Gates, the president of Boy Scouts of America, called for an end to the group’s ban on gay troop leaders. What are you thinking? We shouldn’t shift as the winds of cultural change blow through society; we need to stand for God’s truth and things that are morally right. This move is bending to LGBT activist groups and would put young, innocent boys at risk.”²⁵**
- ☐ **“Gays and lesbians cannot have children,” Graham commented. When Funk pointed out that they could adopt, he retorted, “Yeah, they can recruit.” He went on to imply that gay adoptions are tantamount to exploitation of children: “You can adopt a child into a marriage, but you can also recruit children into your cause. I believe in protecting children, OK? From exploitation, all exploitations.”²⁶**
- ☐ **“I would encourage churches to preach the gospel, proclaim the gospel. And take a stand against wickedness. I hear so many arguments that we need to love the gays and lesbians. Of course we love them. And we should love them enough to warn them that if they don’t repent and turn from their sin and receive Christ by faith in to their hearts, in to their lives, they will spend eternity in hell.”²⁷**
- ☐ **“While visiting Kenya Barack Obama publicly lectured Kenyan President Uhuru Kenyatta about gay rights yesterday. I didn’t know that we were sending our president halfway around the world to promote the gay & lesbian agenda!”²⁸**

At the time Barak Obama visited Kenya, sexual activity between men was illegal and punishable

²³ <http://www.rightwingwatch.org/post/franklin-graham-warns-christians-to-keep-gays-away-from-their-kids-and-churches/>
<http://drjamesdobson.org/Broadcasts/Broadcast?i=a3d573e3-9c9c-498a-860b-9c0d6f08ef3a>

²⁴ Post on Graham’s Facebook, July 28, 2015:

<https://www.facebook.com/FranklinGraham/posts/975084432547738?match=bW9yZSBkaXNhchBvaW50aW5nIG5ld3MgYWJvdXQgdGhlIGJveSBzY291dHMgb2YgYW1lcmljYSB5ZXN0ZXJkYXkgYXMgdGhleSB2b3RIZCB0byBhbGxvdyBnYXkgYWR1bHQgbGVhZGVycw%3D%3D>

²⁵ Post on Graham’s Facebook, May 22, 2015:

<https://www.facebook.com/FranklinGraham/posts/926369680752547?match=eWVzdGVyZGF5IGdhbGVzIHRobzSBwcmVzaWRlbnQgb2YgYm95IHJjb3V0cyBvZiBhbWVyaWNhLGJveSBzY291dA%3D%3D>

²⁶ http://www.huffingtonpost.com/2014/03/26/interview-franklin-graham-homophobic_n_5035640.html

²⁷ Audio at 44:30 <http://www.frc.org/wwlivewithtonyperkins/mike-lee-franklin-graham>

http://www.salon.com/2015/06/15/the_christian_rights_raging_id_what_franklin_grahams_latest_vile_comments_reveal/

²⁸ Post on Graham’s Facebook account, July 26th 2015.

with a maximum imprisonment of 14 years. The President's comments were: "When you start treating people differently not because of any harm they are doing to anybody, but because they are different, that's the path whereby freedoms begin to erode... And when a government gets in a habit of people treating people differently, those habits can spread. As an African-American, I am painfully aware of what happens when people are treated differently under the law."²⁹

Sowing Division in the Christian Community

Franklin Graham is a divisive figure in Christianity at this point. His ability to witness the gospel has been severely impacted by the perception, held by many Christian leaders and followers, that he is deeply bigoted and out of touch.

- Statement made by NAACP on Graham continuously asserting Obama to be Muslim: "As Christian denominational leaders, pastors, and, most importantly, followers of Jesus Christ; we are greatly troubled by recent attempts by some religious leaders to use faith as a political weapon. We were disturbed and disappointed by statements made by Rev. Franklin Graham during an interview on MSNBC that questioned whether President Obama is a Christian. Rev. Graham also seemed to imply that the President may be a Muslim, despite the fact that the President has repeatedly expressed his faith and belief in Jesus Christ. By his statements, Rev. Graham seems to be aligning himself with those who use faith as a weapon of political division. These kinds of comments could have enormous negative effects for America and are especially harmful to the Christian witness."³⁰
- "Rev. David Gierlach, Rector of St. Elizabeth's Episcopal Church, who initiated the protest in concert with his fellow pastors, emphasized that the public rejection of Graham's version of Christianity was needed. "We cannot be silent when we hear Christian teaching being distorted and dispensed to good people who deserve to hear the Gospel message of love. Rev. Franklin Graham's stirring up of hate and discrimination towards Muslims, and his efforts to use religion as a political tool need to be publicly rejected. That is why we stood in protest."³¹
- *Open Letter to Franklin Graham: "Facebook Post Was Sinful, Crude, Insensitive and Paternalistic"* (quoted, in part, above)³²
- Discussions of Graham in secular media show that non-Christians view Graham as a hateful, bigoted witness for Christ.

²⁹ <http://www.cnn.com/2015/07/25/politics/obama-kenya-kenyatta/index.html>

³⁰ <https://donate.naACP.org/news/entry/naACP-faith-leaders-speak-out-on-rev.-franklin-graham>

³¹ http://www.huffingtonpost.com/dawn-morais/reclaiming-christianity-f_b_9313998.html

³²

<http://www.churchleaders.com/daily-buzz/251027-open-letter-franklin-graham-facebook-post-sinful-crude-insensitive-paternalistic.html>

“It’s obscene to say you love someone right before condemning him or her to an eternity of hell. This is the move too many Christians try to make in moral discourse today: They say it’s God’s business to judge, but they condemn; they say they hate sin but love the sinner, but they embrace laws that demean and punish those who don’t share their values; Graham’s virulent anti-gay rhetoric is a particularly disgusting example of this.”³³

“If you consider Franklin Graham a prophet, a steadfast man of God only doing his duty as God’s ecclesiastical hitman, you’ll probably want to stop reading now, because the rest of this is just going to raise your blood pressure. Because Franklin Graham is at it again, stirring the pot, making life difficult for those who follow Jesus to raise their heads in public.”³⁴

‘Graham’s sentiments are textbook bigotry — intolerance toward those who hold different creeds or beliefs from oneself.

Christians should be leading the resistance to hasty and prejudicial judgments about those who are not like them. “Love your enemy,” Jesus told his disciples. Thank God, some of Franklin’s “friends” were eager to condemn his deeply anti-Christian bigotry:

“Please stop posting such hateful messages. From the Old Testament on, God commands his people to welcome the stranger. Your words have no biblical basis and are very far from the heart of God.”³⁵

Exorbitant Salary:

- Franklin made \$880,000 USD in 2014 (1.13CAD).³⁶
- “CEOs at the top 50 U.S. charities, including Samaritan’s Purse, earn in the \$350,000 to \$450,000 range, which makes Graham’s \$622,000 salary from his aid organization alone about 40 percent to 50 percent higher than average, according to a Forbes story. He receives the rest of his \$258,000 compensation as CEO of the Billy Graham Evangelistic Association”³⁷

³³http://www.salon.com/2015/06/15/the_christian_rights_raging_id_what_franklin_grahams_latest_vile_comments_reveal/

³⁴ http://www.huffingtonpost.com/derek-penwell/5-reasons-franklin-graham_b_7925330.html

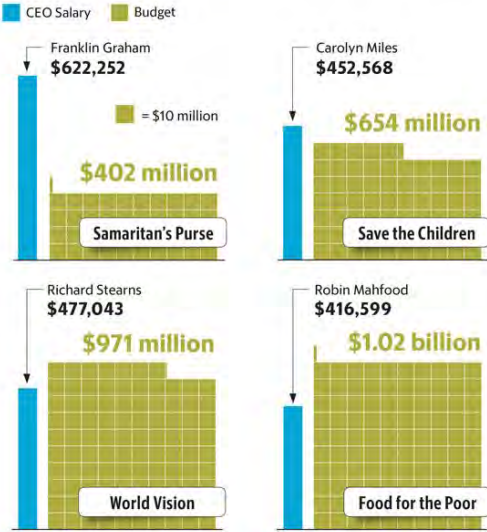
³⁵ http://www.huffingtonpost.com/kelly-james-clark/franklin-graham-christian-bigotry_b_7834348.html

³⁶ <http://www.charlotteobserver.com/living/religion/article30505932.html>

³⁷ <http://religionnews.com/2015/08/18/franklin-grahams-salary-raises-eyebrows-among-christian-nonprofits/>

Earning more than his peers

As the leader of Samaritan's Purse, Franklin Graham earned more in 2013 than the CEO of any other international relief charity based in the U.S., according to data provided by GuideStar, a group that collects information on thousands of nonprofits. That includes a number of charities with larger budgets. Here's how Graham's total compensation compares to that of CEOs of larger relief agencies.



AMES ALEXANDER – RESEARCH SOURCE: GUIDESTAR DAVID PUCKETT – CHARLOTTE OBSERVER 38

³⁸ <http://religionnews.com/2015/08/18/franklin-grahams-salary-raises-eyebrows-among-christian-nonprofits/>
1

From: ["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)

To: ["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
robertsongregor@gmail.com

Date: 10/18/2017 10:06:20 AM

Subject: FW: Briefing Note - Assumed ammonia leak 2017

Attachments: Briefing Note - Assumed ammonia leak 2017.doc

Here is briefing note that I asked Mike McDaniel to draft up just in case.

If we get any questions we should direct them to the PNE but if pressed here are the answers

R

From: Mike McDaniel [mailto:mmcdaniel@pne.ca]

Sent: Wednesday, October 18, 2017 11:00 AM

To: Louie, Raymond

Subject: Briefing Note - Assumed ammonia leak 2017

<p>Confidential COMMUNICATIONS NOTE</p> <p>Date: October 18, 2017</p>	<p><u>Briefing Note</u> <u>Assumed Ammonia Leak – Fernie arena</u></p>
--	--

Background:

Three people in Fernie, B.C., have died from possible exposure to ammonia after emergency crews were called to the Fernie Memorial Arena for reports of an ammonia leak just before noon on Tuesday. WorkSafeBC says it's believed the three were workers at the arena.

All homes and businesses in the downtown area within a six-block radius have been evacuated.

The city has declared a seven-day local state of emergency.

Between 50 and 60 people are receiving emergency social services.

Ammonia is commonly used in mechanical refrigeration systems, including those found in ice rinks. Ammonia is used in liquid form in these systems but becomes a gas once it is released into the air.

Key Messages:

- Firstly, the situation in Fernie is incredibly sad and our thoughts are with the families of the three workers and everyone in that community today.
- I can't speak to the safety and security procedures that the Fernie Arena has, but I can tell you about what we do at the Coliseum.
- We have a highly trained, Class 5 operating engineer on duty 24/7 on our site.
- We meet or exceed all BC Safety Authority safety procedures, and all of our inspections and ice plant maintenance are up to date.

- We have our ammonia contained in an air tight room that has a recommended venting system.
- The room that contains the ammonia has a modern alarm system in place.
- Our ice plant is a newer facility, only ten years old which is one of the newer facilities of its kind in BC.
- It's important to note that the Agrodome Community Ice facility has no ammonia in or near the building.

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
To: robertsongregor@gmail.com
["Robertson, G" <G.Robertson@vancouver.ca>](mailto:G.Robertson@vancouver.ca)
Date: 2/28/2015 9:44:43 AM
Subject: Fw: BVM script

Hey G, here's a shortened version to record today. Thanks

Kq

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264

Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Matt Smith [mailto:matt.smith@stratcom.ca]
Sent: Saturday, February 28, 2015 09:29 AM
To: Quinlan, Kevin
Cc: Jonathan Bleackley <Jonathan.Bleackley@stratcom.ca>
Subject: Re: BVM script

I suggest this. The poll is important. Earlier version had too much message. This is way shorter. If Gregor wants shorter still drop the poll. But this is just like the one he did for the first tth.

Jonathan on Monday lets align all transit tth invite scripts to this. Need to keep them short.

Kevin let us know when Gregor will record.

TTH Live Answer and Answer Machine BVM Script

Version #1: mentions Bill Good

Hello,

This is Vancouver Mayor Gregor Robertson, inviting you to join me, former radio host Bill Good, and City Councillors Adrienne Carr and George Affleck for a special Telephone Town Hall to discuss the upcoming transit and transportation referendum.

I can be reached at [1-855-416-3608](tel:1-855-416-3608) or info@mayorscouncil.ca

Please join me this Monday, March 2nd between 7 and 8 pm to discuss how we improve our transportation system and what's at stake in the referendum. You can expect a call at this number around 7pm on Monday night. And remember, I'll be joined by Bill Good, and City Councillors Adrienne Carr and George Affleck.

If you miss the call you can dial [1-877-229-8493](tel:1-877-229-8493) and enter event code:114021 to join the

discussion.

Lastly, I would like to ask how you might vote in the transit referendum.

If you will vote YES, please press 1 on your phone

If you are thinking to vote YES, but are not sure, please press 2

If you are undecided please press 3,

If you are going to vote NO, please press 4

And if you don't have enough information, please press 5

This is Vancouver Mayor Gregor Robertson at [1-855-416-3608](tel:1-855-416-3608) and info@mayorscouncil.ca. Thanks for your time.

Sent from my iPhone

On Feb 28, 2015, at 10:40 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

Spoke to him, he is concerned they are too long. Is the poll necessary? Looking for content to reduce to shorten

Kevin Quinlan
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Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Matt Smith [<mailto:matt.smith@stratcom.ca>]
Sent: Saturday, February 28, 2015 04:16 AM
To: Quinlan, Kevin
Cc: Jonathan Bleackley <Jonathan.Bleackley@stratcom.ca>
Subject: Re: BVM script

No we did not get any recordings from GR. Can you follow up w him today? We need recordings today.

Thanks

Sent from my iPhone

On Feb 27, 2015, at 11:51 PM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

Any word on them?

Kevin Quinlan
Director of Policy and Communications

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Facebook: <http://www.facebook.com/VancouverMayorsOffice>

Website: <http://www.mayorofvancouver.ca/>

Please consider the environment before printing this e-mail.

From: Jonathan Bleackley [<mailto:Jonathan.Bleackley@stratcom.ca>]
Sent: Friday, February 27, 2015 04:29 PM
To: Quinlan, Kevin; Matt Smith <matt.smith@stratcom.ca>
Subject: RE: BVM script

Hi Kevin,

Still no Gregor recordings.

Jonathan Bleackley

T 604.681.3030 x 48 C 604.339.4069 E jonathan.bleackley@stratcom.ca

From: Quinlan, Kevin [<mailto:Kevin.Quinlan@vancouver.ca>]
Sent: Friday, February 27, 2015 3:44 PM
To: Matt Smith
Cc: Jonathan Bleackley
Subject: RE: BVM script

Got it. I'll check back in with GR but he gave me a commitment he was recording today

Kevin Quinlan
Deputy Chief of Staff
Office of the Mayor
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Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>

From: Matt Smith [<mailto:matt.smith@stratcom.ca>]
Sent: Friday, February 27, 2015 3:37 PM
To: Quinlan, Kevin
Cc: Jonathan Bleackley
Subject: Re: BVM script

I am pretty sure mike liked the idea of mentioning bill good. I say do it. And if in doubt don't. Either is fine, but getting it recorded one way or other today is essential

Sent from my iPhone

On Feb 27, 2015, at 6:11 PM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

I was referring to magee, I don't know what the decision making process was on the script. Did Mike say if he wanted bill good referenced or not?

Kevin Quinlan
Director of Policy and Communications
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Office: 604.873.7232
Cell: 778.995.2264

Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Jonathan Bleackley [<mailto:Jonathan.Bleackley@stratcom.ca>]
Sent: Friday, February 27, 2015 03:07 PM
To: Quinlan, Kevin; Matt Smith <matt.smith@stratcom.ca>
Subject: RE: BVM script

Thanks Kevin.

When are you expecting Gregor will have a chance to record?

Is it Magee or Buda who is concerned about Bill Good being referenced?

Jonathan Bleackley
T 604.681.3030 x 48 C 604.339.4069 E jonathan.bleackley@stratcom.ca

From: Quinlan, Kevin [<mailto:Kevin.Quinlan@vancouver.ca>]
Sent: Friday, February 27, 2015 2:27 PM
To: Matt Smith; Jonathan Bleackley
Subject: BVM script

Fyi made some edits, and did 2 versions – not sure if Mike wants Bill Good referenced or not, so I asked G to record both

Kevin Quinlan
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Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>

From: ["Caley, Braeden"](#)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)
robertsongregor@gmail.com

Date: 4/10/2015 11:45:41 AM

Subject: FW: CBC Power and Politics confirmed

Andrew Chang is also seeking a quick TV hit right after On the Coast (pre-taped) – Rita has made all appropriate calendar shifts

From: Caley, Braeden

Sent: Friday, April 10, 2015 11:47 AM

To: Ko, Rita

Cc: Quinlan, Kevin; Magee, Michael

Subject: RE: CBC Power and Politics confirmed

Importance: High

Arrive at CBC by 3:10pm for live TV set up

CBC Power and Politics

On-air by 3:20pm

Host: Rosemary Barton

10-12 minutes. Coast Guards follows after, separately

In-studio, 700 Hamilton

CBC On the Coast

On-air by 3:45pm

Host: Stephen Quinn

10-11 minutes

In-studio, 700 Hamilton

From: Caley, Braeden

Sent: Friday, April 10, 2015 11:42 AM

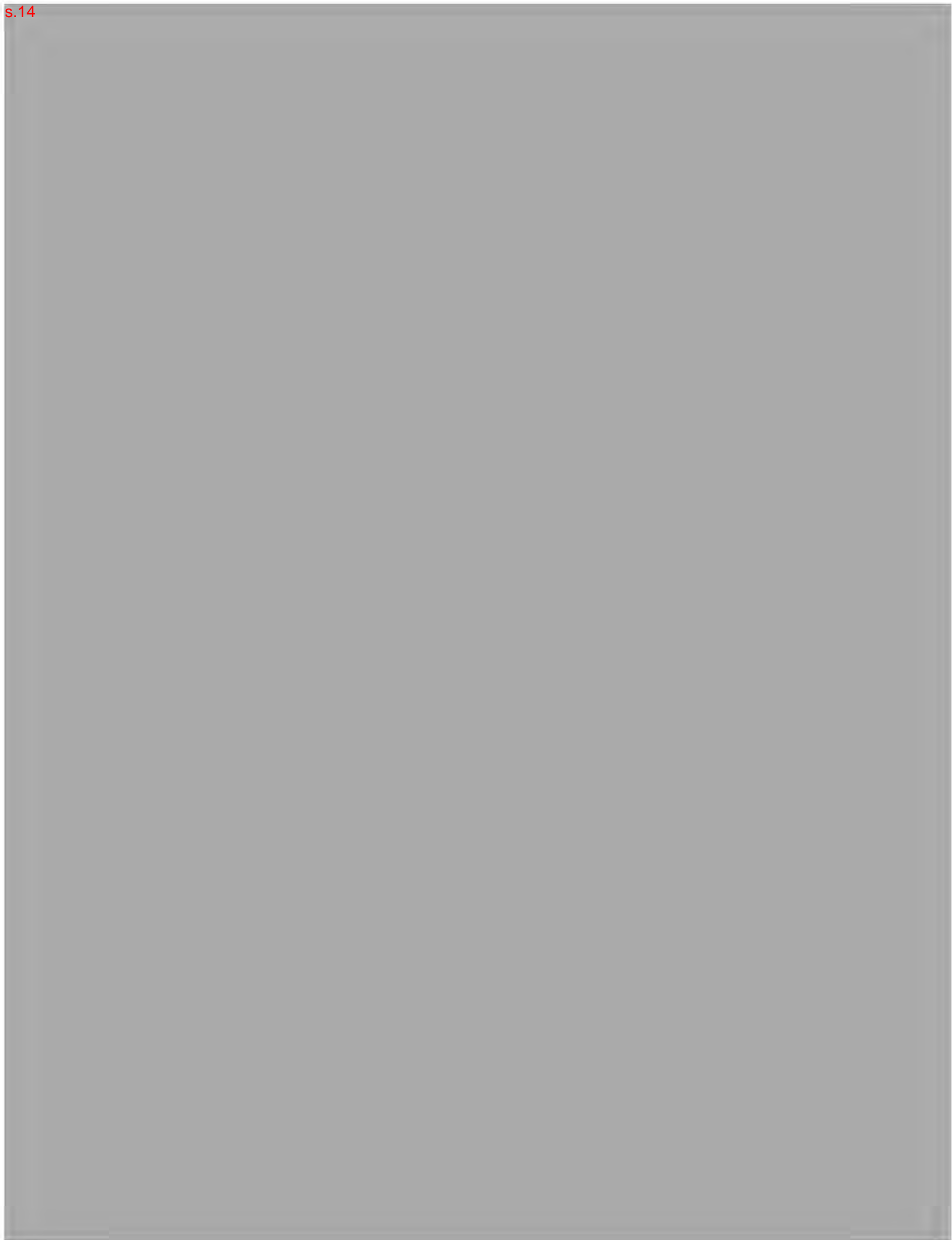
To: Ko, Rita

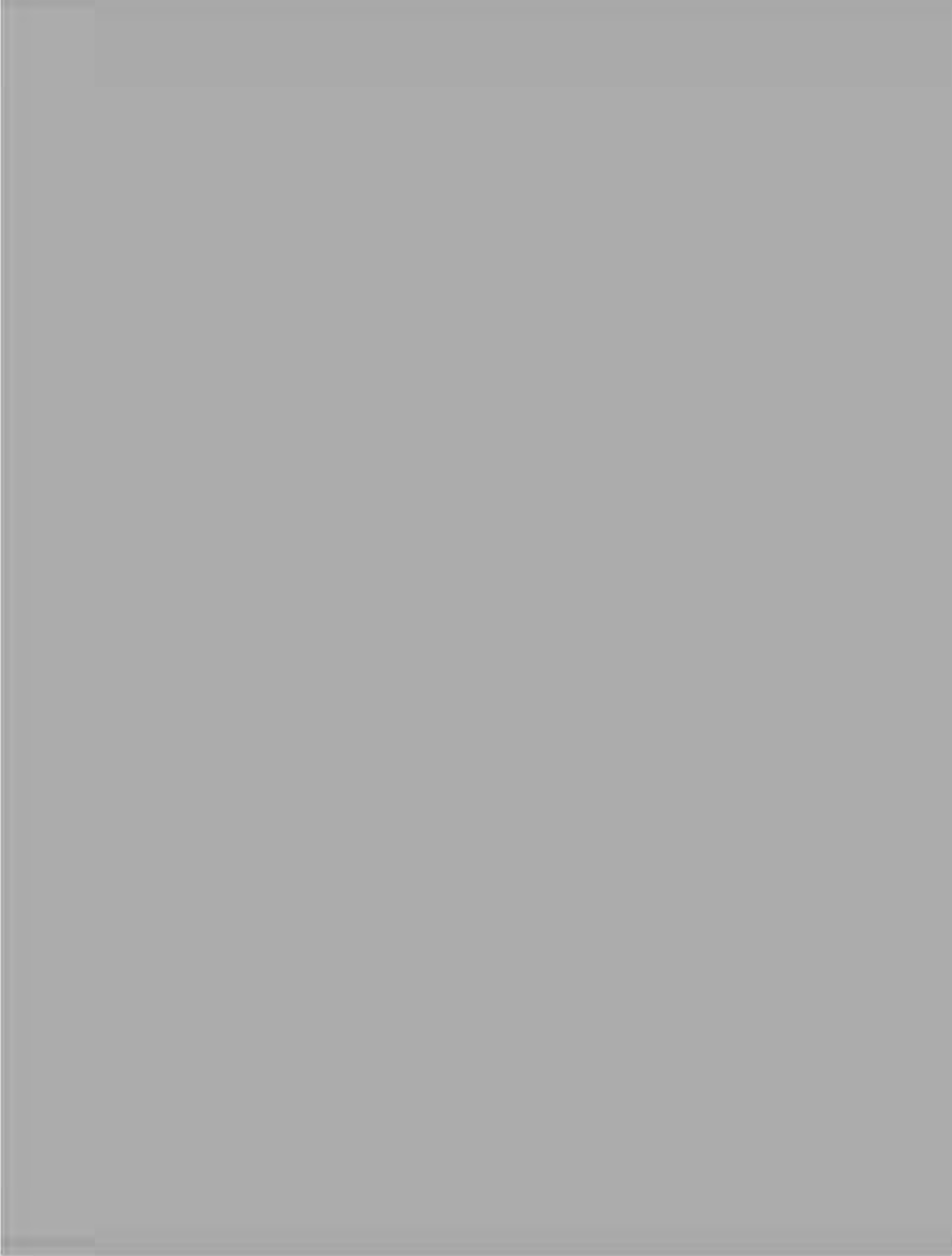
Cc: Quinlan, Kevin

Subject: CBC Power and Politics confirmed

Will send full details when I confirm On the Coast also







From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

To: "Gregor Robertson" <robertsongregor@gmail.com>

Date: 8/18/2015 6:11:53 PM

Subject: FW: Delhi 2 Dublin Premiere East Van (filmed at Car Free Day on Commercial Drive)

From: Robertson, Gregor

Sent: Friday, August 07, 2015 2:04 PM

To: Quinlan, Kevin

Cc: Henry, Molly

Subject: FW: Delhi 2 Dublin Premiere East Van (filmed at Car Free Day on Commercial Drive)

This is interesting. Dana

From: Courtney Parkes // AB Co. [mailto:courtney@weareab.co]

Sent: Friday, August 07, 2015 11:23 AM

To: Robertson, Gregor

Subject: Delhi 2 Dublin Premiere East Van (filmed at Car Free Day on Commercial Drive)

Dear Mr. Mayor,
Happy Friday! Hope all is well!

I just wanted to touch base because Vancouver natives, Delhi 2 Dublin, have just released a new music video for their song, **East Van**, today! The video was actually filmed at Car Free Day on Commercial Drive!

You can check out the video here: <https://www.youtube.com/watch?v=6K6zG67l91I> (the video premiered moments ago via The Georgia Straight: <http://www.straight.com/blogra/504276/straight-presents-dehli-2-dublin-video-premiere>)

"It's basically a love song to the area of Vancouver which birthed us, almost 10 years ago. Most of us in the band live in East Van, and Delhi 2 Dublin grew up playing at all the crazy street parties and raves in the area. So in June, we decided to shoot a little video at Car Free Day on Commercial Drive – an event that we've played a bunch of times before," said the band of their new video.

Their new album is due out September 18, and we're super excited to share it! The band is also releasing exclusive updates through their PledgeMusic campaign (<http://www.pledgemusic.com/delhi2dublin>)!

I would love it if you were able to take a look at the video if you get a free moment! This band truly embodies the spirit of Vancouver!

Many thanks!
Courtney

Courtney Parkes || AB Co.
Strategic Marketing & Account Manager
o: 416.703.9703
m: 416.817.0119
e: courtney@WeAreAB.co

360 Dufferin St. Suite 204 (North Entrance off Dufferin) | Toronto, ON | M6K 1Z8
<http://WeAreAB.co> | [@courtneyparkes](https://twitter.com/courtneyparkes) | [@WeAreABco](https://www.facebook.com/WeAreABco) | [linkedin.com/in/courtneyparkes](https://www.linkedin.com/in/courtneyparkes)

****PLEASE NOTE, NEW EMAIL:** courtney@WeAreAB.co

Audio Blood is now AB Co. Six years on, AB Co. emerges as a fresh but familiar force. Read about the rebrand [here](#)!



From: ["Caley, Braeden"](#)

To: ["Magee, Michael" <michael.magee@vancouver.ca>](#)
["Robertson, G" <G.Robertson@vancouver.ca>](#)
[robertsongregor@gmail.com](#)

Date: 7/20/2014 8:38:36 AM

Subject: Fw: Draft Arbutus release for review - For Sunday

Any interest in me getting this out this morning?

Could also go tomorrow if more time is needed for review. KQ has checked it by staff

From: Caley, Braeden
Sent: Friday, July 18, 2014 03:50 PM
To: Robertson, G; Magee, Michael
Cc: Quinlan, Kevin
Subject: Draft Arbutus release for review - For Sunday

Office of the Mayor
July 20, 2014

Mayor writes to Arbutus Corridor residents on opposition to cargo trains

Vancouver – Residents along Vancouver's Arbutus Corridor are receiving letters from Mayor Gregor Robertson this week regarding CPR's stated intention to reactivate cargo trains through their neighbourhoods. The Mayor re-states his firm opposition to cargo trains on the route, provides background on the history of conversations between the CPR and the City of Vancouver, and indicates that the City is prepared to pay fair market value for land.

"As Mayor, I strongly believe that the Arbutus Corridor should remain as it is today - an enjoyable route for people to walk, run and bike along, as well as a home to the many community gardens that contribute to our neighbourhood," writes Mayor Robertson. "We do not believe there is any business case for CPR to reactivate trains along the Corridor."

There has been no rail activity on the Arbutus Corridor for nearly 14 years. When the CPR took the City to court in 2005 to challenge authority over land use on the corridor, the Supreme Court of Canada upheld the City's right to determine how land within Vancouver can be used. Since then, the Arbutus Corridor has been used informally by the public as a greenway, walking and cycling route and home of multiple community gardens.

"The City had an independent appraisal done of the Arbutus Corridor lands, and is prepared to pay fair market value for the land," added the Mayor. "The City is committed to seeking a fair deal with CPR for the Arbutus Corridor lands, so that we can maintain and enhance the Corridor for local residents. We have had discussions for many years and we continue to seek a reasonable agreement. Again, we are hopeful that CPR will accept an offer of fair market value."

For a full copy of the letter, please click here:
[\[LINK\]](#)

- 30 -

For more information, please contact:

Braeden Caley
Executive Assistant, Media Relations and Communications
Office of the Mayor, City of Vancouver
Office: 604.873.7490 | Cell: 604.809.9951
Email: braeden.caley@vancouver.ca
mayorofvancouver.ca
twitter.com/vanmayorsoffice
facebook.com/vancouvermayorsoffice
instagram.com/vanmayorsoffice

From: ["Caley, Braeden"](#)

To: robertsongregor@gmail.com

Date: 7/31/2014 7:04:29 PM

Subject: Fw: Draft Mayor's statement: Aquarium

Sending here in case you still have bb problems

----- Original Message -----

From: Caley, Braeden

Sent: Thursday, July 31, 2014 08:02 PM

To: Robertson, G; Magee, Michael

Cc: Quinlan, Kevin

Subject: Draft Mayor's statement: Aquarium

On request only:

"The Park Board reached a thoughtful and reasonable decision tonight, after listening to the community and a comprehensive review. It's an issue on which many people hold very strong views, and the Park Board's decision strikes an important balance.

"The Aquarium conducts valuable research and is an important contributor to our understanding of oceans and cetaceans. I am hopeful that the Board and the Aquarium will continue to work closely together to ensure the continuation and enhancement of world-class research and conservation programming."

- Mayor Gregor Robertson

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](mailto:G.Robertson@vancouver.ca)
robertsongregor@gmail.com

Date: 5/8/2014 10:21:48 AM

Subject: Fw: Mayor's Speaking Notes - MTFMHA May 8

Kevin Quinlan
Director of Policy and Communications
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Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Prosken, Brenda
Sent: Thursday, May 08, 2014 11:10 AM
To: Quinlan, Kevin
Cc: Zak, MaryClare
Subject: Fw: Mayor's Speaking Notes - MTFMHA May 8

Kevin, here you go. Thx B

From: Zak, MaryClare
Sent: Wednesday, May 07, 2014 05:44 PM
To: Prosken, Brenda
Cc: Hurford, Dianna
Subject: Mayor's Speaking Notes - MTFMHA May 8

Hi Brenda - for your consideration, speaking points for the Mayor for May 8 on Youth, and including Aboriginal Youth:

1. The Task Force has had a special focus on youth and Aboriginal peoples, acknowledging we need to look at some different ways of supporting wellness
2. At the February 28 Youth and Aboriginal workshop, it was requested we hold another workshop on Youth, including Aboriginal youth and take the time to refine recommendations from the youth perspective
3. Acknowledge several young people and youth allies in the audience today
 - a. Many have taken great leadership roles in holding an extensive youth consultation on April 30 to provide recommendations to the Task Force here today
 - b. We also asked the Vancouver Foundation's Youth Advisory Committee what we could do as adult allies to support these recommendations identified for youth
4. Today many of us are here as adult allies & need to find ways to support these recommendations, to listen and to act wherever we can
5. Before we have our Aboriginal prayer, acknowledge that its Mental Health Week May 5-9. Michael Anhorn, Executive Director of the BC/Burnaby Branch of the Canadian Mental Health Association, has a few words to say about Mental Health Week
6. Then Mayor will introduce Alex O'Donaghey who will do Aboriginal prayer. Alex is an Aboriginal youth, a young mother and a student, who has given much of her time and insights to help us prepare for today's workshop.

