

File No.: 04-1000-20-2018-173

August 29, 2018

s.22(1)

Dear s.22(1)

Re: Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")

I am responding to your request of March 20, 2018 for:

All of Michelle Collens's correspondence to and from any persons who use email addresses at the following domains:

1. @United2026.com,
2. @FIFA.com,
3. @canadasoccer.com, and
4. @concacaf.com.

Date Range: February 19, 2018 to March 16, 2018

All responsive records are attached. Some information in the records has been severed, (blacked out), under s.22(1) of the Act. You can read or download this section here: http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00

Under section 52 of the Act you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your request. The Act allows you 30 business days from the date you receive this notice to request a review by writing to: Office of the Information & Privacy Commissioner, info@oipc.bc.ca or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number assigned to your request (#04-1000-20-2018-173); 2) a copy of this letter; 3) a copy of your original request for information sent to the City of Vancouver; and 4) detailed reasons or grounds on which you are seeking the review.

Please do not hesitate to contact the Freedom of Information Office at foi@vancouver.ca if you have any questions.

Yours truly,

Cobi Falconer, FOI Case Manager, for

A handwritten signature in dark ink, appearing to read 'Cobi Falconer', written over a faint, larger signature that appears to be 'Barbara J. Van Fraassen'.

Barbara J. Van Fraassen, BA
Director, Access to Information & Privacy

Barbara.vanfraassen@vancouver.ca
453 W. 12th Avenue Vancouver BC V5Y 1V4
Phone: 604.873.7999
Fax: 604.873.7419

Encl.

:cf

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Office of the General Secretariat" <General.Secretariat@canadasoccer.com>](mailto:General.Secretariat@canadasoccer.com)

Date: 2/26/2018 7:11:03 PM

Subject: Airport Agreement - YVR

Attachments: 2026 FWC pages with modifications by VAA.pdf
FIFA 2026 - Letter re Airport Agreement.PDF

Hi Peter,

s.17(1), s.21(1)

The Airport has spent significant time working through all the options and have expressed commitment and support to the City and the United Bid Committee. In respect of the process, we are submitting these modifications to you in advance and wish direction on what next steps will be recognizing that the UBC and the CSA have requested fully compliant executed agreements.

Thanks,
Michelle

Michelle Collens

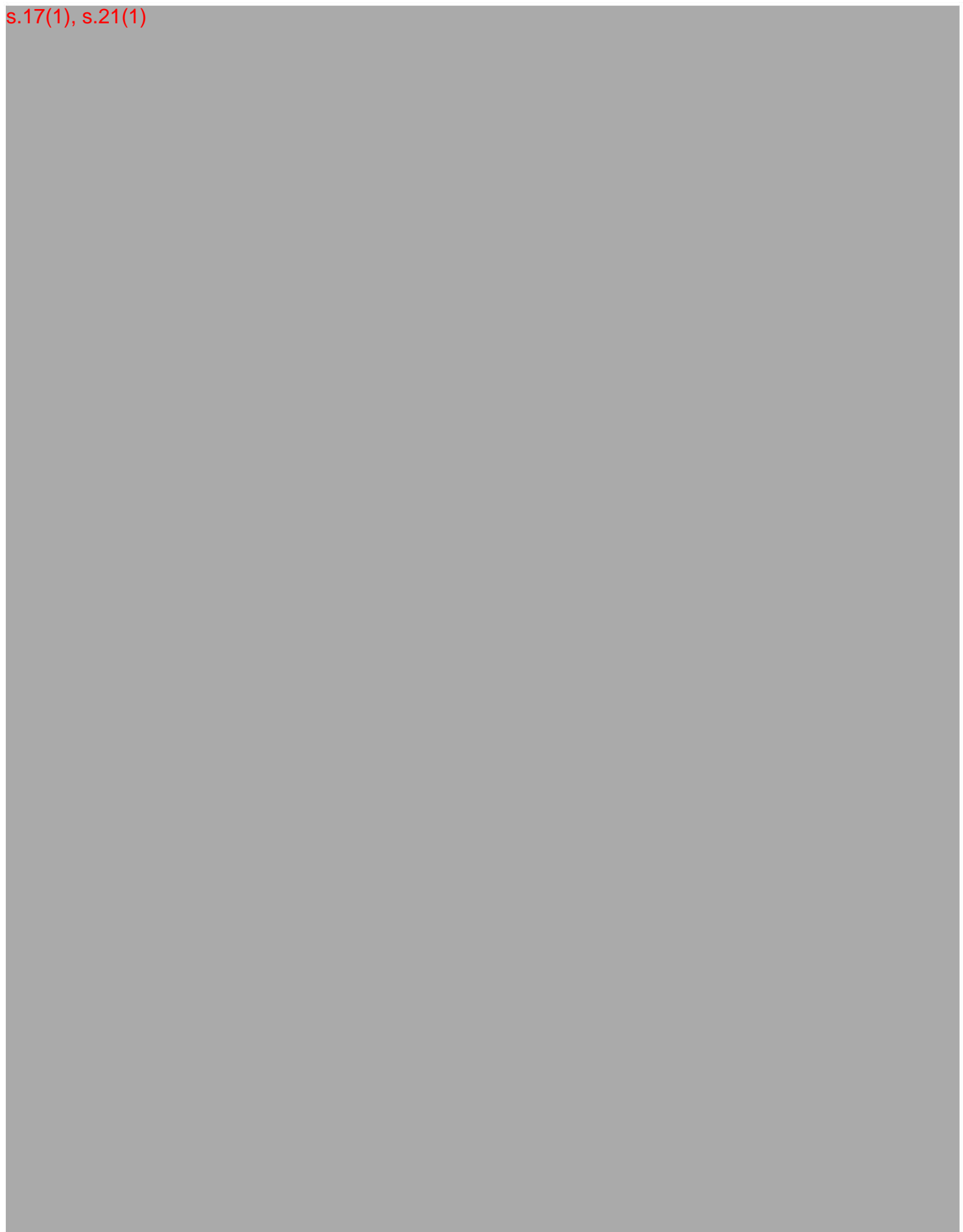
Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

s.17(1), s.21(1)

s.17(1), s.21(1)



s.17(1), s.21(1)

From: "Sandra Gage" <sgage@canadasoccer.com>
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Date: 3/13/2018 1:07:02 PM
Subject: Article

Hi there,

Just wanted to share this with you which I am sure you have seen:

<https://globalnews.ca/news/4080603/vancouver-fifa-world-cup-host-city/>

Is there a way to get out there about the actual revenue for the stadium which is provincially owned? Reality is that your province actually has the best opportunity for ROI given this revenue coming directly back. I am sure you guys have pushed that item with them but just wondered if it couldn't be shared somehow.

SG



Sandra Gage
Chief Marketing Officer | Chef du marketing
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From: "Peter Montopoli" <pmontopoli@canadasoccer.com>

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Date: 3/13/2018 1:07:12 PM

Subject: B.C. may pull Vancouver as a potential FIFA World Cup host city | Globalnews.ca



Peter Montopoli

General Secretary | Secrétaire-général

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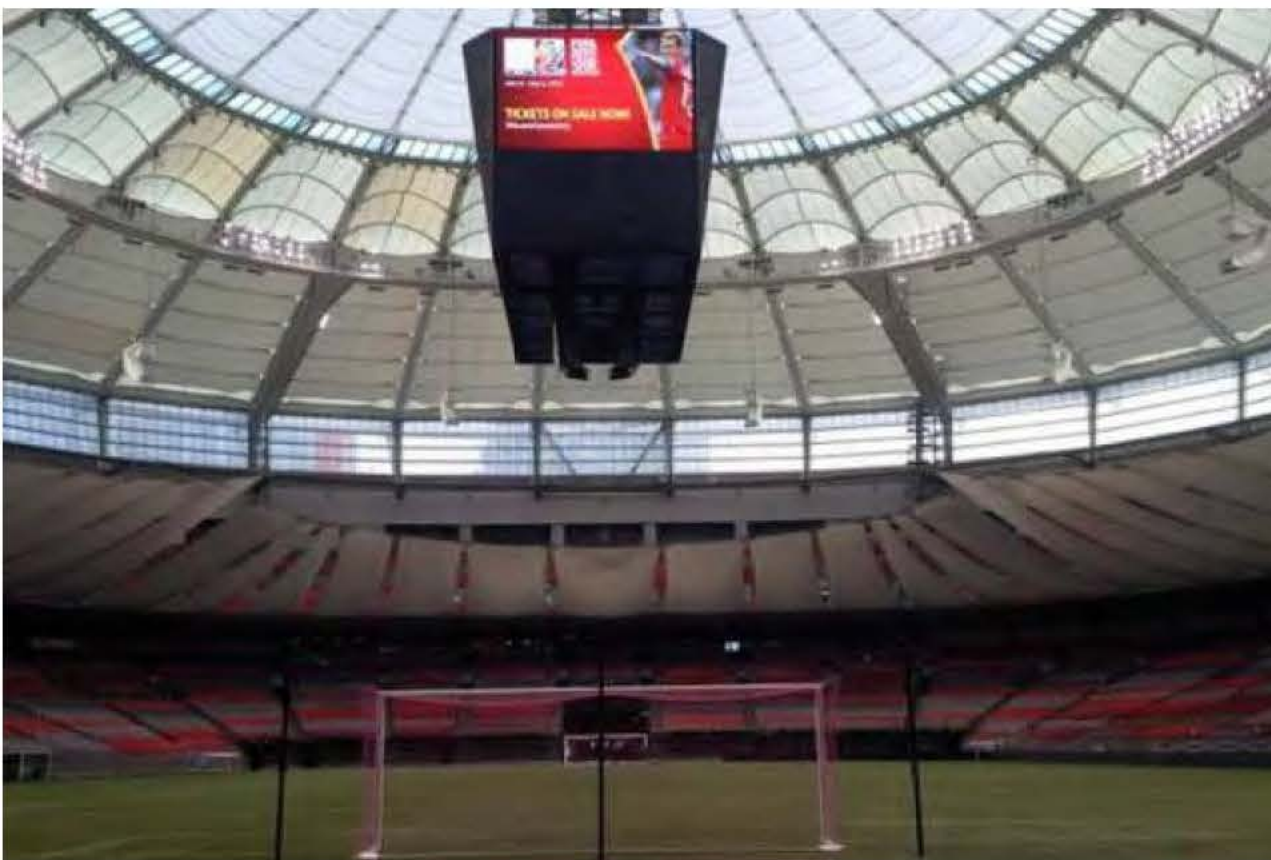
canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

