



First in North America

Economist Global Livability Index

Most Sustainable City in North America

Arcadis Sustainable Cities

First in North America Mercer Quality of Life Survey

Most Walkable City In Canada

Walk Score



VANCOUVER'S CONTEXT



"Vancouver will be the greenest city in the world by 2020"

GREENEST CITY ACTION PLAN

3 HIGH-LEVEL OBJECTIVES

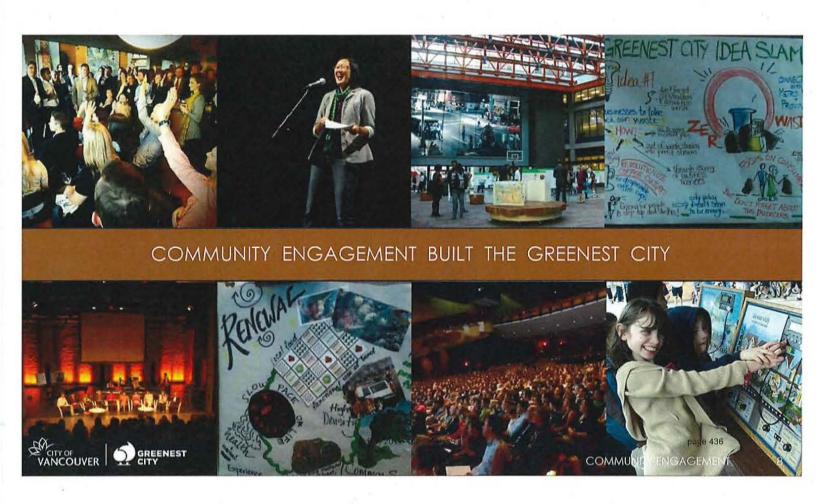
10 GOAL

17 TARGET METRICS



VANCOUVER'S SUSTAINABILITY PLAN

#### GREENEST CITY FRAMEWORK Green Buildings ZERO CARBON Renewables Green Transportation Green Economy ZERO WASTE Zero Waste Access to Nature Clean Water HEALTHY **ECOSYSTEMS** Local Food Clean Air high-level objectives goal areas CITY OF VANCOUVER GITY GREENEST VANCOUVER'S SUSTAINABILITY PLAN



### GREENEST CITY SUCCESSES

-43%

new building

greenhouse

gas intensity

vehicle km

driven per

capita

**-32**%

-27% waste to

landfill and

incinerator

-18%

per-capita

water use

+49%

green jobs +42%

local food assets

VANCOUVER | GREENEST

GREENEST CITY SUCCESSES

# GREENEST CITY SUCCESSES

since 1990



greenhouse gases



population employment

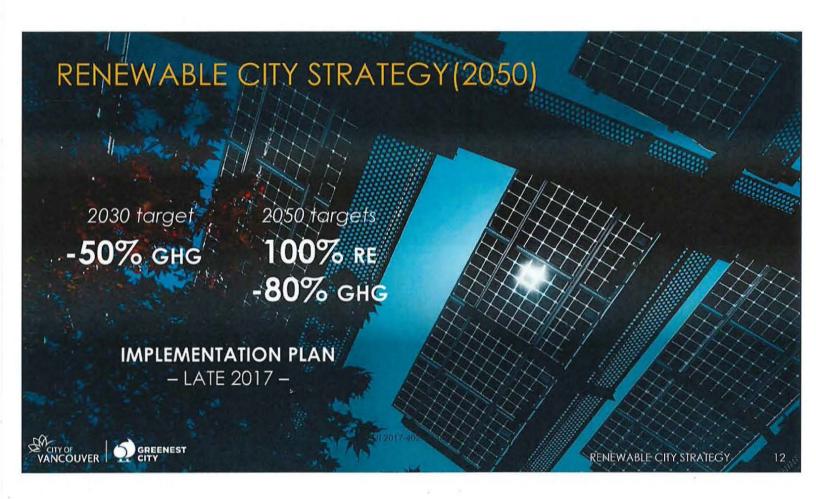


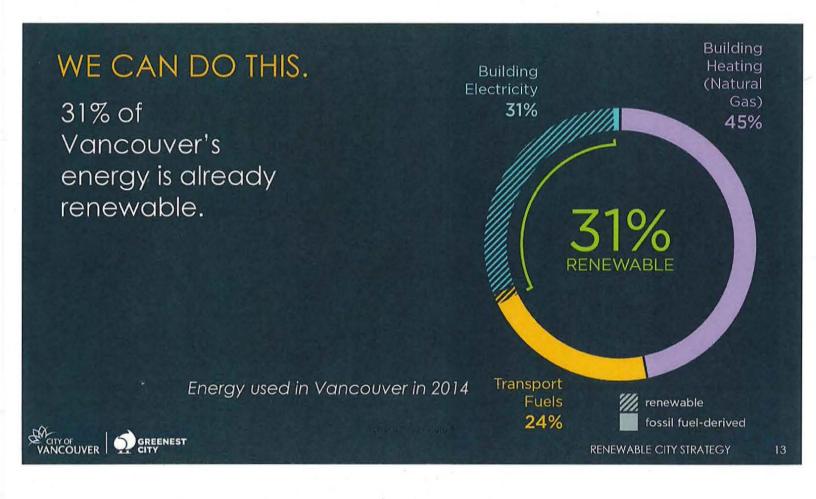




GREENEST CITY SUCCESSES







#### ZERO EMISSION BUILDING PLAN

**NEW BUILDINGS** 

Focus of initial action

LIMITS, LEADERSHIP, TOOLS, CAPACITY

Plan components

Targets

ZERO EMISSION

D30 0 100%

ZERO EMISSION

CITY OF VANCOUVER GREENEST

ZERO EMISSION BUILDING PLAN

## TRANSPORTATION SUCCESSES

since 2007

**-32**%

**50**%

vehicle km driven per capita

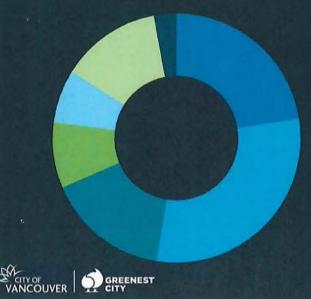
trips made by walking, cycling, and transit





GREENEST CITY SUCCESSES

25,000 green and local food jobs in Vancouver

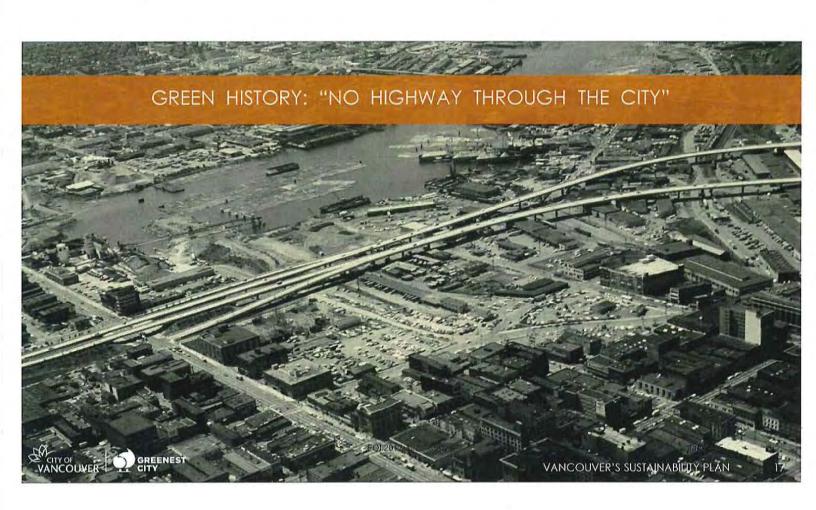


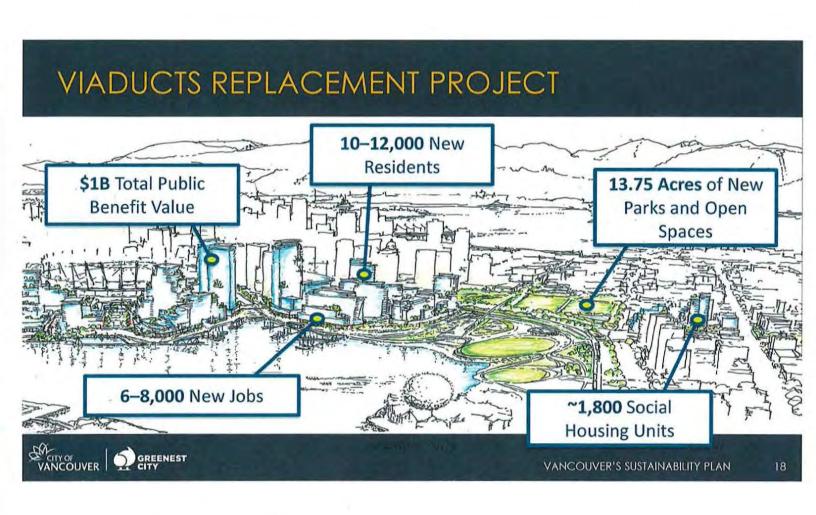
 $49_{\%}$  increase since 2010

- Green Building
- Local Food
- Clean Tech
- Sustainability Services
- Land/Water Remediation
- Green Infrastructure/Transportation
- Materials Management/Recycling