From: ["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)

To: ["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)

["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)

["Gregor Robertson \ \(robertsongregor@gmail.com\\)" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 7/4/2016 1:46:08 PM

Subject: FW: Message from "HN037"

Attachments: 201607041433.pdf

It would be nice to have this language included in our notice of Public Hearing ...

Raymond

-----Original Message-----

From: No Reply

Sent: Monday, July 04, 2016 2:34 PM

To: Louie, Raymond

Subject: Message from "HN037"

This E-mail was sent from "HN037" (Aficio MP 301).

Scan Date: 07.04.2016 14:33:40 (-0700)

Queries to: no-reply@vancouver.ca

From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)

To: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
["Jang, Kerry" <Kerry.Jang@vancouver.ca>](mailto:Kerry.Jang@vancouver.ca)
["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)
["Meggs, Geoff" <Geoff.Meggs@vancouver.ca>](mailto:Geoff.Meggs@vancouver.ca)
["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)
["Stevenson, Tim" <Tim.Stevenson@vancouver.ca>](mailto:Tim.Stevenson@vancouver.ca)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Robb, Katie" <Katie.Robb@vancouver.ca>](mailto:Katie.Robb@vancouver.ca)
["Girn, Naveen" <Naveen.Girn@vancouver.ca>](mailto:Naveen.Girn@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 1/25/2017 11:08:49 AM

Subject: FW: Proc - Canadian Women's March on Washington Day - January 27, 2017

Attachments: PROC - Canadian Women's March on Washington Day January 21, 2017.pdf

Here's the proclamation that was read out at the Women's March

Thanks to the team for crafting it!!

H

From: Bertrand, Dana

Sent: Friday, January 20, 2017 11:57 AM

To: Deal, Heather

Subject: Proc - Canadian Women's March on Washington Day - January 27, 2017

Hi Heather,

Here's a pdf of the proclamation. Do you want the original framed or is this sufficient? d

Dana Bertrand, Office Manager
Office of the Mayor | City of Vancouver
604.873.7622 | mayorofvancouver.ca



Office of the Mayor
CITY OF VANCOUVER
BRITISH COLUMBIA

Proclamation

"CANADIAN WOMEN'S MARCH ON WASHINGTON DAY"

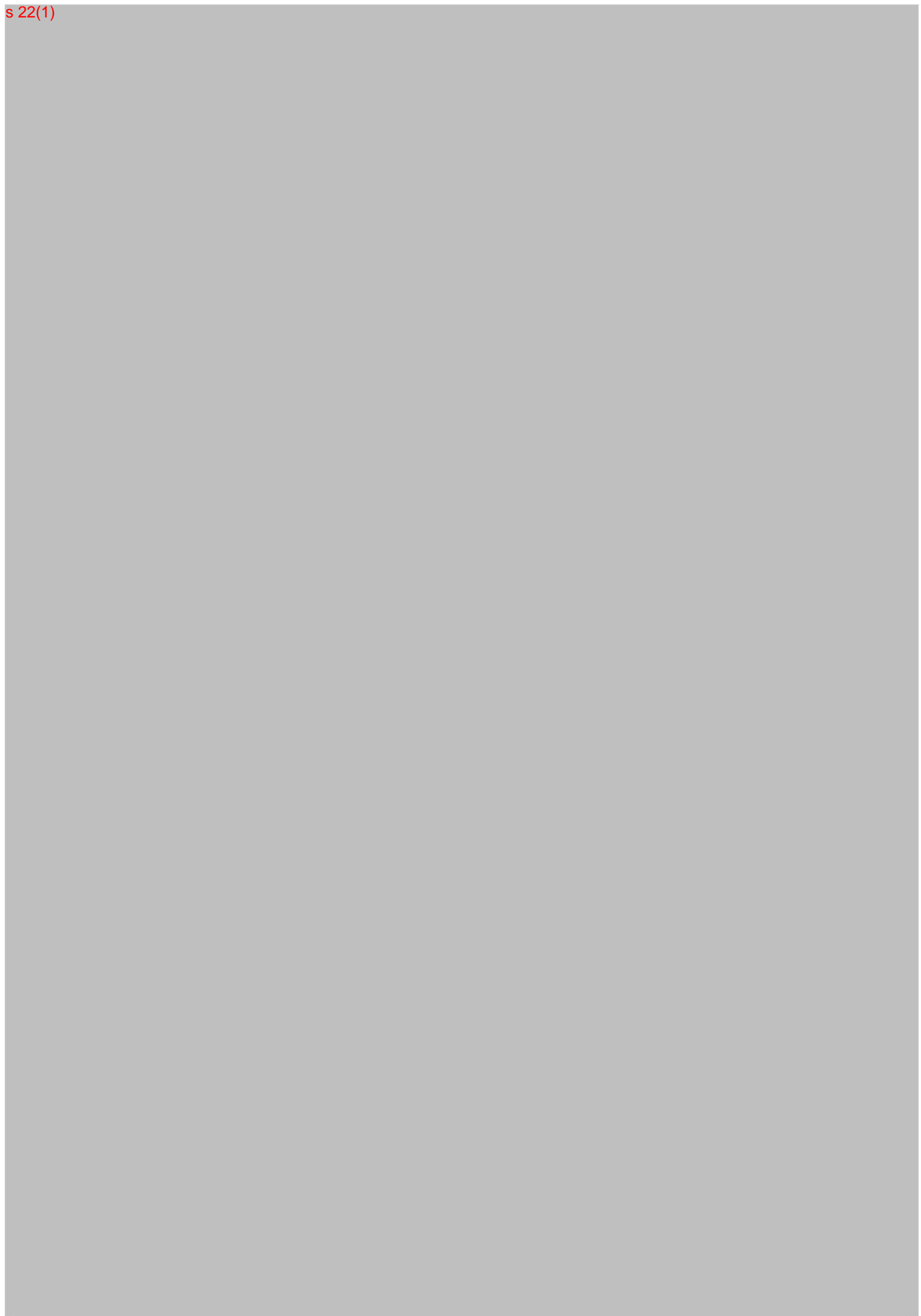
- WHEREAS Thousands of people are attending the Women's March on Washington, D.C. on Saturday, January 21, 2017, to support those who have been the targets of hatred and discrimination;
- AND WHEREAS The Canadian Women's March on Washington is a demonstration of solidarity happening in more than 23 cities across Canada, joining with millions around the world to say loud and clear that discrimination and oppression will not be tolerated;
- AND WHEREAS The City of Vancouver is committed to celebrating our diversity and representing our shared values of equality and respect;
- AND WHEREAS We acknowledge that recent events both outside our borders and within our own neighbourhoods have left many of our friends, families, and fellow citizens in a vulnerable state. While their lived experiences are a testament to their courage and resiliency, we recognize that hate can only be overcome when we work together and empower each other's voices;
- AND WHEREAS The Canadian Women's March on Washington has received an outpouring of support across Canada, bringing together communities and organizations to stand in solidarity against discrimination;
- NOW, THEREFORE, I, Gregor Robertson, Mayor of the City of Vancouver, DO HEREBY PROCLAIM Saturday, January 21st, 2017 as

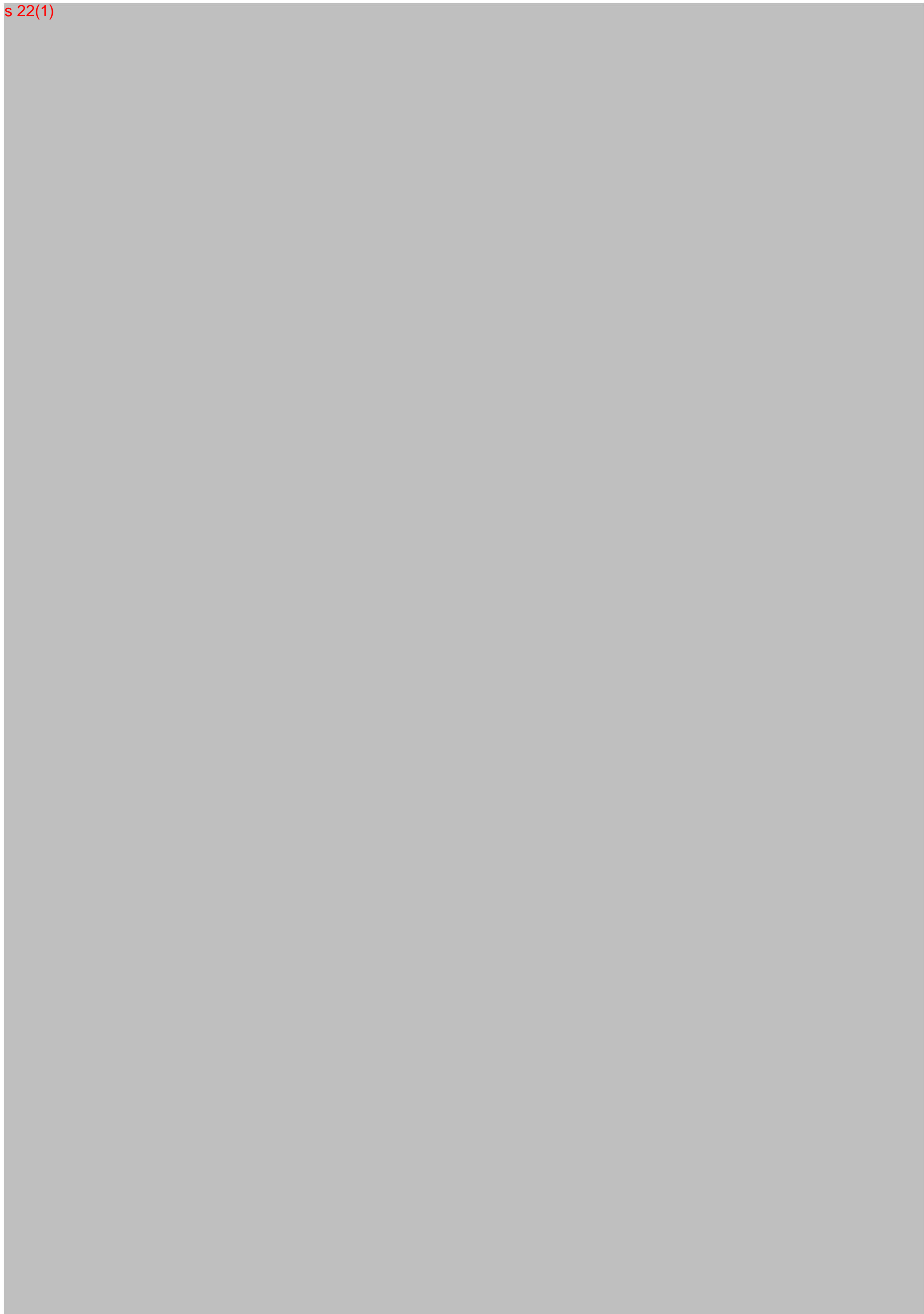
"CANADIAN WOMEN'S MARCH ON WASHINGTON DAY"

in the City of Vancouver.




Gregor Robertson
MAYOR







From: ["Lee, Emma"](#)
To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)
robertsongregor@gmail.com
Date: 7/10/2015 10:37:36 AM
Subject: FW: Ramadan Spirit 2014 Remarks
Attachments: Ramadan Spirit 2015 Remarks.docx

Hi Gregor,

The remarks for today's Mosque visit at 1:40pm is attached. Kevin sent a backgrounder on a Senate committee calling for imams to be certified - see below. I can brief you on the way there.

Emma

From: Quinlan, Kevin
Sent: Friday, July 10, 2015 10:54 AM
To: Lee, Emma
Cc: Seguin, Nicole
Subject: RE: Ramadan Spirit 2014 Remarks

Looks good. G should also be aware of this. Provided globe editorial that criticizes the policy too

Senate committee on terrorism suggests certifying imams

STEVEN CHASE

OTTAWA — The Globe and Mail

Published Wednesday, Jul. 08, 2015 11:58AM EDT

Last updated Wednesday, Jul. 08, 2015 11:47PM EDT

[135 comments](#)

A Senate committee is calling for Canada to go much further in cracking down on radicalism and terrorism, including training and certifying the credentials of Muslim imams as a means of stamping out "extreme ideas."

The controversial focus on religious leaders is part of a report from the Senate committee on national security and defence that represents the view of its Conservative majority. The report, however, does not have the support of Liberal members of the committee.

The training and certification idea drew swift condemnation from the Muslim community, which labelled it religious discrimination.

In what the committee sees as a way of diminishing the risk of violent extremism, key proposals in the 25-recommendation report include the creation of a no-visit list of "ideological radicals" who would be barred from entering Canada, the outlawing of membership in a terrorist group and considering prohibiting the glorification of terrorism.

The committee, led by Conservative senators Daniel Lang and Carolyn Stewart Olsen, a former Prime Minister's Office staffer, issued the interim report Wednesday as part of a study of security threats facing Canada that included terrorist recruitment, operations and financing.

Fighting terrorism is a major theme in Prime Minister Stephen Harper's campaign for re-election this year, with the Conservative Leader painting the rise of groups such as Islamic State as a threat to the Canadian way of life and arguing that his rivals do not take the matter seriously enough.

Muslim leaders decried the idea of certifying imams.

"We're deeply concerned about the suggestion that imams require special vetting as opposed to any other faith leaders," said Ihsaan Gardee, executive director of the National Council of Canadian Muslims.

"This recommendation bears the hallmarks of racial and religious discrimination and in our view would be contrary to the Charter and human-rights code."

The committee's recommendations, which come only weeks after the enactment of a controversial new anti-terror law, C-51, call for a more pervasive, and potentially more invasive, fight against extremism and radicalization in Canada.

Recommendation No. 9 in the report – the push to certify imams – calls on the federal government to "work with the provinces and the Muslim communities to investigate the options that are available for the training and certification of imams in Canada."

The Conservative-dominated Senate committee justifies this by saying it is worried about the influence of *jihadis* on Canadian Muslims.

"The committee heard testimony from members of the Muslim community and others that some foreign-trained imams have been spreading extremist religious ideology and messages that are not in keeping with Canadian values," the committee's interim report said.

"These extreme ideas are said to be contributing to radicalization and raise serious concerns if they continue to go unchecked."

The committee said estimates gathered during their study suggest there are more than 318 radicalized Canadians "supporting the extremist *jihadist* movement or seeking to leave Canada to join it."

Mr. Lang, the committee chair, said "we must be vigilant against the threat posed by terrorists, extremists, supporters or sympathizers."

The Harper government spoke glowingly of the report, and said they would study it, but gave no indication of which recommendations it might adopt.

GLOBE EDITORIAL

Register your imam, senators say

The Globe and Mail

Published Thursday, Jul. 09, 2015 6:00PM EDT

Last updated Friday, Jul. 10, 2015 5:58AM EDT

Now that the federal gun registry is no more, Canada is suffering from a large, gaping registry deficit. But be of good cheer, because salvation is at hand! The Senate committee on national security and defence, deftly leaping into the vacuum, has a plan to make Canada a safer place. It is calling for the creation of a Muslim imam registry.

The committee's majority, all of them Conservatives, think it's time to get the state in the business of deciding who is allowed to preach and teach which religion, and implicitly what they get to say while preaching and teaching. But just for Muslims.

In true Canadian fashion, the senators want The Department of Imam Approval and Oversight, or whatever a future body doing this important work might be called, to be a joint federal-provincial partnership. The idea is to "investigate the options that are available for the training and certification of imams in Canada." The timing of the senators' report, during the holy month of Ramadan, is particularly ideal.

More sweepingly, the committee recommends a protocol with CSIS "to require mandatory screening of citizens involved in public outreach." On the other hand, Canadians "who are participating in the public discourse" should be "protected from vexatious litigation" – presumably, libel and slander actions by Muslims.

The certification of acceptable, or at least tolerable, Muslim religious teachers would presumably be accompanied by permits. Would clerics have to wear a crescent symbol on their lapel? Would police be empowered to demand a permit from anyone who appeared to be wearing certain types of headgear – defined of course by regulation?

Earlier this year, in Shawinigan, Que., in the same patriotic spirit as the Senate committee's report, local authorities denied a minor zoning variance, to prevent Muslims from building a mosque in an industrial park. François Legault, Leader of the opposition Coalition Avenir Québec, called for the regulation of mosques in the province, with municipalities empowered to deny operating permits to mosques whose imams have engaged in "consistent denigration of Quebec values," whatever that means. And now a group of federal Senators in Ottawa are picking up

on the idea. Shame.

From: Lee, Emma
Sent: Friday, July 10, 2015 12:50 AM
To: Quinlan, Kevin
Cc: Seguin, Nicole
Subject: Ramadan Spirit 2014 Remarks

Hi Kevin, please take a look at the remarks I drafted for tomorrow's speech at the Mosque. Geoff had provided some notes. Thanks, Emma

Thank you, Haroon, for that wonderful introduction. I am honoured to be here with Councillor Geoff Meggs to join your congregation during Ramadan, the most cherished time in the Islamic religion.

The Al-Jamia Masjid was the first mosque in Western Canada, built in 1965 by the Pakistan Canada Association. For 50 years, this splendid place has been a beacon for all Muslims to come together, providing a spiritual home for all who pass through for worship, reflection and companionship. The Mosque epitomizes the values of inclusion and tolerance we value in the City of Vancouver.

Today is especially meaningful because it is the 9th annual Ramadan Spirit Food Drive, exemplifying the commitments to peace and charity at the heart of Islam – and an endorsement of

Vancouver's commitment to eliminate homelessness and our fight for justice and dignity for those facing hardship. The Ramadan Spirit Food Drive goes a long way to help our city and foster understanding of the real values of Islam, so often misunderstood by so many people.

I want to especially acknowledge the President of the Pakistan Canada Association, Haroon Khan. Haroon's family is one of the first Islamic families to settle in Vancouver well over a hundred years ago. Vancouver has been greatly enriched by the tremendous contribution and legacy of Haroon's late father, Riasat Ali Khan, and now carried forward in equal measure by Haroon and all of the mosque's dedicated volunteers.

Thank you once again for opening your mosque to us today and for your generosity and kindness. Warm wishes for a blessed Ramadan.

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Thank you once again for opening your mosque to us today and for your generosity and kindness.

Warm wishes for a blessed Ramadan.

From: "Louie, Raymond" <Raymond.Louie@vancouver.ca>

To: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>

"Gregor Robertson \ (robertsongregor@gmail.com\)" <robertsongregor@gmail.com>

"Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

Date: 12/8/2016 2:02:46 PM

Subject: FW: Supreme Court decision: Windsor v. Canadian Transit Company

Here is an example of the use of the FCM's Legal defense fund.

s. 13(1)

Raymond

From: FCM Communiqué [mailto:communique@fcm.ca]

Sent: Thursday, December 08, 2016 1:56 PM

To: Louie, Raymond

Subject: Supreme Court decision: Windsor v. Canadian Transit Company

December 8, 2016

Communiqué

This morning, the Supreme Court of Canada issued its decision in the dispute between the City of Windsor and the Canadian Transit Company, the federally regulated corporation that operates the international bridge crossing between Windsor and Detroit (*Corporation of the City of Windsor v. Canadian Transit Company*). FCM issued [this statement today](#) in response to the decision.

This case stems from a long-standing dispute between Windsor and the Canadian Transit Company (CTC) over the derelict condition of over 100 properties expropriated to make way for a future crossing. However, this case does not address the core issue, namely whether the City's property standards bylaw applies to the CTC despite its federal status. This decision only resolved the matter of which court has the authority to resolve this dispute.

The City of Windsor's position was that the issue of the applicability of its bylaw should be resolved in Ontario Superior Court. Indeed, ever since Confederation, questions relating to competing federal-municipal jurisdiction have always been dealt with at the local level by the Superior Court. In an unexpected twist, the CTC turned to the Federal Court to ask it to declare that Windsor's bylaw did not apply to CTC's properties. The Judge who heard the case felt he did not have jurisdiction over the matter but when the CTC appealed to the Federal Court of Appeal, that decision was overturned. Windsor then appealed to the Supreme Court of Canada for a final ruling on which court has the

authority to actually hear the case.

Windsor requested and received formal support from FCM in defence of the argument that the Federal Court does not have jurisdiction over issues of this type and that they must be decided in the local courthouse by a Superior Court Justice. FCM's intervention was funded through the FCM Legal Defence Fund.

The Supreme Court of Canada allowed Windsor's appeal and FCM is pleased by this outcome. As stated by the Court, constitutional law, particularly issues dealing with the application of municipal bylaws to federal undertakings, should be decided by Superior Courts. This is not only in keeping with the Constitution, but it guarantees greater access to justice for municipalities and community groups across the country by ensuring that such cases are heard locally. Windsor is now free to finally protect the interests of its citizens by making its case for applying its property standards to the CTC's properties.

FCM will continue to defend the constitutional rights of local governments to enact and enforce bylaws that protect the interest of their residents by making legal interventions on issues of broad national interest to Canada's municipalities.

Brock Carlton
Chief Executive Officer

Find us:

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24 Clarence Street, Ottawa, Ontario K1N 5P3 | T. 613-241-5221 | F. 613-241-7440

This newsletter was sent to circula@vancouver.ca.
To opt-out, follow this link: [Unsubscribe](#) | [Privacy Policy](#)
[Change your language](#) | [View email in your browser](#)

From: ["Seguin, Nicole"](#)

To: robertsongregor@gmail.com

Date: 3/1/2016 3:56:57 PM

Subject: FW: Update - Tractor Foods Building Permit (1751 Quebec)

From: Steve Clarke [mailto:sclarke@tractorfoods.com]

Sent: Tuesday, March 01, 2016 3:34 PM

To: Seguin, Nicole

Cc: Steve Clarke; Meghan Clarke

Subject: Update - Tractor Foods Building Permit (1751 Quebec)

Hi Nicole,

I spoke with Gregor today at lunch about the Tractor restaurant we are trying to construct at 2nd & Quebec (1751 Quebec) and some of the challenges we've faced getting our building permit. He offered to make some calls to push it ahead, hence the email to you. The good news is that I'm told by my team that the building permit has now been processed, so we are all good and can finally start construction – no need for any help!!

I didn't have a business card, so please pass along my contact info and my "thanks for the offer" to Gregor. We'll send you folks a heads up as we get closer to launch of the restaurant.

(For what it's worth - we'll be submitting our building permit application for our Telus Gardens restaurant shortly, so hopefully that goes smoother – I'll send you an unsolicited update on that process in a 4-6 weeks :)).

Warmest wishes,

Steve Clarke

Steve Clarke

Tractor Everyday Healthy Foods

C: 604-788-4570

sclarke@tractorfoods.com

Kitsilano: 4th & Cypress

Marine: Burrard & Cordova

Olympic Village – Coming Soon!

Robson & Richards – Coming Soon!

From: ["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)

To: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 8/2/2017 1:13:32 PM

Subject: Fwd: \$1,000,000 Apportioned based on Population, Assessments and Occurances

Attachments: Population Assessments and Occurrences Breakdown.xlsx
ATT00001.htm

s. 13(1)



Acting Mayor Raymond Louie
Vice-Chair – Metro Vancouver Regional District
Past President - Federation of Canadian Municipalities

p: [604-873-7243](tel:604-873-7243)

e: raymond.louie@vancouver.ca

a: [453 W 12 Ave Vancouver, BC V5Y 1V4](https://www.vancouver.ca/ctyclerk/mayorcouncil/councillor/louie.htm)

www.vancouver.ca/ctyclerk/mayorcouncil/councillor/louie.htm

Begin forwarded message:

From: Phil Trotzuk <Phil.Trotzuk@metrovancover.org>

Date: July 7, 2017 at 2:27:17 PM PDT

To: Chair Moore <chair@metrovancover.org>, Raymond Louie
<raymond.louie@vancouver.ca>, 'Mike Clay' <mclay@portmoody.ca>, Carol Mason
<Carol.Mason@metrovancover.org>

Subject: \$1,000,000 Apportioned based on Population, Assessments and Occurances

s. 13(1)



Thanks,
Phil

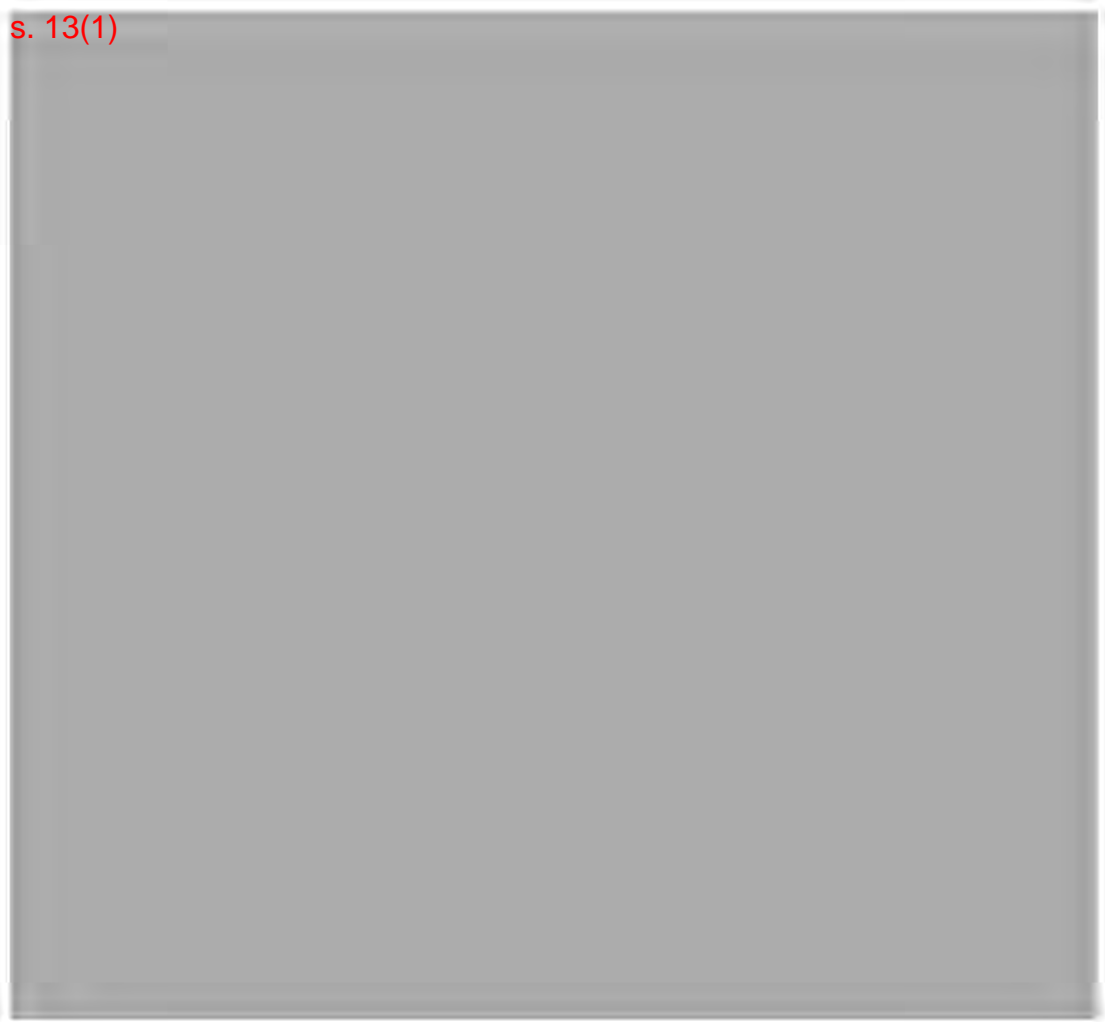
s. 13(1)

s. 13(1)



s. 13(1)





From: "Stevenson, Tim" <Tim.Stevenson@vancouver.ca>

To: "Robertson, G" <G.Robertson@vancouver.ca>
"Gregor Robertson" <robertsongregor@gmail.com>

Date: 11/1/2016 11:37:10 AM

Subject: Fwd: 10th Avenue Health Precinct - Presentation and Walking Tour - Nov 7, 2016

Gregor, my response to Chair of Seniors Committee today.

Sent from my iPhone

Begin forwarded message:

From: "Stevenson, Tim" <Tim.Stevenson@vancouver.ca>

Date: November 1, 2016 at 12:08:40 PM PDT

To: Colleen McGuinness s. 22(1), "Ball, Elizabeth" <Elizabeth.Ball@vancouver.ca>

Subject: RE: 10th Avenue Health Precinct - Presentation and Walking Tour - Nov 7, 2016

Excellent, thank you s. 22(1). I think that's very important.

BTW, two of the Seniors Advisory Motions were referred to Staff today as we discussed last week. I spoke in favour obviously for all the reasons we discussed. As you stated in our discussion that you would speak in agreement with the referral yourself to Council given the opportunity, I let Council know we had the conversation and you were in favour of referral. I also stated to Council that s. 13(1)

I would be
willing to meet with staff and the Advisory Committee in the future.

Sincerely,

Tim Stevenson, Councillor,
Liaison to Seniors Advisory Committee.

From: Colleen McGuinness s. 22(1)

Sent: Tuesday, November 01, 2016 11:46 AM

To: Stevenson, Tim; Ball, Elizabeth

Subject: Fwd: 10th Avenue Health Precinct - Presentation and Walking Tour - Nov 7, 2016

Here is an announcement of the next meeting on West 10th Ave.

I would like you to attend and hear directly what the concerns are.

Colleen

Begin forwarded message:

From: 10th Avenue Bikeway Project <10thavenue@vancouver.ca>

Subject: 10th Avenue Health Precinct - Presentation and Walking Tour - Nov 7, 2016

Date: 24 October, 2016 4:08:38 PM PDT

To: "

Preview the 10th Avenue Health Precinct Open House Materials

Representative from the Persons with Disabilities and Seniors Advisory Committees are invited to an

advanced preview of the 10th Avenue Health Precinct materials being prepared for Public Open House events being held in late November. Please join City staff for a presentation highlighting the changes we've made to the recommended design following the April Open Houses. The same information will be provided to the advisory committees at the upcoming meetings in November and December. For anyone interested, following the presentation we will also walk the corridor to answer any site-specific questions in the field and gather early feedback.

Monday, November 7, 2016

2:00-3:00 pm

Town Hall Meeting Room, Main Floor, City Hall

Optional:

10th Avenue Walking Tour

3:00-4:00 pm

(starting from the Town Hall meeting room)

To RSVP, please email 10th-Avenue@vancouver.ca. Please indicate if you will also be attending the optional walking tour at 3pm.

Health Precinct Stakeholder Workshop and Accessibility Working Group Sessions

Since the launch of the 10th Avenue Corridor project in 2015, City staff have met with numerous stakeholders in the Health Precinct to identify access and loading needs in the complex segment of W 10th Avenue between Oak and Yukon Streets.

In February, two workshop meetings were held with health service providers and operators, and representatives from pertinent City Advisory Committees followed by Public Open Houses in April. Based on feedback received, an Accessibility Working Group was created to focus on the specific accessibility concerns of the recommended design and access in and around the Health Precinct. Sessions were held with the Accessibility Working Group in July and October 2016.

November Public Open Houses - November 22, 23, 26 & 29

The third phase of Public Open Houses for the 10th Avenue Corridor have been scheduled for late November. Four events are being held across the entire Corridor to present the recommended design for the Health Precinct, and designs for the Kingsway to Prince Edward Street and Commercial Drive to Victoria Drive segments of 10th Avenue bike route.

All the material to be presented at the Open Houses will be available on the project website leading up to the events. Notification for the events will be sent to all Health Precinct Stakeholders, Accessibility Working Group participants, City's Advisory Committees, as well as the residents and businesses along 10th Avenue.

For more information on the 10th Avenue Corridor project visit: vancouver.ca/10th-avenue.

From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
To: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
Date: 2/1/2017 12:49:43 PM
Subject: s.13(1), s. 16(1)(a) & (b)

s.13(1), s. 16(1)(a) & (b)

Sent from my iPhone

Begin forwarded message:

From: Tanya Paz [s. 22\(1\)](#) >
Date: February 1, 2017 at 12:45:06 PM PST
To: "Councillor Heather Deal, Council Liaison" <clrdeal@vancouver.ca>
Subject: s.13(1), s. 16(1)(a) & (b)

My apologies for not getting these to you sooner. More to come today.

These are from Ben and Molly and I received them before today. Kudos to them!

See you tonight. So far regrets from Joan, Paul, Veronika, and Adam

s.13(1), s. 16(1)(a) & (b)



Tanya Paz

604.309.1266 | [linkedin.com/in/tanyapaz](https://www.linkedin.com/in/tanyapaz) | @tanyapazzy

You're receiving this email because you are subscribed to our newsletter with clrdeal@vancouver.ca.