<https://globalnews.ca/news/4080603/vancouver-fifa-world-cup-host-city/>

B.C. may pull Vancouver as a potential FIFA World Cup host city

[Richard Zussman](#)



BC Place played host to the final of the FIFA Women's World Cup in 2015.
@FIFAWWC, Twitter

The provincial government is considering pulling support for Vancouver as a potential host for games in the 2026 men's FIFA World Cup.

BC Place Stadium is one of the potential locations to host soccer games if the unified North America bid wins the right to host.

WATCH HERE: Successful 2026 World Cup bid would be boost to

Canada's economy



"B.C is taking a look at the opportunity. It is a great opportunity as we know. But it also comes with potential risks. We are going to make the decision that is in the best interest of taxpayers," said Tourism and Sport Minister Lisa Beare.

"We are still in contact with the bid committee."

But BC Liberal MLA Jas Johal said he has been told that B.C. has backed away entirely. What the government needs to sign on to is a stadium agreement for the provincially-operated BC Place.

"It's a tremendous opportunity for exposure, not just for British Columbia, but for dollars for our tour operators and hotels," said Johal.

"It's concerning because there have been many months, even years put into this." On Tuesday, the federal government committed \$5 million to support Canada's part of the unified bid. Canada, Mexico and the U.S. are up against Morocco to host the men's soccer showcase.

Their bid books go to FIFA at the end of the week with a decision to be made at the FIFA congress on June 13.

READ MORE: [Federal government officially throws support behind unified 2026 World Cup bid](#)

The potential costs for British Columbia include the use of BC Place, the conversion of the field to natural grass as well as potential policing and security costs.


The unified bid plan calls for 10 matches in each of Canada and Mexico. Another 60 games would be held in the U.S. in the new-expanded 48-team tournament format.

The tournament would have 80 games in total.

Beare would not say whether B.C. missed a deadline, or what the deadline is for Vancouver to be included in the official bid book. Edmonton, Montreal and Toronto are all expected to put themselves forward as potential host cities.

"This is, of course, something fans will be looking forward to, but we have to be looking at all the opportunities surrounding it and all the risks surrounding it,"

Editor's Picks

	
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From: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

Date: 3/12/2018 10:28:05 AM

Subject: s.16(1)

Attachments:

Michelle, please find s.16(1)

Thank you.



Peter Montopoli

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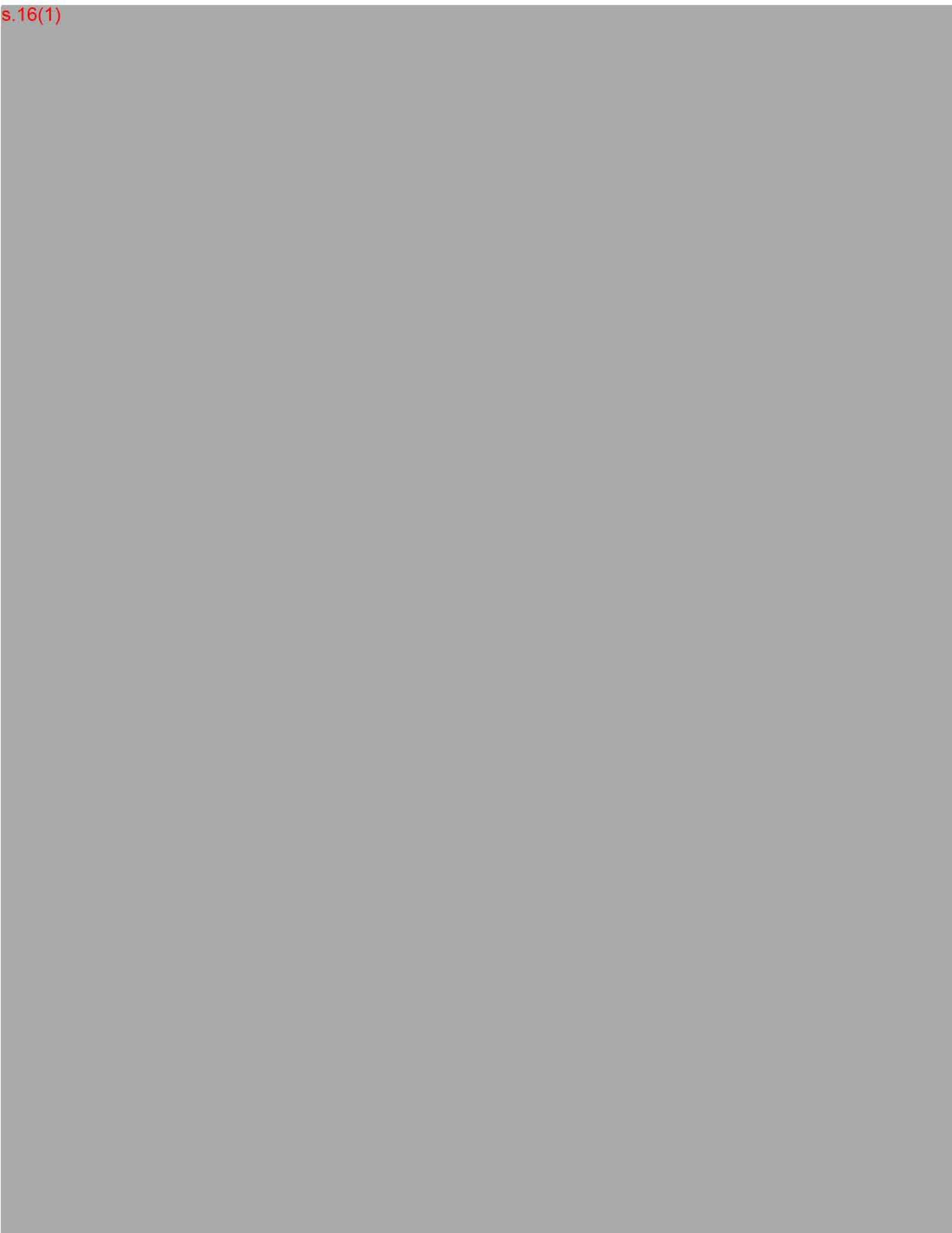














































1

2

3









From: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)
To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
Date: 3/13/2018 2:47:11 PM
Subject: FW: 2026 Federal Government Guarantee's

Michelle, a quick summary of improvements for 2026 in comparison to 2015. Hoping this helps.



Peter Montopoli

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From: Peter Montopoli
Sent: March-13-18 5:40 PM
To: 'sandra.carroll@gov.bc.ca'
Subject: 2026 Federal Government Guarantee's

Sandra, once again always a pleasure to speak.

As per your request, please find below a quick snapshot of enhancements for the 2026 FIFA World Cup Federal Government Guarantee's in relation to FIFA Women's World Cup in 2015. I'm optimistic that this will be helpful.

- Gov't of Canada did NOT provide guarantees for 2015 they identified them as Gov't mandates - less impactful and enforceable,
- s.21(1)
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- For 2026, workers rights are addressed (not included in 2015),
- Waivers and indemnity addressed for 2026 not in 2015,
- Commercial protection addressed for 2026,
- s.21(1)
- Minister of Justice legal opinion provided for 2026, not in 2015,
- Each guarantee exclusively signed off by the respective Minister as opposed to the one mandate document (less substance) of 2015.