GREENEST CITY SUCCESSES

- li









**7,150**Tonnes GHG/day

400,000

Tonnes GHG/day



**TODAY**City of Vancouver

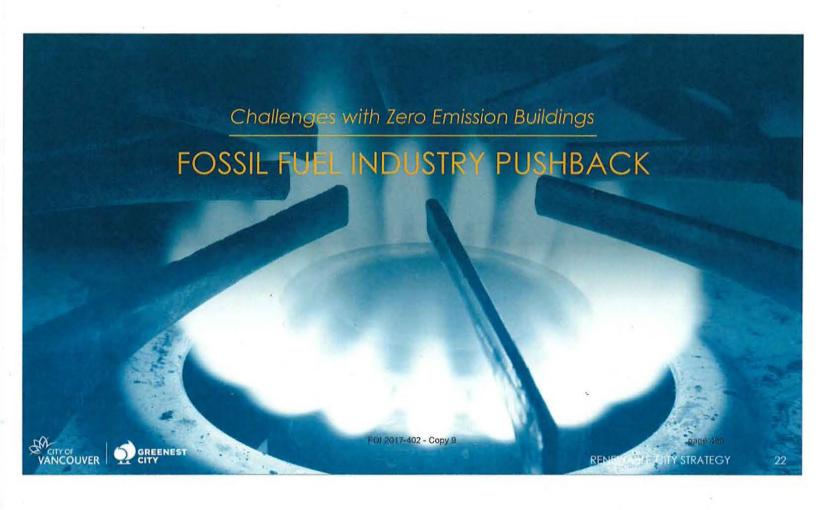


FOI 2017-402 - Copy 9

PROPOSED
Trans Mountain
Pipeline Expansion

page 449

2



"I've gone and I've done my homework on this and if ...
natural gas was only to be supplied to restaurants, your \$20
hamburger would now cost \$65 to \$70 because the cost of
natural gas would be so much higher"
- City Councillor (opposition party)

#### Jordan Bateman: Vision Vancouver's naturalgas ban will cost residents thousands of dollars

Did you know Mayor Gregor Robertson and the City of Vancouver have implemented plans to start aggressively restricting natural gas in Vancouver?

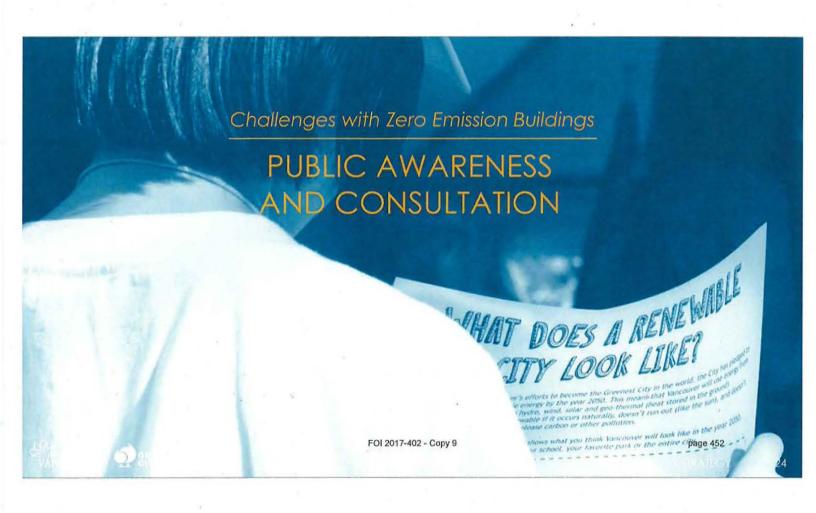
The City of Vancouver is trying to hide its plans in multiple, misleading, and confusing policies.

Don't be fooled.