Contact us by emailing info@vancouver.ca.

You can unsubscribe at any time: [unsubscribe](#).

Thank you,
City of Vancouver
453 W 12th Avenue
Vancouver, BC V5Y 1V4

From: "Magee, Michael" <michael.magee@vancouver.ca>

To: "Gregor Robertson" <robertsongregor@gmail.com>

"Robertson, G" <G.Robertson@vancouver.ca>

Date: 11/20/2015 7:32:19 AM

Subject: s.13(1), s. 16(1)(a) & (b)

s.13(1), s. 16(1)(a) & (b)

Begin forwarded message:

From: "Magee, Michael" <michael.magee@vancouver.ca>

Date: November 19, 2015 at 12:39:10 PM PST

To: "Louie, Raymond" <Raymond.Louie@vancouver.ca>

Subject: s. 13(1) and s.16(1)(a) & (b)

s. 13(1) and s.16(1)(a) & (b)

On Nov 19, 2015, at 3:22 PM, Magee, Michael <michael.magee@vancouver.ca> wrote:

s. 13(1) and s.16(1)(a) & (b)

From: "Jang, Kerry" <Kerry.Jang@vancouver.ca>

To: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>
"Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
"Gregor Robertson" <robertsongregor@gmail.com>
"Krishna, Kaye" <Kaye.Krishna@vancouver.ca>

Date: 9/26/2017 1:04:14 PM

Subject: Fwd: Cannabis regulation consultation

Attachments: Marijuana federal task force submission September 12 2016.doc
ATT00001.htm

Let's chat! Kerry

Sent from my iPhone

Begin forwarded message:

From: "Daly, Patty (VCH)" <Patricia.Daly@vch.ca>

Date: September 26, 2017 at 1:15:30 PM PDT

To: "Jang, Kerry" <Kerry.Jang@vancouver.ca>

Cc: "Etherington, Caitlin [VC]" <Caitlin.Etherington@vch.ca>, "Gustafson, Reka (VCH)" <reka.gustafson@vch.ca>, "Compton, Miranda [VC]" <Miranda.Compton@vch.ca>, "Newhouse, Emily [VC]" <Emily.Newhouse@vch.ca>, "Solorzano, Juan [NS]" <Juan.Solorzano@vch.ca>, "Broesch, James [VC]" <James.Broesch@vch.ca>, "Lysyshyn, Mark [NS]" <Mark.Lysyshyn@vch.ca>, "Dawar, Meena (VCH)" <meena.dawar@vch.ca>

Subject: Cannabis regulation consultation

Hi Kerry – Caitlin Etherington passed on your request for a VCH contact regarding the cannabis regulation consultation process.

We do intend to submit our recommendations as part of the provincial process, and we would also be happy to work with you on a submission from City of Vancouver, or an inter-municipality working group. Our VCH Medical Health Officers cover Richmond and the North Shore municipalities as well as Vancouver, and several rural communities.

By way of background, I am attaching the recommendations we sent to the federal task force last year when they were considering recommendations for legalization – our provincial submission will be based upon these.

You will note that we recommend government-regulated outlets, similar to the Uruguay model, and not the retail model currently in place in Vancouver, which was a compromise approach in the absence of federal and provincial regulations. As you know the experience with alcohol and tobacco is that the private retail model is less effective than government-controlled outlets in reducing harms associated with these substances, including youth access. Also the private retail outlets allow for harmful marketing, which we want to avoid – there will be tremendous pressure on the federal and provincial governments to permit opportunities for marketing from the growing private cannabis sector, given the potential profits.

We also recommend municipalities have control over the number, density and location of any outlets, and receive their share of the taxes collected to offset costs of regulation.

If you want to meet to discuss further, and potentially help with a City of Vancouver response, please let us know. We recently met with City staff and had an update on the current challenges with regulating the storefront retail outlets, which will be valuable information to submit to the provincial working group as they consider the best model for BC.

Patty

Patricia Daly MD, FRCPC
Vice-President, Public Health and
Chief Medical Health Officer
Vancouver Coastal Health
#800-601 West Broadway
Vancouver, BC V5Z 4C2
Phone: 604-675-3924
Fax: 604-731-2756
E-mail: Patricia.Daly@vch.ca
Assistant: Mavis Chu
Phone: 604-675-3918
E-mail: Mavis.Chu@vch.ca

September 12, 2016

Introduction

The Medical Health Officers of Vancouver Coastal Health support the legalization and regulation of cannabis. We applaud the Government for the goal of prioritizing the health of the public by implementing legalization under a strict regulatory framework. Please find below our submission for consideration by the Task Force.

We support the recommendations outlined in the November 2011 BC Health Officers' Council Report: *Public Health Perspectives for Regulating Psychoactive Substances* (<https://healthofficerscouncil.files.wordpress.com/2012/12/regulated-models-v8-final.pdf>), which recommends strict public health regulations to minimize population harms. However, to date in Canada, no psychoactive substance has been successfully regulated under such a framework, and in particular those substances that have been legalized (e.g. tobacco, alcohol) are responsible for the largest population harms. This is due to the tremendous profit margins associated with legalization of psychoactive substances, and the ability of industry to develop ways of marketing and promoting their product that circumvent public health regulations. The medical and recreational marijuana industry in North America is already a multi-billion dollar business, and we anticipate a similar approach to marketing when legalization occurs in Canada. For these reasons, and because of the lessons learned in other jurisdictions where marijuana legalization has occurred, we strongly recommend a more rather than less regulated environment for legalization. It is significantly easier to start with a highly regulated environment and move to a more permissive environment if evaluation indicates that this is warranted. As we have learned from decades of work in tobacco control, liberalizing the framework is relatively simple, while introducing further restrictions much more difficult once a model is established.

We recommend that the Government enact strict standards in areas of federal jurisdiction (e.g. production safety, product packaging/labelling/inserts, marketing restrictions separate from the point-of-sale) and enable provinces and municipalities to set stricter regulatory standards within their jurisdictional powers to address local issues. As an example, federal or provincial regulations should enable municipalities to regulate the number and density of outlets based on local criteria.

We also recommend that governments commit to implementing valid monitoring and evaluation of public health indicators and ensure that regulation is flexible enough to adjust to emerging evidence.

Medical and recreational models

It is critical not to conflate the medical and recreational cannabis regulatory schemes, and medical use should not be used to advance a more permissive regulatory framework for recreational access and commercial sales. Nonetheless, regulation of the medical market must be addressed simultaneously to ensure it does not undermine the controls put on the recreational market.

Medical cannabis needs to be evaluated through appropriate research studies and made available through a framework consistent with other pharmaceutical products. While cannabis has shown promise in the literature for a select set of medical indications, including spasticity, certain types of chronic pain, certain types of nausea/vomiting, and other neurological indications, most available evidence does not support first-line use in these areas. Legalization can provide the appropriate environment to undertake rigorous research and development of clinical practice guidelines, if the components of cannabis are found to provide benefits for a select group of health conditions.

Unfortunately, medical cannabis in Canada has been promoted far more vigorously than current evidence supports, and for a far wider range of indications. Given the psychoactive properties and the significant range of documented health risks such as the development of or relapse of psychotic illness, dependence syndrome and cardiovascular events, cannabis for medical use should not be held to different standards than any other pharmaceutical agent. Applying the regulatory framework for licensed pharmaceuticals will ensure that risks versus benefits, including any additional benefit above existing licensed medications, are evaluated, and dosage and routes of administration are established. Given the risks of cannabis, a natural health product regulatory framework or a framework unique to medical marijuana are inadequate, and could imply or encourage false health claims.

The legalization and regulation of recreational cannabis may reduce many of the pressures to increase the medical indications and availability of medical cannabis. However, there is a risk that both consumers and commercial interests may see medical cannabis as subject to fewer restrictions than recreational cannabis. For example, when the City of Vancouver implemented its regulations for retail marijuana outlets, City Council made a distinction between ordinary marijuana outlets and “compassion clubs,” which offered a wider range of health services for members. Compassion clubs were subject to much lower business fees and other special considerations. Some retail outlets used this loophole to meet the criteria to become compassion clubs. Others, while not licensed as compassion clubs, continue to promote their product as providing “medical” or “health” benefits, although they are not licensed as medical marijuana dispensaries. For example, the first outlet to receive a business license in Vancouver, (the “Wealth Shop”: <http://wealthshop.ca/>) continues to describe themselves as a “medical marijuana business” and has storefront signage that says: “WEALTH Rich in Health”.

We recommend that the regulatory framework for recreational cannabis does not permit any health claims, and that the existing framework for medical cannabis in Canada is revisiting to ensure erroneous claims of benefit are not permitted. Ideally, in future, medical use of cannabis (or its components) should undergo separate regulation as a pharmaceutical agent.

Manufacturing standards

Safety testing

All licensed producers should be required to submit to manufacturing quality control, including facility inspections and testing to ensure that products are appropriately free of chemical and biological contaminants, similar to any other medication or food products available for consumption. Such contaminants might include but are not limited to: pesticide residues, heavy metals, and microorganisms.

Potency testing

All products should also be tested for cannabinoid content. The content should be verified by regular testing and be clearly labeled on packaging, to provide predictability and enable safe dosing decisions.

Product regulations

We recommend comprehensive regulations of product potency, formulations and packaging.

Potency

To reduce harms, regulations should discourage the production, sale and consumption of higher potency cannabis products. We recommend that federal regulations include limits on potency, and as discussed below in formulations, restrict the sale of high potency concentrates. Limits on potency of products for retail should be set by Government and should vary by formulation, to account for the variability of potency by

formulation and mode of consumption. At this time, maximum THC content, minimum CBD content by formulation is a reasonable start. Regulations should leave open the possibility of specifically regulating other cannabinoid levels, as research continues to emerge on the interactive and synergistic effects of the 70+ cannabinoids present in cannabis.

To further encourage the use of lower potency products, prices should increase with potency, up to a maximum set by Government. Testing for potency, clear labeling of active ingredient content, public and vendor education about potency and health safety and harm reduction information displayed on packaging and at point of sale are also recommended.

We anticipate that the cannabis industry will strongly lobby Government to reject maximum THC levels for their product. While there may be concerns that establishing a maximum THC content in legally available product might create an ongoing market for illicit cannabis, experience with the elimination of alcohol prohibition and the legalization of cannabis in other jurisdictions indicates that this is highly unlikely; once a product is legally available, most consumers choose to purchase the product legally and the illicit market becomes defunct.

Formulations

Forms of cannabis should be limited to loose bud/leaf preparations, capsules, oils and tinctures, and all formulations should be subject to Government approval. Other formulations, including edibles such as candies and baked goods, topical products, 'concentrates' should not be permitted for sale, as these products pose substantial risks.

Edible products containing cannabis can create dosing difficulties as consumers can find it challenging to divide food products accurately or may be tempted to consume more than planned. Time to effect and length of effect are both substantially increased, making it more likely that inexperienced users use more than desired and experience effects for longer than planned. During 4/20 events in Vancouver in 2015, of the 65 marijuana intoxications requiring emergency department admission, 76% were caused by edible products. Edible products are also more likely to result in poisonings, especially among young children. Of the 1,969 cases of marijuana exposures in children less than 6 years old reported in the National Poison Data System in the United States between 2000 and 2013, 75% were exposed through ingestion. The mean age of these children was 1.81 years of age; 18.5% required hospitalization and 6.9% were admitted to a critical care unit. There was a 609.6% increase in such exposures in States that legalized marijuana for medical use prior to 2000. Thus, childhood poisoning from edibles is a well-documented risk that can be limited by banning the retail sale of edible products. And, critically, edible products also provide a powerful mechanism for marketing cannabis, particularly to young people. As we learned from the tobacco and e-cigarette industries, marketing

products to youth using candy flavourings is a powerful and successful tool to increase use in the age group in whom we aim to reduce it.

Proponents of edible products argue that they are necessary because of theoretical medical applications or because for certain individuals, ingestion is a more feasible method of consumption with fewer risks to lung health than inhalation. As discussed above, proposed medical applications cannot be used to drive the retail recreational market. Should these formulations demonstrate safety and efficacy for medical applications, they can be approved through the same channels as all other pharmaceutical agents. The demand for edibles can be addressed by making cannabis available in capsules, tinctures or low-concentration oils, which enable users to consume edible products prepared in the home, that are lower risk to population health than mass produced and marketed edible products.

Topical products pose some similar risks. With a range of ingredients that increase appeal, these products are well suited to marketing to new users. Since trans-dermal absorption is much less efficient than ingestion or inhalation, concentrations of cannabinoids in topical products may need to be far higher than those in other “infused” products and therefore pose a higher risk of poisoning if ingested by children.

Finally, concentrates, also called dabs, wax, shatter, and butane hash oil, should not be permitted for sale. These products are highly concentrated cannabis extracts with strong, immediate effects. These products provide far higher doses than could be previously achieved using smoked plant components, and thus are associated with higher risk side effects. Many of these products have substantial solvent residues, which are independently associated with a variety of health risks. More research is needed to fully understand the risks associated with this type of formulation.

Product packaging

Product packaging should support the objectives of minimizing product promotion and providing appropriate health, safety and harm reduction information to consumers. We applaud the Government for considering plain packaging legislation for cigarettes and encourage similar considerations for cannabis packaging. Ideal packaging would be standardized containers with one color and font, with no distinction between brands other than the name of the brand and sub-brand. Health and safety warnings should figure prominently, and package inserts/additions that allow brand promotion should be prohibited. The most prominent cannabinoids and their concentrations should be identified, and no health claims should be permitted on the package. Child resistant packaging should be required.

Marketing

1

As marketing and promotion will have strong potential to increase demand for cannabis products, we recommend that any advertising, promotion, and sponsorship of legal cannabis products be prohibited. Such regulations should encompass any persons or entities potentially responsible for production, placement, or dissemination of such promotion. This includes promotion through advertisements, sales/distribution agreements, promotional packaging, toys or candy that mimic cannabis products, association with events/other products, brand extensions, use of cannabis company-associated words/colours/symbols, and promotion of cannabis-associated products.

Critically, no claims of health improvement or benefit should be permitted on the package, elsewhere in the retail environment, or in advertisements. This should include both specific health claims already restricted under the *Food and Drugs Act* as well as claims that are not generally subject to such restrictions. If future research indicates, health claims on approved medical marijuana products should meet the standards for health claims related to any other licensed pharmaceutical agent.

Conversely, information on health risks must be clearly available to consumers with each purchase, and should include risks to specific populations, including youth, pregnant women and those with mental illness, as well as the appropriate warnings and risk of side effects to all consumers, such as warnings against driving or operating machinery, and the risk of dependency with heavy use.

Distribution:

Density of outlets:

Regulation should stipulate that municipalities have the right to decide whether they permit outlets in their jurisdiction, as well as their number, density and location. If federal or provincial regulations specify density and location criteria, these should be seen as a minimum, and regulation should enable municipalities to impose further restrictions based on local criteria.

Retail model

The retail model currently in place in Vancouver is *not* the ideal distribution model. We supported the local regulatory framework because we

1

saw it as an improvement over the status quo – bringing more regulation and controls into an essentially unregulated market, using the only tool available for business licenses at the municipal level. However, we see it as a transitional model. With legalization and regulation, the ideal model would look more like the Uruguay model – a state monopoly on retail sales that minimizes commercial interests in increasing marijuana consumption. To this end, government sales likely provide the best model, and we recommend sales from specifically developed government outlets.

If the federal government does not choose to use a government monopoly model, sale from standalone regulated outlets is still strongly preferable to storefront retail outlets (integration of marijuana sales into other types of retail outlets). In particular, we strongly recommend against joint sale of marijuana and alcohol, as using such substances together poses a range of health and safety risks. Combined users are more likely to overuse each substance, become more highly intoxicated, and experience more dramatic adverse effects. Ideally, retail outlets should be limited to selling only cannabis, and must not be co-located with outlets selling alcohol.

The outlets themselves should have regulated signage that alerts consumers to health and safety risks. Signage promoting health benefits or marketing products should not be permitted. Outlets should have appropriately trained staff and security that minimize the ability of minors to purchase. There should be limits on the amount purchased at one time by any one individual.

Access restrictions:

Minimum age

Set the minimum age for sale at 21 years, with identification required for purchase. Marijuana has adverse effects on brain development, which begins prenatally and continues through adolescence until the early 20s. It affects brain development in adolescence in a dose-dependent fashion, and impairs memory, ability to learn and is associated with onset and recurrence of psychotic illness. Marijuana also impairs driving ability, and those aged 16-25 years already experience the second highest rate of fatality from motor vehicle crashes in British Columbia. Minimum age for purchase is an essential component of efforts to reduce harms in this age group. While there may be a desire by others to align the minimum age for purchase with that for alcohol sales, we strongly recommend against this, as it is not the best option for minimizing harm among youth. Of note, as public health experts we also support raising the minimum age for tobacco purchase to 21 years as has been done in other jurisdictions, but it is extremely difficult to raise the age for purchase once established.



Rationing amounts for sale

We recommend setting a maximum amount for sale designed to limit secondary sale, especially secondary sale to those less than 21 years of age.

Home growing:

We ask that federal regulations address home growing of marijuana for recreational use. If home growing is permitted, regulations should permit growing for personal use only. Individual growers should be prohibited from selling to the general public and distributors, or from manufacturing into infused products. We ask for a limit on number of plants to five or fewer, and a registration process to support municipalities with the costs of responding to grow operations.

Revenue

Government cannabis revenues should be dedicated in a standalone stream for addressing drug use-related health and social problems, and not be available for funding other government programs. Portions of such revenues should be available to all levels of government involved in addressing such harms – e.g. to support local programming to increase youth resiliency and reduce youth drug use and associated harms.

Respectfully submitted by:

Patricia Daly MD, FRCPC
Chief Medical Health Officer
on behalf of Vancouver Coastal Health Medical Health Officers

Contact: Patricia.Daly@vch.ca
604-675-3924

From: "Caley, Braeden"
To: "robertsongregor@gmail.com" <robertsongregor@gmail.com>
Date: 12/16/2015 11:24:46 AM
Subject: Fwd: Coast Guard comments

Sent from my iPhone

Begin forwarded message:

From: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Date: December 15, 2015 at 4:20:15 PM PST
To: "Robertson, G" <G.Robertson@vancouver.ca>, "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>, "Magee, Michael" <michael.magee@vancouver.ca>
Cc: "Seguin, Nicole" <Nicole.Seguin@vancouver.ca>
Subject: FW: Coast Guard comments

These notes (drafted by Molly, below) are a bit rough, but probably all you need for 3 to 4 minutes tomorrow. You should also acknowledge Former Commander Fred Moxie and others in attendance (possibly) who helped you advocate successfully to re-open the base. MPs Hedy Fry and Jonathan Wilkinson are also expected to attend.

Here is a rough run of show – and I'll be with you to help move it along:

11:10am arrival – KITS CG
11:15am meeting with Minister, Premier, Commissioner and Deputy Commissioner
11:20am photo: Flag being raised from second floor balcony with Minister and Premier
11:30am: Media event begins. Deputy Commissioner (Roger G) is MC. 5 Mins remarks from Minister, 3-4 mins remarks from Premier, 3-4 mins remarks from Mayor.
11:45am: Unveiling of new Kits CG sign
11:47am: Media questions

From: Henry, Molly
Sent: Tuesday, December 15, 2015 1:20 PM
To: Caley, Braeden
Cc: Quinlan, Kevin
Subject: Coast Guard comments

The re-opening of the Kitsilano Coast Guard Base is great news for our city, and the safety of our local waters. For decades, the Kitsilano Coast Guard Base was one of the most important public safety resources for Vancouver and our harbor, responding to over 300 calls each year with fast and effective search and rescue services.

When the previous federal government closed the Kits Coast Guard Base I expressed my concerns and repeatedly called for the Base to be reopened.

As one of busiest ports in North America for both commercial and recreational activity, the Coast Guard is key to keeping our harbours safe for everyone. We saw firsthand the importance of the Coast Guard earlier this year during the oil spill in English Bay, and how the lack of a local Coast Guard base slowed response time.

In emergency situations, seconds can make all the difference. The re-opening of the Kits Coast Guard Base will ensure responders will be there when we need them, to protect the safety of everyone in our harbour and local waters.

Just after the federal election in October I spoke with Prime Minister Trudeau, and we discussed how the Coast Guard Base was one of the City of Vancouver's top priorities for the new federal government. It is very encouraging to see action being taken on this, and shows that the new federal government takes Vancouver's voices seriously.

This cooperation marks a new era between cities and the Canadian government, and we look forward to working together on this issue and many others.

From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
To: "Reimer, Andrea" <Andrea.Reimer@vancouver.ca>
"G Rob" <robertsongregor@gmail.com>
"Robb, Katie" <Katie.Robb@vancouver.ca>
Date: 6/9/2017 1:22:41 PM
Subject: Fwd: Cooking Fuel Council Motion
Attachments: PDS - SUS - Gas Cooking Motion - 6-9-17.DOCX
ATT00001.htm

s. 13(1)

will send a follow up with details

Sent from my iPhone

Begin forwarded message:

From: "Smith, Doug (Sustainability)" <doug.smith@vancouver.ca>
Date: June 9, 2017 at 1:14:46 PM PDT
To: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>, "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>, "Reimer, Andrea" <Andrea.Reimer@vancouver.ca>, "Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>, "Robb, Katie" <Katie.Robb@vancouver.ca>
Cc: "Panday, Dhaneva" <Dhaneva.Panday@vancouver.ca>, "Horne, Matt" <Matt.Horne@vancouver.ca>, "Pander, Sean" <sean.pander@vancouver.ca>
Subject: Cooking Fuel Council Motion

Hi all,

As per our discussion on Wednesday we have drafted a motion that could be brought forward on June 27th after the GCAP Update presentation. We would follow that up with recommended changes to the Zero Emission Building Plan as part of the RCS Implementation report on Sept 19th.

Have a look at the motion and let us know if you have any suggestions. Track changes is on if you want to mark it up. Also, text is pasted below.

Doug Smith, P.Eng | Acting Director

Sustainability Group | City of Vancouver

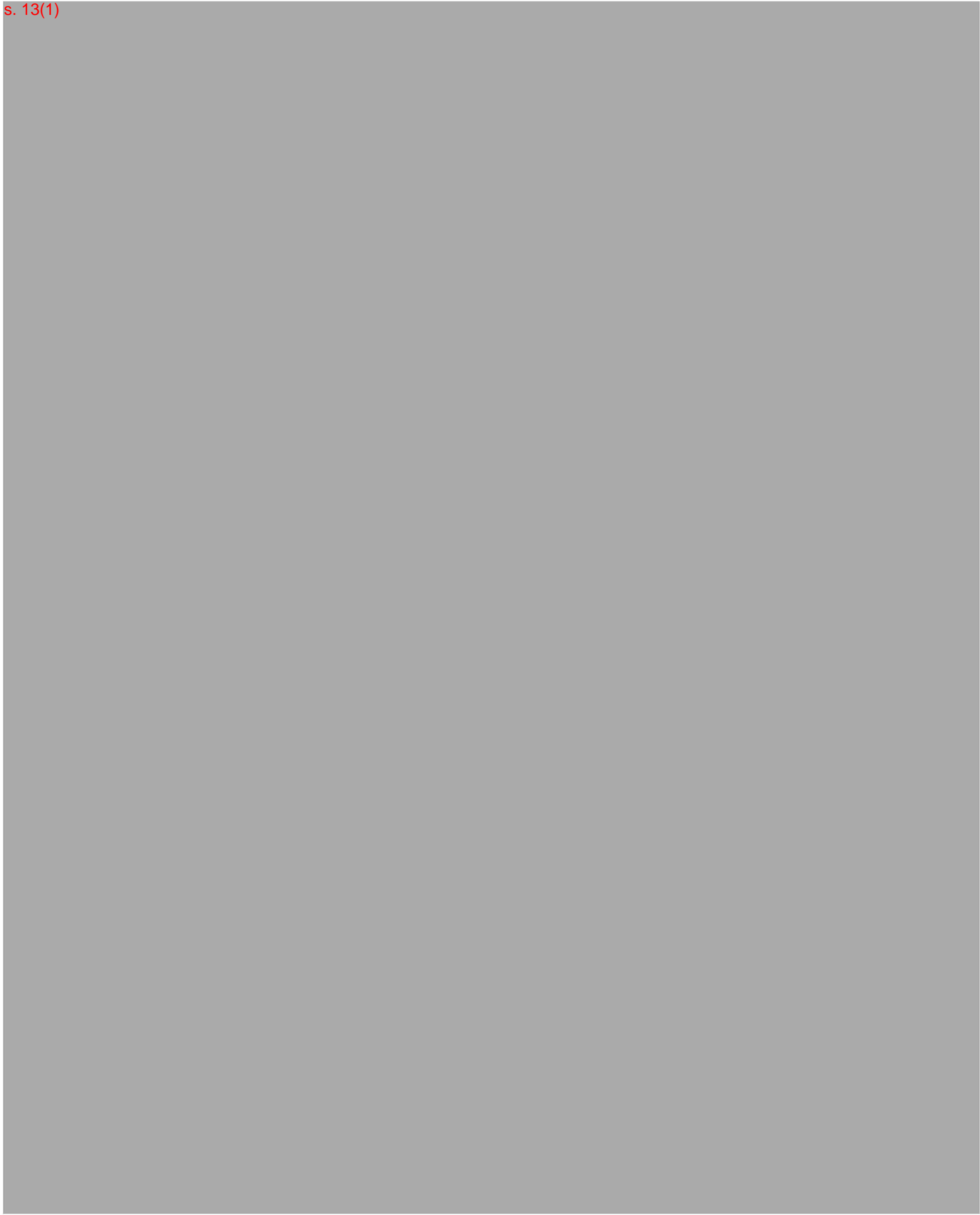
City Hall, 7th Floor | 453 West 12th Ave, Vancouver, BC V5Y 1V4

T: 604.829.4308

Stay up-to-date with the [Greenest City e-newsletter](#)

USE OF NATURAL GAS FOR COOKING

s. 13(1)





From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
To: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
Date: 6/2/2017 10:59:14 AM

s. 13(1) and s.16(1)(a) & (b)

H

Sent from my iPhone

s. 13(1) and s.16(1)(a) & (b)

From: ["Caley, Braeden"](#)

To: ["robertsongregor@gmail.com" <robertsongregor@gmail.com>](#)
["Robertson, G" <G.Robertson@vancouver.ca>](#)

Date: 4/14/2015 8:43:36 PM

Subject: Fwd: Early Edition info April 15th - On air by 7:20am with Nenshi and Cluff

Doesn't seem like this got added to the calendar, so flagging again to be sure. Cal in at 7:15am, on air by 7:20

Sent the bet details in a separate email

Thanks!

Begin forwarded message:

From: "Caley, Braeden" <Braeden.Caley@vancouver.ca>

Date: April 14, 2015 at 4:00:20 PM PDT

To: "Ko, Rita" <Rita.Ko@vancouver.ca>

Cc: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>, "Magee, Michael"

<michael.magee@vancouver.ca>, "Robertson, G" <G.Robertson@vancouver.ca>

Subject: FW: Early Edition info April 15th - On air by 7:20am with Nenshi and Cluff

For tomorrow morning's calendar

From: Jeremy Allingham [<mailto:jeremy.allingham@cbc.ca>]

Sent: Tuesday, April 14, 2015 3:51 PM

To: Caley, Braeden

Subject: Early Edition info April 15th

Hi Braeden,

Show: The Early Edition

Host: Rick Cluff

Other guests: Mayor Nenshi, David Gray (host of Calgary CBC morning show)

Call-in time: 7:16 a.m.

Duration: approximately 7:20 - 7:27

Format: The segment will start with the two hosts going back and forth and then one of the hosts will introduce the mayors. We are hoping they announce the bet on the air.

Call 604.669.3733

Thanks,

Jeremy

--

Jeremy Allingham
Story Producer

From: ["Caley, Braeden"](#)
To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)
["robertsongregor@gmail.com" <robertsongregor@gmail.com>](#)
Date: 2/4/2015 11:56:38 AM
Subject: Fwd: Economic Club of Canada speech
Attachments: 2015.02.06.MayorGregorRobertson.TorontoEconomicClub.docx
ATT00001.htm

Mike mentioned he sent already, just making sure you have this to review in its first form

Begin forwarded message:

From: Rob Cottingham <rob@socialsignal.com>
Date: February 4, 2015 at 4:14:21 AM PST
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>, "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>, "Magee, Michael" <michael.magee@vancouver.ca>
Subject: Economic Club of Canada speech

Hi, folks—

Here's my draft! There are still holes, which I've flagged for you in square brackets or in a few cases using Word comments.

Happy to take another swing at this if you'd like (and to plug in any further info you may have). I'm sorry this wasn't there earlier, but I didn't speak with Gregor until Monday afternoon.

Cheers,
--rob

--

Rob Cottingham

m. [778-995-7622](tel:778-995-7622)

iChat / AIM / Skype: speechpoet

[Blog](#) | [Cartoon](#) | [Google+](#) | [Twitter](#) | [Linked...](#) | [Facebook](#)

Notes for an address by
Gregor Robertson, Mayor of Vancouver
to the Economic Club of Canada
Toronto, Ontario
February 6, 2015

Check against delivery

Thank you. It’s great to be with you all.

(individual thanks as appropriate)

One of the great pleasures of being Vancouver’s mayor is travelling around the world and across Canada, talking about my city.

And that travel’s nearly all by plane.

Something struck me this week, though. Air travel is amazing, even miraculous at times. The view from 30 thousand feet is spectacular.

But it’s also misleading.

From the air, you get the impression that Canada is a vast swath of rural land and wilderness: rocks, trees, lakes and farmland. You see the occasional village or town and the very occasional city. But they’re tiny outposts compared to the vast expanse of land.

And in a literal geographical sense, that *is* the story of Canada.

It’s a story we love to tell ourselves. You’ll find it everywhere from “Who Has Seen The Wind” to a Tim Horton’s ad.

But in a lot of ways—ways that matter a lot—we’re much different from the story our physical landscape tells. We’re a far more urban nation than that story lets on. More diverse. More complex.

And comforting and familiar though that story is, it isn’t completely benign. Because in many ways, our economy is still being managed as though the story of our landscape is the only story that counts.

And we're paying a price for that story.

So this morning, I want to talk a little about how that story is holding Canada back. And I want to outline a new story of our country. One that recognizes and embraces the contribution of Canada's rural reality. But one that recognizes our urban reality as well—and the dynamic

potential of our cities.

Let's start with the state of Canada's economy. This week, I chaired a meeting of mayors from Canada's big cities. I know the economy is never far from your thoughts, and it was uppermost on our agenda too.

We all took a hard look at the economic picture across the country. And I think it's fair to say this isn't how it was supposed to turn out.

For the past several years, much of the vision from Ottawa has seen Canada's resource economy driving a new era of sustained prosperity—with the oilsands leading the pack. That rising tide was supposed to lift all boats.

And then the price of oil collapsed.

I don't have to tell you that a lot of boats today aren't lifting.

Last week, the Canadian dollar reached a six-year low. Last month, we saw layoffs in the oil patch.

The latest GDP figures show the resource sector has stalled.

Not that there aren't problems elsewhere, too. Manufacturing is in a slump. There are lots of bad-news headlines in retail, too.

We can debate whether they reflect an economic trend or if it's just happenstance that they came together. But what we can't debate is that the Canadian economy has faltered. And many Canadian communities and Canadian families are hurting.

The collapse in oil prices may have turned around—there's been some recovery in the past week. But we can't allow our entire economy to be held hostage to a fluctuating commodity.

The truth is, we can't pin all of our country's hopes on a single resource—whether it's oil, or the fishery, or mining, or forestry. Or on a single economic sector.

We are a large, diverse and dynamic nation. And a country like ours thrives on an economy that's just as large, diverse and dynamic.

It's that diverse and innovative economy that lets us compete and win on the global stage. And the wellspring for that diversity and dynamism—the great locus of Canadian innovation—is Canada's cities.

We are an urban country. Fully nine out of ten Canadians lives in a city. And our biggest cities, the Census Metropolitan Areas, account for 72% of our GDP. Half of our GDP comes from the six biggest.

Cities are where we assemble that critical mass of entrepreneurs, researchers, creative workers, skilled workers, knowledge workers, professionals, community leaders... that whole range of ingenuity, imagination and skill that brings new ideas to life.

This is where we connect to the changing global economy—with the trade in goods and services, but also with ideas and people.

The diversity I'm talking about starts with people. Canada's cities are five times more culturally and ethnically diverse than the rest of Canada.

We draw people from around the world and across the country. On any given day in Vancouver, I'll talk to hospital workers from the Philippines, or software engineers from China, or a medical researcher from Halifax.

Toronto and Vancouver are the second and third most diverse cities on the planet.