Peter Montopoli

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From: ["Sandra Gage" <sgage@canadasoccer.com>](mailto:sgage@canadasoccer.com)
To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
Date: 3/14/2018 3:58:57 PM
Subject: FW: Statement on FIFA from Mayor Robertson

From: Richard Scott
Sent: March-14-18 6:38 PM
To: Sandra Gage <sgage@canadasoccer.com>; Peter Montopoli <pmontopoli@canadasoccer.com>
Cc: Brad Fougere <bfougere@canadasoccer.com>
Subject: FW: Statement on FIFA from Mayor Robertson

Hi Sandra, Peter,

Request from Canadian Press / Neil Davidson

From: Davidson, Neil <neil.davidson@thecanadianpress.com>
Sent: 2018-03-14 6:35 PM
To: Richard Scott <rscott@canadasoccer.com>
Cc: Brad Fougere <bfougere@canadasoccer.com>
Subject: FW: Statement on FIFA from Mayor Robertson

Hoping to include some CSA comment from our story today on the Vancouver mayor's statement below and other reports re the World Cup bid. Please advise

Regards
Neil

NEIL DAVIDSON
SENIOR SPORTS WRITER

Direct: 416-507-2155
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Twitter: @NeilMDavidson
thecanadianpress.com

THE CANADIAN PRESS

Canada's trusted news leader

From: Walker, Alexa [<mailto:Alexa.Walker@vancouver.ca>]
Sent: March-14-18 6:29 PM
To: Davidson, Neil <neil.davidson@thecanadianpress.com>
Subject: Statement on FIFA from Mayor Robertson

Hello Neil,

As discussed on the phone, here's the statement from Mayor Robertson:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding. Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Thanks,

Alexa

Alexa Walker
Communications and Policy Specialist

Office of the Mayor | City of Vancouver
Office: 604.873.7161 | Cell: 604.346.9370
Mayorofvancouver.ca

From: "Sandra Gage" <sgage@canadasoccer.com>

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
"Ronna Bremer" <ronna.bremer@edmonton.ca>
"Mike \ (EDC\) Williams" <Mike.Williams@toronto.ca>
luc.denis@ville.montreal.qc.ca

Date: 3/12/2018 1:01:59 PM

Subject: Key Messages

Attachments: 18 03 11 Key Messages_Host City Document.docx

As per our call today, please find attached the key message document updated that provides general information and background on the United Bid as well as Canada specific commentary.

The media conference tomorrow is scheduled for 9amET at BMO Field and will feature the Minister of Sport and Persons with a Disabilities, Kirsty Duncan, Peter Montopoli and Councillor Mark Grimes from the City of Toronto. The Government of Canada will be issuing a media release and Canada Soccer will amplify but not issue its own release.

No one host city will be mentioned in isolation but as a collective. Our comments will certainly reference the legacy of the National Soccer Stadium given that is where the conference is being held and the fact that it hosted 2007 and 2014 FIFA events. We will also reference that the inclusion of our four Candidate Host Cities from Canada will be done on Thursday, March 15.

Please let me know if you have any questions. s.22(1) if you have any questions and I would ask that you share this document internally as appropriate.

Regards,
Sandra



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FACT SHEET
Canada Soccer/United Bid Committee
March 2018

Key Messages of the United 2026 Bid: Unity, Certainty, Opportunity.

- Our vision is simple: Together, we offer FIFA an unprecedented, *united* opportunity to stage the *new* 2026 FIFA World Cup™, with 48-teams and 80 matches, with a low risk operational *certainty* that is only exceeded by its *opportunity* to economically embellish and propel global football forward for years to come.
- There are three great nations in our bid: Canada, Mexico and the United States. Each of our nations has its own strengths and challenges – no country is perfect, nor should it pretend to be; but together we are stronger. Our unity sends a positive message to the world when it is needed most. That's good for football everywhere.
- We are neighbors with shared borders, cultures and values and we've never been more united than for this bid.
- We firmly believe and *trust* that FIFA and the 211 Member Associations will judge us, and our competitor, on the quality of our bids, not on the politics of the moment.
- Our bid is historic because it's three nations coming together for the first time ever - it's an unprecedented display of unity and a huge opportunity for global football to lead the world at a time when displays of unity are needed most.
- Canada, Mexico and the United States have hosted a total of 13 FIFA events (Men's, Women's, and Youth World Cups and the Confederations Cup), which is more than any other trio of geographically connected nations – and set attendance records for five of those events.
- It has been 32 years and seven FIFA World Cups™ have occurred since the last one was held in the Concacaf region in 1994 when the United States hosted.



United 2026: Canada

- Canada is the only G7 country in the world to have not hosted a FIFA World Cup.
- Canadian fans are regularly within the top ten of all FIFA member associations to attend the FIFA World Cup™ and were number one of non-participating member associations in 2014.
- Canada is a welcoming country with the highest proportion of foreign-born population of all G7 countries (20.6%). All three bidding nations have had immigration as a building block and this is our chance to say thank you to the world.
- Over a quarter of a million newcomers from around the world are welcomed to Canada annually representing close to 200 countries.
- Opportunity extends beyond matches with an eight year build up to the competition and a legacy that will include alignment of the Men’s National Team Program, creation of base camps, and infrastructure improvements.
- There are *four* Canadian Candidate Host Cities:
 - o Vancouver, BC
 - o Edmonton, AB
 - o Toronto, ON
 - o Montréal, QC
- Canada is ready to partner with our friends in Mexico and the United States and has a history of success in raising the bar for youth and women’s FIFA tournaments:
 - o FIFA Women’s World Cup Canada 2015™ (1.35M spectators/close to \$500M economic impact)
 - o FIFA U-20 Women’s World Cup Canada 2014
 - o FIFA U-20 Men’s World Cup Canada 2007
 - o FIFA U-19 Women’s World Championship Canada 2002 (47,000+ spectators at Final for largest attendance at a FIFA Youth Competition)
 - o FIFA World U-16 Championship Canada 1987
 - o Olympic Football Tournament Montréal 1976

Key facts: Matches & Format

- *Teams:* 48
- *Matches:* 80
- *Host Country Split:*



- US: 60 matches
- Mexico: 10 matches
- Canada: 10 matches

- *Format:*

- Group Stage: 16 groups of three teams will play each other—2 games for each team—top 2 teams from each group will proceed to knock out stage
- Round of 32: 16 matches to be played, winners proceed to next round
- Round of 16: 8 matches to be played, winners proceed to Quarterfinals
- Quarterfinals: 4 matches to be played, winners proceed to Semifinals
- Semifinals: 2 matches to be played – winner to the Finals
- Finals: 1 match, winner is the world champion
- Note: *(The two finalists will play 7 matches each – same # of matches as winner in current format)*

Bid Process

- Formal bid submission due on March 16, 2018.
- The FIFA Congress will vote to award the hosting rights in June 2018 at its annual FIFA Congress in Russia.
- From May 11 when the expedited process was approved until decision it will be only 13 months.

History and timeline

2017

- *April 10:* Canada, Mexico and United States announce joint bid for 2026 FIFA World Cup™
- *May 11:* FIFA Congress approval of expedited process for June 2018 decision
- *July:* Canada Soccer outreach to 9 potential host cities
- *August 11:* FIFA deadline for expression of interest to bid; United Bid and Morocco submit official expression of interest
- *September 5:* Submission of the RFI Documentation by potential Host Cities resulted in 6 Canadian cities providing their information (Vancouver, BC; Edmonton, AB; Winnipeg, MB; Hamilton, ON; Toronto, ON; Montreal, QC)
- *October 4:* Host City Candidates Announced which included four Candidate Host Cities in Canada based on Hamilton, ON and Winnipeg, MB removing themselves from the process
- *October 16:* Formal FIFA Official Host City documentation and agreements released
- *November 2017:* Candidate Host City meetings (Houston, Texas)

2018

- *January 19:* Host City Candidates submit hosting documents



- *February 15:* FIFA Legal Meeting with all Candidate Host Cities (Ottawa, ON)
- *March 15:* Candidate Host Cities to be included in the bid book are announced
- *March 16:* United Bid Committee submits bid to FIFA
- *June 12/13:* FIFA Congress decision

Note: Ongoing since the bid documents were received in October 2017, all levels of government have been engaged. Over the past 3 months weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expedited timeline established by FIFA.

Host City and stadium process

- Initial outreach: 45 Cities (August 15, 2017)
- Shortlist: 32 Cities (October 4, 2017)
- Final List: 20-25 (March 15, 2018)

Government Support

- 8 guarantees
- Declarations
- Vision statements

Bid Book/Hosting Strategy

- FIFA has issued specific/detailed guidance on what we need to include in our bid submission, including: specifications for stadiums, base camps, accommodation, transportation, health and medical, safety and security ... 24 sections in all.
- We will deliver hundreds of pages of templates and supplementary reports detailing the readiness of our infrastructure.
- Executive Summary will be provided in FIFA's official languages of English, French, Spanish and German, as well as Arabic, Chinese and Russian.
- Technical visit by FIFA will happen in April, 2018.
- Final presentation to FIFA Congress in June, 2018.

The strength of the United Bid is CERTAINTY, with resources, expertise, and infrastructure of the three host nations demonstrating UNITY to provide the best OPPORTUNITY for the 2026 FIFA World Cup™.

- *Facilities and Infrastructure*
 - o Stadiums



- Hotels
- Training Fields
- Airports
- Transport Systems
- IT&T, Broadcast Facilities
- *Staffing and Expertise*
 - All three MA's have extensive experience with FIFA Events and other major events
 - Volunteers: common practice with experienced resources
 - Professional staff ready to engage
- *Service*
 - Security – major event support at all levels of government
 - Transportation
 - Media Services
 - Immigration – event protocol and immigrations systems in place
 - Fan Services – best practices
 - Sustainability – social and environmental initiatives already in place to build an unparalleled legacy

Economic Impact

- Net economic impact is estimated at ~\$5.3B
 - USA ~ \$4.2B
 - CAN ~ \$560M
 - MEX ~ \$450M
- This translates into ~\$3.6B in net benefit for hosts
 - USA ~ \$3.0B
 - CAN ~ \$350M
 - MEX ~ \$220M
- Canada is expected to receive significant impact from non-traditional overnight visitors-driven by soccer interest- and will likely have lower security costs than the US or Mexico.