Vancouver begins controversial restrictions on natural gas

# Energy battle heating up: FortisBC complains as city phases out fossil fuels



### LOCAL SUPPORT IS HIGH

for the Renewable City Strategy

Residents 72%

Businesses 67%

for the Zero Emission Building Plan

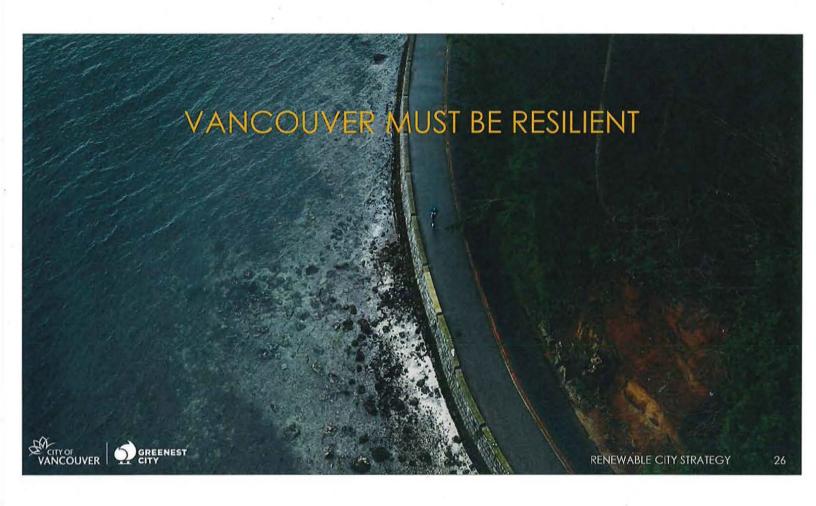
Residents 70%

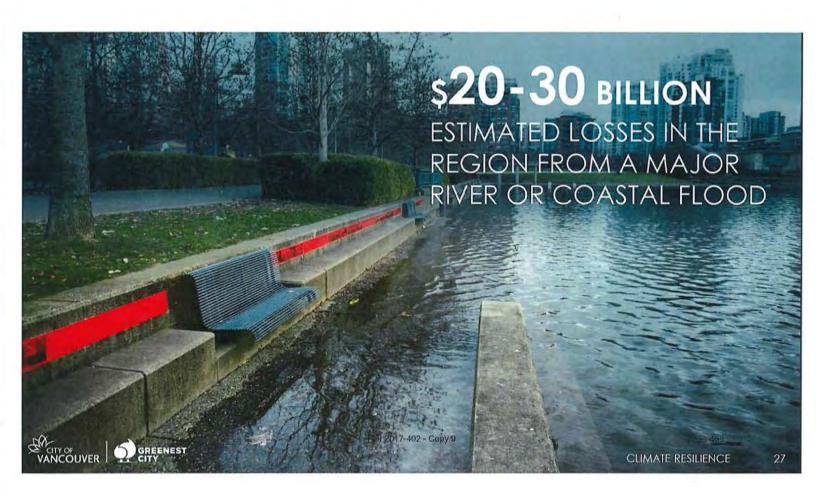
Businesses 60%

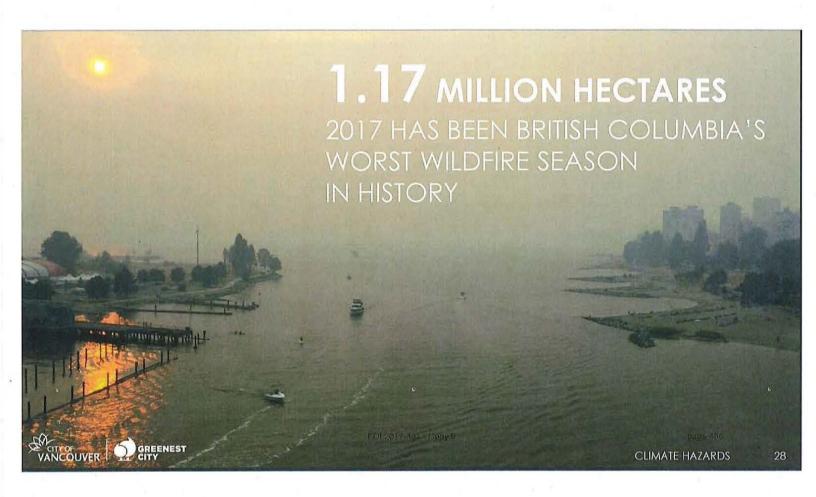


PARTNERSHIPS

Z

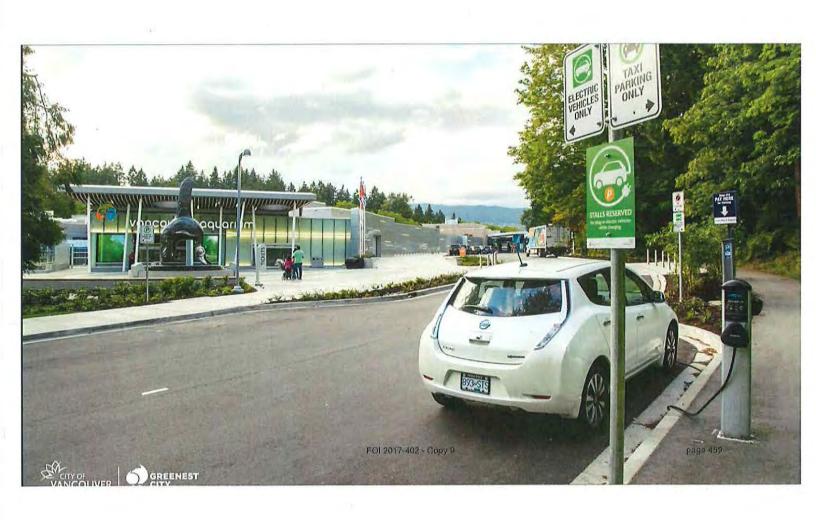


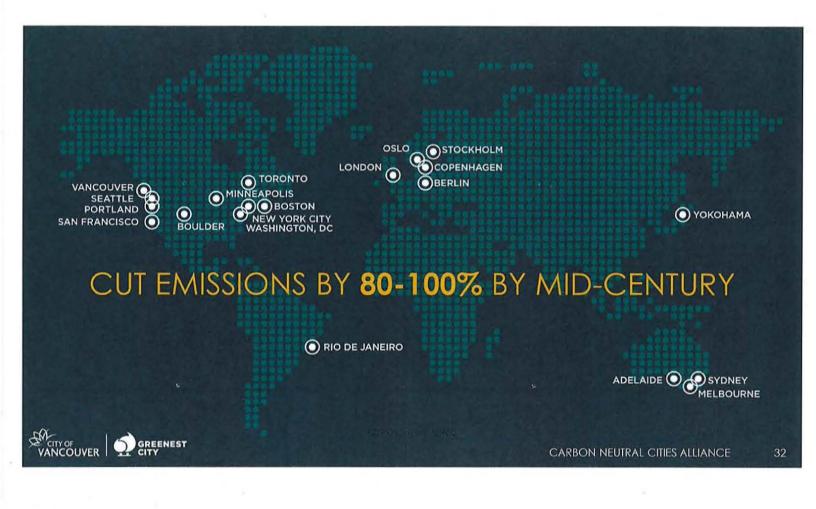




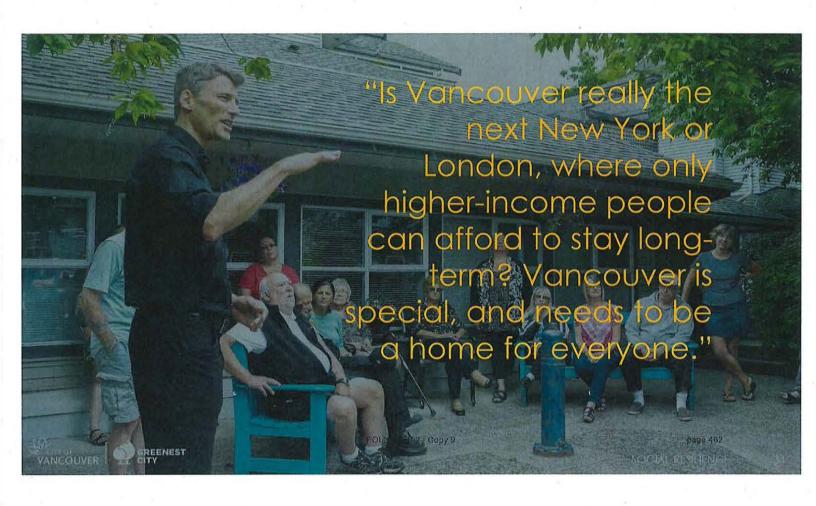


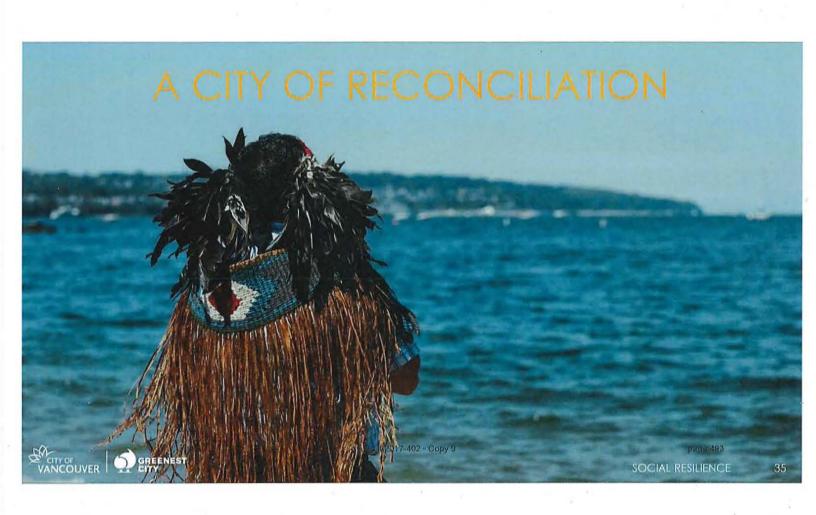






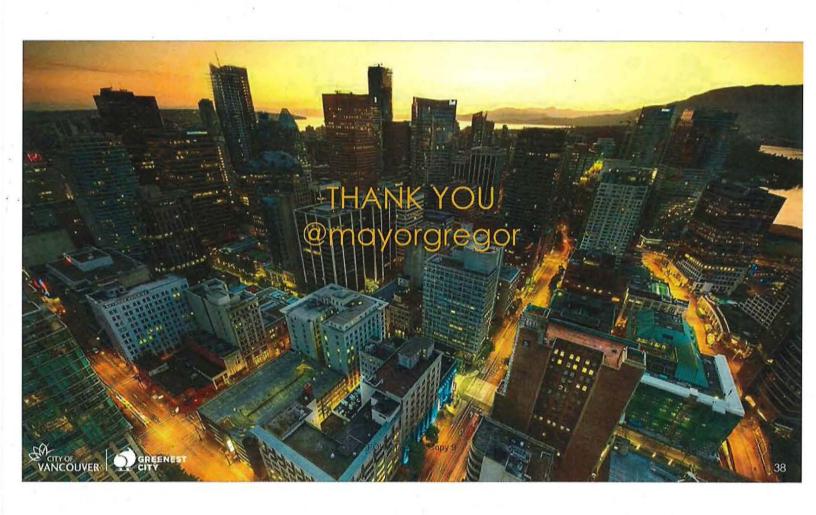












#### Basic Info/Context

### Slide 1)

SRde 2: First nations

### Slide 3:

- Metro Vancouver population 3,500,009 Area 3,877km2 COV Population 603,500 Area 315km2

- Side 4:

  J\* in North America Economist Global Livebility Index
  J\* in North America Mercer Quality of the Jurvey
  Most Sectainable City in North America Account Sectainable Cities
  Most We hatte City in Canada Wold Soure

- Skild 5: Growing engaging

  Vancouver had the fastest growing metropolitan economy in Canada in 2015.