And that diversity plays out economically. Statistics Canada reports a very tight correlation between population size and economic diversity.

And with diversity comes both stability and innovation. Diversity lets us avoid the Detroit phenomenon, because when one sector stalls, another steps forward. You get efficiencies of municipal infrastructure use. Cross-pollination of ideas and innovations across industries. You get those innovation clusters that Richard Florida writes about.

Which is why cities are alive with activity. Come to Vancouver, and you'll see a boom in cutting-edge health sciences, in the knowledge sector, in the entertainment sector. This coming year, our metropolitan economy is projected to outperform the province overall by two to one.

Or check out Edmonton. The city has partnered with the University of Alberta to create a business accelerator, TEC Edmonton.

They've spun off 14 companies in the past three years. Their client companies have had job growth of 25% over that period. In just a few short years, they've become one of the world's top 10 university business incubators.

[examples from other cities—include Toronto]

We've become skilled in Canada at building successful cities, at reinventing and renewing them. Look at any global list of the greenest cities, the best cities to live in, and Canadian cities are at or near the top.

When I visited New York to talk with Mayor Bloomberg, he wanted to talk about Canadian cities and how we're innovating. When I was in Singapore for the World Cities Summit, mayors from around the world made a point of pulling me aside, and telling me how extraordinary cities in Canada are.

Maybe a little more Vancouver than Toronto, but I'm biased.

I'm proud of that success. You should be proud of that success.

The cities we've built together give Canada a competitive advantage. But the sad fact is, we aren't making the most of it—and we're in danger of seeing it erode badly.

We can't go on treating Canada's cities as afterthoughts in federal policy.

Because as much as our cities are helping to drive the national economy, there's grit in our gears, and it's getting worse.

And our success stories will get a lot more scarce if people can't move around in our cities. If our infrastructure is allowed to crumble. If families can't afford to live here.

There are three areas that Canada's big-city mayors have identified as the most urgent items for the federal agenda: transit, infrastructure and housing.

Friendly rivalries aside, I've often looked to Toronto for inspiration on transit. Over the years, this city has gotten a whole lot right.

But in every city in Canada, demand has outstripped capacity for rapid transit. And that's magnified the pressure of a growing population on our roads and highways.

Every year, congestion costs Toronto's economy six billion dollars. That's the lost productivity and other costs that come from having Toronto commuters spend an average of [xx] hours every year sitting stuck in traffic.

Relieving that pressure would be an economic boon. And it's hard to imagine a more immediate improvement in people's quality of life than reducing the amount of time they spend tense and miserable in traffic. That's time they could be spending working... with family... with friends.

And whether it's the 401 or the DVP, the 417 in Ottawa, the Decarie Expressway in Montreal or the Upper Levels Highway in North Vancouver... there'll be drivers on every one of them tonight wishing the people in the car in front of them were riding transit instead.

Imagine getting a present in the mail, opening it up and finding a coupon good for an extra [xx] hours of free time this year. That's what investing in transit can do.

It gets workers to their places of employment. Students to college and university. Shoppers to stores. Families to parks and recreation facilities.

And it frees up roads and highways for the traffic that can't hop on a bus or subway: like getting goods to market, and making the just-in-time economy feasible.

It does all that while improving air quality and reducing carbon emissions.

We have a backlog of transit improvements needed in cities across the country. In Metro Vancouver, mayors representing 23 local governments have developed a common vision and an action plan to invest in badly-needed transit. But we'll only be able to put that into effect if we win a referendum this spring for a sales tax increase. And I can tell you, I've never fought harder in my life than I am for this referendum.

Other cities are investing too. The City of Ottawa is building its new light rail Confederation Line. Edmonton is building a new 13-kilometer light rail line to downtown.

And to their credit, the federal government is contributing to those projects. But the need is immense, and growing.

And our national government has a strategic economic interest in ensuring it's met.

The second area of urgency is infrastructure. City roads, bridges, sewage and water treatment—these are all critical to business and community life alike.

And while the federal government has been making some much-appreciated infrastructure investments, we're trying to recover from decades of neglect and disrepair. And the cracks are widening.

Every municipal boil-water advisory ought to be sounding an alarm bell on Parliament Hill. This is Canada in the 21st century; clean drinking water, safe modern waste disposal, up-to-date roadways—these aren't luxury items. These are foundational to successful cities.

And cities are stepping up. Surrey is building this continent's first ever organic waste biofuel plant. In two years, it's going to be turning organic waste into renewable fuel —that in turn powers its waste collection vehicles.

[other examples?]

But cities alone can't make up for years of federal and provincial neglect. We're asking for a new partnership from Ottawa. [details]

Finally, I want to address the area that brought me into municipal politics: housing.

We have reached the point where far too many families can't hope to own a home in Vancouver—and where renting is getting less and less attractive.

And while our real estate price tags are becoming legendary, Toronto can hold its own in the unaffordability derby. So can Calgary. So can many other cities.

When we start pricing more and more people out of the housing market, we undercut a key element of what makes our cities successful.

Businesses start finding it harder to attract and retain talent.

Startups can't make it through those first few lean years, because their founders have to make huge mortgage payments.

Couples have to leave as soon as they start a family, because they can't afford the space they'll need.

University and college graduates and skilled workers head to the suburbs—or leave altogether—taking our investment in their education with them.

And we lose that element of human diversity that can be so key to innovation and social cohesion.

And I haven't even begun to address the impact of street homelessness on the social fabric of a community. The misery and suffering it entails, the way it's entwined with an array of problems from mental health to addiction to crime.

We're doing what we can as a local government to address affordability in Vancouver. We've created 900 child care spaces since 2008. We're

From: "[Caley, Braeden](#)"
To: "robertsongregor@gmail.com" <robertsongregor@gmail.com>
Date: 2/6/2015 9:17:30 AM
Subject: Fwd: Innovation economy success

Begin forwarded message:

From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Date: February 6, 2015 at 11:54:33 AM EST
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Subject: FW: Innovation economy success

If you can slip this in to G's speech, TEC Edmonton has an even higher number of spinoffs – 16, not 14

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264
Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>

From: Bin Lau [<mailto:bin.lau@edmonton.ca>]
Sent: Friday, February 06, 2015 7:02 AM
To: Quinlan, Kevin
Subject: Re: Innovation economy success

Kevin, if it's not too late, two more companies were added in the second half of 2014. Total 16 companies. Thanks.

Bin Lau
Strategic Advisor to Mayor Don Iveson
City of Edmonton
Office: 780-496-1954 | Mobile: 780-405-1790
bin.lau@edmonton.ca | www.edmonton.ca

Sent from my iPhone

On Feb 5, 2015, at 5:16 PM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

Hi Bin,

Is this an accurate synopsis to use in the Mayor's speech?

Or check out Edmonton. The city has partnered with the University of Alberta to create a business accelerator, TEC

Edmonton.

They've spun off 14 companies in the past three years. Their client companies have had job growth of 25% over that period. In just a few short years, they've become one of the world's top 10 university business incubators.

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264
Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>

From: Bin Lau [<mailto:bin.lau@edmonton.ca>]
Sent: Monday, February 02, 2015 2:20 PM
To: Quinlan, Kevin
Subject: Re: Innovation economy success

Kevin, here's hoping these are of some help.

TEC Edmonton

- Business accelerator (joint venture between the City of Edmonton and University of Alberta)
- Helps start-ups navigate the commercialization process
- Offers downtown space for early-stage businesses
- TEC clients grow faster ... 82 client companies created 360 new jobs; 119 client companies employed 1,821 FTEs (25% growth, higher than average 10% for Canadian young tech companies)
- Enabled four spin-off companies from U of A in Q1-Q2 2014, five in 2013-14, five in 2012-13
- Ranked 10th worldwide, third in North America by "Global Top 25 University Business Incubators 2014"
- Awarded "Incubator of the Year" by Startup Canada
- <http://www.tecedmonton.com/>

Notable Partnerships

- Potholes vs. climate change: Joint road maintenance research with U of A is studying pavement material, road construction and maintenance, and roadway management in winter cities
- Mayor's Task Force to Eliminate Poverty: Representation from three of Edmonton's six post-secondary institutions (e.g. Dean of School of Business (U of A), Centre for Public Involvement (U of A), and two major school boards
- Ongoing partnership with Edmonton Public Schools and Edmonton Catholic Schools District (at political and admin levels) on community revitalization (primarily around the future of school buildings in mature neighbourhoods that have closed)

Bin Lau
Strategic Advisor to Mayor Don Iveson
City of Edmonton
Office: [780-496-1954](tel:780-496-1954) | Mobile: [780-405-1790](tel:780-405-1790)
bin.lau@edmonton.ca | www.edmonton.ca

On Mon, Feb 2, 2015 at 1:24 PM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:
Great, thanks Julie! Not a lot of detail - maybe 4-5 lines that we could work with? It would be part of a

sequence referencing examples in 3-4 cities.

Thanks,

Kevin

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
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Office: [604.873.7232](tel:604.873.7232)
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Twitter @VanMayorsOffice
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Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Julianna Charchun [mailto:julianna.charchun@edmonton.ca]
Sent: Sunday, February 01, 2015 08:18 PM
To: Quinlan, Kevin
Cc: Ryan Kelly <ryan.kelly@edmonton.ca>; John Brennan <john.brennan@edmonton.ca>; Bin Lau <bin.lau@edmonton.ca>
Subject: Re: Innovation economy success

Hey Kevin! Long time no chat, hope all is well.

We can definitely get you something. What kind of detail are you looking for? Just a couple of lines?

On Fri, Jan 30, 2015 at 4:56 PM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:
Hi Julie,

Hope all is well these days. For Mayor Robertson's speech to the Economic Club of Canada next Friday, he wants to highlight some specific examples of the innovation economy in different Canadian cities. Are there examples you'd recommend from Edmonton? Partnerships with universities, technology companies, transit success, etc..

If you have any suggestions, please let me know.

Thanks!

KQ

Kevin Quinlan
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--

Julianna (Julie) Charchun
Chief of Staff
Office of Mayor Don Iveson
p. [780 496 8103](tel:7804968103)
c. [780 868 6038](tel:7808686038)

From: "Deal, Heather" <Heather.Deal@vancouver.ca>
To: "Gregor Robertson" <robertsongregor@gmail.com>
"Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Date: 10/5/2017 8:05:01 AM
Subject: Fwd: Invitation from the Mayor of London, Sadiq Khan, to join the World Cities Culture Forum
Attachments: Gregor Robertson.pdf
ATT00001.htm

Hey guys,

I think we should seriously consider becoming part of this Forum - Mayor Sadiq Khan convening cultural leadership - and we have been invited.

We have done well with involvement with a series of international sustainability and technology organizations and fora - this looks like an excellent way to raise our profile in the international cultural world - and to ensure that we are at the forefront of current thinking regarding culture.

I can set up a quick meeting with Branislav if you'd like. As you can see, timelines are very short. I spoke very briefly with Katie about this yesterday.

Heather

Sent from my iPhone

Begin forwarded message:

From: "Henselmann, Branislav" <Branislav.Henselmann@vancouver.ca>
Date: October 5, 2017 at 8:53:39 AM PDT
To: "Deal, Heather" <Heather.Deal@vancouver.ca>
Subject: FW: Invitation from the Mayor of London, Sadiq Khan, to join the World Cities Culture Forum

Hi Heather,

As discussed, please see attached.

Branislav

Branislav Henselmann | Managing Director

Cultural Services | City of Vancouver
Woodward's Heritage Building | 111 West Hastings Street, Suite 501 | Vancouver, BC V6B 1H4
604-871-6455 | branislav.henselmann@vancouver.ca
<http://vancouver.ca/culture> | [facebook.com/vanculture](https://www.facebook.com/vanculture) | [@VanCultureBC](https://www.instagram.com/VanCultureBC) | <http://ourcityyourart.wordpress.com/>
Subscribe to the [listserv](#) to receive notifications of cultural news & opportunities

From: Mayor [<mailto:MayorDI@london.gov.uk>]
Sent: Thursday, April 13, 2017 12:39 AM
To: Robertson, Gregor
Cc: Henselmann, Branislav; 'matthieu.prin@worldcitiescultureforum.com'; Jackie McNerney
Subject: Invitation from the Mayor of London, Sadiq Khan, to join the World Cities Culture Forum

Dear Mayor Robertson,

Please see attached letter from the Mayor of London, Sadiq Khan.

Kind regards,

Zoe Newcombe
Mayor's Correspondence Team

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: zoe.newcombe@london.gov.uk
Tel: +44 20 7983 4691

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The information in this email may contain confidential or privileged materials. For more information see <https://www.london.gov.uk/about-us/email-notice/>

MAYOR OF LONDON

Gregor Robertson
Mayor of Vancouver

Date: 13 April 2017

Dear Mayor Robertson,

Invitation to join the World Cities Culture Forum Network in 2017

I'm writing to you to invite Vancouver to join the World Cities Culture Forum – the world's premier global leadership network for culture.

The World Cities Culture Forum is made up of cities that demonstrate global leadership on culture. Its members – senior leaders from city governments – are some of the most informed and influential cultural officials in the world. They know that culture is a vital part of urban policy, driving a city's reputation, economic prosperity and quality of life.

Founded in 2012 by London, New York, Shanghai, Tokyo, Sydney and Istanbul, the Forum has grown to include 33 member cities in Africa, Asia, Australasia, Europe, and North & South America. By sharing knowledge, expertise and collaborating with each other, the Forum helps members to make culture a leading force in their cities.

At the heart of the Forum's activity is the annual Summit. Last year, member cities met in Moscow for three days of inspired discussion, sharing challenges and new ideas. Previous gatherings have taken place in London, Shanghai, Amsterdam, Istanbul and Buenos Aires.

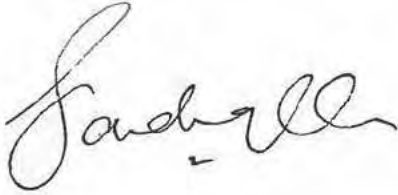
All members are invited to the summit which will be hosted by Seoul, South Korea, from 1 to 3 November 2017.

Evidence is essential if we are to make the case for culture. So our work is underpinned by an extensive research programme and online presence. This year we will produce the first comparative statistical study on how culture is financed in world cities, as well as two publications focusing on issues of urgent importance to our members – 'Culture and sustainability' and 'Making space for culture'.

MAYOR OF LONDON

If your office would like further information about the Forum or the Summit, please contact Jackie McNerney, Acting Head of Culture in my Culture Team, by email at jackie.mcnerney@london.gov.uk.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Sadiq Khan', with a stylized flourish at the end.

Sadiq Khan
Mayor of London

From: "Caley, Braeden" <braeden.caley@vancouver.ca>
To: "robertsongregor@gmail.com" <robertsongregor@gmail.com>
Date: 4/12/2015 2:24:20 PM
Subject: Fwd: Media Advisory: Media availability with Mayor Robertson

Begin forwarded message:

From: "Caley, Braeden" <braeden.caley@vancouver.ca>
Date: April 12, 2015 at 3:05:26 PM PDT
To: "Magee, Michael" <michael.magee@vancouver.ca>, "Robertson, G" <G.Robertson@vancouver.ca>, "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Subject: Re: Media Advisory: Media availability with Mayor Robertson

I will be there by 340

On Apr 12, 2015, at 2:30 PM, Caley, Braeden <braeden.caley@vancouver.ca> wrote:

Confirmed for 4pm

Begin forwarded message:

From: City of Vancouver Communications Office <CityofVancouver.CommunicationsOffice@vancouver.ca>
Date: April 12, 2015 at 2:27:34 PM PDT
To: Caley Braeden <braeden.caley@vancouver.ca>
Subject: Media Advisory: Media availability with Mayor Robertson
Reply-To: <info@vancouver.ca>

City of Vancouver
Media Advisory
April 12, 2015

Media availability with Mayor Robertson

Vancouver Gregor Robertson will be available for an update regarding the progress of oil spill recovery and cleanup efforts.

Who: Gregor Robertson, Mayor of Vancouver
When: 4:00pm
April 12, 2015
Where: In front of Vancouver Maritime Museum (Parking Lot in Hadden Park)

-30-

media@vancouver.ca

You're receiving this email because you are subscribed to our newsletter with braeden.caley@vancouver.ca.

Contact us by emailing info@vancouver.ca.

You can unsubscribe at any time: [unsubscribe](#).

Thank you,
City of Vancouver
453 W 12th Avenue
Vancouver, BC V5Y 1V4

From: "Caley, Braeden"
To: "robertsongregor@gmail.com" <robertsongregor@gmail.com>
Date: 4/12/2015 2:25:07 PM
Subject: Fwd: new info for any media - changes highlighted

Begin forwarded message:

From: "Ballem, Penny" <Penny.Ballem@vancouver.ca>
Date: April 12, 2015 at 1:27:58 PM PDT
To: "Magee, Michael" <michael.magee@vancouver.ca>, "Robertson, G" <G.Robertson@vancouver.ca>, "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Subject: RE: new info for any media - changes highlighted

Hi Gregor and Mike and Braden - here is the refreshed report with changes highlighted:

- concern that some residual oil still coming from boat - small amount completely contained within the boom that is around the ship
 - fly-over done this am and being re-evaluated - as of last night just under a liter of oil was seen on surface by flyover out of the original spill
 - Environment Canada is the owner of this assessment technique and data analysis; transport canada is responsible for the issue on the vessel
- Bunker C is the oil
- continuing to hand scrub the impacted vessel to remove the significant band of oil at the water line on the boat
 - another 7 vessels in the inlet have minimal contamination
 - still avoiding the use of chemicals to clean the boats
 - the recontamination today has caused some new soiling of involved ship
- Beaches:
 - the followig beaches are still signed and public being asked not to visit (note our great signs are being stolen but we are replacing them) C
 - Crab Park
 - New Brighton
 - English Bay
 - Second Beach
 - Third Beach
 - Sunset Beach
 - SCAT teams yesterday reviewed Point Grey Beaches, Stanley Park and New Brighton - new contamination of New Brighton
 - cleanup on Siwash yesterday - nothing happening today at that location - will be reassessed in coming days;
 - today cleanup at New Brighton - no other cleanup in Vancouver - some on north shore
 - SCAT today west from New Brighton along the Port Lands toward and including False Creek; also on north shore
 - working with VCH re: reopening of beaches and removal of signage - no decision yet
 - we will be lining up the 2500 converging volunteers to be our eyes on the shore over the coming days and weeks to keep an eye on any new or changing impacts - social media strategy for them to report in - note we currently have 4000 people who have signed up
- Wildlife:
 - 10-12 ducks in Vanier park impacted - pond at Vanier closed off City with a snow fence to protect them - rangers on site managing dogs and public
 - Animal care processing and stabilization centre to be moved from Burnaby and opened at Discovery point by noon - 3 birds in intense rehab
- Fisheries:
 - at this point very early in the review of any impact on fisheries - nothing to report - the responsibility of DFO, EC AND MOE
- ongoing environmental impact:
 - West Van and City of Vancouver CAOs have worked with MOE and EC on environmental impact
 - water and sediment sampling being done by Unified Command today - key areas around ship, key beaches on north shore and Vancouver
 - assessment of seabed still under discussion as to technology to be used - no specific plans yet but commitment to undertake is clear from Unified Command
- Scientific Roundtable:
 - a small group are working with the City/Parks staff on the issues related to environmental impact, decontamination, recovery
 - their expertise has been offered to UC for input

I am working to have the statement by Coast Guard re done - thanks pb

From: ["Caley, Braeden"](#)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)
["robertsongregor@gmail.com" <robertsongregor@gmail.com>](#)

Date: 10/28/2015 8:22:40 AM

Subject: Fwd: On the Coast today

Would you be able to take this on, perhaps in studio?

Sent from my iPhone

Begin forwarded message:

From: Matthew Lazin-Ryder <matthew.lazin-ryder@cbc.ca>

Date: October 28, 2015 at 9:15:28 AM PDT

To: ["braeden.caley@vancouver.ca"](mailto:braeden.caley@vancouver.ca) <braeden.caley@vancouver.ca>

Subject: On the Coast today

Hi Braeden,

Is the Mayor available today to talk with Stephen Quinn re: viaducts? 4:50pm would be great for us.

Please let me know.

Cheers and all the best,

Matthew Lazin-Ryder

CBC Radio Vancouver

604 662 6138

matthew.lazin-ryder@cbc.ca

m

From: "Jang, Kerry" <Kerry.Jang@vancouver.ca>

To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
"Gregor Robertson" <robertsongregor@gmail.com>
"Louie, Raymond" <Raymond.Louie@vancouver.ca>
"Meggs, Geoff" <Geoff.Meggs@vancouver.ca>

Date: 10/17/2016 5:13:52 PM

Subject: Fwd: Press release Sing Tao

FYI

Sent from my iPhone

Begin forwarded message:

From: "Nigel Bullers" <Nigel@easypark.ca>
To: "Jang, Kerry" <Kerry.Jang@vancouver.ca>
Subject: FW: Press release Sing Tao

Hello Kerry,

Please see the attached link to the article that appeared in the Sing Tao on October 14th. I am never sure whether people prefer to read in English, so am including the English translation.

Regards,

Nigel

<http://vancouver.singtao.ca/810244/2016-10-14/post-%E8%8F%AF%E5%9F%A0%E5%BB%A3%E5%A0%B4%E9%80%A3%E5%81%9C%E8%BB%8A%E5%A0%B4-%E5%A4%A7%E7%BF%BB%E6%96%B0%E5%90%B8%E5%BC%95%E4%BA%BA%E6%B5%81/?variant=zh-cn>

Sing Tao, October 14th, 2016

Something exciting is happening in Chinatown. New buildings, restaurants, and businesses continue to appear and the older, more established businesses are starting to feel the benefit of that new growth.

The Chinatown community is also responding by making the area more appealing to both tourists and residents. Buildings are lit up, painted, and repaired - the appeal is not purely cosmetic because the focus is making the streets of Chinatown safer.

One of the latest initiatives is happening in the heart of Chinatown: the Chinatown Plaza and the EasyPark parking lot. The 3-sided clock that towers over the Chinatown Plaza for more than two decades is reborn after a substantial repair. "The clock in the center of a community has always been an important part of a village, town or City" says Nigel Bullers, CEO of EasyPark. "Having the clock broken was not inviting for people, and it was also unlucky for the Chinese community. We approached the City of Vancouver to help us repair the clock, and now it is both working again and lit up at night."

The clock is part of EasyPark's latest restorations to help clean the Chinatown community and to contribute to its safety. EasyPark has been active in sustaining the award-winning Chinatown Plaza. "There have been many improvements this year thus far," says Kwan Chan, operations manager of EasyPark. "We care about the Chinatown community and decided to install energy-saving LED lighting throughout the parking lot to make it both brighter and safer while staying sustainable. We pride ourselves in being the first parking company in Vancouver to offer Electric Vehicle Charging Stations, and we installed two of them in the iconic Chinatown Plaza. As well, we replaced signage and painted large areas to freshen up the communal space in this historic neighbourhood."

EasyPark has managed both the Chinatown Plaza and the parking lot at the 100-hundred block of Keefer Street since 2005. Over the years, EasyPark has worked closely with the City of Vancouver and the BIAs to improve both commerce and the community. EasyPark is a loyal supporter of numerous community events including the Chinatown Chamber of Commerce and Business Association Fundraising events, the Chinatown Festival, and the S.U.C.C.E.S.S. golf tournament. By the end of 2016, EasyPark will help install a twelve-foot neon sign near the Chinatown Plaza entrance with a plaque engraved with "Looking Afar China."

Nigel Bullers, CCPFM
Chief Executive Officer

[golden%20megaphone%20trophy%20small]2016 Award Winner - International Parking Institute (IPI)

"Parking Matters, Best of 2016" – Marcomm, Easypark app Launch

2015 Awards Winner- International Parking Institute (IPI)

"Parking Matters, Best of 2015" – Marketing and communications

[EasyPark APP Banner SMALL]

t: 604.717.7356|| c: 604.817.5150|| f: 604.682.7469

e: nigel@easypark.ca<<mailto:nigel@easypark.ca>>|| w:

www.easypark.ca<<http://www.easypark.ca/>>

[<http://www.cpahq.org/CPAHQ/images/facebook-icon-small.jpg>]

<<https://www.facebook.com/EasyParkVancouver>>

[http://www.cpt.org/files/images/twitter_icons_21156.png] <<https://twitter.com/EasyParkVan>>

209 - 700 W Pender St, Vancouver, BC, V6C 1G8

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Introducing the NEW EasyPark App!
Download it today!







From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)

To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

Date: 5/22/2016 2:45:11 PM

Subject: Fwd: Public Art Motion – DRAFT May 22HD

Attachments: Public Art Motion – DRAFT May 19 HD.docx
ATT00001.htm

Hey Gregor this is the public art motion I propose for next cycle. Kevin has vetted it. There is a blank re what city to reference as an example - that will be filled Tuesday.

Once you have signed off I will send it to caucus. It has to go to clerk before caucus on Tuesday.

Kathleen will bring a separate report forward to get the funding for the mural fest. It will be on the same agenda.

I'm working with Kevin to make sure you are able to express support for the big arts program even though it has been pushed to a day when you will be absent.

H

Sent from my iPhone

Begin forwarded message:

From: s.22(1)

Date: May 22, 2016 at 3:39:59 PM PDT

To: "Deal, Heather" <Heather.Deal@vancouver.ca>, Heather Deal s.22(1)

Subject: Public Art Motion – DRAFT May 22HD

Sent from my iPad

Public Art Motion - DRAFT

Whereas Vancouver has a successful public and community art program which has resulted in over 400 pieces of public art and community art installations of various forms throughout the City over the past 25 years, and

Whereas Vancouver is well situated to expand the profile of public art in the city, with opportunities for public art such as numerous blank walls and public spaces, and

Whereas many local organizations, Business Improvement Areas in particular, are interested in expanding the amount of murals and other public and community art in their areas, and

Whereas the City recently adjusted funding options for developers in an effort to increase funding for public art on civic, park, and private property through a process managed by the City, and

Whereas Vancouver's public and community art should provide more opportunities to integrate local First Nations artwork in the public realm and reflect the multicultural nature and changing demographics of the City, and

Whereas there are identified barriers to public art installations, including murals, which can and should be addressed, and

Whereas other cities such as _____ have examples of robust public art programs with high profiles and numerous opportunities for local artists,

Therefore be it resolved that Council direct staff to create a "public art splash" with the following efforts:

- ☐ Quick starts to be brought back to Council by the end of July. These should include
 - ☐ Identification of barriers to public art and suggestions of what steps are necessary to remove them
 - ☐ Identification of projects already in process which can be enabled to be installed during the Summer of 2016
- ☐ Opportunities to use the Innovation Fund to leverage community partners to enable significant new public art projects for 2016 and 2017
- ☐ Consultation with cultural and business communities, other organizations and interested residents on expansion of public and community art opportunities and projects
- ☐ Create a public awareness campaign about Vancouver's public art

From: ["Stevenson, Tim" <Tim.Stevenson@vancouver.ca>](mailto:Tim.Stevenson@vancouver.ca)

To: ["Robertson, Gregor" <Gregor.Robertson@vancouver.ca>](mailto:Gregor.Robertson@vancouver.ca)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Girn, Naveen" <Naveen.Girn@vancouver.ca>](mailto:Naveen.Girn@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 2/16/2017 12:37:02 AM

Subject: Fwd: Two request to the Christian leaders who attended the meeting last Friday with the Mayor

Attachments: Graham statement draft Feb 15(1).docx
ATT00001.htm

Gregor, Kevin and Naveen,

Please scroll down to the very powerful statement that the leaders are agreeing to presenting to the Graham organization. It will go public soon.

I'm told via "inside" sources that cracks are forming in their dyke.

I think it is urgent it is urgent now that the Mayor invite asap the fee leaders of the Vancouver Graham Organizing team in for a half hour meeting. The focus on safety and prevention of violence given was has transpired in Quebec recently with the deaths of 6 people. We want no repeat. can they assure us. Why can't they find another speaker?

A straight forward meeting suggesting strongly this kind of rhetoric is not wanted in the Canadian and. Vancouver context is not wanted.

Maybe even have the Police presence just to underline our concern would be helpful,

I am will to quickly organize this meeting for next week as early as possible. Please read the entire statement from these leaders, it's excellent.

We have a real chance hear to influence. Some of these organizers are wanting help in other areas from the City. Let's give my plan a crack, Tim.

Sent from my iPhone

Begin forwarded message:

From: gary_paterson s.22(1)

Date: February 16, 2017 at 12:19:53 AM PST

To: Tim Stevenson <clrstevenson@Vancouver.ca>

Subject: Fwd: Two request to the Christian leaders who attended the meeting last Friday with the Mayor

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Tom Cooper <tom@cityinfofocus.ca>

Date: 2017-02-15 10:22 PM (GMT-08:00)

To: "Archbishop J. Michael Miller" <mmiller@rcav.org>, s.22(1), Richard Topping <richardt@vst.edu>, Tom Cooper <tom@cityinfofocus.ca>, Ken Shigematsu <Ken@tenth.ca>, Peter Elliott s.22(1)>, Tim Kuepfer s.22(1)>, timothy dickau <tim@gcbchurch.ca>, jonathan@cglf.ca, pspilsbury@regent-college.edu, Darrell Johnson <djohnson@carey-edu.ca>, revcari@dccnet.com

Subject: Two request to the Christian leaders who attended the meeting last Friday with the Mayor

Dear friends,

First it was good of all of you to come last week - and good on the Mayor to convene it! As you know we were also joined by Councillor Tim Stevenson and the Deputy City Manager Paul Mochrie. Also in attendance sitting in chairs behind the Mayor were Kevin Quinlian, Chief of Staff and Nevee Grill, the Mayors assistant

The letter has been drafted by many competent folks on the sub committee of the group. The most recent draft was sent to the entire Festival of Hope organizing committee - with a a gracious cover letter from Darrell Johnson. (Darrell, please feel free to send it to the group) It was an attempt to let them know before it went public our thoughts -It is attached and well written. No names were on the draft to the organizing committee - just Darrell's cover letter

I also have heard from Tim that he is asking to Mayor to meet with the organizing committee - and hopes to confirm this tomorrow

Two questions

1. Douglas Todd has asked Tim if he could have the names of those who attended the meeting - and Tim asked me if you were ok with that - no doubt :Doug will mention it in one of this articles.

IF you DO NOT want to be mentioned let me know my email by tomorrow at 1pm - and then i will send the names to Tim to send to Doug (s.22(1))

2. After you have read the final draft - please indicate if you are willing to sign it - for Doug Todd will probably use the letter in one of his articles - and that will get it wide circulation. I understand that you need to see the final draft to agree to be a signatory - so please route all changes to Tim Dickau by tomorrow night - so we can know who is willing to sign the letter as it goes public, not only to Todd but on a web site and maybe through many people's emails

thanks

Blessings

Tom

--

Tom Cooper

President

2nd Floor – 107 East 3rd Avenue

Vancouver, BC V5T 1C7

Tel/604-687-7292

Fax/604-484-0058

Email/ tom@cityinfofocus.ca

www.cityinfofocus.ca

P Think green. Please consider the environment before printing this e-mail. Thank you.

The draft sent to the organizing committee of the F of Hope on Wednesday February 15

To our beloved fellow Vancouverites and to our esteemed Christian colleagues,

As pastors and Christian leaders in Vancouver, Canada, we are deeply troubled by the person chosen to be the keynote speaker at the Festival of Hope conference to be held here in early March. We fear that Franklin Graham's dangerous political and social rhetoric will be confused with the message of Jesus and may indirectly incite violence in our highly charged social climate.

Christians can legitimately disagree with one another on many issues of political policy and do engage in ongoing conversation about these issues: biblical ethics do not sort neatly into "conservative" and "progressive" tribalism's (a fact much more easily seen in the voting patterns of Canadian Christians than in our American counterparts). But our attempts to dialogue with the Festival organizers have not yielded an openness to the possibility of inviting someone else whose message more clearly aligns with the good news of Christ. So we have taken this unusual, painful step to speak publicly about our differences.

The Festival is meant to be a celebration and sharing of the good news about Jesus of Nazareth. Jesus's life, sacrificial death (as an innocent political prisoner charged with sedition, no less!), and resurrection ensures that justice will ultimately prevail in the world, that the universe will be restored to its full goodness and wellbeing, and that everyone may find in Jesus forgiveness of sin and reconciliation with the Creator who knows and loves each of us in our unique particularity. Jesus inaugurated his ministry in and for the world by quoting from the ancient Jewish prophet Isaiah: "The Spirit of the Lord is on me, because he has anointed me to proclaim good news to the poor. He has sent me to proclaim freedom for the prisoners and recovery of sight for the blind, to set the oppressed free, to proclaim the year of the Lord's favor" (Luke 4:18-19).