From: "Sandra Gage" <sgage@canadasoccer.com>

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Date: 3/14/2018 3:39:12 PM

Subject: Key Messages

Attachments: 18 03 14 Vancouver Messaging.docx

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.

Please let me know if you have any questions.

Thanks,
Sandra



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Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The City of Vancouver and Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such will not be

moving forward as a Candidate Host City.

s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of

Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

Date: 3/12/2018 11:15:47 AM

Subject: Messages

Michelle, in the event you wish to speak following the gov't call, I am available thank you Michelle.



Peter Montopoli

General Secretary | Secrétaire-général

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From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)
Date: 3/13/2018 1:53:08 PM
Subject: question period - media availability with Horgan

Reporter: [inaudible]

Horgan: I don't know how we can predict that. We haven't really begun any court proceedings that I'm aware of so I don't know if the costs are significant or not.

Reporter: On the FIFA bid, can you explain to us what's going on here? Has BC said that the province will not participate in a bid to have potential World Cup games in 2026 at BC Place?

Horgan: We haven't said that at all but we have been grappling with the proponents who want us to sign a blank cheque, a conditional agreement that could be changed by FIFA but not by us. I'd love to see soccer games at BC Place. I've said quite clearly to the proponents bring it on, let's bring soccer to Vancouver in 2026. But let's also ensure that the costs to taxpayers are not out of control. The federal government announced today they support the bid in principle but they didn't say anything about the cost of security, they didn't say anything about the indemnities that the province has to put in place, unlike other cities in Canada, because we own the stadium.

Reporter: [inaudible] what the deadline is? This bid is due on Friday. Vancouver would no doubt have to be in or out of that bid by Friday. So can you explain to us the deadline and what will ultimately [inaudible] that final decision?

Horgan: We've sent a draft submission to the proponents last week; didn't meet their expectations but I have a higher obligation than just being a soccer fan. I have a higher obligation than just wanting to see World Cup soccer in Vancouver. I have to make sure that taxpayers aren't on the hook for unknown costs at the whim of FIFA. I'm just not prepared to sign off on that and nor is the Minister of Finance. We're going to continue working with the proponent throughout the week but I think that they have to be responsible as well and understand that as much as we would love to see soccer coming to Vancouver, coming to BC, world class, not at any cost.

Reporter: [inaudible]

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Michael.Kuh@lw.com
To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Collens, Michelle <Michelle.Collens@vancouver.ca>)
pmontopoli@canadasoccer.com
Date: 3/1/2018 11:27:41 AM
Subject: RE: Airport Agreement - YVR

That works here. Thanks.

From: Collens, Michelle [mailto:Michelle.Collens@vancouver.ca]
Sent: Thursday, March 01, 2018 1:22 PM
To: Kuh, Michael (NY) <Michael.Kuh@lw.com>; pmontopoli@canadasoccer.com
Cc: don.hardman@unitedbid2026.com; jguest@canadasoccer.com; sreed@canadasoccer.com; Oehlschlager, Kelly <kelly.oehlschlager@vancouver.ca>; mleaver@kellysantini.com
Subject: RE: Airport Agreement - YVR

Hi Michael,

I have connected with YVR legal and their agreement lead, who are available at 2pm PST – which would be 5pm NYC time. Does that work?

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Michael.Kuh@lw.com [mailto:Michael.Kuh@lw.com]
Sent: Wednesday, February 28, 2018 7:47 PM
To: Collens, Michelle; pmontopoli@canadasoccer.com
Cc: don.hardman@unitedbid2026.com; jguest@canadasoccer.com; sreed@canadasoccer.com; Oehlschlager, Kelly; mleaver@kellysantini.com
Subject: RE: Airport Agreement - YVR

Michelle – Can we jump on a call tomorrow (Thursday) to talk through your proposed edits? We dealt with similar issues and concerns with US airports and I would like to walk you through how other airports handled. How is 2pm (NY time)?

From: Collens, Michelle [mailto:Michelle.Collens@vancouver.ca]
Sent: Wednesday, February 28, 2018 8:56 PM
To: Peter Montopoli <pmontopoli@canadasoccer.com>
Cc: Don Hardman <don.hardman@unitedbid2026.com>; Joe Guest <jguest@canadasoccer.com>; Steve Reed <sreed@canadasoccer.com>; Oehlschlager, Kelly <kelly.oehlschlager@vancouver.ca>; Kuh, Michael (NY) <Michael.Kuh@lw.com>; mleaver@kellysantini.com
Subject: RE: Airport Agreement - YVR

Thanks Peter.

We look forward to hearing from Michael and assisting YVR's legal (Dorothy) on next steps.

Thanks for the response.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Peter Montopoli [<mailto:pmontopoli@canadasoccer.com>]

Sent: Wednesday, February 28, 2018 11:55 AM

To: Collens, Michelle

Cc: Don Hardman; Joe Guest; Steve Reed; Oehlschlager, Kelly; Michael.Kuh@lw.com; mleaver@kellysantini.com

Subject: RE: Airport Agreement - YVR

Michelle, thank you for providing the YVR comments and modifications to the Airport Agreement (YVR).

s.21(1)

Look for Michael to advise on next steps.

Thanks.



Peter Montopoli

General Secretary | Secrétaire-général

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canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]

Sent: February-26-18 9:11 PM

To: Office of the General Secretariat

Cc: Peter Montopoli; Don Hardman; Joe Guest; Steve Reed; Oehlschlager, Kelly

Subject: Airport Agreement - YVR

Hi Peter,

s.21(1)

The Airport has spent significant time working through all the options and have expressed commitment and support to the City and the United Bid Committee. In respect of the process, we are submitting these modifications to you in advance and wish direction on what next steps will be recognizing that the UBC and the CSA have requested fully compliant executed agreements.

Thanks,
Michelle

Michelle Collens

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Latham & Watkins LLP



From: [<Peter Montopoli>](mailto:pmontopoli@canadasoccer.com)
To: [<Collens, Michelle>](mailto:Michelle.Collens@vancouver.ca)
Date: 3/1/2018 2:41:20 PM
Subject: RE: Airport Agreement - YVR

Michelle, can you call me back please. Thanks.



Peter Montopoli
General Secretary | Secrétaire-général
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Thanks Peter.

We look forward to hearing from Michael and assisting YVR's legal (Dorothy) on next steps.

Thanks for the response.

Michelle

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Senior Manager, Sport Hosting Vancouver
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From: "Peter Montopoli" <pmontopoli@canadasoccer.com>

To: "Ronna Bremer" <ronna.bremer@edmonton.ca>
"Collens, Michelle" <Michelle.Collens@vancouver.ca>
"Mike \ (EDC\) Williams" <Mike.Williams@toronto.ca>
luc.denis@ville.montreal.qc.ca
"Joe Guest" <jguest@canadasoccer.com>

Date: 2/22/2018 1:56:20 PM

Subject: RE: Blotter pushes Morocco bid

Ronna, thank you and yes we have seen this and we would interpret this to be to our benefit given recent history!

Happy to discuss with any of you. Thank you.



Peter Montopoli

General Secretary | Secrétaire-général

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From: Ronna Bremer [mailto:ronna.bremer@edmonton.ca]

Sent: February-22-18 3:37 PM

To: Collens, Michelle; Mike (EDC) Williams; luc.denis@ville.montreal.qc.ca; Peter Montopoli; Joe Guest; Don Hardman

Subject: Blotter pushes Morocco bid

Not sure if you saw this

<https://www.cbssports.com/soccer/news/former-fifa-boss-blatter-says-morocco-should-host-2026-world-cup-over-u-s/>

--



Ronna Bremer

DIRECTOR, PARTNERSHIPS & EVENT STRATEGY
COMMUNITY AND RECREATION FACILITIES | CITIZEN SERVICES

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780-405.6484 MOBILE

City of Edmonton
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From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Peter Montopoli" <pmontopoli@canadasoccer.com>
Date: 3/12/2018 9:54:22 AM
Subject: Re: City of Vancouver

I can appreciate the assistance. But unfortunately I'm not directly the Province, and with less than 24 hours on a Sunday I'm not sure they will find a common level of risk tolerance.

And the ability to connect with every minister and cabinet, and provide terms that are acceptable - this is an extreme challenge. I'm on the phone right now and trying to get a sense of where we are at.

Thanks,
Michelle

Sent from my iPhone

On Mar 12, 2018, at 9:40 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

This was meant to assist and support you, if you do not require any support from the UBC then I will leave it in your capable hands Michelle. I remind you that you are the only City without a stadium agreement in hand at the UBC!

<image002.png>

<image004.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

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canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]

Sent: March-12-18 12:37 PM

To: Peter Montopoli

Subject: Re: City of Vancouver

I have not heard from the Province yet this morning and have not heard if there are any changes that they will request of Michael Leaver to consider with their collateral agreement.

Your email below is contradictory, stating that we have a deadline of 12pm today, and a courier coming tomorrow.