  Source: Vancouver Pot Lead Country in Economic Growth Againtin 2016.

  http://www.conformicahosnid.co/press/neutralises/16-08-08/enonomic\_st\_lead\_country\_bi\_economic\_growin\_again\_in\_2016.enps

#### **Greenest City**

### Stide 6: GCAP

Slide 7: GCAP Objectives

### GCAP has 3 broad aspirational objectives:

- zero carbon emissions zero waste healthy ecosystems

- Silde 8: Public engagement process
  The original public engagement process was an innovative one for the City
  2009

  - o local experts convened to form GC Action Team published Guick Starts Report and Vancouver; A Bright Green Future
  - 2011
    - staff developed complete plan: GCAP

      15,000 people from around the world participated in the development of GCAP through social media, online, and in face-to-face workshops or events. It achieved higher participation rates than any other City initiative in recent memory.

  - 2015
    - public engagement campaign when we refreshed the GCAP to its current state
       13,000 people engaged (4,000 in person, 9,000 online); 15 live events

#### Slide 9: GCAP STATS (from latest GCAP 2016 Update)

- Since 2013, we have made significant progress towards our 2020 targets:

  Since 2013, we have made significant progress towards our 2020 targets:

  Since 2010

  48% decrease in GittiGs per square metre from new buildings since 2007

  56% decrease in GittiGs per square metre from new buildings since 2007

  27% decrease in GittiGs per square metre from since 2007

  27% decrease in whiche kin driven per person since 2007

  27% decrease in waste sent to landfill and inclinerator since 2008

  42% increase in number of neighbourhood food assets since 2010

  82,000 trees planted since 2010

  20 hectares of natural space restored or enhanced since 2010

- Silde 10: Greenest City Successes

  1950-2015: community-wide GHG emissions have decreased 15 percent, while population has grown 35 percent and the number of jobs increased 31 percent

  Other highlights:

  Zero Emission Buildings Plan passed

  Green Building Pelicy for Resonings updated

  EV Ecosystem Strategy passed

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page 465

- Trips on Mobi stretched 30 times around the world
  Regain phasing and Ingin pass systems, which will not water used in Vancouver by 3%
  Refunction Greenest City Fund to support community led Greenest City projects
  Grand's largest Passive House is bring built in East Van

- Stiffs 11: Community groups & Inititives that have helped us get here

  Clockwise from top left:

  Despression of the property of the property of the property of the wild initiation of the property of the pro

- Stille 12) Renewable City State by
  passed in 2015
  transition Vancouver to 2005 renewable energy in its buildings and transportation, before 2050
  Offic targets of 5005 reduction from 2007 levels by 2010, and 80% by 2050
  Lessons Is assed
   We have reached the low banging fruit of GCAP goals now we need to reach higher, werk harder and spand more money if we're going to a washing or useful.

  - Our goals

    Communicating with stakeholders and the public

    City & partners have done great white this public consultation but there are attll enconceptions—superately around building energy

    People on tilks change but we need to be clear about what kind of future we went and we need to be intentional about what changes we make to
    get there.

# Side 13: Energy used in Venceuver in 2014 31% of the very and if smallble o 31% outlang electricity o 45% building heating justural goal o 24% transport buils.

- 4: 256 VIR PLAN (occuses on new buildings (residential single-family and cruftle-unit) 90% area emission by 2025 100% area emission by 2030 Plan multine:

- Limits: 6865 and thermal energy demand
   Leadership: New City-orisined buildings also to achieve zero emissions by 2040
   Satalyst Tools: Support private sector headership
   Capacity building: Invest in tools to develop & share knowledge and to remove harriers.

#### Opportunity - big wins are happening, we have momentum in cities

- Slide 19: Transportetton Successes.

  Since 2007 = 32% discrease in vehicle km driven per capita

  S0% of all titles are made by walking, cycling, and transit

#### Slide 16: Green John successes

- 5166 \$7:No highway through the city
  FOUNDATION

  © Bartholomew Plant 1929
  © Vancinsour Charter: 1955

  FROM

  © ALRI 1978
  © Choufe of Change: 1990-2008

  Mutory of public seth/um in Vancouver:
  © #g, Dunanule and Grange \$Vaductu: 1985-68

- 5 lide 18: Visulusts Replacement project

  \$18 Total Public Manufit Value

  10-12,000 New Westdents

  13.75 Acres of New Parks and Open Spaces

  14,003 ocial Housing Units

  6-6,000 New Yells

#### Slide 19: Money saved from afficient building policies

Barriers - Actions of other orders of govt conflict with what's best for cities, planet. We need their support

Slide 20: Global investments in Transit

the Mayor's Council Fian was costed at \$7.58 in 2015. This number has been updated but I'm not sure if it's been released to the public (mayor may know this number and be can use it if he has it on hand).

#### Slide 21: KM Pipeline overview

#### SINFO 22: FOSSIL FUEL INDUSTRY PUSHBACK

- 2: FOSSEE UPELINDUSTRY PUSHBACK
  Natural gas industry have pushed back and campaigned against us
  They have bit the sensitive topic of afforcability and have created misconceptions like the \$20 dollar hamburger; higher haveings costs, more expenses for restaurants, not allowed gas lifegraces etc.

  As a city, we didn't get in front of link and make the plan clear to the everyday person what this plan meant for them—and now we are having to like on the default.
- on the defense

  Read for better communication ecross chies worldwide on necessity of transitioning to 100% renewables Natural Gaz is not good enough
- Our version of push back from coal industry

#### Alide 23: FF Pushback headlines

#### Stide 24: Public Awarenness and Consultation

#### fille 25: Local support for RCS is high

- 25: Local support for RCS is high

  We have like it is execut support (72% of residents, 62% of invines) for 100kME as an ambitious, progressive step forward, and

  There is lived support for the zero-emissions halding plan (70% of residents, 66% of business)

  Achievability—we have to lead by exemple continuously and show successes along the way.

  Costs: of living afferialistics, electric vehicles, business visibility, atc.

  Choice emphasize residents/thoulents are not being coerced to along.

  Live everaces of types of ren everale energy solar (62%), wind (55%), hydroclectric ((180%), tidal (12%), renewable misteral gas:

  (155).

  At just dictions who have gone 1000kME feed pushback its some way from assablished visibles. Where gales to public acceptance did purchitough, a few tried and type vision partnership with business, affendability, chelice, climate adaptation. Representation as a 'global feeder' was less relevant. New messaget way it local and relevant to peoples deep these.

#### Slide 26: Resilient City

- to nestinal cities along with Sydnny
  Chief restlience officer

  Chief restlience officer

  broaden our gase, tayonsi just climate mitigation, beyone climate adaptation, and foot at Dubbing a resilient city

  Cor ability to mislembe risk, weather the effects, and besone book from present and fedure challenges not just in our physical infrastructure, but

our social and economic structures as well

- our success and experience structures as well.

  This picture is of our eliaswells purrounds also hexteres of woodland park in the middle of our city part of what makes Vencouver as special.

  The snawell is one of several areas in the city prome to Bedding during king tide events.

  As climato change causes sea levels to rise, there will be more. Baling a coastal city, Vancouver has to adopt to this

- illide 22: See level rise

  The results show that there is significant risk of a large magnitude flood in the Lower Mainland, and that the risk is projected to worsen over the next 85 years, both in terms of Bood frequency and site, liecture of use level rise and other projected impacts of climate change.

  If a major Frazer River or coastal fixed were to occur between new and 2100, it would trigger losses estimated at \$20 to 30 billion, which would be the largest disaster in Canadian history."

  Frazer Basin Countil

  Decret Mainland Flood Management Strategy, 2014

  Ohtp://www.frazerbasin.bc.ce/water, flood hieri.

  PHOTO: DAVID LAM PARK DURING KING TIDE, EARLY 2017

#### Closing - if cities have the tools we can adapt and thrive

Stude 29: Partnerships

REST: EASTIVE: partnership between provincial gov, RC Hydro, Fraser Belin Council, academic Institutions, regional governments, and over 100 communities/businesses (Institution us): works to provide rest information on IV concerning, dispal myths, and increase update

Stide 30: Passive house - Sheens

SIME 32: COT EMISSIONS BY 80-100% BY MID-CENTURY

Sikke 33-34: Housing affordalitiy/Equality

#### Stide 35-36: A city of reconcillation

- Silds 37:

  Healthy City and Economic Action Strategies look at healthfer people, healthfer places, and a healthfer planet shrough social equity, housing, and creating a city where everyone can thrive.