Franklin Graham's recent public comments undermine Jesus's mission of justice and love for all. Mr. Graham has given the impression that the Christian church as an institution is aligned with the Trump administration and its policies. This is dangerous on two fronts:

1. Franklin Graham's statements divide Christians and come dangerously close to aligning the power of the church with the power of the state.
2. The policies of the Trump administration have included unprecedented structural shifts that target the most vulnerable in our world and have been normalized by a false religious narrative that supports an idolatrous nationalism. These policies hurt refugees and peace-seeking members of our society, and reinforce prejudice in our world.

Mr. Graham's recent comments are, moreover, part of a long record of exclusionary and inflammatory speech. For instance, he has said that all Muslims should be banned from the United States because Islam is a "very evil and wicked religion" at war with the Christian West, and that the U.S. should use "weapons of mass destruction if need be and destroy the enemy" in the wake of 9/11. He dehumanizes the LGBTQ+ community, urging that gays not be allowed to enter churches or even come as guests into Christian homes, because "the Enemy [Satan] wants to devour our homes. He wants to devour this nation" And he seems oblivious to institutional racism in American society and policing, saying, "Listen up - Blacks, Whites, Latinos, and everybody else. Most police shootings can be avoided. It comes down to respect for authority and obedience."

Mr. Graham's attempt to christen the Trump administration, together with his long history of incendiary speech, contradicts the

Spirit of Christ and disqualifies him from being an ambassador of the gospel to Canada. Being a Christian presence and witness in Vancouver is a lifelong task that belongs to all of us. Having Franklin Graham present as a keynote speaker in our city will give our fellow citizens the impression that Christians in Vancouver similarly see the President of the US as God's chosen leader.

We hasten to add that we continue to hold Franklin's father, the famous evangelist Billy Graham, in high respect. Nor do we hold the Festival's organizing committee guilty by association. We believe they are simply mistaken in thinking Franklin Graham's political stances are immaterial to his presenting the gospel as Billy did. And we are confident that a very large majority of local pastors and Christians who are supporting the Festival remain unaware of Franklin's positions and would disavow them. We want to continue to work with all our sisters and brothers in the faith, even in the wake of the Festival of Hope. We do not want disagreement on this one initiative to reverse the tide of cooperation that has been building for years now.

As followers of Jesus, then, we commit to:

1. Joyfully share Jesus's gospel that calls us to serve and love our neighbors of differing ethnic or religious commitments;
2. Create a society that includes people from every nation in line with God's vision of reconciliation;
3. Affirm our elected leaders when they work for God's vision of a just and peace-filled society and to challenge them when they enact policies that oppress others.

We invite you to visit www.cityinfofocus.ca to add your voice to these concerns by signing this statement that we intend to present to the organizers of the Festival of Hope and to the public at the time of this event. [this needs massaging: are we inviting the public at large to sign, or just the Christian leadership/public?]

From: "Caley, Braeden"
To: "Robertson, G" <G.Robertson@vancouver.ca>
"robertsongregor@gmail.com" <robertsongregor@gmail.com>
Date: 2/4/2015 1:54:24 PM
Subject: Fwd: Urgent - please read

Could we do the 530 live hit tonight?

If you're able i will coordinate

Begin forwarded message:

From: Neil Morrison <nmorrison@fcm.ca>
Date: February 4, 2015 at 4:43:29 PM EST
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Subject: Urgent - please read

Braeden, John Tory's office has arranged with cp24 for a camera and reporter to be in the lobby of the restaurant to capture b-roll of mayors entering. They want d to grab mayors for two live hits at 5 and 530. I am nervous about this as I have no time to contact other mayors. I have suggested instead that they could perhaps do a quick hit with Gregor at 5 and 530 and the rest is b-roll. You ok with this? Can you connect with your mayor on this?

Sent from my iPhone

On Feb 4, 2015, at 3:09 PM, Caley, Braeden <Braeden.Caley@vancouver.ca> wrote:

Ok, thanks

Just landed

On Feb 4, 2015, at 11:55 AM, Neil Morrison <nmorrison@fcm.ca> wrote:

Actually please hold on this. We're making adjustments

Sent from my iPhone

On Feb 4, 2015, at 11:32 AM, Neil Morrison <nmorrison@fcm.ca> wrote:

Hey Braeden, can I ask for a very quick turnaround on the quote in this press release for tomorrow. If we are to get it off in time we will need to send it to translation shortly. The quote is so taught out of our key messages

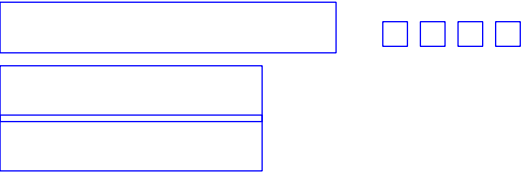
Neil

Sent from my iPhone

Begin forwarded message:

From: Neil Morrison <nmorrison@fcm.ca>
Date: February 4, 2015 at 11:17:56 AM EST
To: Neil Morrison <nmorrison@fcm.ca>

Neil Morrison
Senior Media Relations Strategist | Communications and Membership
Stratège, Relations avec les médias | Communications et Adhésion
T. 613-907-6241



<BCMC Feb 5 post summit press release edit.docx>

From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

To: "Robertson, G" <G.Robertson@vancouver.ca>
"G Rob" <robertsongregor@gmail.com>

Date: 6/26/2016 1:31:49 PM

Subject: Fwd: Vancouver's ideas on housing

Attachments: CoV Housing white paper_English_June 21.pdf
ATT00001.htm
CoV housing white paper_French_June 21.pdf
ATT00002.htm

FYI the final versions - Josee is keen on what we sent and said its very helpful

Sent from my iPhone

Begin forwarded message:

From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

Date: June 23, 2016 at 5:30:10 PM PDT

To: "josee.duplessis@hrsdc-rhdcc.gc.ca" <josee.duplessis@hrsdc-rhdcc.gc.ca>

Subject: Vancouver's ideas on housing

Hi Josee,

I mentioned when we met in Ottawa that the Mayor had our staff pull together a "white paper" of ideas and directions for what a new approach to housing could look like. I've attached both English and French versions. Happy to discuss anytime; we hope you find these helpful as you undertake the NHS consultation.

Cheers,

Kevin

Kevin Quinlan
Chief of Staff, Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264

The Future Of Housing Policy In Canada - A White Paper

Budget 2016 makes significant strides toward reversing the federal disinvestment in affordable housing that characterized the last two decades. Vancouver wants to take this opportunity to share our experience and knowledge of what works, and suggest ways to move ahead. This White Paper suggests areas where the experience of municipalities can inform budget priorities and federal housing policy, including a National Housing Strategy. It also recommends a number of short and long-term policy changes to enhance the effectiveness of the federal government in addressing housing challenges across the country.

These changes align with the priorities of other government departments, including addressing reconciliation with our Aboriginal peoples, supporting refugees and new immigrants, and treating addiction as a health issue, not a criminal issue. For example, the government's commitment to build a new relationship with Aboriginal peoples needs to address the vast over-representation in our homeless population. Vancouver's Aboriginal people make up just 2.5% of our population, but 32% of people who are homeless.

We recognize that the federal government has constitutional obligations to work with the provinces on housing. In the recent federal budget, the federal government made a number of commitments on transit that benefited municipalities, while respecting and recognizing the provinces' role. The key was the federal government committing to an evidence-based approach that ensured that funding went to where it was needed—such as basing it on transit ridership, not per capita—and supported work already underway at the municipal level. We believe that this approach taken by the government on transit can be just as—if not more effective—in delivering housing policy and programs across the country.

The solutions proposed in this White Paper are centered on five guiding principles:

- 1) **TARGET INVESTMENTS IN CITIES TO MAXIMIZE IMPACT:** Investments in affordable housing should be targeted according to the greatest need, demonstrated through data-driven evidence. The data that should inform the allocation of housing funds includes:
 - a. *The population of people who are both street and sheltered homeless in a municipality;*
 - b. *The number of low and moderate income people paying more than 30% of income on housing; and*
 - c. *The rate of vacancy in market and non-market rental housing.*
- 2) **CONDITION INVESTMENTS ON BENCHMARKS, TIMELINES, AND ACCOUNTABILITY:**
To ensure that public resources are serving their best purpose, investments in affordable housing and programs should be conditional on defined benchmarks, measurable goals and outcomes, and a set timeline for both commitment and deployment of funds by the Provinces.
- 3) **PRIORITIZE THE MOST VIABLE PROJECTS:** Investments in affordable housing should be targeted to projects with the greatest likelihood of being realized. In many cases, this means investing in projects that already have existing partners and resources in place, where additional investments may be able to drive further affordability.
- 4) **REWARD CITIES THAT DO THEIR PART:** Some cities and regions across Canada are taking steps to incentivize new affordable housing development, while protecting and reinvesting in existing housing to prevent loss of critical affordable housing stock. Targeting investments to these cities means that each dollar of funding will finance a net gain in affordable housing.
- 5) **SET SYSTEM-WIDE HOUSING PRIORITIES, BUT STAY FLEXIBLE TO LOCAL NEEDS:**
Our recommendations for a National Housing Strategy propose new, system-wide priorities for addressing the problem of homelessness and housing affordability challenges. However, needs vary considerably at the local level, and a responsive system must be flexible to local strategies that are based in robust evidence and a commitment to long-term investment.

While the challenges facing Canada's housing stock are difficult, we have an exciting opportunity to meet these challenges head-on. The lack of federal leadership over the past decade has meant that Canada's Big Cities have had to shoulder a greater load in terms of creating and supporting new affordable housing. While this has put a significant stress on local tax bases, it has developed robust policy and program delivery tools in some of our biggest cities. The combination of an engaged federal government that is committed to housing with cities who have built up knowledge and expertise means we have a unique alignment when it comes to partnerships on housing.

15 years ago, the federal government partnered with the BC and Vancouver government to create the "Vancouver Agreement" – a historic collaboration that focused investments on housing and public health in Vancouver's Downtown Eastside. Many of the challenges that Vancouver faces – a lack of affordable housing, homelessness, mental illness and addiction, an influx of new immigrants and refugees, poverty and the legacy of residential schools – are faced by cities like Edmonton, Winnipeg, Toronto, and Montreal. The time is right to renew and expand the Vancouver Agreement, and take a comprehensive approach to the issues that uniquely affect our major urban areas.

We would be keen to share the learnings from the Vancouver Agreement and how such a framework could work with Canada's Big Cities in 2016, and best support the federal government's commitments on housing, Reconciliation, public health, and immigration.

Solutions to End Homelessness

What's Not Working:

- An evaluation of the Homelessness Partnering Strategy (HPS) covering 2012-2013 noted the ongoing challenge of ensuring HPS is coordinated with other orders of government and local communities.
- Funding priorities are not aligned with existing evidence and best practices, as well as with the needs of communities.
- The experience of Vancouver and our partners is that HPS continues to have a very limited interpretation of a Housing First approach, and restrictions on how much of the funding can be allocated for new housing construction or for use by municipalities.
- HPS has excessive administrative and reporting burden on applicants, coupled with rigidity around timing constraints on commitment and deployment of funds.
- The Housing First definition used in HPS is not based on good practice and is Housing First in name only.
- There is limited government support for capital investments in private rental housing serving very low income tenants.

Recommendations:

Short-Term Opportunities:

- A requirement that funds dedicated to homelessness programs go to areas with the highest demonstrated need of existing street and sheltered homeless.
- Require a broad review of community-based homelessness programs receiving 2016 Budget funds, and require the following as conditions of receipt of funds:
 - a) *A public declaration of a need to drive change and end homelessness;*
 - b) *A plan/strategy and implementation vehicle that holds accountable the agencies responsible for delivery of homelessness services;*
 - c) *An implementation strategy with accountability to and clear roles for other Ministries with connections to homelessness, health, and criminal justice e.g. Justice and Welfare Ministries, Corrections, Health Authorities and Municipal/City governments.*
- Immediate funding for rent supplements and health supports to stabilize the population residing in single-room occupancy (SRO) hotels, along with funding for purchase or lease costs to bring at-risk hotels under non-profit or government control.
- Immediate additional funding to address the growing issue of homeless encampments. This phenomenon is growing in scale across the region, and could ultimately require emergency action along the lines of States of Emergency that are being declared in several U.S. cities in response to homelessness. This isn't about just continuing funding but a need for a short-term step up to help deal with an emergency situation. Vancouver is considering modular housing as a short-term, immediate measure to relieve housing pressure, but we anticipate a need for additional solutions across the region.

Next Steps

- A National Housing Strategy that commits to systemic changes aimed at ending chronic homelessness. The strategy should connect housing, health, and justice systems as well as municipalities, and reflect the need for supports for people with mental health and addictions and advocacy to adjust shelter assistance to reflect rising housing costs.
- A National Housing Strategy should also respond to the disproportionate level of chronic homelessness and housing instability among people of Aboriginal descent living off reserve, and include steps to better address the needs of this group through targeted supports and assistance.
- While housing rather than shelter should be the aim, indicators of success include a shelter system with at least a 5% vacancy rate. This means that the shelter system has sufficient capacity to respond to a crisis rather than being consistently full, and ensures that homeless individuals always have an alternative to the street.
- Policies at all levels of government must reflect the current best practice of supportive housing delivered using a Housing First approach to address chronic homelessness.
- Applications for federal and provincial funds should be required to assess the current and future demand for supportive housing, along with annual targets.
- Investment should be targeted to cities that have a one-stop entry and assessment process for referral of individuals to supportive housing and shelters. There should also be defined targets for moving people from permanent supportive housing into affordable housing with appropriate services.

Renewed Investment in Affordable Housing

What's Not Working:

- The 2016 Budget delivers funds for affordable housing through the Investment in Affordable Housing Program. While IAH has supported important housing developments since it was first established in 2011, shortcomings in the program's funding structure mean it is not ideal as a long-term mechanism for delivery of affordable housing funds.
 - a) In BC, the process of setting priorities for IAH funds has few if any opportunities for input from municipalities and other stakeholders.
 - b) The two IAH federal-provincial funding agreements have not incorporated need-based funding priorities or funding targeted to evidence-based housing needs. Instead, we see funding distributed on a per-capita basis, a system which leaves jurisdictions with high levels of need – including cities – with inadequate resources to tackle those needs across the housing spectrum.
 - c) The short-term nature of IAH funding agreements to date has precluded the establishment of a clear, annualized, structured process for calls for proposals through which projects are allocated funds. This has the effect of hindering capacity of cities and partners to plan and execute a pipeline of affordable housing.

- Under the current public reporting system for IAH, the Province is only required to disclose the aggregate number of units and households assisted through IAH commitments. This means municipalities and other stakeholders have no information on whether and how funds are being used in their area and the impact of those funds on a project-by-project basis.
- IAH emphasis on capital funding has neglected the need for ongoing operating subsidies to support housing targeted to very low income people.

Recommendations

Short Term Opportunities:

- CHMC and the Provinces should develop clear targets for how 2016 Budget resources for affordable housing will be committed, including a breakdown between funds targeted to new affordable housing, reinvestment in existing housing, and use as rent supplements.
- Implement a % cap on how much federal funding the Provinces can direct to rent supplements, ensuring that there is adequate funding for new housing
- Reporting requirements for the new IAH funds should also include greater transparency on where funds are going, measured in the form of grant funding per door, as well as the specific funding source – ie provincial or federal funding.
- IAH reporting should distinguish between grant funding and debt financing.
- Specific investment targets must be set for Cities and urban centers, based on evidence of need, including:
 - a) *The number of low and moderate income people paying more than 30% of income on housing; and*
 - b) *The rate of vacancy in market and non-market rental housing.*
- Investment money for project design (through CMHC) must be allowed to be matched up with money to fill equity gaps (IAH), otherwise the aim of enabling delivery will be undermined.

Next Steps

To enable the creation of new affordable housing beyond Budget 2016, the Ministry should restructure funding agreements with the Provinces to ensure targeting of funds to maximize impact on evidence-based need, prioritizing high-need areas like cities. Cities and urban centres would be best served either through a provincial flow of money with specific investment or a direct delivery program that recognizes their unique challenges and contributions, with a focus on quick delivery to shovel-ready projects that are demonstrated to respond to evidence-based need. In addition:

- Funding agreements should include guidelines and suggested targets for a range of housing priorities, including capital contributions and operating subsidies for new developments, as well as grants and subsidies for needed renewal of existing housing.
- Funding agreements should also include enhanced accountability requirements, including data on the geographic distribution of funds and the type of funding (ie capital, operating subsidy, etc.).

- Distribution of funds through a new program should be contingent on a structured process for calls for proposals, including clear deadlines and application criteria that are renewed on an annual basis.
- Money for equity gaps/operating subsidies should be allocated to projects within the same year, prioritizing projects that are ready to move forward (for both renovation and new)
- Any program should ensure that funding to support affordable housing is not distributed to municipalities that are failing to address critical losses of affordable housing. Policies to address these losses include policies to protect existing market rental and social housing and programs incentivizing new rental housing development.
- 100% capital funding and/or operating subsidies should be made available for housing developments targeted to the most vulnerable people, including people of Aboriginal descent living off reserve, seniors, veterans and people living on disability and other social supports.
- On-going subsidies in existing rental housing are still one of the most effective ways to maintain affordability on a broad scale. Maintaining subsidies in existing housing – or financing acquisition of existing rental housing by non-profits – may sometimes be a more effective use of funds than what is needed to develop new social or market rental housing.
- A strategy for supporting federally-assisted social and co-op housing is needed to ensure no net loss of social housing due to expiring operating agreements. This should include the creation of a new capital fund for federally-assisted properties to finance needed structural improvements and energy-efficient retrofits, with funding allocated annually based on the number of units with expiring operating agreements.

Affordability through the Market: Rental Housing and Affordable Homeownership

What's Not Working:

- New rental housing stock is badly needed in cities like Vancouver, but the economics of high land and development costs is often unsupportive of new rental development.
- High housing prices mean there are a substantial number of middle-upper income households in big cities who are renting as they cannot access the housing market, and are putting upward pressure on rents
- Since the CMHC Rental Rehabilitation Assistance Program was discontinued for non-reserve market rental, there have been limited efforts by senior government to encourage reinvestment in private rental housing.

Recommendations:

Short Term Opportunities:

- Target the Budget 2016 Affordable Rental Housing Innovation Fund to support innovative projects that demonstrate viable and potentially scalable approaches. Funding criteria should include:
 - a) evidence of demonstrated need that will be addressed by the project;
 - b) the presence of strong backing partners;
 - c) the capacity to leverage federal contributions;
 - d) a strategy for scaling the al demonstration.

Next Steps

- Assist municipalities in scaling programs to incentivize new market rental housing to meet projected housing demand, in line with regional growth targets. This could be done through incentive payments based on the number of new rental units approved for development. These payments would be used to fund planning work, resourcing, and improve permitting timelines to hasten the pace of new market rental development.
- Senior government market rental incentives like the now-defunct MURB program succeeded in encouraging scaled development of market rental housing – with many of these buildings still serving today as critical housing for moderate-income people across Canada.
- Waive or refund GST on new capital investments in rental housing, with commitments that rental housing developed using these incentives would be secured as rental housing for the life of the property.
- A renewed commitment to reinvesting in existing private market rental housing serving low- and moderate income people, including major capital investments in structural improvements and energy-efficient retrofits. Programs should include forgivable loans through CMHC to property owners for the cost of necessary improvements, with assistance conditional on rents being no higher than area average (modeled on the CMHC Rental Rehabilitation Assistance Program).
- Support for efforts to reinvest above and beyond necessary improvements, include low-interest capital assistance from CMHC or the Provinces for energy-efficient retrofits and structural improvements up to beyond code, and tax credits for eco-friendly investments in small apartment buildings.

Improving Our Understanding of the Housing Market

Existing Challenges and Shortcomings

- Municipal governments rely on demographic data from the Census to inform almost everything they do – including analyzing income and housing information for households over time at a city and neighborhood level. The move from a mandatory long-form Census to a voluntary National Household Survey in 2011 meant a substantial loss of data on cities' most vulnerable populations.
- There is a critical need for aggregate data on investment activity in the region, including whether home purchases are for primary or secondary residences or as investment properties, whether purchasers are local residents, domestic investors, or foreign investors, and whether owners are leaving investment properties empty rather than renting them out.

Recommendations:

Short Term Opportunities:

- The new 2016 long form Census takes a significant step toward improving data on incomes, by replacing survey questions on income with administrative data from income tax returns. Census users should be given access to data that cross-tabulates housing need and shelter-to-income responses with administrative income data.
- Update the annual CMHC Survey of Condominium Owners to include questions regarding the duration of vacancy for condominiums that are left empty for extended periods of time. This would give policymakers a clearer understanding of whether condominiums not being used as primary residents are still being occupied part-time, or whether they are empty on a long-term basis.

Next Steps

- Incorporate dwelling-related questions into the short-form Census to increase sample size. A longer-term solution could involve building an administrative database for data on housing types, and reserving tenure questions in the Census.
- Ensure a consistent and inclusive definition of Single-Room Occupancy hotels, as SROs have been defined as both private and collective households in previous Census surveys, leading to challenges in comparing study populations over time.
- As Canada's population ages, it is important that our understanding of housing affordability incorporates data on wealth and assets, and not just annual income. It is critical that Stats Canada consider new ways to understand the resources that Canadians rely on.
- Ensure that Stats Can consults municipalities and other stakeholders for input into design of methods for gathering data on purchases of Canadian housing by foreign homebuyers.
- Start a survey similar to the American Housing Survey, which collects a much greater level of detail regarding housing data, the quality of housing, and tenant needs.
- Require lenders to release data on mortgages, similar to what the US does with HMDA <https://www.ffiec.gov/hmda/>

National Housing Strategy

We believe it is crucial for the Ministry to act quickly and ensure that consultation on a National Housing Strategy begins this year, so that implementation can start within a two-year time-frame. We also believe that Big City leaders should be given opportunities to frame and shape the Strategy.


A National Housing Strategy also provides an opportunity to redefine the role of cities as part of a comprehensive strategy to address national housing need, while also connecting housing to broader social, economic, and infrastructure goals at all levels of government.

Going forward, a National Housing Strategy should include:

- A declaration that housing is a right.
- Recognizing that cities are on the front lines of addressing homelessness and need to have a clear role defined in the context of the provincial and federal governments.
- A response to the disproportionate level of chronic homelessness and housing instability among people of Aboriginal descent living off reserve, and include steps to better address the needs of this group through targeted supports and assistance.
- A commitment to ending homelessness through a radical change from the existing approach, emphasizing system-wide solutions and outcomes rather than small grants funding scattered programs.
- Each level of government identifying and mapping the drivers of homelessness and setting targets against stemming that flow.
- Timelines and funding commitments based on evidence and best practices.

CMHC

After a decade of disinvestment and scaling back of CMHC by the previous government, there is a unique opportunity to revitalize CMHC and expand its mandate to help address the housing challenges Canadians face across the country. CMHC needs to move beyond its limited scope of mortgages and data collection and be empowered to fulfill the new government's housing objectives.



Next Steps

- Launch a review of the mandate of CMHC to be completed within six months, focusing on the entire housing spectrum.
- Reverse the decision to discontinue the CMHC Rental Rehabilitation Assistance Program for non-reserve market rental, so as to encourage reinvestment in private rental housing.
- Directly fund both low-cost financing and grants.
- Require a coordinated tenanting plan as a condition of CMHC funding, to ensure that new and renovated affordable housing goes to tenants who need it and avoiding a 'shell game' of tenants being moved from one project to the next.
- Work with Canada's big cities to design the review of escalating home prices in high-priced housing markets.
- Investment money for project design (through CMHC) must be allowed to be matched up with money from other sources to fill equity gaps (IAH).
- Make CMHC a leader in housing policy and research in Canada, similar to the US Department of Housing and Urban Development, with a dedicated unit focused on developing and sharing best practices in housing policy.

Document de présentation : Le futur du
logement dans les villes canadiennes

Le budget 2016 est un pas en avant important pour renverser la tendance du désinvestissement fédéral dans les logements abordables qui a caractérisé les deux dernières décennies. Vancouver souhaite profiter de cette opportunité pour partager son expérience et ses connaissances sur les solutions qui ont donné de bons résultats et suggérer des façons d'aller de l'avant. Ce document de présentation suggère les domaines dans lesquels l'expérience des municipalités peut permettre d'établir des priorités budgétaires et de définir des politiques de logement fédérales, et notamment une stratégie de logement nationale. Il recommande également un certain nombre de changements de politique à court et à long terme pour améliorer l'efficacité du gouvernement fédéral dans la façon de relever les défis du logement dans l'ensemble du pays.

Ces changements sont alignés sur les priorités des autres ministères, et notamment la réconciliation avec nos populations autochtones, le soutien des réfugiés et des nouveaux immigrants et le traitement des addictions comme problème de santé et non pas comme problème criminel. Par exemple, l'engagement du gouvernement à établir de nouveaux liens avec les populations autochtones doit résoudre le problème de la surreprésentation de ce groupe dans notre population de sans-abri. La population autochtone de Vancouver ne représente que 2,5 % de notre population, mais représente 32 % des sans-abri.

Nous réalisons que le gouvernement fédéral a des obligations constitutionnelles de travailler avec les provinces en ce qui concerne le logement. Dans le dernier budget fédéral, le gouvernement fédéral a pris un certain nombre d'engagements en matière de transport qui ont bénéficié aux municipalités, tout en respectant et reconnaissant le rôle des provinces. L'élément-clé est l'engagement du gouvernement fédéral à adopter une approche basée sur des faits probants qui a permis d'attribuer les financements

domaines dans lesquels il est nécessaire – par exemple, en basant le financement sur la fréquentation des transports et non sur le nombre d'habitants - et qui a permis de soutenir le travail déjà entrepris au niveau municipal. Nous estimons que cette approche du gouvernement dans le domaine du transport peut être tout aussi efficace, sinon plus efficace, dans le domaine de la politique et des programmes de logement dans l'ensemble du pays.

Les solutions proposées dans ce document de présentation sont axées sur cinq principes directifs:

1) INVESTISSEMENTS CIBLÉS DANS LES VILLES POUR MAXIMISER L'IMPACT: les investissements dans les logements abordables doivent être ciblés en fonction des besoins les plus importants démontrés grâce à des données probantes. Les données qui doivent permettre de déterminer l'affectation des fonds de logement sont notamment les suivantes:

- a. la population de sans-abri vivant dans les rues*
- b. le nombre de personnes à revenu faible et modéré payant plus de 30 % de leur revenu pour leur logement; et*
- c. le taux d'inoccupation des logements de location sur le marché et des logements de location qui ne se trouvent pas sur le marché.*

2) INVESTISSEMENTS LIÉS À DES RÉFÉRENCES, DES ÉCHÉANCES ET DES RESPONSABILITÉS: Pour assurer la meilleure utilisation possible des ressources publiques, les investissements dans les logements abordables et les programmes de logements abordables doivent être conditionnels et basés sur des références définies, des objectifs et des résultats mesurables et une série d'échéances relativement à l'engagement et au déploiement des fonds par les provinces.

3) DONNER LA PRIORITÉ AUX PROJETS LES PLUS VIABLES: Les investissements dans les logements abordables doivent cibler les projets les plus susceptibles d'être réalisés. Dans de nombreux cas, cela signifie qu'il convient d'investir dans des projets ayant déjà des partenaires et des ressources en place et dans lesquels des investissements additionnels pourraient améliorer l'abordabilité.

4) RÉCOMPENSER LES VILLES QUI LE MÉRITENT: Certaines villes et régions du Canada prennent des mesures d'incitation relativement au développement de logements abordables tout en investissant dans des logements existants, et en les protégeant, pour empêcher la perte de logements abordables si importants. Des investissements ciblés signifie, pour ces villes, que chaque dollar de financement permettra de financer un gain net de logements abordables.

5) DÉFINITION DE PRIORITÉS POUR L'ENSEMBLE DES LOGEMENTS, MAIS RESTER CAPABLE DE S'ADAPTER AUX BESOINS LOCAUX: Nous recommandons pour une stratégie de logement nationale des nouvelles priorités pour l'ensemble du système afin de résoudre le problème des sans-abri et de relever le défi du coût du logement. Toutefois, les besoins varient considérablement au niveau local et tout système apte à réagir doit pouvoir être adapté aux stratégies locales basées sur des données probantes de qualité et sur un engagement à réaliser des investissements à long terme.

Même si le défi de la réserve de logements au Canada semble difficile à relever, une occasion se présente de l'affronter. Le manque de leadership fédéral au cours de la dernière décennie a obligé les grandes villes canadiennes à assumer plus de responsabilités en matière de création et de soutien de nouveaux logements abordables. Même si cela a mis à l'épreuve les assiettes fiscales locales, cela a également permis de développer des outils de mise en œuvre de politiques et de programmes robustes dans certaines de nos grandes villes. La combinaison d'un gouvernement fédéral engagé vis-à-vis des logements et de villes qui ont acquis des connaissances et de l'expertise signifie que nous avons une synergie unique en ce qui concerne les partenariats dans le domaine du logement.

Il y a 15 ans, le gouvernement fédéral s'est associé au gouvernement de la Colombie-Britannique et de Vancouver pour créer l'« Accord de Vancouver », une collaboration historique axée sur des investissements réalisés dans les logements et la santé publique dans la partie est du centre-ville de Vancouver. De nombreux défis que Vancouver doit relever - manque de logements abordables, de nombreux sans-abri, santé mentale et addiction, afflux de nouveaux immigrants et de réfugiés, pauvreté et sévices subis dans les pensionnats - confrontent également des villes comme Edmonton, Winnipeg, Toronto et Montréal. Il est temps de renouveler et d'élargir l'Accord de Vancouver et d'adopter une approche complète des problèmes qui touchent nos centres urbains principaux.

Nous souhaiterions partager les conclusions tirées de l'Accord de Vancouver et la façon dont ce cadre pourrait fonctionner dans les grandes villes du Canada en 2016 et soutenir les engagements pris par le gouvernement fédéral dans les domaines du logement, de la réconciliation, de la santé publique et de l'immigration.

Solution pour mettre fin au problème du sans-abrisme

Ce qui ne fonctionne pas:

- Une évaluation de la Stratégie des partenariats de lutte contre l'itinérance (SLPI) couvrant la période 2012-2013 a indiqué qu'une difficulté constante était d'assurer la coordination de la SLPI avec les autres branches du gouvernement et avec les communautés locales.
- Les priorités de financement ne sont pas alignées sur des données probantes, des pratiques exemplaires et les besoins des communautés.
- L'expérience de Vancouver et de nos partenaires est que la SLPI continue à avoir une interprétation très limitée d'une approche « Logement d'abord » et des limitations sur le montant des financements qui peuvent être affectés à la construction de nouveaux logements ou qui peuvent être utilisés par les municipalités.
- La SLPI impose des conditions administratives et de rapports excessives aux demandeurs et est trop rigide en ce qui concerne les échéances d'engagement et de déploiement des fonds.
- La définition « Logement d'abord » utilisée dans la SLPI n'est pas basée sur des pratiques exemplaires et ne met pas vraiment en pratique le concept Logement d'abord.
- Le soutien gouvernemental est limité pour les investissements en capitaux dans les logements de location privés desservant les locataires à faible revenu.

Recommandations:

Opportunités à court terme

- Création d'une exigence que les fonds destinés aux programmes de sans-abri soient attribués aux zones ayant le plus de sans-abri dans les rues et dans des logements pour sans-abri
- Demander un examen important des programmes de sans-abri basés dans les communautés recevant des fonds du budget 2016 et exiger le respect des conditions suivantes pour la réception des fonds:

a) une déclaration publique de la nécessité de changement et de mettre un terme aux sans-abrisme;

- b) un plan/une stratégie et un véhicule de mise en oeuvre qui responsabilise les agences responsables de la fourniture de services en matière de sans-abrisme;
- c) une stratégie de mise en oeuvre avec des responsabilités et des rôles bien définis pour les autres ministères liés aux sans-abrisme, à la santé et à la justice criminelle : ministères de la justice et de l'aide sociale, administration pénitentiaire, autorités en matière de santé et gouvernements municipaux/municipalités.

- Financement immédiat pour les aides à la location et soutien en matière de santé pour stabiliser la population résidant dans des hôtels à chambres individuelles ainsi que financement pour l'achat ou la location pour que les hôtels à risque soient placés sous le contrôle d'organismes caritatifs ou gouvernementaux.
- Financements additionnels immédiats pour résoudre le problème de plus en plus important des camps de sans-abri. Ce phénomène est de plus en plus important dans toute la région et pourrait nécessiter des actions d'urgence comme l'état d'urgence qui a été déclaré dans plusieurs villes aux États-Unis en réponse aux sans-abrisme. Il ne suffit pas simplement de poursuivre les financements, mais il y a également un besoin d'aide supplémentaire pour résoudre les situations d'urgence. Vancouver considère comme solution à court terme des logements modulaires, une mesure immédiate pour alléger la pression sur le marché du logement, mais nous anticipons un besoin de solutions additionnelles dans toute la région.