Why do we have a deadline of 12pm and no other city has the same timeline?

Michelle

Sent from my iPhone

On Mar 12, 2018, at 8:29 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

Michelle, as per the note from the UBC of yesterday afternoon which outlined to the Province of BC that in order to be considered as part of the United 2026 Bid (UBC) to FIFA, BC Place are to provide an unaltered and duly executed original of the Stadium Agreement by today by 12 PST Monday, March 12th. In addition and as per our discussion of yesterday, the UBC are expecting the same from the City of Vancouver, an unaltered and duly executed original(s) of the Host City Agreement.

As the UBC are prepared to have a personal courier authorized by the UBC at your offices tomorrow to retrieve these documents, can you confirm the provision of these documents?

<image005.png>

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Peter Montopoli

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From: "Peter Montopoli" <pmontopoli@canadasoccer.com>
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Date: 3/12/2018 10:19:59 AM
Subject: RE: City of Vancouver

The GG's are forthcoming Michelle.



Peter Montopoli
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From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]
Sent: March-12-18 1:18 PM
To: Peter Montopoli
Subject: Re: City of Vancouver

I understand you have the gov guarantees from the Feds - I ask that you send those as soon as possible, as that is a critical part of the Province of BC's consideration. And also the deadline be extended to review those details.

Michelle

Sent from my iPhone

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From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]
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From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Don Hardman" <don.hardman@unitedbid2026.com>](mailto:don.hardman@unitedbid2026.com)
Date: 3/6/2018 2:58:02 PM
Subject: RE: document pick up

I can't speak for the Province or PavCo who manage the Stadium Agreement.

s.17(1)

We're standing by.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Don Hardman [mailto:don.hardman@unitedbid2026.com]
Sent: Tuesday, March 06, 2018 11:24 AM
To: Collens, Michelle
Subject: document pick up

Michelle –

Assuming an acceptable solution is presented by noon PT Wednesday, what is the timeline for physical signing of all remaining documents? Would all remaining Agreements – Host City, Stadium, Training Sites, Vision Statement – be signed and ready for pick up by 10am PT on Thursday morning?

Don

Don Hardman
United Bid Committee 2026
604.340.2877

From: "Mintrone, Cataldo \ (FIFA\)" <Cataldo.Mintrone@fifa.org>

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

"Tanner, Judith \ (FIFA\)" <Judith.Tanner@fifa.org>

"Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>

Date: 3/16/2018 8:48:28 AM

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Michelle,

We have heard the news and we really hope that there will be more opportunities in the future for Vancouver.

Myself and the rest of the accommodation team will always be grateful to you for all the support given.

I wish you also the very best to you and the city of Vancouver.

Best Regards,

Aldo

From: Collens, Michelle [mailto:Michelle.Collens@vancouver.ca]

Sent: Freitag, 16. März 2018 15:41

To: Tanner, Judith (FIFA) <Judith.Tanner@fifa.org>; Geelhoed, Taunya <Taunya.Geelhoed@vancouver.ca>

Cc: tyspeer@tourismvancouver.com; Mintrone, Cataldo (FIFA) <Cataldo.Mintrone@fifa.org>

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Hi Judith,

Thanks very much for your email. s.22(1)

Earlier this week it was announced and confirmed by the United Bid Committee that Vancouver would not be selected to move forward as a host city or competition venue for the 2026 FIFA World Cup that they would present to FIFA in their final bid book.

While we are disappointed in this decision, we are still optimistic that there will be an opportunity for Vancouver to play a significant role should North America be successful in its bid to host.

Should anything change, we would be happy to connect with all of the hotels and continue to support the bid committee and FIFA in making the 2026 FIFA World Cup a great success.

Please let me know if you need any further information.

Thanks,
Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Tanner, Judith (FIFA) [mailto:Judith.Tanner@fifa.org]

Sent: Thursday, March 15, 2018 7:23 AM

To: Geelhoed, Taunya

Cc: tyspeer@tourismvancouver.com; Collens, Michelle; don.hardman@unitedbid2026.com; Mintrone, Cataldo (FIFA)

Subject: FW: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Tunya,

I hope my e-mail finds you well.
My name is Judith, I'm working in Aldo's contracting team.

I'm wondering whether you have some news concerning the contact details of the hotels?

At this point we are already in the process of contacting the hotels in other cities with an initial e-mail introducing ourselves and asking them to review our Hotel Agreement proposal and Competition Room Inventory Schedule. Our goal is to also send this email to the selected hotels in Vancouver by end of this week.

Thank you already in advance for your support.

Best regards
Judith

Judith Tanner

Accommodation Contracting Assistant
Tournaments & Events
Fédération Internationale de Football Association
FIFA-Strasse 20 P.O. Box 8044 Zurich Switzerland
Tel.: +41-(0)43-222 7777 Tel. Direct: +41(0)43-222 75 76
judith.tanner@fifa.org www.FIFA.com

Offices based at / Bureaux situés dans / Oficinas ubicadas en / Büros befinden sich an der
Seestrasse 27 8002 Zurich Switzerland

From: Mintrone, Cataldo (FIFA)
Sent: Freitag, 9. März 2018 13:49
To: Geelhoed, Taunya <Taunya.Geelhoed@vancouver.ca>
Cc: Ty Speer <tyspeer@tourismvancouver.com>; Collens, Michelle <Michelle.Collens@vancouver.ca>; Don Hardman <don.hardman@unitedbid2026.com>; Tanner, Judith (FIFA) <Judith.Tanner@fifa.org>
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Tunya,

Thank you for your response.

We added some comments below:

s.17(1)



s.17(1)

Once we have agreed on the final choice, you can proceed accordingly.

Br Aldo

From: Geelhoed, Taunya [<mailto:Taunya.Geelhoed@vancouver.ca>]

Sent: Donnerstag, 8. März 2018 21:20

To: Mintrone, Cataldo (FIFA) <Cataldo.Mintrone@fifa.org>

Cc: Ty Speer <tyspeer@tourismvancouver.com>; Collens, Michelle <Michelle.Collens@vancouver.ca>; Don Hardman <don.hardman@unitedbid2026.com>

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Hi again, sorry for the delay. Some notes below for your review.

s.17(1)

Let's coordinate when is the best time to begin to approach hotels based on the collected decisions on properties and we can link in with the respective contact details.

Thanks,
Taunya

From: Mintrone, Cataldo (FIFA) [<mailto:Cataldo.Mintrone@fifa.org>]

Sent: Thursday, March 08, 2018 6:52 AM

To: Geelhoed, Taunya

Cc: Ty Speer; Collens, Michelle

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Good afternoon Taunya,

How are you?

I would like to know if you had the chance to look at our list following your comments.

We would like to start approaching hotels from next week, therefore if all is in order we will wait for their contact details and then send out initial emails adding you in copy.

Thank you for your support.

Br Aldo

From: Mintrone, Cataldo (FIFA)

Sent: Donnerstag, 1. März 2018 15:06

To: 'Geelhoed, Taunya' <Taunya.Geelhoed@vancouver.ca>

Cc: Ty Speer <tyspeer@tourismvancouver.com>; Collens, Michelle <Michelle.Collens@vancouver.ca>

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Taunya,

I hope this email finds you well.

Following our call last week. We crossed checked our lists and came up with this final list. We have added some comments, we still some question marks about certain properties however we will most probably go for 6 PMA (Participating Member Associations=Teams) and 1-2 FIFA Venue Hotel. We need to leave open some alternatives in case some hotels will not be willing to agree to the contracts.

You will not find any VIP hotels because we will most probably use only the FIFA Venue hotel also for this core group if it is up to standard to host these guests. At later stage we will look also for HBS hotels.

Before we will start approaching them with your support, let us know if there are further inputs you would like to add.

I thank you for your great support so far.

Best Regards,

Aldo

From: Geelhoed, Taunya [<mailto:Taunya.Geelhoed@vancouver.ca>]

Sent: Donnerstag, 22. Februar 2018 01:20

To: Mintrone, Cataldo (FIFA) <Cataldo.Mintrone@fifa.org>

Cc: Ty Speer <tyspeer@tourismvancouver.com>; Collens, Michelle <Michelle.Collens@vancouver.ca>; Alexander Klosterkemper <alexander.klosterkemper@unitedbid2026.com>; Carlos Pulido <carlospulido1970@gmail.com>

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Hello Cataldo,

Thank you for these.

Please send over your updated hotel list when ready and we can begin to discuss on our end and work through with our local properties.

Taunya

From: Mintrone, Cataldo (FIFA) [<mailto:Cataldo.Mintrone@fifa.org>]

Sent: Wednesday, February 21, 2018 2:59 AM

To: Geelhoed, Taunya

Cc: Ty Speer; Collens, Michelle; Alexander Klosterkemper; Carlos Pulido

Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Taunya,

It was great talking to you all yesterday and we really appreciate your prompt and detailed comments. It was definitely a very positive start.

I am sending you attached our three "Schedule 2" :

- PMA (VSTH)
- Venue (FIFA Venue Hotel)
- FIFA HQ – 1 dedicated Hotel in Final Host City

On all files we added a note that we will be reducing the number of rooms accordingly, once the final match schedule will be known.