  Vancouver has what it takes to prepare for the effects of climate change, and that the benefits of that preparation will be accessible to all our residents.

  Silds 35 Thank you

### Mayor Hepner speaks

Mayor Moore then invites other mayors to say one or two sentences about what "Vote Yes!" means for their communities

- Mayor Cote (New Westminster)
- Mayor Froese (Langley Township)
- Mayor Schaffer (Langley City)
- Maria Harris (Electoral Area A)
- Clr Craig Cameron (West Van)

Backdrop: Infographic of benefits (with new "Vote Yes!" logo)

### 10:50 a.m.

Mayor Moore invites guest to get out their mobiles and pledge their vote Backdrop: Vote Yes for Better Transit pledge page

Event wraps up

Backdrop: New "Vote Yes!" logo

Media availability / interviews

From: "Caley, Braeden"

To: "Gregor Robertson" < robertsongregor@gmail.com>

Date: 2/2/2015 7:53:21 AM

Subject: Re: Tomorrow

Josh and I are on a train passing through commercial. Getting off here to try to catch you

On Feb 2, 2015, at 3:00 AM, Gregor Robertson < robertsongregor@gmail.com > wrote:

B, I'm shooting for the 7:45 skytrain at Main St. Station. I want to get there a bit early to check in with Hepner before the media breakfast thing. Will let Josh know too, maybe he's on the same train.

G

On Feb 1, 2015, at 6:22 PM, Caley, Braeden < Braeden.Caley@vancouver.ca > wrote:

G, here's our run of show as it stands tomorrow. I'll be with you for the Surrey run - if there's somewhere we should meet on the way out then let me know (ie. Main St Stn at 740/745am?) - otherwise I will see you at the beginning in Surrey at Take Five Café, or meeting you at Surrey Central Stn.

----

### 8:30 a.m.

Mayors Robertson and Hepner arrive at Take Five for meet and greet chat

- \*Debbie live tweeting the entire morning
- \*Josh Berson still photos entire morning
- \*Thomas video of Waterfront event only

Invited media: Surrey Leader (Jeff Nagel); RedFM (Harjinder Thind); Vancity Buzz (Kenneth Chan)

### 9:10 a.m.

Mayors Robertson and Hepner walk to SkyTrain station Mayor Froese joins

Confirmed media: CKNW (Liza Yuzda and Charmaine DeSilva); CTV (contact: Scott Bills; reporter TBC)

9:15 a.m.

Mayors Robertson, Hepner and Froese travel to New Westminster SkyTrain Station

Get off train and meet Mayor Cote

Expected media: New West NewsLeader; Royal City Record

10 a.m. and 10:15 a.m.

Guests and media expected to arrive at Waterfront Station, in front of the West Coast Express doors

Backdrop: Mayors' Council logo

10:15 a.m.

Mayors arrive at Waterfront Station
Staging room available in West Coast Express office, if required

10:30 a.m.

Mayor Greg Moore opens, welcomes guests, introduces speakers Backdrop: New "Vote Yes!" logo

Mayor Robertson speaks

Mayor Hepner speaks

Mayor Moore then invites other mayors to say one or two sentences about what "Vote Yes!" means for their communities

- Mayor Cote (New Westminster)
- Mayor Froese (Langley Township)
- Mayor Schaffer (Langley City)
- Maria Harris (Electoral Area A)
- Clr Craig Cameron (West Van)

Backdrop: Infographic of benefits (with new "Vote Yes!" logo)

10:50 a.m.

Mayor Moore invites guest to get out their mobiles and pledge their vote Backdrop: Vote Yes for Better Transit pledge page

Event wraps up

Backdrop: New "Vote Yes!" logo

Media availability / interviews

From: "Gregor Robertson" < robertsongregor@gmail.com>
To: "Louie, Raymond" < Raymond.Louie@vancouver.ca>

Date: 8/5/2017 12:21:31 AM

Subject: Re: Update on Socially Responsible Investing Pooled Fund from MFABC

s. 13(1)

s. 22(1)

Thanks, G

On Aug 4, 2017, at 12:51 PM, Louie, Raymond < Raymond.Louie@vancouver.ca > wrote:

OK and no . Given that Andrea is away I was going to wait until she got back. I think that I am seeing her tomorrow

R

From: Gregor Robertson [mailto:robertsongregor@gmail.com]

Sent: Thursday, August 03, 2017 12:32 PM

To: Louie, Raymond Cc: Kevin Quinlan

Subject: Re: Update on Socially Responsible Investing Pooled Fund from MFABC

Thanks for the forward, I'll check in with Sadhu about this when he returns from holidays next week.

s.13(1)

G

On Aug 2, 2017, at 1:42 PM, Louie, Raymond < Raymond.Louie@vancouver.ca > wrote:

Hey Gregor

s.13(1)

If we want to do this we should talk to Sadhu

Let me know

R

Acting Mayor Raymond Louie
Vice-Chair – Metro Vancouver Regional District

### Past President - Federation of Canadian Municipalities

p: 604-873-7243

e: raymond.louie@vancouver.ca

a: 453 W 12 Ave Vancouver, BC V5Y 1V4

www.vancouver.ca/ctyclerk/mayorcouncil/councillor/louie.htm

### Begin forwarded message:

From: Peter Urbanc < peter@mfa.bc.ca > Date: July 19, 2017 at 11:12:16 AM PDT

To: "CLRlouie@vancouver.ca" <CLRlouie@vancouver.ca>

Cc: "Malcolm Brodie - City of Richmond (<a href="mailto:mbrodie@richmond.ca">mbrodie@richmond.ca</a>,

"arichmond@cariboord.bc.ca" <arichmond@cariboord.bc.ca>

Subject: Update on Socially Responsible Investing Pooled Fund from MFABC

Dear Councillor Louis,

As a follow-up to your brief conversation with Mayor Brodie yesterday, I wanted to follow-up on MFABC's survey results which will help guide MFABC's decision to proceed (or not) in setting up an SRI pooled fund for use by local government in BC.

From May 4th to June 16th, we ran a survey for all municipalities and regional districts to gauge interest in the MFA creating an additional Socially Responsible Pooled (SRI) Investment Fund.

This survey was in response to several direct client requests and a UBCM resolution requesting that the MFA provide an investment option which did not invest in fossil fuel-related assets. Upon review, a broader "socially responsible" approach was deemed more reasonable and appropriate. With the assistance of Civic Info BC, a brief survey was designed and delivered to every Mayor, Chair, CAO, CFO, and MFA Member.

### SURVEY RESULTS SUMMARY

- 191 Local Governments received the survey
  - 106 responded 55% response rate
  - 43 interested/63 not interested
    - 23/43 interested and ok with suggested conditions of investment in such a fund
    - 18/43 interested but not ok with conditions
    - 2/43 interested but no answer about conditions
  - Respondents that were interested in an SRI fund were asked to provide an estimate of the amount they may be willing to invest
    - 18/43 provided dollar ranges as estimates
    - The range of possible investment amounts from these 18 Members totals \$42 \$110 million
    - o 25/43 would like more information about requirements before providing an estimate

If you remember our discussions at the AGM, we discussed how \$100 million demand, in aggregate from all local government, would be needed to consider starting a fund. This is because of the low interest rate environment and the need to defray additional expenses related to SRI (screening and others). At \$100 million in assets, we estimate that an SRI fund would cause a drag of about 0.15% to returns – therefore, as an broad indication, our bond fund is currently yielding about 1.5% net of fees so an SRI bond fund launched in the current interest rate environment could be expected to earn about 1.35%.

As a result, we need to ascertain with better certainty how much demand there is for such fund. Our initial followup calls with the largest potential users lead us to believe that the have about \$60 to \$70 million in firm demand. This analysis is particularly difficult because of the wide range of processes that took place o our survey: in many cases the response has come from a senior investment professional, CFO or CAO without much or any discussion with Council or Regional Boards. In other cases, the response involved a wholesome discussion between senior staff and all of or a subset of council/board. Finally, some responses have come directly from a Mayor with little discussion with senior staff. We knew this was a risk of the survey (not getting a unified voice form respondents) but the survey was only designed to get a first set of information to continue exploring the possibility of SRI investing.

In the case of the City of Vancouver, it appears that the survey was filled in by your most senior investment professional (Tim Leung) with consultation with Patrice Impey, your CFO. I would say the response is based mainly on Tim's professional approach to investing - the City of Vancouver's answer was that it was not interested in SRI investing at this time due to: 1) higher costs, 2) potentially lower investment returns and 3) locking in funds for 3 years. This type of response is not surprising and has been the most common among people who returned the survey.

Having said that, I would like to follow-up with you over the phone over the coming weeks to clarify any of my comments above and ensure that aspects of SRI investing that may be more broadly valuable to the City of Vancouver (might it fit into the Greenest City Action Plan 2020 for example?) are considered.

Kind regards,

Peter V. Urbanc Chief Administrative Officer Unit 217 - 3680 Uptown Boulevard, Victoria, BC V8Z 0B9 P: 250.419.4760 M: 250.208.8755 | Web: mfa.bc.ca

To: "Jang, Kerry" < Kerry. Jang@vancouver.ca>

"Magee, Michael" < michael.magee@vancouver.ca>

robertsongregor@gmail.com

Date: 2/12/2015 10:01:16 AM

Subject: S.13(1) and s.16(1)(a) & (b) confidential

S.13(1); s.16(1)(a) & (b); and s.17(1)

Kevin Quinlan

Director of Policy and Communications

Office of the Mayor City of Vancouver Office: 604.873.7232 Cell: 778.995.2264

Twitter @VanMayorsOffice

Facebook: http://www.facebook.com/VancouverMayorsOffice

Website: http://www.mayorofvancouver.ca/

Please consider the environment before printing this e-mail.

From: Jang, Kerry

Sent: Thursday, February 12, 2015 09:57 AM

To: Quinlan, Kevin; Magee, Michael; 'robertsongregor@gmail.com' <robertsongregor@gmail.com>

Subject: S.13(1) and s.16(1)(a) & (b) - confidential

S.13(1) and s.16(1)(a) & (b)

Kerry

From: Meggs, Geoff

Sent: Thursday, February 12, 2015 09:21 AM Pacific Standard Time

**To**: Impey, Patrice **Cc**: Jang, Kerry

Subject: S.13(1) and s.16(1)(a) & (b) confidential

Hi Patrice,

S.13(1) and s.16(1)(a) & (b) I've copied Kerry.

Geoff

Sent from my iPhone

On Feb 12, 2015, at 9:15 AM, Impey, Patrice < Patrice.Impey@vancouver.ca > wrote:

S.13(1); s.16(1)(a) & (b); and s.17(1)

### Patrice

From: Meggs, Geoff

Sent: Tuesday, February 10, 2015 12:47 PM

To: Impey, Patrice

Subject: S.13(1) and s.16(1)(a) & (b) - confidential

Importance: High

From: Jang, Kerry

Sent: Tuesday, February 10, 2015 10:31 AM

To: Meggs, Geoff

**Subject:** S.13(1) and s.16(1)(a) & (b) - confidential

Importance: High

From: Jang, Kerry

Sent: Friday, January 30, 2015 8:55 AM

To: Quinlan, Kevin; Magee, Michael; robertsongregor@gmail.com

**Subject:** S.13(1) and s.16(1)(a) & (b) - confidential

Importance: High

Hi Gregor, Mike, Kevin,

S.13(1); s.16(1)(a) & (b); and s.17(1)

Cheers, Kerry S.13(1); s.16(1)(a) & (b); and s.17(1) Sent: Tuesday, January 27, 2015 5:55 PM **To:** lang Kerry S.13(1); s.16(1)(a) & (b); and s.17(1) **Subject:** S.13(1) and s.16(1)(a) & (b) Hi Kerry, S.13(1); s.16(1)(a) & (b); and s.17(1)

To: "Gregor Robertson" <robertsongregor@gmail.com>

Robertson, G

Date: 2/27/2015 2:05:34 PM

Subject: Recording TTH script for Monday

### Hi G,

Do you have time this afternoon to record the BVM for Monday's TTH? I've got a revised script coming – Stratcom is asking for it. let me know what time works

### thanks

Kevin Quinlan Deputy Chief of Staff Office of the Mayor City of Vancouver Office: 604,873.7232 Cell: 778.995.2264

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From: "Girn, Naveen" <Naveen.Girn@vancouver.ca>

To: "Seguin, Nicole" < Nicole, Seguin@vancouver.ca>

robertsongregor@gmail.com

Date: 10/21/2015 3:53:43 PM

Subject: REDFM Radio Interview 8:30am-8:45am

### Hi Gregor,

Here is a quick reminder about your interview tomorrow morning with Harjinder Thind on REDFM Radio. The phone number to call at 8:30am is 604 - 591 9311.

Originally the interview topic was the Viaducts. However, since that decision is still in the process of being made, we decided to focus mostly on the federal election.

Below are the questions for tomorrow's interview:

- 1) With the recent Federal Elections, what is the impact on Vancouver?
- 2) What opportunities does this provide for the city in terms of transportation, Affordable Housing and the environment?
- 3) Do you feel bicycles should be registered/licensed just like motor vehicles in Vancouver?

The interview is 10 minutes long.

Please call me if you have any questions.

Naveen 604-715-7374

Naveen Girn
Office of the Mayor | City of Vancouver
453 West 12<sup>th</sup> Avenue Vancouver, BC | V5Y 1V4

c: 604.715.7374

e: naveen.girn@vancouver.ca

From: "Deal, Heather" < Heather. Deal@vancouver.ca>

To: "Quinlan, Kevin" < Kevin. Quinlan@vancouver.ca>

"Gregor Robertson" < robertsongregor@gmail.com>

Date: 2/1/2017 12:45:02 PM

Subject: Small biz support

Attachments: Initiatives - 2017 Feb.docx

ATT00001.htm

Hey guys just got this update on small biz initiatives - thought you might want to see it.

Н

Sent from my iPhone

Begin forwarded message:

From: "Vaisbord, Peter" < peter.vaisbord@vancouver.ca >

Date: February 1, 2017 at 12:12:35 PM PST

To: "Deal, Heather" < Heather. Deal@vancouver.ca > Cc: "Pecarski, Randy" < randy.pecarski@vancouver.ca >

Subject: Current Initiatives

Heather – following up with a one-page summary of small business/retail related initiatives current to Feb 2017. Hope this is what you needed.

Peter

Peter Vaisbord

PETER VAISBORD, COORDINATOR
BIA PROGRAM /BUSINESS DISTRICT INITIATIVES
CITY OF VANCOUVER

T: 604.871.6304 F: 604.873,7898 E: <u>PETER.VAISBORD@VANCOUVER.CA</u>

### Small Business /Retail Initiatives - Current to February 2017

- Consultant Study Retail Trends, Issues and Drivers
  - O Analyze factors affecting retail change City-wide recommend policy
  - o Focus on key neighbourhoods Main St., Commercial Dr., Denman St., South Granville, Chinatown
  - Recommend indicators for an ongoing retail 'report card'
  - o Timeline Request for Quotations (RFQ) released. Completion mid-2017.
- Commercial Renovation Centre (CRC)
  - Official launch of CRC will be this week Feb 2. (Pilot launched Oct/16)
  - o Focus is on 'novice' small business applicants without professionals currently 35 applicants in various stages of permitting
- Digital Strategy on-line 'Guides'
  - 'Guides' will be one stop shop, easy-to-digest portals on various subjects adopts approach on City of Boston website www.Boston.gov
  - 'Business Guide' will be the pilot guide (completion Q2 2017)
    - all City business-related services and requirements
    - directions to services and information provided by outside orgs, agencies & resources e.g. BizPal, Sml. Bus. BC, VEC, Bd. of Trade
  - o Text-light, graphics-led outlines, with links to contacts /detailed information where needed.
- BizMap refresh
  - o Proposed new web-based digital platform 10 BIA participants currently
  - o Up-to-date statistics on BIA districts / neighbourhood market areas
  - Advanced functionality: to compare districts and historical; search function; display charts, graphs; future Open Data connection
  - March 2017 Innovation Fund application to Council for approval (BIAs cost share)
- DTES Economic Development Strategy Phase II
  - o Barriers to small business; LOCO BC to research drivers of retail affordability/supply
  - Pursue opportunities to utilize City-owned spaces (57 retail units currently in play via partnership with BC Housing)
  - RFQ Historic Neighbourhood Businesses Study
    - Address displacement of veteran businesses in Chinatown, Oppenheimer, Strathcona engage residents, businesses, others
    - Review SF Legacy Business Program for local applicability
  - Chinatown Econ. Revitalization Update / Development Policies Process
    - Possible changes to development policies and regulations to better support Chinatown character
  - Railtown retain existing office /industrial uses; new zoning definition 'creative manufacturing' to increase flexibility and retain existing building stock (deny the flexibility of use in new construction).
- Grandview-Woodland Community Plan Implementation
  - o Consider laneway retail, esp. at Commercial-Broadway Hub

- Encourage small-scale retail 'Local-serving Retail Zone': legitimize non-conforming uses, esp. Victoria Drive (10 lots); open houses held)
- $_{\odot}$  Explore methods to regulate formula (chain) retail, e.g. San Francisco
- Initiatives in Community Plan areas may have applicability city-wide.

To: "Gregor Robertson" < robertsongregor@gmail.com>

Date: 5/27/2015 5:41:10 PM

Subject: tweets

Time to vote #yesfortransit. Take your ballot to an Elections BC service office before Friday at 8pm <a href="http://www.elections.bc.ca/plebiscite/where.html">http://www.elections.bc.ca/plebiscite/where.html</a>

Remind friends + family to vote #yesfortransit. Ballots must be dropped off at a service office by Friday 8pm! <a href="http://www.elections.bc.ca/plebiscite/where.html">http://www.elections.bc.ca/plebiscite/where.html</a>

Kevin Quinlan Deputy Chief of Staff Office of the Mayor City of Vancouver Office: 604.873.7232 Cell: 778.995.2264

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Website: <a href="http://www.mayorofvancouver.ca/">http://www.mayorofvancouver.ca/</a>

To: "Gregor Robertson" < robertsongregor@gmail.com>

Date: 7/8/2015 11:35:07 AM

Subject: tweets

Motion to make #Vancouver #LivingWage employer passes unanimously! Thanks to everyone who spoke up + came out to support #vanpoli

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Website: <a href="http://www.mayorofvancouver.ca/">http://www.mayorofvancouver.ca/</a>

From: "Stevenson, Tim" < Tim. Stevenson@vancouver.ca>

To: <a href="mailto:robertsongregor@gmail.com">robertsongregor@gmail.com</a>

Date: 11/12/2015 2:56:15 PM

Subject: Update

Hi Gregor,

Trust your trip to China went well.

Just a couple of things following our meeting over a week ago.

s.22(1)

## s.13(1) and s.16(1)(a) & (b)

Thanks, see you soon when you're back. Tim.

Sent from my iPhone

To: "Gregor Robertson" < robertsongregor@gmail.com>

"Caley, Braeden \(braeden.caley@vancouver.ca\)" < braeden.caley@vancouver.ca>

Date: 10/6/2015 2:09:02 PM

Subject: viaducts tweets

In 2 weeks #vanpoli council makes decision on viaducts. Removing = more park space, affordable housing. details here <a href="http://vancouver.ca/home-property-development/viaducts-study.aspx">http://vancouver.ca/home-property-development/viaducts-study.aspx</a>

I had doubts about #viaducts removal 4 years ago. But staff have studied extensively. Connecting Georgia with Pacific = car access maintained

Keeping viaducts = not \$0. In earthquake, they'd collapse onto skytrain. Estimated \$65 million to seismic upgrade. #vanpoli

Viaducts leftover from a freeway never built. Major city-building opportunity to reconnect Chinatown/Strath w False Creek. #vanpoli

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From: "Honrado, Lara" < Lara. Honrado@vancouver.ca>

To: "Robertson, G" < G. Robertson@vancouver.ca>

robertsongregor@gmail.com

Date: 6/18/2014 9:23:22 AM

Subject: Zhongwen greetings for CCBC

I will print this out and also format along with the bullet points I sent you earlier.

## Liú-fēi zŏng-lĭng-shì, Gè-wèi-péng-yŏu, Gèwèi-lái bīn, dà-jiā - xìawŭ -hǎo!

(Ambassador LIU Fei, honoured friends and guests, good afternoon everyone)

## Wŏ-hěn gāo-xìng jiàn-dào nĭ men.

(happy to be here with you today)

Toast:

## Wèi wŏménde vŏu-vì gān-bēi! Wèi wŏménde hé-zuò gān-bēi!

## xiè xiè dà jiā!!

Lara Honrado Director, Community Relations Office of the Mayor, City of Vancouver

T: 604.417.2171 Twitter @VanMayorsOffice Sina Weibo @罗品信Gregor Instagram @VanMayorsOffice

Facebook: <a href="http://www.facebook.com/VancouverMayorsOffice">http://www.facebook.com/VancouverMayorsOffice</a>

Website: http://www.mayorofvancouver.ca/

To: "Robertson, G" < G.Robertson@vancouver.ca>

robertsongregor@gmail.com

Date: 2/26/2015 3:55:08 PM Subject: 5 minutes until global

Kevin Quinlan
Director of Policy and Communications
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City of Vancouver

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Website: http://www.mayorofvancouver.ca/

Please consider the environment before printing this e-mail.

From: "O'Neil, Shea" <shea.oneil@vancouver.ca>

To: "Gregor Robertson" < robertsongregor@gmail.com>

"Robertson, G" < G.Robertson@vancouver.ca>

Date: 9/11/2017 7:42:02 PM Subject: RE: Sydney ppt gameplan

Attachments: Mayor Robertson Keynote - Sydney (final).pptx

Updated version! I will also add to the Dropbox which both you and Naveen have access to.

Let me know if you have any last minute changes over the next 2 hours!

Shea O'Neil Executive Assistant to the Mayor Office of the Mayor, City of Vancouver t 604-873-7661 c 604-562-7079

Twitter @VanMayorsOffice

Facebook: http://www.facebook.com/VancouverMayorsOffice

Website: http://www.mayorofvancouver.ca/

----Original Message-----

From: Gregor Robertson [mailto:robertsongregor@gmail.com]

Sent: Monday, September 11, 2017 10:28 AM To: O'Neil, Shea; Girn, Naveen; Robb, Katie

Subject: Sydney ppt gameplan

Howdy Shea,

Here's the ideal run of show. I don't know what work might have been done on any slide notes, that was mentioned with the last 16-slide version but I didn't see any related notes. I don't need any now, just a big boost to the ppt!

Here are the sections and details for each slide:

Opening: (4 slides total) (Theme: basic info, context)

- Current slide 1
- add new FN slide (powerful FN art pic, AR uses a carving one in hers)
- add two new slides with sweet Vancouver pics and:
- -- basic metro info (2.5M pop, area stats)
- -- short list of honours (most liveable, leading economy, tech ecosystem, most multicultural pop info)

Greenest: (6)

- current slides 3, 4, 5, 6, 7

- add new GC slide that has the colourful graphic chart with all the goal areas. Put it between current slides 3 and 4. AR usually has it in her decks.

Renewable: (3-4)

- current slide 8
- add new slide with 31% of the way and if possible, split between buildings and transpo
- new slide or 2 with simple overview of ZEB basics. Timeline of regulations, uptake, etc.

Opportunity: (5)

(Theme: big wins are happening, we have momentum in cities)

- add new slide with Transpo 50%+ out of cars success story
- add new slide with green jobs success stats Viaducts
- current slide 2
- new slide of future post-viaduct visual rendering
- new slide on ZEB's saving \$ life cycle affordability boost

Barriers: (9-11)

(Theme: Actions of other orders of govt conflict with what's best for cities, planet. We need their support)

- add new slide with major transit project spending global cities (used in Transit Referendum materials)
- add new slide(s) with KM pipeline overview. Ideally include graphic of GHG's of KM vs COV annual emissions
- slides 10-13 ( with fossil fuel pushback
- current slide 15 sea wall/Resilient
- add new slide: study results with \$10bn cost of sea level rise
- if possible, add new slide with our BC climate disasters (Mtn Pine Beetle, forest fires/smog), flooding, etc.

Close: (5-7)

(Theme: If cities have the tools we can adapt and thrive)

- current slide 14 or one with better passivehouse (tower?) and EV pics!
- add new slide of CNCA overview incl the map with member cities and basic goal of 80-100%

(Theme: all this must connect to Inclusive, circular economy

- add new slide(s) that highlight work on affordability, Reconciliation, equality, social resilience if possible (3 max)
- current slide 16 of garden scene
- Add final new super glam slide of Van (aerial) with Thank you!

That should do it.

I count 32-37 possible slides. Definitely no more than that. 32 is lots unless the additionals are really helpful and riveting.

Sorry about the last minute, crazy pace lately!

Keep us posted on progress through the day. We're out of commission for the next 4 hours.

Ideally you can send an updated version with as many of these additions/changes as possible by 4pm your time latest.

Maybe we need a few final tweaks then that can get done before you wrap for the day? And then we're done and can deal with loading it up in advance here and me doing final notes to accompany!

Thanks sooooo much, G





## 3rd



3rd

Most Liveable City in the World The Economist Startup Ecosystem in Canada Startup Genome Greenest City in the World Siemens

First in North America Economist Global Livability Index

Most Sustainable City
in North America
Arcadis Sustainable Cities

First in North America Mercer Quality of Life Survey

Most Walkable City in Canada Walk Score





"Vancouver will be the greenest city in the world by 2020"



3 HIGH-LEVEL OBJECTIVES

10 GOAL AREAS TARGET METRICS

#### GREENEST CITY FRAMEWORK

Green Buildings ZERO CARBON Green Transportation Climate \_ighter Footprint ZERO Zero Waste WASTE П Access to Nature Clean Water HEALTHY **ECOSYSTEMS** Local Food Clean Air

3 high-level objectives

**10** goal areas



#### COMMUNITY ENGAGEMENT BUILT THE GREENEST CITY



#### GREENEST CITY SUCCESSES



#### GREENEST CITY SUCCESSES







### RENEWABLE CITY STRATEGY (2050)

2030 target

-50% GHG

2050 targets

100% RE

-80% GHG

IMPLEMENTATION PLAN

- LATE 2017 -

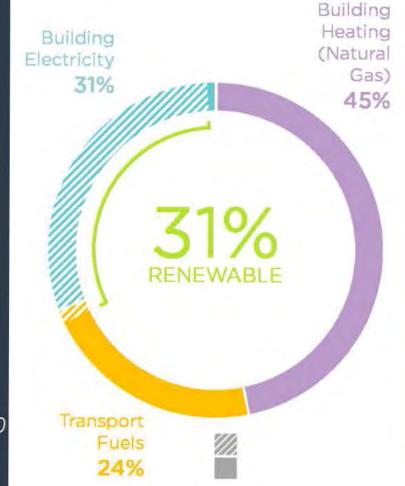




#### WE CAN DO THIS.

31% of Vancouver's energy is already renewable.

Energy used in Vancouver in 20



#### ZERO EMISSION BUILDING PLAN

**NEW BUILDINGS**Focus of initial action

LIMITS, LEADERSHIP, TOOLS, CAPACITY Plan components







#### TRANSPORTATION SUCCESSES

since 2007

-32%

vehicle km driven per capita trips made by walking, cycling, and transit

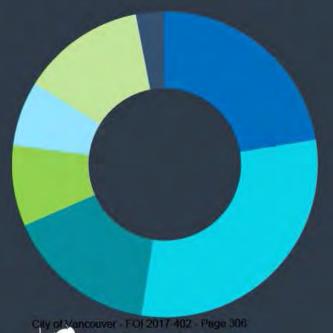
50%

Greenest City 2020 transportation target achieved 4 years ahead of schedule



# 25,000 green and local food jobs

in Vancouver



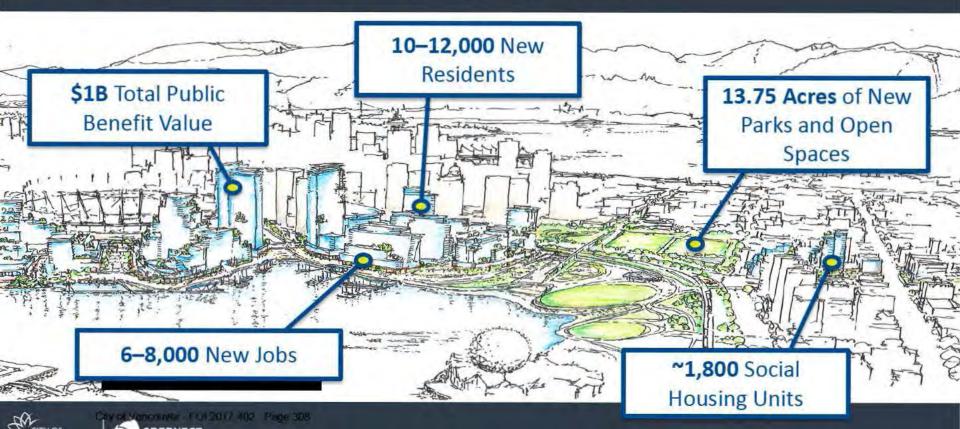
49% increase since 2010

- Green Building
- Local Food
- Clean Tech
- Sustainability Services
- Land/Water Remediation
- Green Infrastructure/Transportation
- Materials Management/Recycling

#### GREEN HISTORY: "NO HIGHWAY THROUGH THE CITY"



#### VIADUCTS REPLACEMENT PROJECT





## GLOBAL CITIES ARE PLANNING SIGNIFICANT INVESTMENTS IN RAPID TRANSIT

Competitive cities recognize that investment in rapid transit is key to accommodate growing population and foster economic growth

#### North America:

Seattle: \$18B

Toronto: \$50B

LA: \$30B

New York: \$33B

#### **Worldwide:**

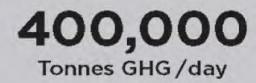
London: \$25B

Paris: \$30B

Singapore: \$25B



**7,150**Tonnes GHG/day





#### **TODAY**

City of Vancouver
City of Vancouver - FOI 2017-402 - Page 311



PROPOSED
Trans Mountain
Pipeline Expansion

Challenges with Zero Emission Buildings

## FOSSIL FUEL INDUSTRY PUSHBACK



hamburger would now cost \$65 to \$70 because the cost of natural gas would be so much higher" - City Councillor (opposition party)

#### Jordan Bateman: Vision Vancouver's naturalgas ban will cost residents thousands of dollars

Did you know Mayor Gregor Robertson and the City of Vancouver have implemented plans to start aggressively restricting natural gas in Vancouver?

The City of Vancouver is trying to hide its plans in multiple, misleading, and confusing policies.

Don't be fooled.



Vancouver begins controversial restrictions on natural gas

## **Energy battle heating up: FortisBC** complains as city phases out fossil fuels

#### LOCAL SUPPORT IS HIGH

#### for the Renewable City Strategy

Residents	72%
Businesses	67%

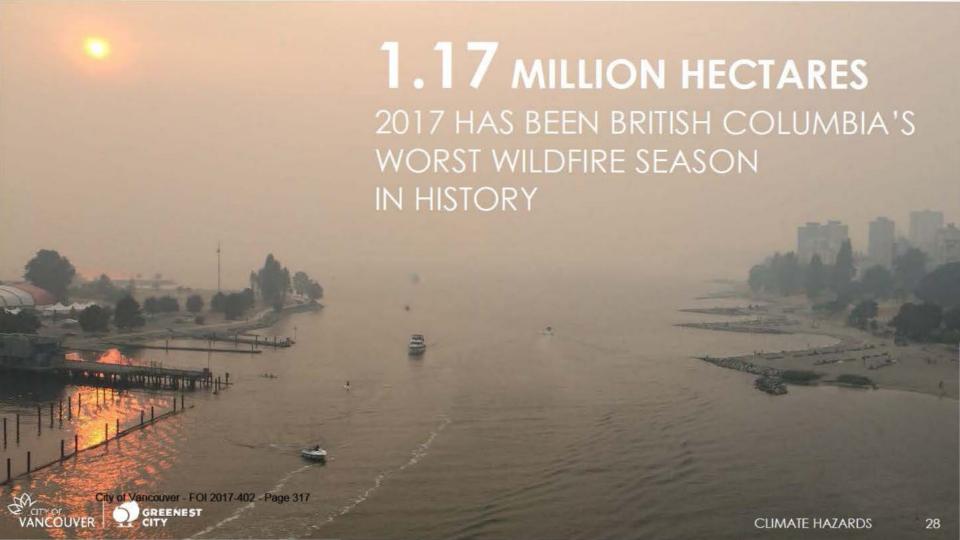
#### for the Zero Emission Building Plan

Residents	70%
Businesses	60%















#### CARBON NEUTRAL CITIES ALLIANCE



## CUT EMISSIONS BY 80-100% BY MID-

#### CENTURY

RIO DE JANEIRO