Étapes suivantes

- Une stratégie de logement nationale engagée à mettre en oeuvre des changements systémiques destinés à mettre fin au sans-abrisme chronique. La stratégie devrait être liée aux systèmes de logement, de santé et de justice ainsi qu'aux municipalités et devrait refléter le besoin d'apporter du soutien aux personnes souffrant de maladies mentales et d'addiction et tenter d'ajuster l'aide en matière de logements pour sans-abri afin de refléter l'augmentation du coût du logement.
- Une stratégie de logement nationale devrait également répondre au niveau disproportionné de sans-abrisme chronique et à l'instabilité en matière de logement des personnes d'origine autochtone vivant en dehors des réserves et inclure des étapes pour mieux répondre aux besoins de ce groupe grâce à du soutien et de l'assistance ciblés.
- Même si l'objectif devrait être des logements permanents plutôt que des logements pour sans-abri, les indicateurs de succès indiquent un système de logements pour sans-abri avec un taux d'inoccupation d'au moins 5 %. Cela signifie un système de logements pour sans-abri avec une capacité suffisante pour répondre à une crise plutôt qu'un système toujours complet et assure que les sans-abri ont toujours une alternative plutôt que de vivre dans la rue.
- Les politiques à tous les niveaux du gouvernement doivent refléter les pratiques exemplaires actuelles qui consistent à fournir des logements avec services de soutien en utilisant une approche Logement d'abord pour résoudre le problème du sans-abrisme chronique.
- Il devrait être requis que les demandes de fonds fédéraux et provinciaux évaluent la demande courante et future de logements avec services de soutien ainsi que des cibles annuelles.
- Les investissements doivent cibler les villes qui ont un accès centralisé et un processus d'évaluation pour recommander à des individus d'utiliser des logements avec services de soutien et des logements pour sans-abri. Il devrait également y avoir des cibles définies pour déplacer les individus de logements avec services de soutien permanents à des logements abordables avec services appropriés.

Renouvellement de l'Investissement dans le logement abordable

Ce qui ne fonctionne pas

- Le budget 2016 comprend des fonds pour des logements abordables par le biais d'investissements dans le Programme de logements abordables. Même si l'investissement dans le logement abordable (IDLA) a permis la réalisation d'ensembles résidentiels importants depuis qu'il a été établi en 2011, les limitations de la structure de financement du programme signifient qu'il ne s'agit pas d'un mécanisme à long terme idéal pour offrir des fonds pour les logements abordables.
 - a) En Colombie-Britannique, le processus de définition des priorités des fonds de l'IDLA ne permet pas ou permet peu de suggestions des municipalités et des autres parties prenantes.
 - b) Les deux accords de financement provinciaux-fédéraux de l'IDLA n'ont pas incorporé des priorités de financement basées sur des besoins ou de financements ciblés sur des besoins de logements basés sur des données probantes. À la place, les fonds sont distribués en fonction du nombre d'habitants, un système qui a causé aux zones ayant des besoins importants – y compris des villes – d'avoir des ressources insuffisantes pour répondre à ces besoins sur l'ensemble des types de logements.
 - c) La nature à court terme des accords de financement de l'IDLA à ce jour a empêché l'établissement d'un processus clair, annualisé et structuré d'appel d'offres par le biais duquel les projets recevraient des fonds. Cela empêche les villes et les partenaires de prévoir et de mettre en œuvre une réserve de logements abordables.
- Dans le cadre du système d'établissement de rapports destinés au public courant de l'IDLA, la province a seulement l'obligation de divulguer le nombre total d'unités et de foyers aidés par le biais des engagements de l'IDLA. Cela signifie que les municipalités et les autres parties prenantes ne savent pas si les fonds sont utilisés et n'ont pas de renseignements sur la façon dont les fonds sont utilisés dans la région et l'impact de ces fonds pour chaque projet.
- L'accent mis par sur le financement de capitaux a négligé le besoin de subventions d'exploitation pour soutenir les logements pour les individus à très faibles revenus.

Recommandations:

Opportunités à court terme:

- La SCHL et les provinces devraient élaborer des cibles claires pour la façon dont les ressources du budget 2016 pour les logements abordables seront engagées, et notamment la répartition entre les fonds destinés aux nouveaux logements abordables, le réinvestissement dans les logements existants et l'utilisation d'aides à la location.
- Mise en place d'un pourcentage maximum du montant de fonds fédéraux que les provinces peuvent affecter aux aides à la location, pour assurer qu'il y ait suffisamment de fonds pour les nouveaux logements.
- Les exigences de rapports pour les nouveaux fonds de l'IDLA doivent également inclure une plus grande transparence sur la destination des fonds, mesurée sous la forme de fonds de subventions par porte, ainsi que la source spécifique des fonds - c'est-à-dire provinciale ou fédérale.
- Les rapports de l'IDLA doivent distinguer entre les fonds de subventions et le financement de la dette.

- Des cibles d'investissements spécifiques doivent être définies pour les villes et les centres urbains, basées sur des besoins réels, et notamment:
 - a) *le nombre de personnes à revenus faibles et modérés payant plus de 30 % de leurs revenus pour leur logement; et*
 - b) *le taux d'inoccupation des logements de location sur le marché et des logements de location qui ne se trouvent pas sur le marché.*
- L'argent investi pour la conception des projets (par le biais de la SCHL) doit pouvoir être mis en correspondance avec l'argent investi pour compenser les écarts de revenu (IDL), sinon l'objectif de la prestation ne serait pas atteint.

Étapes suivantes:

Pour permettre la création de nouveaux logements abordables au-delà du budget 2016, le ministère doit restructurer les accords de financement avec les provinces pour permettre le ciblage des fonds afin de maximiser leur impact sur les besoins basés sur des données probantes, en accordant la priorité aux zones ayant des besoins importants comme les villes. La meilleure façon de desservir les villes et les centres urbains serait grâce à un flux d'argent provincial avec des investissements spécifiques ou grâce à un programme de livraison direct reconnaissant leurs particularités et leurs contributions uniques, avec un accent mis sur une livraison rapide à des projets prêts à être construits qui ont démontré qu'ils répondent à des besoins basés sur des données probantes. De plus:

- Les accords de financement doivent inclure des lignes directrices et des cibles suggérées pour un ensemble complet de priorités en matière de logement, y compris des apports de capital et des subventions d'exploitation pour les nouveaux logements ainsi que des octrois et des subventions pour les renouvellements nécessaires de logements existants.
- Les accords de financement doivent également inclure des exigences de responsabilité plus strictes, y compris des données sur la répartition géographique des fonds et les types de fonds (c'est-à-dire, capital, subventions d'exploitation, etc.).
- La distribution des fonds grâce à un nouveau programme doit être basée sur un processus structuré d'appel d'offres et comporter notamment des échéances claires et des critères de demande renouvelés de façon annuelle.
- L'argent pour les écarts de revenus/les subventions d'exploitation doit être attribué aux projets au cours de la même année, en donnant la priorité aux projets prêts à être mis en oeuvre (qu'il s'agisse de rénovations ou de nouveaux logements).
- Tous les programmes doivent veiller à ce que le financement de logements abordables ne soit pas distribué aux municipalités qui n'abordent pas le problème de la perte importante de logements abordables. Les politiques abordant ces pertes sont notamment les politiques destinées à protéger le marché locatif existant et les logements sociaux et les programmes de subventions de nouveaux logements locatifs.
- 100 % du financement en capital et/ou des subventions d'exploitation doivent être mis à la disposition de la création de logements destinés aux individus les plus vulnérables, y compris les personnes d'origine autochtone vivant en dehors des réserves, aux personnes âgées et aux individus vivant grâce à l'allocation d'aides aux personnes handicapées ou d'autres aides sociales.
- Les subventions continues des logements locatifs existants sont toujours l'une des façons les plus efficaces de maintenir l'abordabilité des logements à une grande échelle. Le maintien des subventions de logements existants - ou l'acquisition de financements de logements locatifs existants par des organismes caritatifs - peut parfois être une façon plus efficace d'utiliser les fonds que de les utiliser pour développer des nouveaux logements sociaux ou locatifs.
- Une stratégie pour soutenir les logements sociaux assistés par le gouvernement fédéral est nécessaire pour qu'il n'y ait pas de perte nette de logements sociaux en raison de l'expiration des accords d'exploitation. Cela doit comprendre la création d'un nouveau fonds de capital pour les logements assistés par le gouvernement fédéral pour financer les améliorations structurelles nécessaires et les rénovations à haut rendement énergétique, en affectant les fonds annuellement en fonction du nombre d'unités dont les accords d'exploitation expirent.

Abordabilité par le biais du marché: Logements locatifs et accès à la propriété abordable

Ce qui ne fonctionne pas

- Des nouveaux logements locatifs sont absolument nécessaires dans des villes comme Vancouver, mais le prix du terrain et les coûts de construction empêchent souvent la construction de nouveaux logements locatifs.
- Le prix élevé de l'immobilier signifie qu'un nombre important de ménages à revenus moyens à élevés dans les grandes villes louent leur logement car ils ne peuvent pas accéder au marché immobilier et ils font ainsi augmenter le prix des loyers.
- Depuis que le Programme d'aide à la remise en état des logements locatifs de la SCHL a été arrêté pour le marché locatif, il y a eu des efforts limités par le gouvernement pour encourager le réinvestissement dans les logements locatifs privés.

Recommandations:

Opportunités à court terme:

- Cibler le fonds d'innovation en matière de logements locatifs abordables du budget 2016 pour soutenir des projets innovants qui démontrent des approches viables et évolutives. Les critères de financement doivent notamment être les suivants:
 - a) *preuve que le projet permettra de répondre au besoin démontré;*
 - b) *présence de partenaires solides;*
 - c) *capacité à utiliser les contributions fédérales;*
 - d) *stratégie pour faire évoluer le projet au-delà de la démonstration initiale.*

Étapes suivantes:

- Aider les municipalités à adapter la taille des programmes pour inciter les nouveaux logements locatifs sur le marché à répondre à la demande de logements prévue en tenant compte des cibles de développement régionales. Cela peut être fait grâce au paiement de subventions basées sur le nombre de nouvelles unités locatives dont la construction a été approuvée. Ces paiements seraient utilisés pour financer le travail de planification et l'approvisionnement et pour améliorer les échéances d'octroi des permis pour accélérer la construction des nouveaux logements locatifs.
- Les anciennes subventions de logements locatifs du gouvernement comme le programme IRLM, qui n'existe plus, ont réussi à encourager les projets de construction de logements locatifs, et ces logements sont nombreux à toujours jouer un rôle crucial aujourd'hui pour le logement des individus à revenu modéré dans l'ensemble du Canada.
- L'exonération ou le remboursement de la TPS sur les nouveaux investissements en capitaux dans les logements locatifs, avec l'engagement que les logements locatifs construits grâce à ces subventions seraient utilisés comme logements locatifs pendant la durée de vie de l'immeuble.
- Un nouvel engagement de réinvestir dans le marché locatif privé existant desservant les individus à revenu faible et modéré, y compris des investissements en capitaux majeurs dans les améliorations structurelles et les rénovations à haut rendement énergétique. Les programmes doivent inclure des prêts à remboursement conditionnel par le biais de la SCHL aux propriétaires pour le coût des améliorations nécessaires et l'aide doit être accordée à condition que les loyers ne dépassent pas la moyenne de la région (comme pour le Programme d'aide à la remise en état des logements locatifs de la SCHL).

- Soutien des efforts pour réinvestir au-delà des améliorations nécessaires, y compris aide en capitaux à faible taux d'intérêt de la part de la SCHL ou des provinces pour des rénovations à haut rendement énergétique et des améliorations structurelles au-delà des dispositions des codes en vigueur et crédits fiscaux pour les investissements écologiques dans les petits immeubles à appartements.

Amélioration de notre compréhension du marché des logements

Défis existants et limitations du système existant:

- Les gouvernements municipaux se servent de données démographiques et du Recensement pour prendre la plupart de leurs décisions – et notamment analysent les revenus et les renseignements de logement des ménages au niveau des villes et des quartiers. L'arrêt de l'utilisation du Recensement long obligatoire et l'adoption d'une enquête nationale auprès des ménages en 2011 a causé une perte importante de données sur les populations les plus vulnérables des villes.
- Il y a un besoin crucial d'obtenir des données regroupées sur l'activité d'investissement dans la région, et notamment de déterminer si les logements achetés sont de résidences principales ou secondaires ou des investissements, si les achats sont effectués par des résidents locaux, des investisseurs nationaux ou des investisseurs étrangers et si les propriétaires laissent les investissements vides ou s'ils les louent.

Recommandations:

Opportunités à court terme:

- Le nouveau Recensement long de 2016 représente un pas en avant important pour améliorer les données sur les revenus, en remplaçant les questions du sondage sur les revenus par des données administratives obtenues dans les déclarations de revenus. Les utilisateurs du Recensement devraient avoir accès à des données permettant de comparer les réponses concernant les besoins de logements et la relation entre les revenus et l'utilisation de logements pour sans-abri aux données administratives concernant les revenus.
- Mise à jour du sondage annuel de la SCHL sur les propriétaires de condominium pour inclure des questions sur la durée d'inoccupation des condominiums qui sont vides pendant une période de temps importante. Cela permettrait aux décideurs de comprendre si les condominiums qui ne sont pas utilisés comme résidences principales sont occupés à temps partiel ou s'ils sont laissés vides à long terme.

Étapes suivantes:

- Incorporer les questions concernant les logements au Recensement court pour améliorer la taille de l'échantillon. Une solution à plus long terme pourrait inclure l'élaboration d'une base de données administrative comportant des données sur les types de logements et de réserver les questions d'occupation au Recensement.
- Assurer une définition uniforme et inclusive des hôtels à chambres individuelles, qui sont définis comme des ménages privés et collectifs dans le Recensement précédent, ce qui présente des défis pour comparer les populations sur une certaine période de temps.
- Alors que la population canadienne vieillit, il est important que notre compréhension de l'abordabilité des logements incorpore des données sur la richesse et les actifs et non pas seulement sur le revenu annuel. Il est très important que Statistique Canada considère des nouvelles façons de comprendre les ressources que les Canadiens utilisent.
- Assurer que Statistique Canada consulte les municipalités et les autres parties prenantes pour concevoir des méthodes de recueil des données sur les achats de logements canadiens par des acheteurs étrangers.

- Lancer un sondage similaire au sondage sur les logements aux États-Unis, qui recueille un niveau de détails beaucoup plus important à propos des logements, de la qualité des logements, et des besoins des locataires.
- Demander aux organismes de prêt de fournir des données sur les prêts hypothécaires, comme cela se fait aux États-Unis avec HMDA <https://www.ffiec.gov/hmda/>

Stratégie de logement nationale

Nous estimons qu'il est crucial que le ministère agisse rapidement pour que des consultations sur une stratégie de logement nationale soit lancée cette année, afin que la mise en oeuvre puisse commencer dans un délai de deux ans. Nous estimons également que les responsables des grandes villes devraient avoir la possibilité d'encadrer et de façonner la stratégie.

Une stratégie de logement nationale permettrait également de redéfinir le rôle des villes dans le cadre d'une stratégie complète pour répondre aux besoins de logement au niveau national, tout en liant le logement aux objectifs sociaux, économiques et d'infrastructure à tous les niveaux du gouvernement.

À l'avenir, une stratégie de logement nationale devrait inclure:

- Une déclaration que le logement est un droit.
- La reconnaissance que les villes sont aux premières lignes de la lutte contre le sans-abrisme et qu'elles ont besoin d'avoir un rôle clairement défini dans le contexte des gouvernements provinciaux et fédéraux.
- Une réponse au niveau disproportionné de sans-abrisme chronique et d'instabilité en matière de logement des personnes d'origine autochtone vivant en dehors des réserves et inclure des étapes pour mieux répondre aux besoins de ce groupe grâce à du soutien et de l'assistance ciblés.
- Un engagement à mettre fin au sans-abrisme grâce à un changement radical par rapport à l'approche existante, en mettant l'accent sur les solutions pour l'ensemble du système et sur les résultats plutôt que de mettre en oeuvre des programmes éparpillés comportant des petits financements.
- Chaque niveau de gouvernement identifiant et définissant les facteurs du sans-abrisme et définissant des cibles pour l'enrayer.
- Les échéances et les engagements de financement sont basés sur des données probantes et des pratiques exemplaires.

SCHL

Après une décennie de désinvestissement et de retrait par rapport à la SCHL par le gouvernement précédent, il y a une opportunité unique de revitaliser la SCHL et d'élargir son mandat pour relever les défis auxquels font face les Canadiens en matière de logement dans tout le pays. La SCHL a besoin d'aller au-delà de son mandat traditionnel qui concerne les prêts hypothécaires et le recueil de données et doit pouvoir atteindre les nouveaux objectifs de logement du gouvernement.

Étapes suivantes

- Lancer un examen du mandat de la SCHL dans un délai de six mois qui concernera l'ensemble des logements.
- Renvoyer la décision d'arrêter le Programme d'aide à la remise en état des logements locatifs de la SCHL pour le marché locatif afin d'encourager le réinvestissement dans les logements locatifs privés.
- Financer directement les financements à faible coût et les subventions.
- Demander un plan de location coordonné comme condition au financement de la SCHL pour assurer que logements nouveaux et rénovés soient attribués aux locataires qui en ont besoin et pour éviter de déplacer les locataires d'un projet à un autre.
- Collaborer avec les grandes villes canadiennes pour concevoir un examen de l'augmentation des prix dans les marchés à prix élevé.
- L'investissement d'argent pour la conception de projets (par le biais de la SCHL) doit pouvoir être mis en correspondance avec l'argent provenant d'autres sources pour compenser les différences de revenus (IDLA).
- Faire en sorte que la SCHL soit un leader en matière de politique et de recherche sur les logements au Canada, comme cela est le cas pour le ministère américain « Department of Housing and Urban Development », dont une unité spécialisée est chargée du développement et du partage des pratiques exemplaires dans le domaine de la politique de logement

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CityerredinfiringBallem:allies

Managerdroveherstaffhard,butgotresults,colleaguesmaintain

JeffLee,VancouverSunSeptember17,2015

VancouverMayorGregorRobertsonandhisactivistcouncilhavemadeamistakeinfiringcity manager PennyBallem,formerhigh-rankingdepartmentmanagersaidWednesday.

PeterJudd,whoretiredasthegeneralmanagerofengineeringinApril,saidthecityneedsa strong-willedand high-energymanagerwhocandriveVisionVancouver'sagendaandgetthemost outofstaff.Ballemwas capableofthat,eventhoughshesetexceptionallyhighstandardsand sometimesclashedwithheremployees, hesaid.

"WhattheyneedmovingforwardisaPennyBallem.Buttheyjustgotridofone,"saidJudd,a careerengineerw th morethan30yearsofserviceatthecity.

Judd said Ballem could be difficult to deal with and drove her staff hard, but she also had complained to Robertson and his Vision council that at times they were also pushing their agenda too hard and needed to slow down.

"She was giving council a bit of pushback in order to give breathing space to those who were near burnout," he said. "She was managing up as well as down. I know it led to tension with the mayor's office."

Robertson announced Tuesday that the hard-charging Ballem had been let go and that the city would pay out her contract to the tune of \$556,000. He characterized his decision — later ratified by council — as a need for a change in management style. He said the outcome of the November 2014 election showed voters want a more collaborative, congenial city government.

The city will take upwards of six months to conduct an international search for her replacement. In the interim, deputy city manager Sadhu Johnston is filling in as acting city manager. Johnston declined an interview request, saying he wants to get grounded first. However, he said one of the major issues he's dealing with is the city's report about the future of the viaducts. It goes to council next month.

Johnston said he also sent a note to the corporate management team — the heads of all the departments — assuring them he'll rely on their expertise in shaping their work ahead.

Robertson said in a scrum Wednesday that council's agenda for the balance of his term hasn't changed and they remain focused on affordable housing, transit and transportation and the city's Greenest City Action Plan.

But Judd said that agenda could be delayed or become more costly without a strong manager such as Ballem.

"Council has ambitious goals that deserve the same level of attention that Penny gave them. My concern is that things are going to slip," he said. "You can bring in somebody who can be a conciliator, but I can guarantee you that the agenda will slow down, and the budget will go up."

Judd's support for Penny was echoed by Brian Jackson, the director of planning who retires in November. Both men used the word "brilliant" to describe Ballem, whom they said displayed an exceptional understanding of both the city's needs and the role of her office to enact council's agenda.

Jackson declined to comment further on Ballem's departure, saying it would be inappropriate to do so while he is still employed by the city. But Judd had no concerns about publicly defending Ballem or questioning the value of letting her go.

"I loved working with Penny. She was a mentor to me, and to others," he said. "I fully support council's Greenest City goals, and I think she was the one capable of delivering them."

Judd said that when Ballem arrived at city hall in 2008, she encountered a sloppy administration, poor financials and a "lackadaisical approach" among staff, who, he said, weren't prepared for her demands.

“When she took over, we the staff needed a lot of work. People weren’t working very hard. She had come out of provincial government and saw how things weren’t running very efficiently. She wanted change, and to do that, people had to sharpen their pencils a lot.”

That constant demand for perfection drove some people to leave, Judd admitted. But it also engaged others to raise their game, and the city was better for it.

When Vision’s goals became too ambitious even beyond her high demands and people started to suffer from burnout, Ballem went to the mayor and council and warned they had to slow down, he said.

“I know there was some tension.”

Judd acknowledged that some people found her brusque or abrasive, particularly when they came to her unprepared with ideas they couldn’t defend.

“If you came to her with a half-baked idea and hadn’t done your homework, she would call you out on that,” he said.

“That happened to me too. But that was when I would come to her unprepared, and I deserved it. But if you came to her looking for help, she would get up on the white board and work out the issues, and you would go away with several different options.”

Judd said Ballem would sometimes dress down senior staff in front of others, something that her corporate management team didn’t like, and which they encouraged her to change.

“She was working on that,” he said. “We told her that wasn’t a good idea. We had discussions with her. It was challenging for some people.”

Sent from my iPhone

From: ["Caley, Braeden"](#)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)

Date: 10/5/2015 10:21:37 AM

Subject: Kerry statement for the straight

Does this work, for Charlie Smith's purposes? Based on your comments from the CP interview.

"I'm honoured to have been invited by U.S. Secretary of State John Kerry and former New York Mayor Mike Bloomberg to speak at 'Our Cities, Our Climate' in Washington DC this week. This important meeting at the State Department will build on our work as cities to call for robust action on climate change by national governments ahead of the COP 21 climate conference in Paris, while also sharing best practices on how cities like Vancouver can continue to show leadership. It is very positive that Secretary Kerry and the U.S. Government are joining many of the world's cities in taking on a proactive leadership role to confront climate change, and it has been disappointing not to see similar action at the national level here in Canada."

Sent from my iPhone

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 6/29/2015 3:01:02 PM

Subject: Living Wage tweets

#LivingWage is next step #Vancouver can take to support fairness + economic opportunity. My motion here:
<http://bit.ly/1Huh8GP> #vanpoli

Thanks to those who are pushing hard for #Livingwage in #Vancouver @Vancity @MetVanAlliance @LWforFamilies
@CCPA_BC @UWLM #vanpoli

Kevin Quinlan

Deputy Chief of Staff

Office of the Mayor

City of Vancouver

Office: 604.873.7232

Cell: 778.995.2264

Twitter @VanMayorsOffice

Facebook: <http://www.facebook.com/VancouverMayorsOffice>

Website: <http://www.mayorofvancouver.ca/>

From: ["Caley, Braeden"](#)

To: ["Robertson, G" <G.Robertson@vancouver.ca>](#)
["robertsongregor@gmail. com" <robertsongregor@gmail.com>](#)

Date: 2/5/2015 11:19:38 PM

Subject: Morning

I will be in the lobby for 735am

My texts seem to be not delivering, so best to use email



From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

To: [Robertson, G](#)

["Gregor Robertson" <robertsongregor@gmail.com>](#)

Date: 11/28/2014 8:58:11 AM

Subject: Pat quinn Way tweet

Good one to reply to – seems like a great idea. Story in the Sun today. rename the part of Abbott from Pacific to Expo as Pat Quinn Way – runs parallel to Griffiths way

TheSportMarket Nov 27, 10:54am via Twitter Web Client

RT & let [@MayorGregor](#) know if you support this idea to honour the late great Pat Quinn.
[@VanCanucks#PatQuinnWay](#) pic.twitter.com/CkA0HJsO4h

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264
Twitter [@VanMayorsOffice](#)
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>

From: "Zaharia, Sarah"
To: robertsongregor@gmail.com
Date: 5/12/2016 5:29:14 PM
Subject: Quote - FYI 1550 W. 29th avenue

Hi Gregor,

I hope the flight is going smoothly, below is a quote that we will be including in an Info Bulletin tomorrow morning:

"We heard very clearly from the public their concerns regarding the potential loss of the historic 'Electric House,'" says Mayor Gregor Robertson. "Granting temporary heritage protection to this property is an important first step that gives the City time to properly assess its heritage value and character, and I look forward to staff reporting back later this month on next steps."

City of Vancouver
Information Bulletin
May 13, 2016

Heritage Inspection Order Issued for 1550 West 29th Avenue

The City of Vancouver Director of Planning has ordered a heritage inspection of the property located at 1550 West 29th Avenue, for the purposes of assessing the heritage value and heritage character of the property, and to help determine whether it merits heritage conservation.

This order is being issued pursuant to section 7.1(c) of the Heritage Procedure By-law, No. 11350 and section 583 of the Vancouver Charter and will remain in effect for no more than 30 days.

While the property is subject to this order, it is also subject to temporary heritage protection afforded by section 591 of the Vancouver Charter, which means that a person must not:

- (a) alter the exterior of a building;
 - (b) make a structural change to a building;
 - (c) move a building;
 - (d) alter, move or take an action that would damage a fixture or feature identified in the authorizing resolution, order or by-law for the temporary protection; or
 - (e) alter, excavate or build on the property
- unless this is done pursuant to heritage alteration permit.

Staff and heritage consultants will undertake a heritage inspection and the results will be presented to City Council in a public report on May 31, 2016 at City Hall.

Background:

The house at 1550 West 29th Avenue is not listed on the Vancouver Heritage Register; however, it is one of the sites nominated as part of the Heritage Register upgrade currently underway as part of the Heritage Action Plan. It was built in 1922 and was designed by architects Townley and Matheson who also designed Vancouver City Hall. The house was built as a show home by the Electrical Services League of BC to demonstrate to the public the "convenience from a house being properly and adequately wired for electricity."

The Heritage Action Plan (approved By Council in December 2013), includes actions related to updating the City's Heritage Conservation Program, the Vancouver Heritage Register and completing the character home zoning review. Consultants and staff are reviewing options to encourage heritage and character home retention and will begin public consultation next month and continue through fall 2016.

Further information on the Heritage Action Plan can be found at:

<http://vancouver.ca/home-property-development/heritage-action-plan.aspx>

Sarah Zaharia
Communications Strategist
Office of the Mayor | City of Vancouver
Office: 604.754.3847

From: "[Zaharia, Sarah](#)"
To: robertsongregor@gmail.com
Date: 5/18/2016 9:34:29 AM
Subject: Quote and Release for Approval - 420 Hawks

Hey Gregor,

Here is a release and quote for your approval;

"Modular housing is a creative and tested solution that can help provide more affordable housing for Vancouver families," says Mayor Gregor Robertson. "We know our housing market is very difficult for people on low and fixed incomes and we need innovative approaches to address this urgent need. This project by Atira will be a good boost for families in Strathcona."

FOR IMMEDIATE RELEASE
Office of the Mayor

City approves new affordable housing for families in Strathcona
North America's tallest residential modular housing complex

Vancouver, BC (May 18, 2016) - A new modular housing project with 21 social housing units for women and women-led families was approved at last night's City Council Public Hearing. The project, located at 420 Hawks Avenue, will include seven micro dwellings and 14 two bedroom units built 'modular style', offering flexibility in design while providing high quality and efficient living space for families.

"Modular housing is a creative and tested solution that can help provide more affordable housing for Vancouver families," says Mayor Gregor Robertson. "We know our housing market is very difficult for people on low and fixed incomes and we need innovative approaches to address this urgent need. This project by Atira will be a good boost for families in Strathcona."

A unique aspect of the development is the use of modular shipping containers, which helps cut down on the cost of construction. The development will be seven stories, making it the tallest modular housing project in North America.

The new housing on Hawks is close to essential community services and recreational amenities like the Strathcona Elementary School and Strathcona Community Centre, making it ideally placed for families to benefit from these new affordable housing units.

Working towards achieving the goals of the Downtown East Side Plan (DTES), this development will also feature retail and community space on the ground floor as part of the mixed use building. The project also includes an investment of \$600,000 from CMHC.

Since 2012, the City of Vancouver has contributed more than \$250 million in land and \$360 million invested in creating new affordable housing.

To see more about the project, visit:
<http://council.vancouver.ca/20160517/phea20160517ag.htm>
<http://www.atira.bc.ca/420-hawks>

-30-

Sarah Zaharia
Communications Strategist
Office of the Mayor | City of Vancouver

From: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>
To: "Stevenson, Tim" <Tim.Stevenson@vancouver.ca>
"Robertson, Gregor" <Gregor.Robertson@vancouver.ca>
"Gregor, Robertson" <robertsongregor@gmail.com>
"Mochrie, Paul" <Paul.Mochrie@vancouver.ca>
"Connell, Francie" <francie.connell@vancouver.ca>
"Palmer, Adam" <adam.palmer@vpd.ca>
"Girn, Naveen" <naveen.girn@vancouver.ca>
"Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

Date: 2/8/2017 7:18:57 PM

Subject: RE: A well researched document of quotes by Franklin Graham - that was given to me and i pass it on for reading and disimination

Tim-

Thanks for sharing this. Troubling comments.

I want to assure you that Paul is coordinating closely with VPD to ensure that we're coordinated in dealing with this event. I am going to ask Paul to continue to be in communication with you as this progresses.

Best

Sadhu

Sadhu Aufochs Johnston | City Manager
City of Vancouver | 453 W 12th Avenue
Vancouver | BC V5Y 1V4
604.873.7627 | Sadhu.Johnston@vancouver.ca
Twitter: [sadhuajohnston](https://twitter.com/sadhuajohnston)



From: Stevenson, Tim
Sent: Wednesday, February 08, 2017 7:16 PM
To: Robertson, Gregor; Gregor, Robertson; Johnston, Sadhu; Mochrie, Paul; Connell, Francie; Palmer, Adam; Girn, Naveen; Quinlan, Kevin
Subject: FW: A well researched document of quotes by Franklin Graham - that was given to me and i pass it on for reading and disimination

Important research on Graham.

From: Tom Cooper [<mailto:tom@cityinfofocus.ca>]
Sent: Wednesday, February 08, 2017 3:13 PM
To: Ken Shigematsu; timothy dickau; Tim Kuepfer; Richard Topping; Darrell Johnson; Archbishop J. Michael Miller; Stevenson, Tim; Anna Cooper; Peter Elliott; deansoffice@regent-college.edu; bishop@vancouver.anglican.ca
Subject: A well researched document of quotes by Franklin Graham - that was given to me and i pass it on for reading and disimination

Blessings
Tom

--

Tom Cooper
President

2nd Floor – 107 East 3rd Avenue
Vancouver, BC V5T 1C7
Tel/604-687-7292
Fax/604-484-0058
Email/ tom@cityinfofocus.ca
www.cityinfofocus.ca

P Think green. Please consider the environment before printing this e-mail. Thank you.

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
To: robertsongregor@gmail.com
["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
Date: 3/30/2016 9:18:32 AM
Subject: RE: amended agenda

I already took care of it, Connie is sending out

From: robertsongregor@gmail.com [mailto:robertsongregor@gmail.com]
Sent: Wednesday, March 30, 2016 10:18 AM
To: Deal, Heather
Cc: Quinlan, Kevin
Subject: Re: amended agenda

Good idea to just send questions. We need a short preamble with these q's as well.

H can you send us a clean list of the questions?

KQ can you get a preamble drafted?

I'll do a quick review of these once assembled and then send to Nicole for distribution.

Thanks, G

On Mar 30, 2016, at 9:53 AM, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

I'm thinking we should sent out the questions rather than the agenda. That's what they need to see ahead of time and it gives us some flex.

Sent from my iPhone

On Mar 30, 2016, at 8:11 AM, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

Yes I believe that we ended up thinking it would be a good idea. I'm still concerned about not leaving any time for people to actually talk. And listen to each other.

Sent from my iPhone

On Mar 30, 2016, at 8:10 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

Confirming we want the agenda below circulated to attendees? I will clean it up

Sadhu is coming and talking to Jerry/Cheryl about having someone there

From: Deal, Heather
Sent: Tuesday, March 29, 2016 11:50 PM
To: Robertson, Gregor; Quinlan, Kevin
Subject: Re: amended agenda

Thoughts?

G, I'm thrilled to say that annette from Yaletown has agreed to join us. Kev did you have a chance to check re someone from engineering? G do we have someone from your office to take notes?

Thanks!

H

Sent from my iPhone

On Mar 29, 2016, at 6:18 PM, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

Here is the agenda as I understand the changes.

My main concern on this is that we haven't allowed time for anyone to speak. It's all writing on stickies and placing dots. Thoughts? The challenge is 18 people and only 1.5 hours. G if you and I only take 5 minutes each that buys us 10 minutes.

Meeting in Committee Room 1 at 6:30PM

6:30 - 6:40 Welcome from Mayor Robertson

6:40 - 6:50 Introductions

6:50 - 7:00 Deputy Mayor Deal gives a brief introduction to the City of Vancouver Public Art programs and what we are currently achieving

7:00 - 7:15 Participants answer these questions on sticky notes:

1. What are some examples of great public art?
2. What are some great public art programs?
3. What cities really do it right?

7:15 - 7:40 More sticky notes

1. What are Vancouver's strengths that could catapult us to a top global city for public art?
2. What barriers could keep us from getting there?
3. What opportunities do we have for achieving our goal?
 - a. Short term – quick starts (6 months)
 - b. Medium term – programs (2 years)
 - c. Long term - policies

7:40 – 7:50 Participants vote priorities with dots on the items above; strengths, barriers and three levels of opportunities

7:50 - 8:00. Wrap up and next steps.

From: ["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)

To: ["Jang, Kerry" <Kerry.Jang@vancouver.ca>](mailto:Kerry.Jang@vancouver.ca)

["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)

["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)

["Stevenson, Tim" <Tim.Stevenson@vancouver.ca>](mailto:Tim.Stevenson@vancouver.ca)

["Meggs, Geoff" <Geoff.Meggs@vancouver.ca>](mailto:Geoff.Meggs@vancouver.ca)

robertsongregor@gmail.com

["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)

Date: 4/18/2016 12:37:19 PM

Subject: RE: April 19/16 Council Meeting - Policy Report #4 CD-1 Rezoning - 3365 Commercial Drive and 1695 to 1775 East 18th Avenue

Thanks Kerry. That does sum up the process to date pretty well.

A

Councillor Andrea Reimer | City of Vancouver

Chair, Standing Committee on Policy and Strategic Priorities

p: 604-873-7241

e: andrea.reimer@vancouver.ca

a: 453 W 12 Ave Vancouver, BC V5Y 1V4

t: @andreareimer

f: www.facebook.com/CouncillorAndreaReimer

From: Jang, Kerry

Sent: Monday, April 18, 2016 12:04 PM

To: Louie, Raymond; Reimer, Andrea; Deal, Heather; Stevenson, Tim; Meggs, Geoff; robertsongregor@gmail.com; Quinlan, Kevin; Magee, Michael

Subject: FW: April 19/16 Council Meeting - Policy Report #4 CD-1 Rezoning - 3365 Commercial Drive and 1695 to 1775 East 18th Avenue

From: Munro, Kent

Sent: Sunday, April 17, 2016 8:36 AM

To: Jang, Kerry

Subject: Re: April 19/16 Council Meeting - Policy Report #4 CD-1 Rezoning - 3365 Commercial Drive and 1695 to 1775 East 18th Avenue

Hi Coun Jang,

We see this appn as a textbook good example under the Affordable Housing Choices policy (IRP). Six storey rental on Commercial frontage, transitioning to 3.5 storeys behind and then preserving a modest old house where the site abuts the existing neighbourhood, to create a good transition. The building is not unlike the other rental projects in this area that has been evolving for the past decade. There's a group that seem to have targeted this appn for coordinated opposition and they

email and blog to their networks no matter what we do to address their concerns, it seems.

We've been working at this appn, and have been personally engaging with them for 2+ years. Heritage is a very minor aspect. As per longstanding standard practice the appn was reviewed by the Heritage Commission and they provided comments which we have worked to address and balance with all the other input. The Commission is an advisory/expert panel on heritage matters, it's not an approval body so appns like this are not taken back. Urban Design Panel which reviews appns in broader terms (not just one aspect) gave strong support to the revised appn. There's nothing unusual in this process.

At the hearing staff intend to show all the changes and adjustments that have been taken to address issue after issue raised by this group through the process.

Hope that helps. I'd be happy to chat if you want to know more history. 6046718971

K

Sent from my iPhone

On Apr 16, 2016, at 9:31 PM, Jang, Kerry
<Kerry.Jang@vancouver.ca<mailto:Kerry.Jang@vancouver.ca>> wrote:
Hi Kent

We are getting a lot of these type of emails. Can you fill me in?

Thanks!

Kerry

Sent from my iPhone

Begin forwarded message:

From: Grace MacKenzie <mackenziereunion@shaw.ca<mailto:mackenziereunion@shaw.ca>>

Date: April 16, 2016 at 4:02:56 PM PDT

To: <clrjang@vancouver.ca<mailto:clrjang@vancouver.ca>>

Subject: April 19/16 Council Meeting - Policy Report #4 CD-1 Rezoning - 3365 Commercial Drive and 1695 to 1775 East 18th Avenue

Councillor Jang

I am writing to ask you to remove Policy Report #4 CD-1 Rezoning - 3365 Commercial Drive and 1695 to 1775 East 18th Avenue from the agenda of the April 19, 2016 Council meeting.

This project greatly hinges on the heritage portion of this project. The Vancouver Heritage Commission reviewed this proposal on May 4, 2015 and strongly rejected it on a number of grounds. They requested that several issues in the proposal be addressed and said that they would be willing to consider a revised application. The Commission's concerns have not been addresses. In the December 3/15 revised application the Statement of Significance house at 3365 Commercial Drive has still been relocated to 1695 East 18th, which on May 4, 2015 the Commission did not support.

The City of Vancouver has decided to not send the revised rezoning application of December 3,

2015 back to the Commission for review. Instead, on April 19th staff will recommend that the proposal go straight to Public Hearing. This decision effectively denies Council of the Commission's advice. On a personal note it robs me, whose family owns property on East 18th, of the opportunity to provide feedback to the Vancouver Heritage Commission.

This is an end-run on and misuse of the heritage component of this application.

I agree with the initial assessment of the Vancouver Heritage Commission, that this heritage proposal lacks merit. I do not believe that the revised application adequately addresses the concerns raised by the Commission.

I ask that you remove this item from the Council agenda for the meeting of April 19, 2016. No staff report should go to Council until the Vancouver Heritage Commission has had an opportunity to review the revised application.

Kindest regards

Grace MacKenzie

From: ["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)
To: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
Date: 4/28/2016 7:55:42 PM
Subject: Re: Arbutus

Love it! I'll get the team on it.

Sadhu Aufochs Johnston
City Manager
Sadhu.johnston@vancouver.ca
O. 604 873 7627
T. Sadhua Johnston

Original Message

From: Deal, Heather
Sent: Thursday, April 28, 2016 7:55 PM
To: Johnston, Sadhu; Quinlan, Kevin; Gregor Robertson
Subject: Arbutus

Hey guys I've been getting a lot of questions about arbutus greenway. I understand that things never move as quickly as we would like, but I have an idea for sending a signal that change is coming.

The CP "no trespassing" signs are still up. I wonder if we could put up some signs that replace "private property" with "public property" and welcome people to ~their~ new greenway. Home of future fabulousness.

H

Sent from my iPhone

From: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>
To: "Louie, Raymond" <Raymond.Louie@vancouver.ca>
"Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
robertsongregor@gmail.com
Date: 10/18/2017 1:09:35 PM
Subject: RE: Briefing Note - Assumed ammonia leak 2017

Thanks. Corp comms is aware.
s.

Sadhu Aufochs Johnston | City Manager
City of Vancouver | 453 W 12th Avenue
Vancouver | BC V5Y 1V4
604.873.7627 | Sadhu.Johnston@vancouver.ca
Twitter: [sadhuaajohnston](https://twitter.com/sadhuaajohnston)



From: Louie, Raymond
Sent: Wednesday, October 18, 2017 11:06 AM
To: Johnston, Sadhu; Quinlan, Kevin; robertsongregor@gmail.com
Subject: FW: Briefing Note - Assumed ammonia leak 2017

Here is briefing note that I asked Mike McDaniel to draft up just in case.

If we get any questions we should direct them to the PNE but if pressed here are the answers

R

From: Mike McDaniel [<mailto:mmcdaniel@pne.ca>]
Sent: Wednesday, October 18, 2017 11:00 AM
To: Louie, Raymond
Subject: Briefing Note - Assumed ammonia leak 2017

From: ["Caley, Braeden"](#)

To: robertsongregor@gmail.com

Date: 9/12/2015 9:27:23 AM

Subject: Re: CTV News Channel interview request - Mayor Robertson - Weekend

Ok, that's fine. Not a hugely high audience time in either case so if not today then I think we can pass

The CP story yesterday did really well. Copying here:

Big city mayors hold teleconference to discuss plans to aid Syrian refugees
The Canadian Press
Sep 12th, 2015



Syrian refugees arrive on the island of Lesbos, Greece, after crossing from Turkey in a dinghy. Thursday, Sept. 10, 2015. (Credit: AP/Petros Giannakouris)

VANCOUVER — Mayors of Canada's largest cities are working to co-ordinate their efforts to help Syrian refugees amid criticism of the federal government's response to the world crisis.

Vancouver Mayor Gregor Robertson is chairman of the Big City Mayors' Caucus, and said the group held a teleconference Friday to discuss the issue.

Twenty-one mayors including Toronto's John Tory, Calgary's Naheed Nenshi and Montreal's Denis Coderre are members of the caucus.

Robertson said mayors compared notes on what their cities are currently doing to settle refugees and discussed ways to synchronize their strategies.

He said many cities have held town hall meetings in the past week and have seen public interest in refugees skyrocket.

"We've seen packed city halls across the country with people looking for more information on sponsorship or info on supporting refugee organizations," he said in an interview.

"It's been really heartening. It's unprecedented attention on the refugee issue and the activity in our cities is really strong."

While it's up to the federal government to decide how many refugees to admit, Robertson said cities play a key role in settling arrivals.

Almost all refugees come to big cities first and municipal governments must co-ordinate services for housing, health, employment with various community groups, he said.

He said Canada accepted about 20,000 government-assisted refugees a year several decades ago, but now it accepts about 6,900 a year — a number he called "unacceptably low."

Robertson will ask his council to support a motion calling on the federal government to admit at least 20,000 refugees a year by 2020.

"I know many other mayors are advancing motions to call on their councils for more city support and advocacy to the federal government," he said.

"We're comparing notes on the actions we're taking in our cities and how we can ramp those up given the crisis we're facing."

In Toronto, Tory has pledged to host up to 1,000 Syrian refugees in the next two years and will look at creating a housing registry so newcomers can find a place to stay.

He has said the city's role is to prepare for the arrival of refugees, not to lobby the federal government to speed up the process, but there are always ways to be better and faster.

The Canadian Press

Sent from my iPhone

On Sep 12, 2015, at 10:19 AM, "robertsongregor@gmail.com" <robertsongregor@gmail.com> wrote:

Can't do it today.

Might be able to juggle and do tomorrow but won't know til later today.

G

On Sep 12, 2015, at 9:27 AM, Caley, Braeden <Braeden.Caley@vancouver.ca> wrote:

Could this work for you today?

Sent from my iPhone

Begin forwarded message:

From: Matthew Leroux <Matthew.Leroux@bellmedia.ca>
Date: September 12, 2015 at 7:36:00 AM PDT
To: "'braeden.caley@vancouver.ca'" <braeden.caley@vancouver.ca>
Subject: CTV News Channel interview request - Mayor Robertson - Weekend

Hi Braeden,

Hope you're well.

I'm a chase producer at CTV News Channel in Toronto.

Reaching out to see if Mayor Robertson would be interested in joining us on our programming to discuss the Big City Mayor's Caucus meeting this week about the refugee crisis and the desire to see higher numbers of people brought to Canada and the role that cities can play in the settlement process.

Hoping to speak Saturday or Sunday afternoon at 3:00 or 4:00 PM Pacific time out of our CTV Vancouver studio (969 Robson Street) and the interview would be quick, about 4-5 minutes long, and would air live nationally with our evening anchor Scott Laurie.

Please let me know if there's interest in joining us, we'd love to speak with Mayor Robertson on this.

Best,
Matt

Matt Leroux | Chase Producer

CTV News Channel | t 416.384.7858 & 416.384.7400 | matthew.leroux@bellmedia.ca
9 Channel Nine Crt
Scarborough, ON M1S 4B5
Canada

Descrip

CTV is Canada's largest private broadcaster. CTV News Channel is the network's 24-hour, all news, specialty channel.

<image001.jpg>

From: ["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)

To: ["G Ro" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)

Date: 3/26/2017 11:43:39 PM

Subject: Re: Downtown places and spaces

Great thanks!

s.22(1)

Sent from my iPhone

On Mar 26, 2017, at 11:59 PM, G Ro <robertsongregor@gmail.com> wrote:

Thanks Heather, s.22(1)

I'm not sure how that got missed but I'll check in with Sadhu tomorrow to figure out a remedy. Good catch, we'll make sure it comes up.
G

On 26 March 2017 at 22:16, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

Hey guys I noticed a glaring gap in the public places report - the public art program. There are a few mentions of the existence of art and the WE Lumiere fest, but no reference to the city program or boost. Given that I just gave a talk at SXSW on the role of public art in building great public spaces that create community, this really stuck out to me. Plus it is a major piece of the DBVIA work.

I'm not sure what can be done at this point - maybe Eric F can be asked to weigh in on the presentation. I would hate to not have anyone raise the importance of art in this work.

Thanks,
Heather

Sent from my iPhone

From: "G Ro" <robertsongregor@gmail.com>
To: "Karen Wong" <kwong@newmuseum.org>
"O'Neil, Shea" <shea.oneil@vancouver.ca>
Date: 5/29/2017 5:45:00 PM
Subject: Re: Exploring IdeasCity Vancouver

Hi Karen,

Thanks for touching base again with more materials!

And thanks to you and your team for considering Vancouver in the 18/19 cycle. Let's get a meeting organized asap to talk through next steps. It sounds like a wonderful opportunity and we look forward to learning lots more about what's involved in hosting.

I'm cc'ing Shea who works with us here at City Hall to try and find us a best time soon.

Cheers, Gregor

Gregor Robertson
mayorofvancouver.ca
@mayorgregor
604.873.7621

Hi Mayor Robertson and Kevin!

I just returned from IdeasCity Arles — and it was really fruitful. The fellows made presentations that varied from the poetic to the speculative to blueprints of how to bridge mobility x culture x education in a town where 46% of the population is on social welfare.

I also wanted to share with you this Red Hook, Brooklyn model <https://redhooklabs.com/about/mission/> a public-benefits corporation who co-mingles high end photo production/space with local educational initiatives and gallery space for marginalized artists.

Let me know if you still would like to pursue IdeasCity Vancouver as we are turning our attention to finalizing the cities for our 2018-2019 cycle.

Cheers,
Karen

On May 16, 2017, at 7:22 PM, Karen Wong <kwong@newmuseum.org> wrote:

Dear Mayor Robertson and Kevin,

It was such a pleasure to take you to National Sawdust and Pioneer Works in Brooklyn! I am following up on our discussion regarding the possibility of IdeasCity Vancouver.

Our 2016-2017 two-year cycle has included Detroit and Athens. Next week, we land in Arles, and subsequently our run culminates in a one-day marathon festival in NYC (September 16,

2017) where we bring the best ideas from our sister cities and invite international activists and leaders for 100 Acts for the Future City. Most of the 100 "Acts" are conceived as short talks, conversations, screenings, performances and demonstrations. One of the highlights of IdeasCity that have taken place in NYC (2011, 2013, 2015) has been the Mayoral Panel where distinguished former and current Mayors have a frank conversation about what is working and not.

We are currently in discussions with various cities for our 2018-2019 cycle in which we will choose three cities and wrap in NYC in September 2019. Our team has done some preliminary research and we concur that Vancouver is perhaps a more intriguing partner than Amsterdam. The other front runners are New Orleans, Nairobi and Lagos.

In an ideal scenario, Mayor Robertson would participate on our Mayoral Panel this September at IdeasCity New York. His participation becomes a launching pad to IdeasCity Vancouver in 2018 before elections.

I have attached a short presentation which is a sketch of our blueprint for IdeasCity Arles. If you remain interested, I would suggest a conference call so I can walk you through the deck and explain further how it could work and provide you a budget.

I look forward to further exploration.

Cheers,
Karen

KAREN WONG

Deputy Director
IdeasCity and New Inc Co-founder
[212.219.1222](#) x201

<Signature-Logo[4][3].png>
<IdeasCitys2016-2017.pdf>

From: "Gregor Robertson" <robertsongregor@gmail.com>
To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Date: 8/8/2017 9:10:03 PM
Subject: **s.13(1)**

All looking good, nice work KQ!
G

On Aug 8, 2017, at 6:54 PM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

Sent from my iPhone

Begin forwarded message:

From: "Meggs, Geoff PREM:EX" <Geoff.Meggs@gov.bc.ca>
Date: August 8, 2017 at 6:37:40 PM PDT
To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Cc: "Mike Buda (mike.buda@mayorscouncil.ca)" <mike.buda@mayorscouncil.ca>
Subject: RE: **s.13(1)**

Thanks, Kevin, very helpful.

Geoff

From: Quinlan, Kevin [<mailto:Kevin.Quinlan@vancouver.ca>]
Sent: Tuesday, August 8, 2017 5:35 PM
To: Meggs, Geoff PREM:EX
Cc: 'Mike Buda (mike.buda@mayorscouncil.ca)'
Subject: **s.13(1)**

Hi Geoff,

s.13(1)



Kevin Quinlan
Chief of Staff, Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264

From: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

To: rob@socialsignal.com
robertsongregor@gmail.com

Date: 12/8/2014 7:29:40 PM

Subject: Re: Inauguration speech, draft three

Rob, fantastic work on the speech. I had a ton of people come up and say how good it was. Really good work and it hit just the right notes.

Kq

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264

Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Rob Cottingham [mailto:rob@socialsignal.com]
Sent: Monday, December 08, 2014 07:23 PM
To: Gregor Robertson <robertsongregor@gmail.com>
Cc: Magee, Michael; Quinlan, Kevin; Braeden Caley <braeden.caley@gmail.com>
Subject: Re: Inauguration speech, draft three

Congratulations on a great ceremony—and a terrific day one of the next four years. I'm proud to have been part of it.

Thanks so much, and knock 'em dead!

On Dec 7, 2014, at 10:57 PM, Gregor Robertson <robertsongregor@gmail.com> wrote:

Awesome job Rob!
Good feedback from the support team as well, this is looking outstanding.

Thanks for taking it to the next level!
G

On Dec 7, 2014, at 2:17 PM, Rob Cottingham <rob@socialsignal.com> wrote:

Here's the revised version. Mike, I couldn't quite work out a way to gracefully (and quickly) work in the idea of all the new mayors in Canada, but if the idea's an important one, I'm willing to take another try.

The changes focus on:

- federal election and the role of the cities agenda
 - no reference to mayoral vote count
 - pride in city staff & workers
 - emerging economy/tech sector reference
 - LGBTQ and inclusiveness
 - rental housing
 - acknowledgement of Pat Quinn
- All the best! And call any time.

--
Rob Cottingham
m. 778-995-7622
iChat / AIM / Skype: speechpoet
[Blog](#) | [Cartoon](#) | [Google+](#) | [Twitter](#) | [Linked](#) | [Facebook](#)

<2014.12.08.inauguration.d03.docx>

From: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)

To: rob@socialsignal.com
robertsongregor@gmail.com
["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)
braeden.caley@gmail.com

Date: 12/7/2014 11:01:05 AM

Subject: Re: Inauguration speech, draft two

Great, thanks Rob. Love the new closing sequence.

Cheers

Kevin Quinlan
Director of Policy and Communications
Office of the Mayor
City of Vancouver
Office: 604.873.7232
Cell: 778.995.2264

Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>
Please consider the environment before printing this e-mail.

From: Rob Cottingham [mailto:rob@socialsignal.com]

Sent: Sunday, December 07, 2014 01:36 AM

To: robertsongregor@gmail.com <robertsongregor@gmail.com>; Magee, Michael; Quinlan, Kevin; Braeden Caley <braeden.caley@gmail.com>

Subject: Inauguration speech, draft two

Thanks for the feedback—it's hard to remember when I last got direction that was clearer and more helpful! I hope the revisions in this draft capture the spirit of it as well as the specifics.

I know you'll likely need to lock it down, but my keyboard stands ready if you'd like another draft.

Cheers,
--rob

--

Rob Cottingham

m. 778-995-7622

iChat / AIM / Skype: [speechpoet](#)

[Blog](#) | [Cartoon](#) | [Google+](#) | [Twitter](#) | [Linked](#) | [Facebook](#)

From: "[Deal, Heather](mailto:Heather.Deal@vancouver.ca)" <Heather.Deal@vancouver.ca>
To: "[Gregor Robertson](mailto:robertsongregor@gmail.com)" <robertsongregor@gmail.com>
Date: 10/6/2017 2:51:36 AM
Subject: Re: Invitation from the Mayor of London, Sadiq Khan, to join the World Cities Culture Forum

The email came to your office last April but branislav just brought it to my attention. BH was thinking we could make it to this meeting (he was suggesting himself and me if you couldn't go) but yes, for future networking.

Do you want me to ask bran to chat with you about the value he thinks it brings?

Sent from my iPhone

On Oct 6, 2017, at 1:51 AM, Gregor Robertson <robertsongregor@gmail.com> wrote:

Thanks Heather. This is the first I've seen about the Culture Forum, not sure why it never warranted any consideration to date. But there are many city conferences and fora to consider!

Too late to do anything about this Seoul meeting now. Are you thinking we should join the forum for future networking?

G

On Oct 5, 2017, at 9:05 AM, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

Hey guys,

I think we should seriously consider becoming part of this Forum - Mayor Sadiq Khan convening cultural leadership - and we have been invited.

We have done well with involvement with a series of international sustainability and technology organizations and fora - this looks like an excellent way to raise our profile in the international cultural world - and to ensure that we are at the forefront of current thinking regarding culture.

I can set up a quick meeting with Branislav if you'd like. As you can see, timelines are very short. I spoke very briefly with Katie about this yesterday.

Heather

Sent from my iPhone

Begin forwarded message:

From: "Henselmann, Branislav" <Branislav.Henselmann@vancouver.ca>

Date: October 5, 2017 at 8:53:39 AM PDT

To: "Deal, Heather" <Heather.Deal@vancouver.ca>

Subject: FW: Invitation from the Mayor of London, Sadiq Khan, to join the World Cities Culture Forum

Hi Heather,

As discussed, please see attached.

Branislav

Branislav Henselmann | Managing Director

Cultural Services | City of Vancouver

Woodward's Heritage Building | 111 West Hastings Street, Suite 501 | Vancouver, BC V6B 1H4

604-871-6455 | branislav.henselmann@vancouver.ca

<http://vancouver.ca/culture> | [facebook.com/vanculture](https://www.facebook.com/vanculture) | [@VanCultureBC](https://www.instagram.com/VanCultureBC) |

<http://ourcityyourart.wordpress.com/>

Subscribe to the [listserv](#) to receive notifications of cultural news & opportunities

From: Mayor [<mailto:MayorDL@london.gov.uk>]

Sent: Thursday, April 13, 2017 12:39 AM

To: Robertson, Gregor

Cc: Henselmann, Branislav; 'matthieu.prin@worldcitiescultureforum.com'; Jackie McNerney

Subject: Invitation from the Mayor of London, Sadiq Khan, to join the World Cities Culture Forum

Dear Mayor Robertson,

Please see attached letter from the Mayor of London, Sadiq Khan.

Kind regards,

Zoe Newcombe

Mayor's Correspondence Team

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: zoe.newcombe@london.gov.uk

Tel: +44 20 7983 4691

#LondonIsOpen

GREATER LONDON AUTHORITY NOTICE:

The information in this email may contain confidential or privileged materials. For more information see <https://www.london.gov.uk/about-us/email-notice/>

<Gregor.Robertson.pdf>

From: robertsongregor@gmail.com
To: "[Caley, Braeden](mailto:Baeden.Caley@vancouver.ca)" <Baeden.Caley@vancouver.ca>
Date: 10/5/2015 10:29:07 AM
Subject: Re: Kerry statement for the straight

Great.

> On Oct 5, 2015, at 11:21 AM, Caley, Braeden <Baeden.Caley@vancouver.ca> wrote:

>

> Does this work, for Charlie Smith's purposes? Based on your comments from the CP interview.

>

> -----

>

> "I'm honoured to have been invited by U.S. Secretary of State John Kerry and former New York Mayor Mike Bloomberg to speak at 'Our Cities, Our Climate' in Washington DC this week. This important meeting at the State Department will build on our work as cities to call for robust action on climate change by national governments ahead of the COP 21 climate conference in Paris, while also sharing best practices on how cities like Vancouver can continue to show leadership. It is very positive that Secretary Kerry and the U.S. Government are joining many of the world's cities in taking on a proactive leadership role to confront climate change, and it has been disappointing not to see similar action at the national level here in Canada."

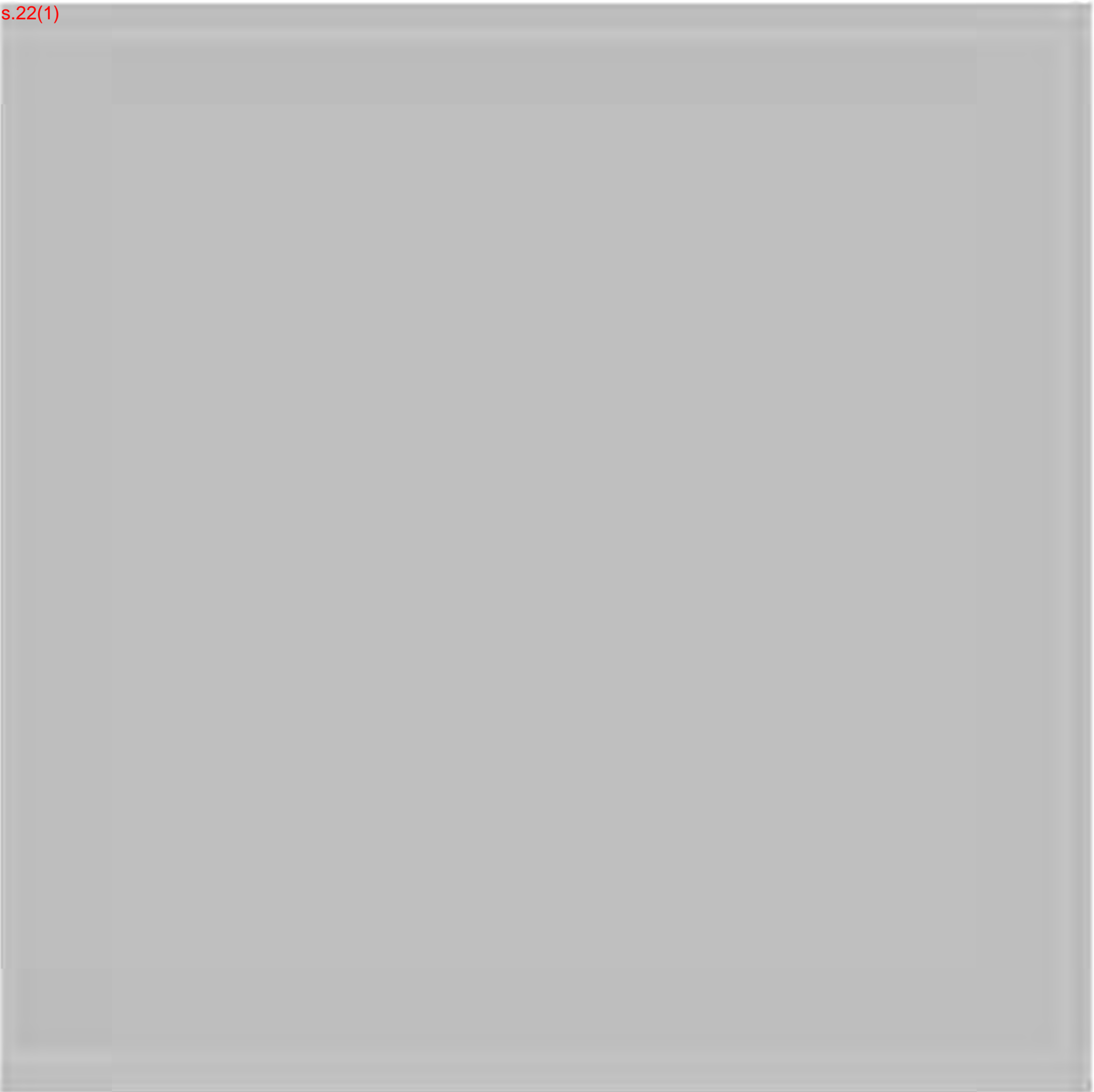
>

>

>

>

> Sent from my iPhone



From: "Gregor Robertson" <robertsongregor@gmail.com>

To: "Ian McKay" <IMcKay@vancouvereconomic.com>
"O'Neil, Shea" <shea.oneil@vancouver.ca>
"Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>

Date: 6/1/2017 11:59:53 AM

Subject: Re: London

Thanks Ian, very helpful.

We will work on next steps together with your staff. s.13(1) and s.17(1)

Who is best for Shea to follow up with to start nailing meetings down?

G

On Jun 1, 2017, at 1:12 PM, Ian McKay <IMcKay@vancouvereconomic.com> wrote:

Mr Mayor

If you are going to spend a couple of days in London, there are a couple of files you could be very helpful with.

s.13(1) and s.17(1)

Ian

--

IAN McKAY

CEO

P: 604 336 8011 | **C:** 604 889 2811

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<image008.png> <image009.png> <image010.png>

<image007.png>

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From: robertsongregor@gmail.com
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Date: 10/5/2015 10:29:50 AM
Subject: Re: Mayor

Good. But funding typo
G

On Oct 5, 2015, at 11:12 AM, Caley, Braeden <Braeden.Caley@vancouver.ca> wrote:

Adding Gregor for review

Here is a re-work:

"Metro Vancouver's needs for transit investment are only becoming more urgent, and our economic growth will be put at risk without that investment. We have already gone through one transit referendum as a region, and especially with federal parties starting to come to the table with new funding commitments, British Columbia can't afford to lose out to other provinces on the infrastructure that is needed here without delay.

"We don't hold referenda for crucial needs such as hospitals or schools, and there haven't been referenda on new highways or bridges, so Mayors across the region have been clear that the Province shouldn't be holding referenda on urgently needed transit investments either."

Sent from my iPhone

On Oct 5, 2015, at 11:01 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

s.13(1)

Including Geoff here

From: Caley, Braeden
Sent: Monday, October 05, 2015 10:54 AM
To: Magee, Michael; Quinlan, Kevin
Subject: Fwd: Mayor

Would this perhaps work as a short statement?

"Metro Vancouver's needs for transit investment are only becoming more urgent, and our economic growth will be put at risk without that investment. We have already gone through one referendum as a region, and especially with federal parties starting to come to the table with new funding commitments, British Columbia can't afford to lose out to other provinces on the infrastructure that is needed here without delay."

Sent from my iPhone

Begin forwarded message:

From: "Shaw, Rob (Vancouver Sun)" <rshaw@vancouver.sun.com>
Date: October 5, 2015 at 9:49:14 AM PDT
To: "Caley, Braeden" <braeden.caley@vancouver.ca>
Cc: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Subject: Re: Mayor

Okay that's unfortunate, which is why I was hoping to set it up on Friday.
Deadline is 5pm today... for tomorrow's paper.

Focus of story is on the last mayors council meeting, where mayors heard a report about how urgent it is to get moving on "mobility pricing" as a way to close the funding gap for the region's share on major transit projects in the wake of the sales tax plebiscite vote.

I spoke to Minister Fassbender who said that any type of mobility pricing is going to require another referendum in the region, because it's a new funding source. The mayors can raise property taxes or implement a vehicle levy, but if they go the route of mobility pricing (road pricing, regional fees, tolls, etc) that's a referendum.