I hope these files will help you having a better overview of the required Competition Room Inventory and in this regard we have also taken into consideration your concerns and reduced slightly the inventory for May-June.

I look forward to working closely with you, please do not hesitate to contact me for any further assistance.

Br Aldo

From: Geelhoed, Taunya [<mailto:Taunya.Geelhoed@vancouver.ca>]
Sent: Dienstag, 20. Februar 2018 18:26
To: Mintrone, Cataldo (FIFA) <Cataldo.Mintrone@fifa.org>
Cc: Alexander Klosterkemper <alexander.klosterkemper@unitedbid2026.com>; Carlos Pulido <carlospulido1970@gmail.com>; Ty Speer <tyspeer@tourismvancouver.com>; Collens, Michelle <Michelle.Collens@vancouver.ca>
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Hello everyone,

Thank you for the time this morning (evening).

I have made a few comments and changes on the attached to support your review moving forward. Please let us know if you have any other questions and we would be happy to help.

Looking forward to next steps.

Taunya

TAUNYA GEELHOED

Assistant Manager, [Sport Hosting Vancouver](#)
CITY OF VANCOUVER | Office of the City Manager
t: 604.871.6135 | m: 604.787.4976 | e: taunya.geelhoed@vancouver.ca

From: Mintrone, Cataldo (FIFA) [<mailto:Cataldo.Mintrone@fifa.org>]
Sent: Tuesday, February 20, 2018 3:22 AM
To: Geelhoed, Taunya
Cc: Alexander Klosterkemper; Carlos Pulido
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Ms. Geelhoed,

I hope this email finds you well.

I thank you again for taking the time to join our call today in which we will discuss the accommodation scenario in your city as a possible host city for the FIFA World Cup 2026.

In regard we would like to share with you our pre-selected hotel list with our priority potential core group allocations and the terms and conditions.

I would respectfully request that you keep the contents of this mail confidential and respect the integrity of the information you come by as a result of this mail.

I look forward to speaking to you soon.

Best Regards,

Cataldo

From: Mintrone, Cataldo (FIFA)
Sent: Dienstag, 20. Februar 2018 10:27
To: 'Geelhoed, Taunya' <Taunya.Geelhoed@vancouver.ca>
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Great Ms. Geelhoed, thank you for your support.

Can I kindly also have your direct numbers in case there is a technical problem with Skype (in case try to use different browsers) so I can eventually add you to the call?

Thank you Br ALdo

From: Geelhoed, Taunya [<mailto:Taunya.Geelhoed@vancouver.ca>]
Sent: Montag, 19. Februar 2018 23:23
To: Mintrone, Cataldo (FIFA) <Cataldo.Mintrone@fifa.org>
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Hi Cataldo,

Thanks for the calendar note.

Just an FYI a few of my colleagues will be joining us – Michelle Collens, Senior Manager Sport Hosting Vancouver and also Ty Speer, CEO Tourism Vancouver. I will forward them the Skype link and look forward to chatting with you tomorrow!

Taunya

From: Mintrone, Cataldo (FIFA) [<mailto:Cataldo.Mintrone@fifa.org>]
Sent: Monday, February 19, 2018 1:23 AM
To: Geelhoed, Taunya
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Ms. Geelhoed,

I thank you for your kind reconfirmation. I have sent you already the call invitation details.

I look forward to speaking to you soon.

Best Regards.

Cataldo

From: Geelhoed, Taunya [<mailto:Taunya.Geelhoed@vancouver.ca>]
Sent: Freitag, 16. Februar 2018 19:05
To: Mintrone, Cataldo (FIFA) <Cataldo.Mintrone@fifa.org>
Cc: Alexander Klosterkemper <alexander.klosterkemper@unitedbid2026.com>; Carlos Pulido <carlospulido1970@gmail.com>; Speich, Christoph (FIFA) <Christoph.Speich@fifa.org>; Collens, Michelle <Michelle.Collens@vancouver.ca>
Subject: RE: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Hello Cataldo,

Thank you for the message. Vancouver would be pleased to learn more about your accommodation approach and recommendations along with the pending next steps.

Tuesday 20th Feb at 9 AM Vancouver (PST) works for a call.

Will you set up a call in number?

Is there any information you require in advance?

Thanks and look forward to connecting.

Taunya

TAUNYA GEELHOED

Assistant Manager, [Sport Hosting Vancouver](#)

CITY OF VANCOUVER | Office of the City Manager

t: 604.871.6135 | m: 604.787.4976 | e: taunya.geelhoed@vancouver.ca

From: Mintrone, Cataldo (FIFA) [<mailto:Cataldo.Mintrone@fifa.org>]

Sent: Friday, February 16, 2018 5:17 AM

To: Geelhoed, Taunya

Cc: Alexander Klosterkemper; Carlos Pulido; Speich, Christoph (FIFA)

Subject: FIFA Conference Call - FWC 2026 (FIFA WORLD CUP 2026) - Vancouver

Dear Mrs. Geelhoed,

My name is Cataldo Mintrone, Accommodation Contracting Manager for FIFA.

I am getting in contact with you to introduce myself and to schedule 30 minutes next week for a conference call with you to discuss the Accommodation Scenarios in area, in relation to the FIFA World Cup 2026.

As you may already know, our direct involvement in the accommodation contracting focuses only on the FIFA core groups such as FIFA Venue Hotels, PMA (Teams), FIFA Headquarters and so on.

We would like to explain to you what is your approach and what we are aiming at, at this stage, nonetheless to also have your input and suggestions as a destination expert. Mr. Klosterkemper (Director of the Host Cities) and Mr. Pulido (Assistant DHC) will also join the call on behalf of United2026 committee.

I'm available next Tuesday 20th February at 9 am (Vancouver time) / 12pm (New York Time) – 6pm (Zurich time).

Do any of those times work for you? If not, please let me know what is convenient for you so I may plan accordingly.

I look forward to the call.

Thank you for your time.

Kind Regards,

Cataldo Mintrone

Accommodation Contracting Manager
Tournaments & Events

Fédération Internationale de Football Association
FIFA-Strasse 20 P.O. Box 8044 Zurich Switzerland
Tel.: +41-(0)43-222 7777 Tel. Direct: +41(0)43-222 7575
Fax: +41-(0)43-222 7171

cataldo.mintrone@fifa.org www.FIFA.com

Offices based at / Bureaux situés dans / Oficinas ubicadas en / Büros befinden sich an der
Seestrasse 27 8002 Zurich Switzerland

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From:	"Sandra Gage" < sgage@canadasoccer.com >
To:	"Peter Montopoli" < pmontopoli@canadasoccer.com > "Collens, Michelle" < Michelle.Collens@vancouver.ca >
Date:	3/14/2018 5:22:33 PM
Subject:	RE: Key Messages
Attachments:	18 03 14 Vancouver Messaging.docx

Same from my end and attached is the updated key messages with the removal of the reference that Peter had highlighted.

Thanks,
SG

From: Peter Montopoli
Sent: March-14-18 8:21 PM
To: Michelle Collens <michelle.collens@vancouver.ca>; Sandra Gage <sgage@canadasoccer.com>
Subject: Re: Key Messages

Thank you Michelle, appreciate your kind words, we will be here for you and support the City!

Peter Montopoli
General Secretary
Canada Soccer

Sent from my BlackBerry

From: Michelle.Collens@vancouver.ca
Sent: March 14, 2018 8:09 PM
To: pmontopoli@canadasoccer.com; sgage@canadasoccer.com
Subject: RE: Key Messages

Thank you, appreciate that.

We’re working to keep everything on point, and will not discuss any of these messages today. Thanks for your support through this process.

I’m still cheering on the United Bid and wish you all the best as you deliver the final submission.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Peter Montopoli [<mailto:pmontopoli@canadasoccer.com>]
Sent: Wednesday, March 14, 2018 4:00 PM
To: Sandra Gage; Collens, Michelle
Subject: RE: Key Messages

Michelle as Sandra just confirmed, this is confidential as we felt it important that you were aware of our speaking notes.

I have asked Sandra to edit out the referencing to the City of Vancouver in relation to the Provision of the FIFA Agreements. This section should refer only to the Province of BC and not the City of Vancouver, as you did everything you could in providing all the required FIFA Agreements.

Thanks Michelle. Let us know if you require anything further.



Peter Montopoli
General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516
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twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Sandra Gage
Sent: March-14-18 6:39 PM
To: Collens, Michelle
Cc: Peter Montopoli
Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.

Please let me know if you have any questions.

Thanks,
Sandra



Sandra Gage
Chief Marketing Officer | Chef du marketing
sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such the city of Vancouver will not be

moving forward as a Candidate Host City.

s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Mayor Robertson Statement:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding.

Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Sandra Gage" <sgage@canadasoccer.com>](mailto:sgage@canadasoccer.com)

Date: 3/14/2018 3:26:50 PM

Subject: RE: Media Request - Vancouver - World Cup

Hi Sandra,

Are messages coming?

The Province jumped out with a Minister statement, so we have made a short statement for the media inquiries coming in.

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Sandra Gage [mailto:sgage@canadasoccer.com]

Sent: Wednesday, March 14, 2018 1:06 PM

To: Collens, Michelle

Subject: FW: Media Request - Vancouver - World Cup

Michelle,

We should connect and decide how to handle.

I am close to a key messaging document that I can share with you in the next hour.

Thanks,
Sandra

From: Amanda Wawryk [mailto:Amanda.Wawryk@rci.rogers.com]

Sent: March-14-18 4:01 PM

To: Sandra Gage <sgage@canadasoccer.com>

Subject: Media Request - Vancouver - World Cup

Hi Sandra,

I work at a radio station in Vancouver, BC and found your contact info online.

I was wondering if you had any details about whether or not Vancouver has pulled out of the 2026 World Cup?

Thanks,

Amanda Wawryk
NEWS 1130 Radio

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From: "Peter Montopoli" <pmontopoli@canadasoccer.com>

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Date: 3/12/2018 4:19:15 PM

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Your welcome!



Peter Montopoli

General Secretary | Secrétaire-général

T 613-237-7678 x 2235 F 613-237-1516

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From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]

Sent: March-12-18 7:19 PM

To: Peter Montopoli

Subject: Re: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Thanks

Sent from my iPhone

On Mar 12, 2018, at 4:06 PM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

There you go.....

<image001.png>

<image003.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

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From: Michael.Kuh@lw.com [<mailto:Michael.Kuh@lw.com>]

Sent: March-12-18 7:03 PM

To: kelly.oehlschlager@vancouver.ca; mleaver@kellysantini.com

Cc: cledingham@bcpavco.com; Dorothy.Wong@yvr.ca; Michelle.Collens@vancouver.ca;

Taunya.Geelhoed@vancouver.ca; Hannah.Goossen@vancouver.ca; Peter Montopoli;

john.kristick@unitedbid2026.com

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Kelly –

Confirmed provided that you supply full and complete versions of each agreement. **s.21(1)**

Thank you.

Mike

From: Oehlschlager, Kelly [<mailto:kelly.oehlschlager@vancouver.ca>]

Sent: Monday, March 12, 2018 6:21 PM

To: Michael Leaver <mleaver@kellysantini.com>; Kuh, Michael (NY) <Michael.Kuh@lw.com>

Cc: Clark Ledingham <cledingham@bcpavco.com>; Dorothy Wong <Dorothy_Wong@yvr.ca>; Collens, Michelle <Michelle.Collens@vancouver.ca>; Geelhoed, Taunya <Taunya.Geelhoed@vancouver.ca>; Goossen, Hannah <Hannah.Goossen@vancouver.ca>; Peter Montopoli <pmontopoli@canadasoccer.com>

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Hi Michael,

Yes to CA (have revised and just waiting for comments from PavCo and YVR)

Yes, and that is why suggesting Mike just slip sheet the 7 pages rather than having us re-assemble and re-execute and re-ship full replacement versions of the HCA.

K

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]

Sent: Monday, March 12, 2018 3:08 PM

To: Oehlschlager, Kelly; Michael.Kuh@lw.com

Cc: Clark Ledingham; Dorothy Wong; Collens, Michelle; Geelhoed, Taunya; Goossen, Hannah; Peter Montopoli

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Thanks Kelly,

Just to confirm, are the documents being delivered into escrow pending the signing of the Collateral Agreement with CSA as we discussed earlier today? If so, when can we expect to receive your comments on the Agreement?

Also, when providing the documents, the bid committee requires full and complete versions of each agreement.

Michael

Michael Leaver

t: (613) 238-6321 | f: (613) 233-4553 | e: mleaver@kellysantini.com
www.kellysantini.com

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From: Oehlschlager, Kelly [<mailto:kelly.oehlschlager@vancouver.ca>]

Sent: March-12-18 5:56 PM

To: Michael.Kuh@lw.com

Cc: Michael Leaver; Clark Ledingham; Dorothy Wong; Collens, Michelle; Geelhoed, Taunya; Goossen, Hannah

Subject: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Good Afternoon Mike,

Further to your communications with General Counsel for Vancouver's Stadium Authority (British Columbia Pavilion Corporation), we would be grateful for your confirmation that you have the authority and instructions from your client, the United Bid Committee, to accept the following escrow arrangements from the City of Vancouver:

s.17(1)

If you can confirm the above is acceptable to you and the UBC today, we will then include our documentation with the courier package anticipated to be sent to you by BC PavCo later today.

Cheers,

Kelly

Kelly Oehlschlager
Assistant Director of Legal Services – Corporate

City of Vancouver
Legal Services Department
453 West 12th Avenue
Vancouver, British Columbia,
Canada V5Y 1V4
O: 604.873.7726
C: 778.384.3467
E: kelly.oehlschlager@vancouver.ca
W: www.vancouver.ca

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Latham & Watkins LLP

From: "Pam Perkins" <pam.perkins@unitedbid2026.com>
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
"Josh Nanavaty" <jnanavaty@whitecapsfc.com>
"Pam Perkins" <PPerkins@ussoccer.org>
Date: 2/27/2018 7:10:47 PM
Subject: Re: Request for Information

Thanks Michelle,

Josh was extremely helpful today over the phone and gave me everything I needed.

Pam

Pam Perkins
2026 United Bid Committee
C: 312.371.8030

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Date: Tuesday, February 27, 2018 at 8:58 PM
To: Josh Nanavaty <jnanavaty@whitecapsfc.com>, Pam Perkins <PPerkins@ussoccer.org>
Cc: "Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>
Subject: RE: Request for Information

Hi Pam,

Our suite information was submitted in the RFI that the UBC received. Is there further detail that the UBC needs? There are 50 private suites, and a variety of lounges (5) – each event will build out its own hospitality packaging.

As for suite price points, they are unique to the event being hosted. I understand that the Whitecaps have shared their suite packages. Did you want me to collect information about suite sales for the FIFA Women’s World Cup in 2015 to see a range?

I’m not sure suite prices for non-soccer events would be comparative? Let me know and we’ll help you with what you need.

Thanks,
Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Josh Nanavaty [mailto:jnanavaty@whitecapsfc.com]
Sent: Tuesday, February 27, 2018 10:46 AM
To: Pam Perkins
Cc: Collens, Michelle
Subject: RE: Request for Information

Hi Pam,

Thanks for the note. I have cc’d Michelle Collens from the City of Vancouver. She is spearheading the efforts for the city regarding the 2026 United Bid and will be able to answer your questions.

Cheers,
Josh

From: Pam Perkins [<mailto:PPerkins@ussoccer.org>]
Sent: Tuesday, February 27, 2018 5:12 AM
To: Josh Nanavaty <jnanavaty@whitecapsfc.com>
Subject: Request for Information

Josh,

I wondered if you could assist me?

I am currently working with the 2026 United Bid and we need to urgently complete some paperwork for our Bid submission to FIFA regarding suites sales in the U.S.

Can you please confirm the following (please do not spend more than 5 minutes on this?)

1. Number of Suites: (52?)
2. Lowest average price of a suite
3. Highest average price of a suite

Many thanks in anticipation,

Pam

Pam Perkins / Manager, Special Projects
PPerkins@ussoccer.org / o: 424.233.3780 / m: 312.371.8030

From: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

Date: 3/3/2018 12:42:25 PM

Subject: Re: Sport Canada - Provincial Representative re. UNITED 2026 Conference Call

Michelle thank you and in regards to a collateral Agreement, we don't see that as being the solution at this stage however as there currently are 23 CHC's in play there will be 7 that will automatically drop off for various reasons and the CSA has control from a Canadian point of view.

When you speak of a stadium agreement modified, can you explain what that may be?

Thanks Michelle we are all trying to keep this alive!

Peter Montopoli
General Secretary
Canada Soccer

Sent from my BlackBerry

From: Michelle.Collens@vancouver.ca

Sent: March 3, 2018 2:35 PM

To: pmontopoli@canadasoccer.com

Subject: Re: Sport Canada - Provincial Representative re. UNITED 2026 Conference Call

s.22(1)

I'm working to get more clarity.

Any word on a collateral agreement for withdrawal by x date? Is that an option? It may be the only way to get a stadium agreement unmodified.

Michelle

Sent from my iPhone

On Mar 3, 2018, at 4:46 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

s.22(1)

Peter Montopoli
General Secretary
Canada Soccer

Sent from my BlackBerry

From: Michelle.Collens@vancouver.ca
Sent: March 1, 2018 10:03 PM
To: pmontopoli@canadasoccer.com
Subject: RE: Sport Canada - Provincial Representative re. UNITED 2026 Conference Call

Hi Peter,

Participating from the Province of BC will be:

Sandra Carroll, Deputy Minister, Ministry of Tourism, Arts and Culture (also responsible for sport and PavCo is also in this Ministry)

Claire Avison, Asst. Deputy Minister, Ministry of Tourism, Arts and Culture

Doug Foster, Asst. Deputy Minister, Strategic Initiatives

And someone from their risk legal team is joining.

They have the call in details.

Thanks,
Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Peter Montopoli [<mailto:pmontopoli@canadasoccer.com>]
Sent: Thursday, March 01, 2018 2:20 PM
To: Steve.Harlow@ontario.ca; normand.fauchon@education.gouv.qc.ca; simon.laliberte@education.gouv.qc.ca; Brad.babiak@gov.ab.ca; Yvette.ng@gov.ab.ca; Collens, Michelle
Cc: Smith, Dan (PCH); Blinn, Dennis (PCH); Allen, James (PCH); Joe Guest; don.hardman@unitedbid2026.com; Sandra Gage; Mary Pellegrino
Subject: Sport Canada - Provincial Representative re. UNITED 2026 Conference Call

As part of the update call with representatives from the respective Canadian Candidate Host Cities call of earlier today, there was a recommendation that a separate Sport Canada (Federal Government) and Provincial Government discussion take place to discuss certain Governmental elements for the UNITED 2026 Bid.