Just gathering some comment from mayors on this... do they think we're headed toward a second referendum in the region, this time involving a complicated mobility pricing scheme?

I suppose in a worst case scenario I could take a statement from the mayor that I could use, if it was directly to the issue of mobility pricing and referendum.

I've also put in a request to vice-chair Mayor Hepner but have no idea if she's going to call today or not.

Thanks,
Rob

ROB SHAW
Legislative Reporter
The Vancouver Sun
Room 360, Parliament Buildings
Victoria, B.C. V8V1X4
Office: 250-953-5932
Cell: 250-893-0841
Email: rshaw@vancouver.sun.com
Twitter: @robshaw_vansun

From: <Caley>, Braeden Caley <braeden.caley@vancouver.ca>
Date: Monday, October 5, 2015 at 9:41 AM
To: Rob Shaw <rshaw@vancouver.sun.com>
Cc: Kevin Quinlan <Kevin.Quinlan@vancouver.ca>

Subject: Re: Mayor

Hi Rob,

The Mayor is about to be in transit to Montreal to chair the Big City Mayors Caucus so unfortunately I don't think he'll be available this morning or afternoon, and he was not able to call earlier this morning due to arising commitments.

What sort of deadline are you working with?

Sent from my iPhone

On Oct 5, 2015, at 8:43 AM, Shaw, Rob (Vancouver Sun) <rshaw@vancouver.sun.com> wrote:

Hi Braeden, how are we looking for this?
Rob

ROB SHAW

Legislative Reporter
The Vancouver Sun
Room 360, Parliament Buildings
Victoria, B.C. V8V1X4
Office: 250-953-5932
Cell: 250-893-0841
Email: rshaw@vancouver.sun.com
Twitter: @robshaw_vansun

From: <Caley>, Braeden Caley <braeden.caley@vancouver.ca>
Date: Friday, October 2, 2015 at 4:42 PM
To: Rob Shaw <rshaw@vancouver.sun.com>
Subject: RE: Mayor

Hi Rob,

He won't be available this evening, but I'll check on some other times - including Monday morning then as one potential option

Braeden Caley
Director of Policy and Communications
Office of the Mayor, City of Vancouver
Office: 604.873.7490 | Cell: 604.809.9951
Email: braeden.caley@vancouver.ca

mayorofvancouver.ca
twitter.com/VanMayorsOffice
facebook.com/VancouverMayorsOffice
instagram.com/VanMayorsOffice

-----Original Message-----

From: Shaw, Rob (Vancouver Sun) [<mailto:rshaw@vancouver.sun.com>]

Sent: Friday, October 02, 2015 4:02 PM

To: Caley, Braeden

Subject: Mayor

Hey Braeden. Short notice i know but I'm doing a translink mayor's council meeting story about the idea or mobility pricing that was discussed on Thursday. Spoke to minister Fassbender about it and he said issue is complicated but that mobility pricing or road pricing would have to go to another referendum.

So wanted to ask mayor about that. Are we on path for mobility pricing referendum?

If he can't phone today (realize it is late) could we schedule a minute on Monday?

Normally Kelly Sinoski would be doing this but she's off for a few days.

My cell in victoria is 250-893-0841.

Thanks,

Rob

From: ["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)
To: ["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)
["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
["Magee, Michael" <michael.magee@vancouver.ca>](mailto:michael.magee@vancouver.ca)
["Gregor Robertson \ \(robertsongregor@gmail.com\\)" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
Date: 7/4/2016 1:51:45 PM
Subject: RE: Message from "HN037"

s.22(1)

-----Original Message-----

From: Louie, Raymond
Sent: Monday, July 04, 2016 2:46 PM
To: Reimer, Andrea; Quinlan, Kevin; Magee, Michael; 'Gregor Robertson (robertsongregor@gmail.com)'
Subject: FW: Message from "HN037"

It would be nice to have this language included in our notice of Public Hearing ...

Raymond

-----Original Message-----

From: No Reply
Sent: Monday, July 04, 2016 2:34 PM
To: Louie, Raymond
Subject: Message from "HN037"

This E-mail was sent from "HN037" (Aficio MP 301).

Scan Date: 07.04.2016 14:33:40 (-0700)
Queries to: no-reply@vancouver.ca

From: ["Jang, Kerry" <Kerry.Jang@vancouver.ca>](mailto:Kerry.Jang@vancouver.ca)
To: ["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)
["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)
robertsongregor@gmail.com
Date: 10/3/2017 1:37:21 PM
Subject: RE: Motion B1

Will do

From: Louie, Raymond
Sent: Tuesday, October 03, 2017 2:37 PM
To: Jang, Kerry; Deal, Heather; Reimer, Andrea; robertsongregor@gmail.com
Cc: Quinlan, Kevin
Subject: RE: Motion B1

OK I can support that

In the meantime can you say something about how you have already been talking to staff talking and in turn VCH?

From: Jang, Kerry
Sent: Tuesday, October 03, 2017 2:34 PM
To: Louie, Raymond; Deal, Heather; Reimer, Andrea; robertsongregor@gmail.com
Cc: Quinlan, Kevin
Subject: Motion B1

Hi Gang,

Parks Board referred the needles motion. Didn't even hear it. I will move a referral motion that reflects theirs:

"That the motion is referred until it has been fully considered by the Vancouver Board of Parks and Recreation as part of their regular business."

No pint in hearing it as PB didn't even consider it.

k

.From: ["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)
To: ["Jang, Kerry" <Kerry.Jang@vancouver.ca>](mailto:Kerry.Jang@vancouver.ca)
["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)
["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
robertsongregor@gmail.com
Date: 10/3/2017 1:36:16 PM
Subject: RE: Motion B1

Thanks for being on top of it

From: Jang, Kerry
Sent: Tuesday, October 03, 2017 2:34 PM
To: Louie, Raymond; Deal, Heather; Reimer, Andrea; robertsongregor@gmail.com
Cc: Quinlan, Kevin
Subject: Motion B1

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"That the motion is referred until it has been fully considered by the Vancouver Board of Parks and Recreation as part of their regular business."

No pint in hearing it as PB didn't even consider it.

k

From: ["Reimer, Andrea" <Andrea.Reimer@vancouver.ca>](mailto:Andrea.Reimer@vancouver.ca)
To: ["Louie, Raymond" <Raymond.Louie@vancouver.ca>](mailto:Raymond.Louie@vancouver.ca)
["Jang, Kerry" <Kerry.Jang@vancouver.ca>](mailto:Kerry.Jang@vancouver.ca)
["Deal, Heather" <Heather.Deal@vancouver.ca>](mailto:Heather.Deal@vancouver.ca)
robertsongregor@gmail.com
Date: 10/3/2017 1:37:57 PM
Subject: RE: Motion B1

And that it would be useful to have a better understanding of the job classifications of rangers vs outside workers in parks? (ie. Rangers can't handle litter – they are only enforcement)

From: Louie, Raymond
Sent: Tuesday, October 03, 2017 2:37 PM
To: Jang, Kerry; Deal, Heather; Reimer, Andrea; robertsongregor@gmail.com
Cc: Quinlan, Kevin
Subject: RE: Motion B1

OK I can support that

In the meantime can you say something about how you have already been talking to staff talking and in turn VCH?

From: Jang, Kerry
Sent: Tuesday, October 03, 2017 2:34 PM
To: Louie, Raymond; Deal, Heather; Reimer, Andrea; robertsongregor@gmail.com
Cc: Quinlan, Kevin
Subject: Motion B1

Hi Gang,

Parks Board referred the needles motion. Didn't even hear it. I will move a referral motion that reflects theirs:

"That the motion is referred until it has been fully considered by the Vancouver Board of Parks and Recreation as part of their regular business."

No pint in hearing it as PB didn't even consider it.

k

From: robertsongregor@gmail.com
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Date: 10/5/2015 4:20:58 PM
Subject: Re: NEWS 1130: The mayor's invite by the US state department

On Oct 5, 2015, at 8:03 PM, Caley, Braeden <Braeden.Caley@vancouver.ca> wrote:

Sent from my iPhone

Begin forwarded message:

From: Jillian Drews <Jillian.Drews@vancouerradio.rogers.com>
Date: October 5, 2015 at 7:45:10 PM GMT-4
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Subject: RE: NEWS 1130: The mayor's invite by the US state department

It would be great. I may still be here, but I'll inform the next shift either way. He could call 604 877 4400.

J

From: Caley, Braeden [<mailto:Braeden.Caley@vancouver.ca>]
Sent: Monday, October 05, 2015 4:44 PM
To: Jillian Drews
Subject: Re: NEWS 1130: The mayor's invite by the US state department

Thanks Jill

Would it work if the Mayor called in about an hour? And if so, what would be the best number?

Sent from my iPhone

On Oct 5, 2015, at 3:09 PM, Jillian Drews <Jillian.Drews@vancouerradio.rogers.com> wrote:

Hi Braeden,

We would like to do more on this. I think it's definitely something to be proud of. Is there any chance the mayor can give us a five minute phone interview? The piece would focus on him and I think our listeners would love to hear what he has to say. I imagine it's quite an honour and it says great things about Vancouver's reputation on the world stage as a climate change leader. I know he's a busy guy. Just five minutes to tape if he has it. If not, is there anyone else with the city involved in this?

Thanks!

Jill Drews
Afternoon reporter/producer

2440 Ash St.
Vancouver, BC V5Z 4J6

jillian.drews@rci.rogers.com
@JillDrews1130
o 604.877.4400

<image001.jpg>

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From: "Gregor Robertson" <robertsongregor@gmail.com>
To: "Jang, Kerry" <Kerry.Jang@vancouver.ca>
Date: 7/3/2017 5:01:03 PM
Subject: s.13(1)

s.13(1)

G

On Jun 30, 2017, at 9:50 AM, Jang, Kerry <Kerry.Jang@vancouver.ca> wrote:

See below. s.13(1)

Kerry

From: Tyndall, Mark [<mailto:Mark.Tyndall@bccdc.ca>]
Sent: Friday, June 30, 2017 9:24 AM
To: Jang, Kerry
Subject: s.13(1)

s.13(1)

mark

[Mark Tyndall | Executive Director, BCCDC](#)

665 West 12th Ave, Vancouver, BC, Canada, V5Z 4R4
Tel 604 707 2405
[@DrMtyndall](#)

I acknowledge that I work, live and play on the unceded territory of the Coast Salish peoples, including the territories of the x\u695 ?m\u601 ?0kw\u601 ? y\u787 ?\u601 ?m (Musqueam), Skwxw\u7mesh (Squamish), St\u00f3:l\u00f3 and S\u601 ?\u787 ?ilw\u601 ?ta\u660 ?/Selilwitulh (Tsleil-Waututh) Nations.

On Jun 30, 2017, at 9:19 AM, Jang, Kerry <Kerry.Jang@vancouver.ca> wrote:

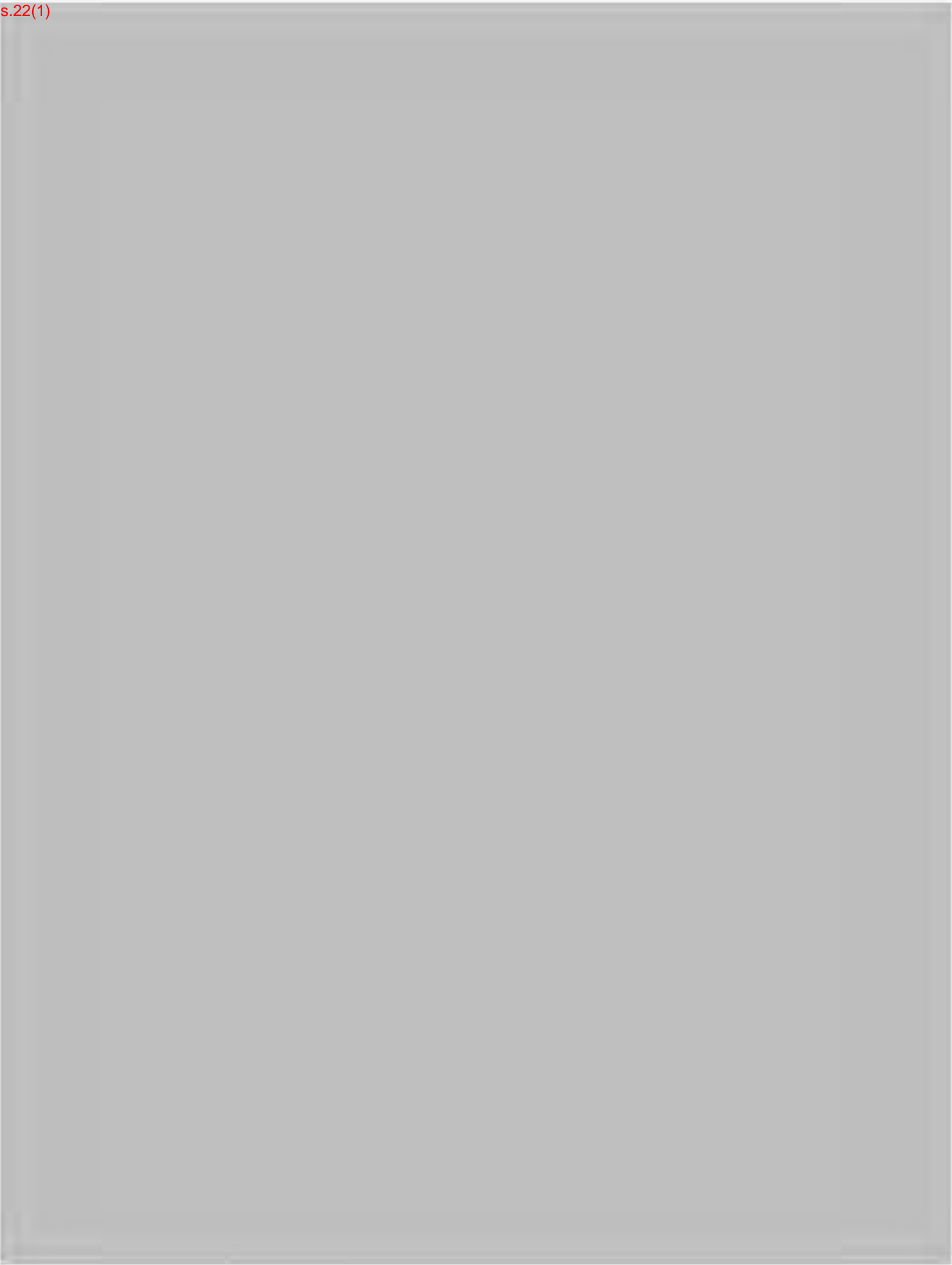
Hi Mark,

s.13(1)

Cheers,

Kerry

Dr. Kerry L. Jang
Councillor, City of Vancouver
&
Professor, Department of Psychiatry, University of British Columbia



From: "[Deal, Heather](#)" <Heather.Deal@vancouver.ca>
To: "[Quinlan, Kevin](#)" <Kevin.Quinlan@vancouver.ca>
"[Gregor Robertson](#)" <robertsongregor@gmail.com>
Date: 4/7/2016 6:16:59 AM
Subject: Re: preliminary assessment of public art roundtable results

BYW, this is before we add resources. I'm working with staff to ensure that new resources result in much more art.

Sent from my iPhone

On Apr 6, 2016, at 6:16 PM, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

Twenty people – artists, developers, curators, consultants – met for over 2 hours on March 30, 2016.

Here are emerging themes from that conversation. Summery comments and recommendations below. I have identified 9 items for near-term consideration.

Programs:

- Artists in residence in city (and other institutional) departments (engineering, planning)
- An app for exploring public art
- Artist-initiated projects
- Public artist mentorship
- City curator
- Artist laureate
- Explain art to public
- Engage business other than just developers
- Business toolkit for public artists
- Mapping (culture, public spaces, etc.)
- Public art for social good (a few examples)
- Engage public with competitions, clickbait, etc.

Locations:

- Activate alleyways
- Locations – seawall, ARTbutus greenway
- Empty storefronts (I have advice from BIAs on this)

Types of art/events:

- Interactive small art instillations – geocaching, “keys” to city (NYC)
- Temporary platforms i.e. Trafalgar Square Fourth Plinth
- Celebrate graffiti (several versions)
- Festivals that celebrate public art – mural fest, nuit blanche, etc.
- Utilitarian art (bike racks, benches, etc.)
- Contemporary art (including contemporary First Nations art)
- Multi-disciplinary art
- Platforms i.e. Surry green screen for video art
- Temporary art
- Light-based art
- Reflect natural setting
- Use (new) technology/media
- Great curation, international art

Types of artists:

First Nations
More diversity of voices
Youth

Barriers:

By-laws/permits/technical requirements/bureaucracy (No chalk! No stairs!)
Maintenance
War on graffiti
Disenfranchised youth
Risk aversion/too polite
BIA funding issue

Here are the items I think we should look at in the near-term:

City Curator (2-year terms?)
App (work with existing mapping)
Artist laureate
Expand temporary platforms – some exist and others are being looked at (ie plinth where red devil was)
By-law review
Permissive place for graffiti/mural free wall
Artist in residence + utilitarian art (Jerry)
Engage public – top ten lists etc. (some work being done on this for PA 25th anniversary)
Look at available support for public art-based events

Mid-range:

Business circle of support – draw in new tech companies
Alley program (work with BIA's)
Window program (already underway –problematic)
ARTbutus
Interactive installations

Themes:

New technology
Focus on youth, FN
Focus on contemporary and FN arts
Focus on local materials
(above NOT instead of other art, IN ADDITION to other art)

From: "G Ro" <robertsongregor@gmail.com>
To: "Louie, Raymond" <Raymond.Louie@vancouver.ca>
Date: 10/20/2016 7:45:21 PM
Subject: Re: Press release Sing Tao

More good news, thanks Kerry s.13(1)

G

On 19 October 2016 at 08:30, Louie, Raymond <Raymond.Louie@vancouver.ca> wrote:
Nice ! And thanks for all your work at EasyPark.

Acting Mayor Raymond Louie
Vice-Chair – Metro Vancouver Regional District
Past President - Federation of Canadian Municipalities

p: [604-873-7243](tel:604-873-7243)

e: raymond.louie@vancouver.ca

a: 453 W 12 Ave Vancouver, BC V5Y 1V4

www.vancouver.ca/ctyclerk/mayorcouncil/councillor/louie.htm

On Oct 17, 2016, at 8:13 PM, Jang, Kerry <Kerry.Jang@vancouver.ca> wrote:

FYI

Sent from my iPhone

Begin forwarded message:

From: "Nigel Bullers" <Nigel@easypark.ca<<mailto:Nigel@easypark.ca>>>
To: "Jang, Kerry" <Kerry.Jang@vancouver.ca<<mailto:Kerry.Jang@vancouver.ca>>>
Subject: FW: Press release Sing Tao

Hello Kerry,

Please see the attached link to the article that appeared in the Sing Tao on October 14th. I am never sure whether people prefer to read in English, so am including the English translation.

Regards,

Nigel

<http://vancouver.singtao.ca/810244/2016-10-14/post-%E8%8F%AF%E5%9F%A0%E5%BB%A3%E5%A0%B4%E9%80%A3%E5%81%9C%E8%BB%8A%E5%A0%B4-%E5%A4%A7%E7%BF%BB%E6%96%B0%E5%90%B8%E5%BC%95%E4%BA%BA%E6%B5%81/?variant=zh-cn>

Sing Tao, October 14th, 2016

Something exciting is happening in Chinatown. New buildings, restaurants, and businesses continue to appear and the older, more established businesses are starting to feel the benefit of that new growth.

The Chinatown community is also responding by making the area more appealing to both tourists and residents. Buildings are lit up, painted, and repaired - the appeal is not purely cosmetic because the focus is making the streets of Chinatown safer.

One of the latest initiatives is happening in the heart of Chinatown: the Chinatown Plaza and the EasyPark parking lot. The 3-sided clock that towers over the Chinatown Plaza for more than two decades is reborn after a substantial repair. "The clock in the center of a community has always been an important part of a village, town or City" says Nigel Bullers, CEO of EasyPark. "Having the clock broken was not inviting for people, and it was also unlucky for the Chinese community. We approached the City of Vancouver to help us repair the clock, and now it is both working again and lit up at night."

The clock is part of EasyPark's latest restorations to help clean the Chinatown community and to contribute to its safety. EasyPark has been active in sustaining the award-winning Chinatown Plaza. "There have been many improvements this year thus far," says Kwan Chan, operations manager of EasyPark. "We care about the Chinatown community and decided to install energy-saving LED lighting throughout the parking lot to make it both brighter and safer while staying sustainable. We pride ourselves in being the first parking company in Vancouver to offer Electric Vehicle Charging Stations, and we installed two of them in the iconic Chinatown Plaza. As well, we replaced signage and painted large areas to freshen up the communal space in this historic neighbourhood."

EasyPark has managed both the Chinatown Plaza and the parking lot at the 100-hundred block of Keefer Street since 2005. Over the years, EasyPark has worked closely with the City of Vancouver and the BIAs to improve both commerce and the community. EasyPark is a loyal supporter of numerous community events including the Chinatown Chamber of Commerce and Business Association Fundraising events, the Chinatown Festival, and the S.U.C.C.E.S.S. golf tournament. By the end of 2016, EasyPark will help install a twelve-foot neon sign near the Chinatown Plaza entrance with a plaque engraved with "Looking Afar China."

Nigel Bullers, CCPFM
Chief Executive Officer

[golden%20megaphone%20trophy%20small]2016 Award Winner - International Parking Institute (IPI)

"Parking Matters, Best of 2016" – Marcomm, Easypark app Launch
2015 Awards Winner- International Parking Institute (IPI)

"Parking Matters, Best of 2015" – Marketing and communications

[EasyPark APP Banner SMALL]

t: [604.717.7356](tel:604.717.7356)|| c: [604.817.5150](tel:604.817.5150)|| f: [604.682.7469](tel:604.682.7469)

e: nigel@easypark.ca<<mailto:nigel@easypark.ca>><<mailto:nigel@easypark.ca>>|| w:

www.easypark.ca<<http://www.easypark.ca>><<http://www.easypark.ca>>

[<http://www.cpahq.org/CPAHQ/images/facebook-icon-small.jpg>]

<<https://www.facebook.com/EasyParkVancouver>> [<http://www.cpt.org/files/>

images/twitter_icons_21156.png] <<https://twitter.com/EasyParkVan>>

209 - 700 W Pender St, Vancouver, BC, V6C 1G8

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[cid:5:2256:3]

[cid:5:2256:4]

<image001.jpg>

<image003.jpg>

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<image006.jpg>

From: "Deal, Heather" <Heather.Deal@vancouver.ca>

To: robertsongregor@gmail.com

Date: 5/23/2016 11:34:07 AM

Subject: Re: Public Art Motion – DRAFT May 22HD

Excellent thanks.

s.13(1)

Sent from my iPhone

On May 23, 2016, at 11:42 AM, "robertsongregor@gmail.com" <robertsongregor@gmail.com> wrote:

Looks great!

s.13(1)

Minor typo - two campaigns at the very end.

Nice work! G

On May 22, 2016, at 3:45 PM, Deal, Heather <Heather.Deal@vancouver.ca> wrote:

s.13(1)

H

Begin forwarded message:

From: s.22(1) >

Date: May 22, 2016 at 3:39:59 PM PDT

To: "Deal, Heather" <Heather.Deal@vancouver.ca>, Heather Deal s.22(1) >

Subject: Public Art Motion – DRAFT May 22HD

Sent from my iPad

<Public Art Motion – DRAFT May 19 HD.docx>

From: "[Caley, Braeden](#)"
To: robertsongregor@gmail.com
Date: 9/15/2015 8:27:08 AM
Subject: RE: Quick quote review

Perfect, thanks

From: robertsongregor@gmail.com [mailto:robertsongregor@gmail.com]
Sent: Tuesday, September 15, 2015 9:27 AM
To: Caley, Braeden
Cc: Robertson, G; Magee, Michael; Quinlan, Kevin
Subject: Re: Quick quote review

Looks good to me.
Thanks, G

On Sep 15, 2015, at 8:52 AM, Caley, Braeden <Braeden.Caley@vancouver.ca> wrote:

Would this work to swap in as a quote from the Mayor?

"Building on the success of last year's event, Doors Open invites Vancouver to explore the inner workings of many of our most interesting buildings and spaces," said Mayor Gregor Robertson. "These unique tours give participants a look inside the City's architecture, green design, engineering and cultural heritage - and an inside look at how our City works for our people every day."

Sent from my iPhone

Begin forwarded message:

From: "Sandhu, Jag" <Jag.Sandhu@vancouver.ca>
Date: September 14, 2015 at 4:54:27 PM PDT
To: "Caley, Braeden" <Braeden.Caley@vancouver.ca>
Cc: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Subject: Doors Open Vancouver News Release - For distribution tomorrow

"Building on the success of last year's inaugural event, Doors Open invites the public to tour Vancouver's most interesting buildings," says Deputy City Manager, Sadhu Johnston. "The speciality tours give participants a look inside the City's architecture, green design, engineering and cultural heritage."

From: robertsongregor@gmail.com
To: "Zaharia, Sarah" <Sarah.Zaharia@vancouver.ca>
Date: 5/13/2016 7:41:37 AM
Subject: Re: Quote - FYI 1550 W. 29th avenue

Looks good!
Signing off for the night here.
G

On May 13, 2016, at 10:29 AM, Zaharia, Sarah <Sarah.Zaharia@vancouver.ca> wrote:

Hi Gregor,

I hope the flight is going smoothly, below is a quote that we will be including in an Info Bulletin tomorrow morning:

"We heard very clearly from the public their concerns regarding the potential loss of the historic 'Electric House,'" says Mayor Gregor Robertson. "Granting temporary heritage protection to this property is an important first step that gives the City time to properly assess its heritage value and character, and I look forward to staff reporting back later this month on next steps."

City of Vancouver
Information Bulletin
May 13, 2016

Heritage Inspection Order issued for 1550 West 29th Avenue

The City of Vancouver Director of Planning has ordered a heritage inspection of the property located at 1550 West 29th Avenue, for the purposes of assessing the heritage value and heritage character of the property, and to help determine whether it merits heritage conservation.

This order is being issued pursuant to section 7.1(c) of the Heritage Procedure By-law, No. 11350 and section 583 of the Vancouver Charter and will remain in effect for no more than 30 days.

While the property is subject to this order, it is also subject to temporary heritage protection afforded by section 591 of the Vancouver Charter, which means that a person must not:

- (a) alter the exterior of a building;
 - (b) make a structural change to a building;
 - (c) move a building;
 - (d) alter, move or take an action that would damage a fixture or feature identified in the authorizing resolution, order or by-law for the temporary protection; or
 - (e) alter, excavate or build on the property
- unless this is done pursuant to heritage alteration permit.

Staff and heritage consultants will undertake a heritage inspection and the results will be presented to City Council in a public report on May 31, 2016 at City Hall.

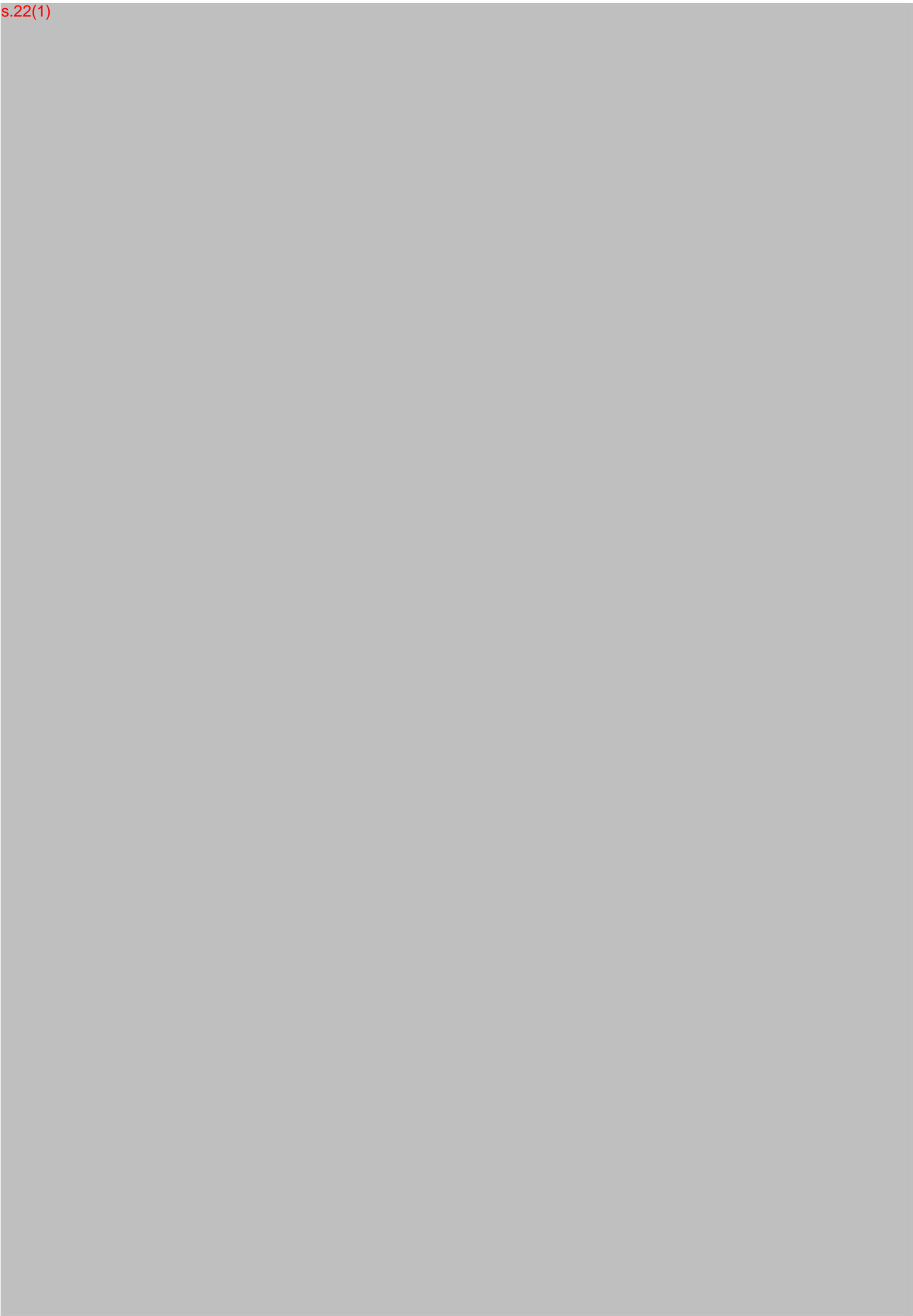
Background:

The house at 1550 West 29th Avenue is not listed on the Vancouver Heritage Register; however, it is one of the sites nominated as part of the Heritage Register upgrade currently underway as part of the Heritage Action Plan. It was built in 1922 and was designed by architects Townley and Matheson who also designed Vancouver City Hall. The house was built as a show home by the Electrical Services League of BC to demonstrate to the public the "convenience from a house being properly and adequately wired for electricity."

The Heritage Action Plan (approved By Council in December 2013), includes actions related to updating the City's Heritage Conservation Program, the Vancouver Heritage Register and completing the character home zoning review. Consultants and staff are reviewing options to encourage heritage and character home retention and will begin public consultation next month and continue through fall 2016.

Further information on the Heritage Action Plan can be found at:
<http://vancouver.ca/home-property-development/heritage-action-plan.aspx>

Sarah Zaharia
Communications Strategist
Office of the Mayor | City of Vancouver
Office: 604.754.3847





From: ["O'Neil, Shea" <shea.oneil@vancouver.ca>](mailto:shea.oneil@vancouver.ca)
To: ["Gregor Robertson" <robertsongregor@gmail.com>](mailto:robertsongregor@gmail.com)
["Robertson, G" <G.Robertson@vancouver.ca>](mailto:G.Robertson@vancouver.ca)
Date: 9/11/2017 3:55:16 PM
Subject: RE: Sydney ppt gameplan
Attachments: Mayor Robertson Keynote - Sydney (430 Sept 11).pptx
Slide notes.docx

Hi G,

Here is the updated version and slide notes. Let me know if there's anything else you need!

Shea

Shea O'Neil
Executive Assistant to the Mayor
Office of the Mayor, City of Vancouver
t 604-873-7661
c 604-562-7079

Twitter @VanMayorsOffice
Facebook: <http://www.facebook.com/VancouverMayorsOffice>
Website: <http://www.mayorofvancouver.ca/>

-----Original Message-----

From: Gregor Robertson [mailto:robertsongregor@gmail.com]
Sent: Monday, September 11, 2017 10:28 AM
To: O'Neil, Shea; Girn, Naveen; Robb, Katie
Subject: Sydney ppt gameplan

Howdy Shea,

s.13(1)