As such, Dan Smith, Director General for Sport Canada has agreed to participate in a conference call at 3:00 pm EST, Friday, March 2nd. We look forward to your respective participation. A meeting invite will conference call details will follow shortly (Michelle, I would ask that you forward to your respective and appropriate BC Provincial Representative).

Thank you to all.

<image003.png>

<image006.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

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From: "Ronna Bremer" <Ronna.Bremer@edmonton.ca>
To: "Joe Guest" <jguest@canadasoccer.com>
Date: 3/1/2018 1:47:31 PM
Subject: Re: Sport Canada/Provincial Call for Tomorrow

Alberta would be Brad Babiak and Yvette Ng - Brad.babiak@gov.ab.ca and Yvette.ng@gov.ab.ca

Ronna

On Thu, Mar 1, 2018 at 1:32 PM Joe Guest <jguest@canadasoccer.com> wrote:

Colleagues

As a point of reference, I am sure you know Dan Smith is the Director General, Sport Canada. Ideally you will be able to identify someone at an equivalent level to hear what he has to say, and to acknowledge the current state of the situation.

Thanks

Joe

From: Peter Montopoli
Sent: March 1, 2018 3:22 PM
To: 'Collens, Michelle' <Michelle.Collens@vancouver.ca>; Ronna Bremer <ronna.bremer@edmonton.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; luc.denis@ville.montreal.qc.ca
Cc: Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>; Sandra Gage <sgage@canadasoccer.com>; Mary Pellegrino <mpellegrino@canadasoccer.com>
Subject: Sport Canada/Provincial Call for Tomorrow

Based on your collective suggestions I have Dan Smith, Dennis Blinn and James Allan, from Sport Canada on hold for a conference call meeting with your respective Provincial representatives for 3:00 pm EST tomorrow afternoon.

Please forward to myself the name of the representative you wish for us to reach out to, their email and a subsequent email and meeting invite will be extended.

Thank you kindly.



Peter Montopoli
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--



Ronna Bremer
DIRECTOR, PARTNERSHIPS & EVENT STRATEGY
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780-944.7753 OFFICE
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Edmonton AB T5J 0J4

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From: ["Mike \ \(EDC\ \) Williams" <Mike.Williams@toronto.ca>](mailto:Mike.Williams@toronto.ca)
To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)
["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
["Ronna Bremer" <ronna.bremer@edmonton.ca>](mailto:ronna.bremer@edmonton.ca)
luc.denis@ville.montreal.qc.ca
Date: 3/1/2018 2:28:50 PM
Subject: RE: Sport Canada/Provincial Call for Tomorrow

Steve Harlow, ADM, Ministry of Tourism, Culture and Sport. Harlow, Steve (MTCS) Steve.Harlow@ontario.ca 416 212 7397

Mike



From: Peter Montopoli [mailto:pmontopoli@canadasoccer.com]
Sent: March 1, 2018 3:22 PM
To: 'Collens, Michelle' <Michelle.Collens@vancouver.ca>; Ronna Bremer <ronna.bremer@edmonton.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; luc.denis@ville.montreal.qc.ca
Cc: Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>; Sandra Gage <sgage@canadasoccer.com>; Mary Pellegrino <mpellegrino@canadasoccer.com>
Subject: Sport Canada/Provincial Call for Tomorrow

Based on your collective suggestions I have Dan Smith, Dennis Biinn and James Allan, from Sport Canada on hold for a conference call meeting with your respective Provincial representatives for 3:00 pm EST tomorrow afternoon.

Please forward to myself the name of the representative you wish for us to reach out to, their email and a subsequent email and meeting invite will be extended.

Thank you kindly.



Peter Montopoli
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From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

Date: 3/13/2018 5:32:21 PM

Subject: Re: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Thanks Peter.

I acknowledge receipt of this email.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver

Sent from my iPhone

On Mar 13, 2018, at 4:58 PM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

Dear Sandra, Ken and Michelle,

Please accept this official notice from Canada Soccer and the United Bid Committee (UBC), to the Province of British Columbia and the City of Vancouver, that the FINAL deadline for the City of Vancouver to be included as a Canadian Candidate Host City in the United 2026 Bid Book is **11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018**.

In order for the City of Vancouver to be included as part of the United 2026 Bid moving forward, the City of Vancouver and Province of British Columbia must provide the following documents:

- An unaltered and duly executed Host City Agreement (provided electronically),
- An unaltered and duly executed Stadium Agreement (provided electronically).

We will require a confirmation email on the direction being taken in advance of the deadline to ensure that the City of Vancouver continues as a Candidate Host City and is included in the United 2026 Bid Book. Failing to meet these conditions, the City of Vancouver will be removed as a Candidate Host City.

Regards,

Peter Montopoli
<image001.png>
<image004.jpg>

Peter Montopoli

General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516

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From: "Peter Montopoli" <pmontopoli@canadasoccer.com>

To: sandra.carroll@gov.bc.ca
"Cretney, Ken \ (PAVCO)" <kcretney@bcpavco.com>
"Collens, Michelle" <Michelle.Collens@vancouver.ca>

Date: 3/14/2018 9:26:18 AM

Subject: RE: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Dear Sandra, Ken and Michelle,

Further to my email delivered on March 13th at 7:58 pm EST, please accept this official notice from Canada Soccer that the United Bid Committee has made the decision to proceed with the United 2026 Bid without the City Vancouver and the Province of British Columbia included as a Canadian Candidate Host City as the conditions set out in the March 13th email have not been met.

Regards,

Peter Montopoli



Peter Montopoli

General Secretary | Secrétaire-général

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From: Peter Montopoli

Sent: March-13-18 7:58 PM

To: 'sandra.carroll@gov.bc.ca'; Ken Cretney (kcretney@bcpavco.com); 'Collens, Michelle'

Cc: Montagiani External; Steve Reed

Subject: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Dear Sandra, Ken and Michelle,

Please accept this official notice from Canada Soccer and the United Bid Committee (UBC), to the Province of British Columbia and the City of Vancouver, that the FINAL deadline for the City of Vancouver to be included as a Canadian Candidate Host City in the United 2026 Bid Book is **11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018**.

In order for the City of Vancouver to be included as part of the United 2026 Bid moving forward, the City of Vancouver and Province of British Columbia must provide the following documents:

- ☐ An unaltered and duly executed Host City Agreement (provided electronically),
- ☐ An unaltered and duly executed Stadium Agreement (provided electronically).

We will require a confirmation email on the direction being taken in advance of the deadline to ensure that the City of Vancouver continues as a Candidate Host City and is included in the United 2026 Bid Book. Failing to meet these conditions, the City of Vancouver will be removed as a Candidate Host City.

Regards,

Peter Montopoli



Peter Montopoli

General Secretary | Secrétaire-général

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From: ["Don Hardman" <don.hardman@unitedbid2026.com>](mailto:don.hardman@unitedbid2026.com)
To: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
["Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>](mailto:Taunya.Geelhoed@vancouver.ca)
Date: 3/14/2018 10:28:44 AM
Subject: Training Sites


Michelle, Taunya –

s.21(1)

Thanks
Don

Don Hardman
United Bid Committee 2026
604.340.2877

From: "Sandra Gage" <sgage@canadasoccer.com>
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Date: 3/14/2018 3:59:22 PM
Subject: Updated
Attachments: 18 03 14 Vancouver Messaging.docx



Sandra Gage
Chief Marketing Officer | Chef du marketing
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Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The City of Vancouver and Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such will not be

moving forward as a Candidate Host City.

s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Mayor Robertson Statement:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding.

Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

["Joe Guest" <jguest@canadasoccer.com>](mailto:jguest@canadasoccer.com)

["Don Hardman" <don.hardman@unitedbid2026.com>](mailto:don.hardman@unitedbid2026.com)

mleaver@kellysantini.com

john.kristick@unitedbid2026.com

Michael.Kuh@lw.com

Date: 2/27/2018 2:37:21 PM

Subject: URGENT: FIFA 2026 – Critical Questions re: Canada Bid Document Submission

Dear John, Michael, Peter, Michael, Joe and Don,

Further to our recent Canadian candidate cities conference calls with the CSA and our Canadian provincial and federal bid partners, this email is being sent on behalf of Edmonton, Montreal, Toronto and Vancouver (the "Canadian Candidate Cities" or "CCC's") and we are urgently requesting an answer to the following questions at your earliest convenience. Given that we don't have an update or confirmation from the Government of Canada on their level of support, we need direction and support on how to move forward with possible alternative options that would be accepted by the UBC. Following yesterday's call, Joe suggested that we put our questions in writing to everyone.

We appreciate your attention on this, as all CCCs are receiving immense pressure from our local and provincial governments on next steps.

Please let us know how we can be part of the solution.

Michelle

s.17(1)

s.17(1)



s.17(1)



Thank you,

On behalf of Edmonton, Montreal, Toronto and Vancouver.

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca