

File No.: 04-1000-20-2018-175

August 28, 2018

s.22(1)

Dear s.22(1)

Re: Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")

I am responding to your request of March 19, 2018 for:

All of Michelle Collens's sent and received email, including attachments, for the period of March 12-14, 2018.

All responsive records are attached. Some information in the records has been severed, (blacked out), under s.13(1), s.14, s.16(1), s.17(1), s.21(1), and s.22(1) of the Act. You can read or download these sections here:

http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00

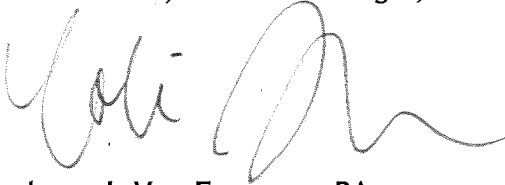
Under section 52 of the Act you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your request. The Act allows you 30 business days from the date you receive this notice to request a review by writing to: Office of the Information & Privacy Commissioner, info@oipc.bc.ca or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number assigned to your request (#04-1000-20-2018-175); 2) a copy of this letter; 3) a copy of your original request for information sent to the City of Vancouver; and 4) detailed reasons or grounds on which you are seeking the review.

Please do not hesitate to contact the Freedom of Information Office at foi@vancouver.ca if you have any questions.

Yours truly,

Cobi Falconer, FOI Case Manager, for

A handwritten signature in dark ink, appearing to read 'Cobi', followed by a large, stylized flourish.

Barbara J. Van Fraassen, BA
Director, Access to Information & Privacy

Barbara.vanfraassen@vancouver.ca
453 W. 12th Avenue Vancouver BC V5Y 1V4
Phone: 604.873.7999
Fax: 604.873.7419

Encl.

:ag

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: Michael.Kuh@lw.com

Date: 3/12/2018 7:42:21 PM

Subject: FIFA 2026 Men's World Cup – United Bid of North America (USA, Canada, Mexico) to be submitted to FIFA (the "Bid") Bid Documents Submitted by Vancouver and Vancouver Area Partners (the "Bid Documents")

Attachments: 20180312185805403.pdf
Host City Agreement - Vancouver.pdf

Good evening Michael,

On behalf of the City of Vancouver ("**Vancouver**"), we now attach,

- (1) an electronically scanned copy of a fully signed and initialed un-modified Vancouver Host City Agreement (the "Un-Modified Host City Agreement"), and
- (2) an electronically scanned copy of a letter from our legal counsel to you which is being couriered to you with the "Replacement Bid Pages" as that term is used in the attached letter.

The Replacement Bid Pages will be delivered to you in trust and on the express conditions set out in the attached letter. The attached e-copy of the Un-Modified Host City Agreement ("E-UHCA") is now delivered to you in trust and on condition that you not deal in any way with the E-UHCA except in accordance with the following trust conditions (the "E-UHCA **Conditions**"):

- (1) That the E-UHCA may be printed, copied and packaged with the other bid documents required to submit the Bid, provided always that you retain complete personal control over all paper and electronic originals and copies and do not submit same to FIFA (or any other third party) without subjecting them to these E-UHCA Conditions except as and when (and then only on such conditions) as are articulated by us to you in writing.
- (2) That in the absence of our express written consent to include the E-UHCA in the Bid upon submittal to FIFA, you will remove and delete the E-UHCA from the Bid prior to submitting same to FIFA or, if expressly permitted by us (and consented to by you), submit same to FIFA or such other third party authorized by both of us on such terms and conditions as are set out by us in writing to you.
- (3) That if any of the above conditions are not acceptable that you contact us immediately to make arrangements for the deletion of this e-mail and all known copies of the E-UHCA and proof of such destruction.

We trust you will find the enclosed and above to be in order and look forward to working with you to move this matter forward towards a successful Bid submittal.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

- (2) We authorize you to remove the modified versions of the Replacement Bid Pages as well as Annexe 3 from each of the three originally executed sets of the Modified Host City Agreement in our Bid Package.
- (3) We authorize you to insert the Replacement Bid Pages into the Host City Agreement in lieu of and in place of the removed pages (thereby creating the **"Un-Modified Bid Package"**).
- (4) That the Un-Modified Bid Package may be copied and packaged with the other bid documents required to submit the Bid, provided always that you retain complete personal control over all paper and electronic originals and copies and do not submit same to FIFA (or any other third party) without subjecting them to these Bid Release Conditions except as and when (and then only on such conditions) as are articulated by us to you in writing.
- (5) That in the absence of our express written consent to include the Un-Modified Bid Package in the Bid upon submittal to FIFA, you will remove and delete the Un-Modified Bid Package from the Bid prior to submitting same to FIFA or, if expressly permitted by us (and consented to by you), submit same to FIFA or such other third party authorized by both of us on such terms and conditions as are set out by us in writing to you.
- (6) That if any of the above conditions are not acceptable that you return the Replacement Bid Pages to us immediately (or contact us to make arrangements for their pick-up or destruction and proof of such destruction).

We trust you will find the enclosed and above to be in order and look forward to working with you to move this matter forward towards a successful Bid submittal.

Yours truly,

CITY OF VANCOUVER

Per:

Kelly Oehlschlager



cc.: Sadhu Johnston, City Manager
Frances Connell, QC, City Solicitor
Michelle Collens, Sport Hosting Manager
Clark Ledingham, BC Pavilion Corporation
Dorothy Wong, YVR

HOST CITY AGREEMENT

between

**FEDERATION INTERNATIONALE
DE FOOTBALL ASSOCIATION (FIFA)**

FIFA-Strasse 20
8044 Zurich
Switzerland

("FIFA")

and

THE CANADIAN SOCCER ASSOCIATION (CSA)

237 Metcalfe Street
Ottawa, Ontario, Canada, K2P 1R2

("Member Association")

on the one side

and

CITY OF VANCOUVER

453 West 12th Avenue
Vancouver, British Columbia, V5Y 1V4

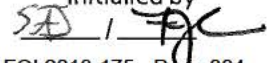
("Host City Authority")

on the other side

regarding participation in hosting and staging the

2026 FIFA World Cup

Initialed by



From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Cretney, Ken \ \(PAVCO\)" <kcretney@bcpavco.com>](mailto:kcretney@bcpavco.com)
Date: 3/12/2018 3:34:28 PM
Subject: FW: Checking in

s.16(1), s.17(1)

MC

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Ronna Bremer [mailto:Ronna.Bremer@edmonton.ca]

Sent: Monday, March 12, 2018 2:03 PM

To: Collens, Michelle

Subject: Checking in

How did you make out today? s.16(1), s.17(1)

Ronna

--

Ronna Bremer

DIRECTOR, PARTNERSHIPS & EVENT STRATEGY
COMMUNITY AND RECREATION FACILITIES | CITIZEN SERVICES

[780-944.7753](tel:780-944-7753) OFFICE

[780-405.6484](tel:780-405-6484) MOBILE

City of Edmonton
19th Floor, Edmonton Tower
10111 104 Ave
Edmonton AB T5J 0J4

All information contained in this email post is proprietary to the City of Edmonton, confidential and intended only for the addressed recipient. If you have received this post in error, please disregard the contents, inform the sender of the misdirection, and remove it from your system. The copying, dissemination or distribution of this email, if misdirected, is strictly prohibited.

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)
Date: 3/14/2018 7:50:10 AM
Subject: FW: Clark/Kelly Version FIFA 2026 - Vancouver Host Authorities/CSA Collateral Agreement
Attachments: CSA Collateral Agreement - CSA Collateral Agreement.pdf

s.17(1)

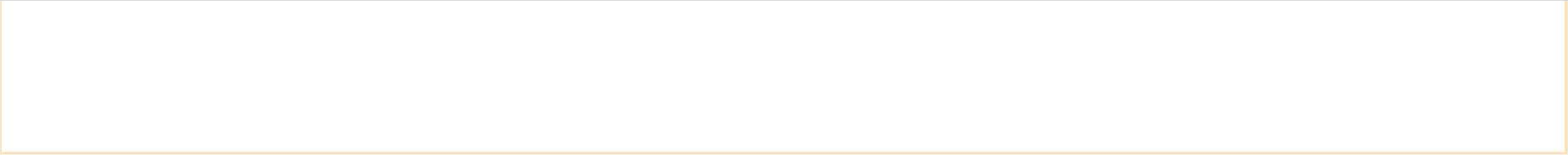


Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

s.14







--

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
Date: 3/13/2018 12:56:24 PM
Subject: FW: FIFA - GLOBAL BC

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Grace Ke [mailto:Grace.Ke@globalnews.ca]
Sent: Tuesday, March 13, 2018 12:06 PM
To: Collens, Michelle; Media
Subject: FIFA - GLOBAL BC

\u8203 ?Hello,

Is someone available for an on camera interview regarding FIFA bid? We have an interview with the Tourism Minister who was questioned about BC possibly not providing support for the bid.

Grace Ke
Global BC
7788798766

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Sandi Swanigan \ \(sandi.swanigan@vancouver.ca\)" <sandi.swanigan@vancouver.ca>](mailto:sandi.swanigan@vancouver.ca)

Date: 3/12/2018 3:12:49 PM

Subject: FW: Global Champions Tour Vancouver Update

s.13(1)

Thanks
MC

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Chris Pack [mailto:chris@tbird.ca]

Sent: Monday, March 12, 2018 9:18 AM

To: Swanigan, Sandi; Collens, Michelle

Cc: Jane Tidball

Subject: Global Champions Tour Vancouver Update

Good Morning Ladies,

How is your Rugby Sevens Hang over feeling?

I wonder if you have any time today or tomorrow (if you are in the office today) to have a quick call as I have an opportunity to discuss about the Global Champions Tour potentially coming to Vancouver in the winter of 2020.

Let me know what works with you guys, Happy Monday!

Chris Pack
Chief Operating Officer
Thunderbird Show Park

M | 604.837.9780

O | 604.888.4585

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Sandhu, Jag" <jag.sandhu@vancouver.ca>](mailto:jag.sandhu@vancouver.ca)
["Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>](mailto:Rena.Kendall-Craden@vancouver.ca)
Date: 3/14/2018 5:25:16 PM
Subject: FW: Key Messages
Attachments: 18 03 14 Vancouver Messaging.docx

Sorry....this is the final update of messaging that reflects the CSA's changes.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Sandra Gage [<mailto:sgage@canadasoccer.com>]
Sent: Wednesday, March 14, 2018 5:23 PM
To: Peter Montopoli; Collens, Michelle
Subject: RE: Key Messages

Same from my end and attached is the updated key messages with the removal of the reference that Peter had highlighted.

Thanks,
SG

From: Peter Montopoli
Sent: March-14-18 8:21 PM
To: Michelle Collens <michelle.collens@vancouver.ca>; Sandra Gage <sgage@canadasoccer.com>
Subject: Re: Key Messages

Thank you Michelle, appreciate your kind words, we will be here for you and support the City!

Peter Montopoli
General Secretary
Canada Soccer

Sent from my BlackBerry

From: Michelle.Collens@vancouver.ca
Sent: March 14, 2018 8:09 PM
To: pmontopoli@canadasoccer.com; sgage@canadasoccer.com
Subject: RE: Key Messages

Thank you, appreciate that.

We're working to keep everything on point, and will not discuss any of these messages today. Thanks for your support through this process.

I'm still cheering on the United Bid and wish you all the best as you deliver the final submission.

Michelle

Michelle Collens

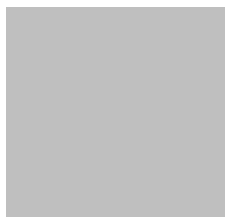
Senior Manager, Sport Hosting Vancouver

From: Peter Montopoli [<mailto:pmontopoli@canadasoccer.com>]
Sent: Wednesday, March 14, 2018 4:08 PM
To: Sandra Gage; Collens, Michelle
Subject: RE: Key Messages

Michelle as Sandra just confirmed, this is confidential as we felt it important that you were aware of our speaking notes.

I have asked Sandra to edit out the referencing to the City of Vancouver in relation to the Provision of the FIFA Agreements. This section should refer only to the Province of BC and not the City of Vancouver, as you did everything you could in providing all the required FIFA Agreements

Thanks Michelle. Let us know if you require anything further.



Peter Montopoli
General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Sandra Gage
Sent: March-14-18 6:39 PM
To: Collens, Michelle
Cc: Peter Montopoli
Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

~~We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.~~

Please let me know if you have any questions.

Thanks,
Sandra



Sandra Gage
Chief Marketing Officer | Chef du marketing
sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such the city of Vancouver will not be

moving forward as a Candidate Host City.
s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Mayor Robertson Statement:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding.

Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Geelhoed, Taunya" <taunya.geelhoed@vancouver.ca>
Date: 3/12/2018 1:02:46 PM
Subject: FW: Key Messages
Attachments: 18 03 11 Key Messages_Host City Document.docx

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Sandra Gage [mailto:sgage@canadasoccer.com]
Sent: Monday, March 12, 2018 1:02 PM
To: Collens, Michelle; Ronna Bremer; Mike (EDC) Williams; luc.denis@ville.montreal.qc.ca
Cc: Peter Montopoli; Joe Guest
Subject: Key Messages

As per our call today, please find attached the key message document updated that provides general information and background on the United Bid as well as Canada specific commentary.

The media conference tomorrow is scheduled for 9amET at BMO Field and will feature the Minister of Sport and Persons with a Disabilities, Kirsty Duncan, Peter Montopoli and Councillor Mark Grimes from the City of Toronto. The Government of Canada will be issuing a media release and Canada Soccer will amplify but not issue its own release.

No one host city will be mentioned in isolation but as a collective. Our comments will certainly reference the legacy of the National Soccer Stadium given that is where the conference is being held and the fact that it hosted 2007 and 2014 FIFA events. We will also reference that the inclusion of our four Candidate Host Cities from Canada will be done on Thursday, March 15.

Please let me know if you have any questions. s.22(1) if you have any questions and I would ask that you share this document internally as appropriate.

Regards,
Sandra



Sandra Gage
Chief Marketing Officer | Chef du marketing
sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer





FACT SHEET
Canada Soccer/United Bid Committee
March 2018

Key Messages of the United 2026 Bid: Unity, Certainty, Opportunity.

- Our vision is simple: Together, we offer FIFA an unprecedented, *united* opportunity to stage the *new* 2026 FIFA World Cup™, with 48-teams and 80 matches, with a low risk operational *certainty* that is only exceeded by its *opportunity* to economically embellish and propel global football forward for years to come.
- There are three great nations in our bid: Canada, Mexico and the United States. Each of our nations has its own strengths and challenges – no country is perfect, nor should it pretend to be; but together we are stronger. Our unity sends a positive message to the world when it is needed most. That's good for football everywhere.
- We are neighbors with shared borders, cultures and values and we've never been more united than for this bid.
- We firmly believe and *trust* that FIFA and the 211 Member Associations will judge us, and our competitor, on the quality of our bids, not on the politics of the moment.
- Our bid is historic because it's three nations coming together for the first time ever - it's an unprecedented display of unity and a huge opportunity for global football to lead the world at a time when displays of unity are needed most.
- Canada, Mexico and the United States have hosted a total of 13 FIFA events (Men's, Women's, and Youth World Cups and the Confederations Cup), which is more than any other trio of geographically connected nations – and set attendance records for five of those events.
- It has been 32 years and seven FIFA World Cups™ have occurred since the last one was held in the Concacaf region in 1994 when the United States hosted.



United 2026: Canada

- Canada is the only G7 country in the world to have not hosted a FIFA World Cup.
- Canadian fans are regularly within the top ten of all FIFA member associations to attend the FIFA World Cup™ and were number one of non-participating member associations in 2014.
- Canada is a welcoming country with the highest proportion of foreign-born population of all G7 countries (20.6%). All three bidding nations have had immigration as a building block and this is our chance to say thank you to the world.
- Over a quarter of a million newcomers from around the world are welcomed to Canada annually representing close to 200 countries.
- Opportunity extends beyond matches with an eight year build up to the competition and a legacy that will include alignment of the Men’s National Team Program, creation of base camps, and infrastructure improvements.
- There are *four* Canadian Candidate Host Cities:
 - o Vancouver, BC
 - o Edmonton, AB
 - o Toronto, ON
 - o Montréal, QC
- Canada is ready to partner with our friends in Mexico and the United States and has a history of success in raising the bar for youth and women’s FIFA tournaments:
 - o FIFA Women’s World Cup Canada 2015™ (1.35M spectators/close to \$500M economic impact)
 - o FIFA U-20 Women’s World Cup Canada 2014
 - o FIFA U-20 Men’s World Cup Canada 2007
 - o FIFA U-19 Women’s World Championship Canada 2002 (47,000+ spectators at Final for largest attendance at a FIFA Youth Competition)
 - o FIFA World U-16 Championship Canada 1987
 - o Olympic Football Tournament Montréal 1976

Key facts: Matches & Format

- *Teams:* 48
- *Matches:* 80
- *Host Country Split:*



- US: 60 matches
- Mexico: 10 matches
- Canada: 10 matches

- *Format:*

- Group Stage: 16 groups of three teams will play each other—2 games for each team—top 2 teams from each group will proceed to knock out stage
- Round of 32: 16 matches to be played, winners proceed to next round
- Round of 16: 8 matches to be played, winners proceed to Quarterfinals
- Quarterfinals: 4 matches to be played, winners proceed to Semifinals
- Semifinals: 2 matches to be played – winner to the Finals
- Finals: 1 match, winner is the world champion
- Note: *(The two finalists will play 7 matches each – same # of matches as winner in current format)*

Bid Process

- Formal bid submission due on March 16, 2018.
- The FIFA Congress will vote to award the hosting rights in June 2018 at its annual FIFA Congress in Russia.
- From May 11 when the expedited process was approved until decision it will be only 13 months.

History and timeline

2017

- *April 10:* Canada, Mexico and United States announce joint bid for 2026 FIFA World Cup™
- *May 11:* FIFA Congress approval of expedited process for June 2018 decision
- *July:* Canada Soccer outreach to 9 potential host cities
- *August 11:* FIFA deadline for expression of interest to bid; United Bid and Morocco submit official expression of interest
- *September 5:* Submission of the RFI Documentation by potential Host Cities resulted in 6 Canadian cities providing their information (Vancouver, BC; Edmonton, AB; Winnipeg, MB; Hamilton, ON; Toronto, ON; Montreal, QC)
- *October 4:* Host City Candidates Announced which included four Candidate Host Cities in Canada based on Hamilton, ON and Winnipeg, MB removing themselves from the process
- *October 16:* Formal FIFA Official Host City documentation and agreements released
- *November 2017:* Candidate Host City meetings (Houston, Texas)

2018

- *January 19:* Host City Candidates submit hosting documents



- February 15: FIFA Legal Meeting with all Candidate Host Cities (Ottawa, ON)
- March 15: Candidate Host Cities to be included in the bid book are announced
- March 16: United Bid Committee submits bid to FIFA
- June 12/13: FIFA Congress decision

Note: Ongoing since the bid documents were received in October 2017, all levels of government have been engaged. Over the past 3 months weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expedited timeline established by FIFA.

Host City and stadium process

- Initial outreach: 45 Cities (August 15, 2017)
- Shortlist: 32 Cities (October 4, 2017)
- Final List: 20-25 (March 15, 2018)

Government Support

- 8 guarantees
- Declarations
- Vision statements

Bid Book/Hosting Strategy

- FIFA has issued specific/detailed guidance on what we need to include in our bid submission, including: specifications for stadiums, base camps, accommodation, transportation, health and medical, safety and security ... 24 sections in all.
- We will deliver hundreds of pages of templates and supplementary reports detailing the readiness of our infrastructure.
- Executive Summary will be provided in FIFA's official languages of English, French, Spanish and German, as well as Arabic, Chinese and Russian.
- Technical visit by FIFA will happen in April, 2018.
- Final presentation to FIFA Congress in June, 2018.

The strength of the United Bid is CERTAINTY, with resources, expertise, and infrastructure of the three host nations demonstrating UNITY to provide the best OPPORTUNITY for the 2026 FIFA World Cup™.

- *Facilities and Infrastructure*
 - o Stadiums



- Hotels
- Training Fields
- Airports
- Transport Systems
- IT&T, Broadcast Facilities
- *Staffing and Expertise*
 - All three MA's have extensive experience with FIFA Events and other major events
 - Volunteers: common practice with experienced resources
 - Professional staff ready to engage
- *Service*
 - Security – major event support at all levels of government
 - Transportation
 - Media Services
 - Immigration – event protocol and immigrations systems in place
 - Fan Services – best practices
 - Sustainability – social and environmental initiatives already in place to build an unparalleled legacy

Economic Impact

- Net economic impact is estimated at ~\$5.3B
 - USA ~ \$4.2B
 - CAN ~ \$560M
 - MEX ~ \$450M
- This translates into ~\$3.6B in net benefit for hosts
 - USA ~ \$3.0B
 - CAN ~ \$350M
 - MEX ~ \$220M
- Canada is expected to receive significant impact from non-traditional overnight visitors-driven by soccer interest- and will likely have lower security costs than the US or Mexico.

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

To: "Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>
"Lambert, Ellie" <ellie.lambert@vancouver.ca>

Date: 3/14/2018 4:01:34 PM

Subject: FW: Key Messages

Attachments: ATT00001.htm
ATT00002.htm
18 03 14 Vancouver Messaging.docx
ATT00003.htm

s.13(1)

The press conference will be at 1pm EST tomorrow – then we can speak to any of the messages in the included document.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Collens, Michelle

Sent: Wednesday, March 14, 2018 3:54 PM

To: Lambert, Ellie; Kendall-Craden, Rena

Cc: Johnston, Sadhu

Subject: Fwd: Key Messages

Do we need to provide any edits or want to clarify anything? It looks accurate to me.

Michelle

Sent from my iPhone

Begin forwarded message:

From: Sandra Gage <sgage@canadasoccer.com>

Date: March 14, 2018 at 3:39:12 PM PDT

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>

Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.

Please let me know if you have any questions.

Thanks,
Sandra



Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The City of Vancouver and Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such will not be

moving forward as a Candidate Host City.

s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of

Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
Date: 3/14/2018 5:26:50 PM
Subject: FW: Key Messages
Attachments: 18 03 14 Vancouver Messaging.docx

s.13(1)

Canada Soccer is not taking media until tomorrow.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Sandra Gage [mailto:sgage@canadasoccer.com]
Sent: Wednesday, March 14, 2018 5:23 PM
To: Peter Montopoli; Collens, Michelle
Subject: RE: Key Messages

Same from my end and attached is the updated key messages with the removal of the reference that Peter had highlighted.

Thanks,
SG

From: Peter Montopoli
Sent: March-14-18 8:21 PM
To: Michelle Collens <michelle.collens@vancouver.ca>; Sandra Gage <sgage@canadasoccer.com>
Subject: Re: Key Messages

Thank you Michelle, appreciate your kind words, we will be here for you and support the City!

Peter Montopoli
General Secretary
Canada Soccer

Sent from my BlackBerry

From: Michelle.Collens@vancouver.ca
Sent: March 14, 2018 8:09 PM
To: pmontopoli@canadasoccer.com; sgage@canadasoccer.com
Subject: RE: Key Messages

Thank you, appreciate that.

We're working to keep everything on point, and will not discuss any of these messages today. Thanks for your support through this process.

I'm still cheering on the United Bid and wish you all the best as you deliver the final submission.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Peter Montopoli [<mailto:pmontopoli@canadasoccer.com>]
Sent: Wednesday, March 14, 2018 4:08 PM
To: Sandra Gage; Collens, Michelle
Subject: RE: Key Messages

Michelle as Sandra just confirmed, this is confidential as we felt it important that you were aware of our speaking notes.

I have asked Sandra to edit out the referencing to the City of Vancouver in relation to the Provision of the FIFA Agreements. This section should refer only to the Province of BC and not the City of Vancouver, as you did everything ~~you could in providing all the required FIFA Agreements.~~

Thanks Michelle. Let us know if you require anything further.



Peter Montopoli
General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Sandra Gage
Sent: March-14-18 6:39 PM
To: Collens, Michelle
Cc: Peter Montopoli
Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

~~We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.~~

Please let me know if you have any questions.

Thanks,
Sandra



Sandra Gage
Chief Marketing Officer | Chef du marketing
sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such the city of Vancouver will not be

moving forward as a Candidate Host City.

s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Mayor Robertson Statement:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding.

Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)

Date: 3/12/2018 2:11:24 PM

Subject: FW: Receipt of FIFA 2026 Vancouver Stadium Agreement, original unilaterally executed, unmodified copies and digital copy

s.17(1)



s.13(1)



Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

s. 14







From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
Date: 3/13/2018 1:25:16 PM
Subject: FW: United Bid for 2026

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Bob Mackin [mailto:bob@thebreaker.news]
Sent: Tuesday, March 13, 2018 10:59 AM
To: Collens, Michelle
Subject: United Bid for 2026

In Question Period today, BC Liberal MLA Jas Johal alleged that B.C. is withdrawing from the bid for 2026.

Is there any truth to this? Or is there a dispute over provincial grants and subsidies to the bid committee, CSA and FIFA?

Anything you could do from your position to offer any clarification would be helpful.

Cheers,

Bob Mackin
reporter, theBreaker.news
604-982-9130

--

Read theBreaker.news
[Listen to the theBreaker.news Podcast](#)

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>
"Sandhu, Jag" <jag.sandhu@vancouver.ca>
Date: 3/14/2018 5:12:22 PM
Subject: FW: Updated
Attachments: 18 03 14 Vancouver Messaging.docx

They updated the messaging. Please see attached.

Peter Montopoli from the bid clarified our position as City to reflect what we submitted.

s.13(1)

MC

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Sandra Gage [<mailto:sgage@canadasoccer.com>]
Sent: ~~Wednesday, March 14, 2018 3:59 PM~~
To: Collens, Michelle
Subject: Updated



Sandra Gage
Chief Marketing Officer | Chef du marketing
sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The City of Vancouver and Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such will not be

moving forward as a Candidate Host City.

s.21(1)

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Mayor Robertson Statement:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding.

Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
Date: 3/13/2018 1:55:05 PM
Subject: FW: world cup bid

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Johnston, Patrick [mailto:pjohnston@postmedia.com]
Sent: Tuesday, March 13, 2018 1:55 PM
To: Collens, Michelle
Subject: world cup bid

Hi Michelle

Possible to get a comment from you on today's developments in Victoria vis a vis the bid?

PATRICK JOHNSTON

News Live Reporter

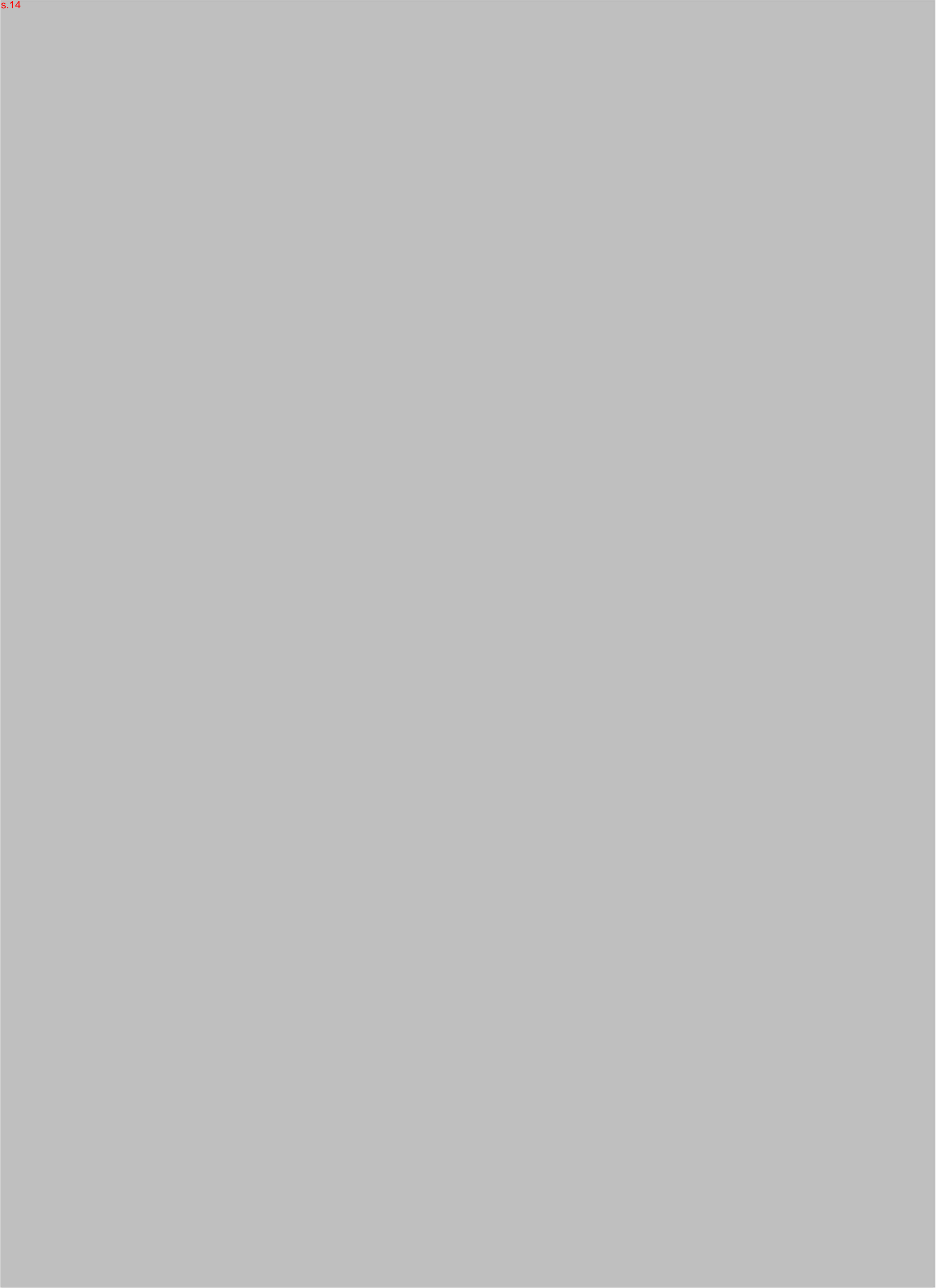


The Province

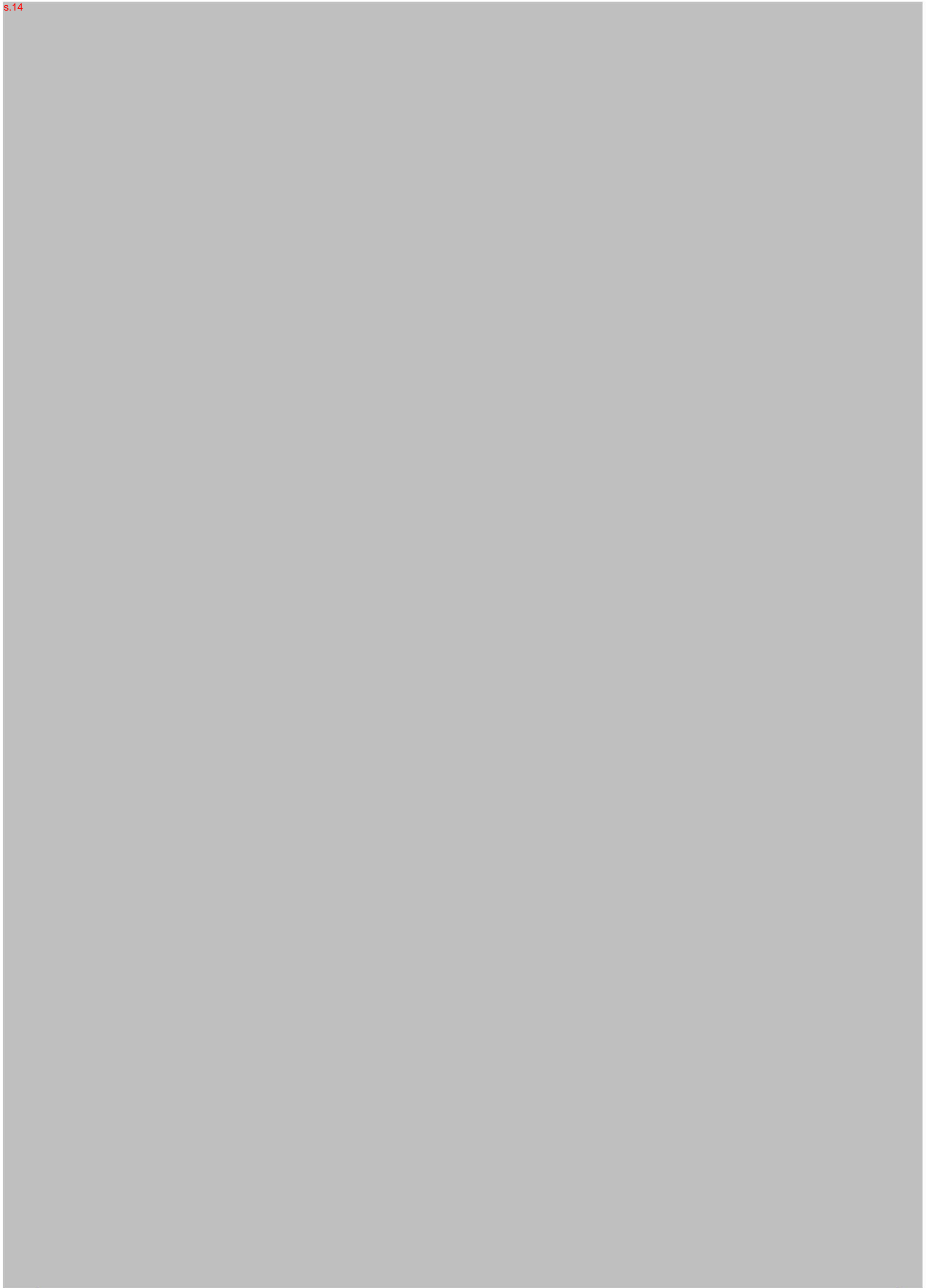
vince

POSTMEDIA

Vancouver, BC V5M 4X7
pjohnston@postmedia.com









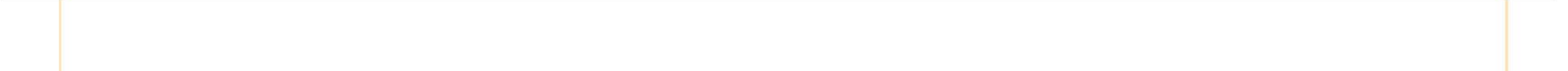


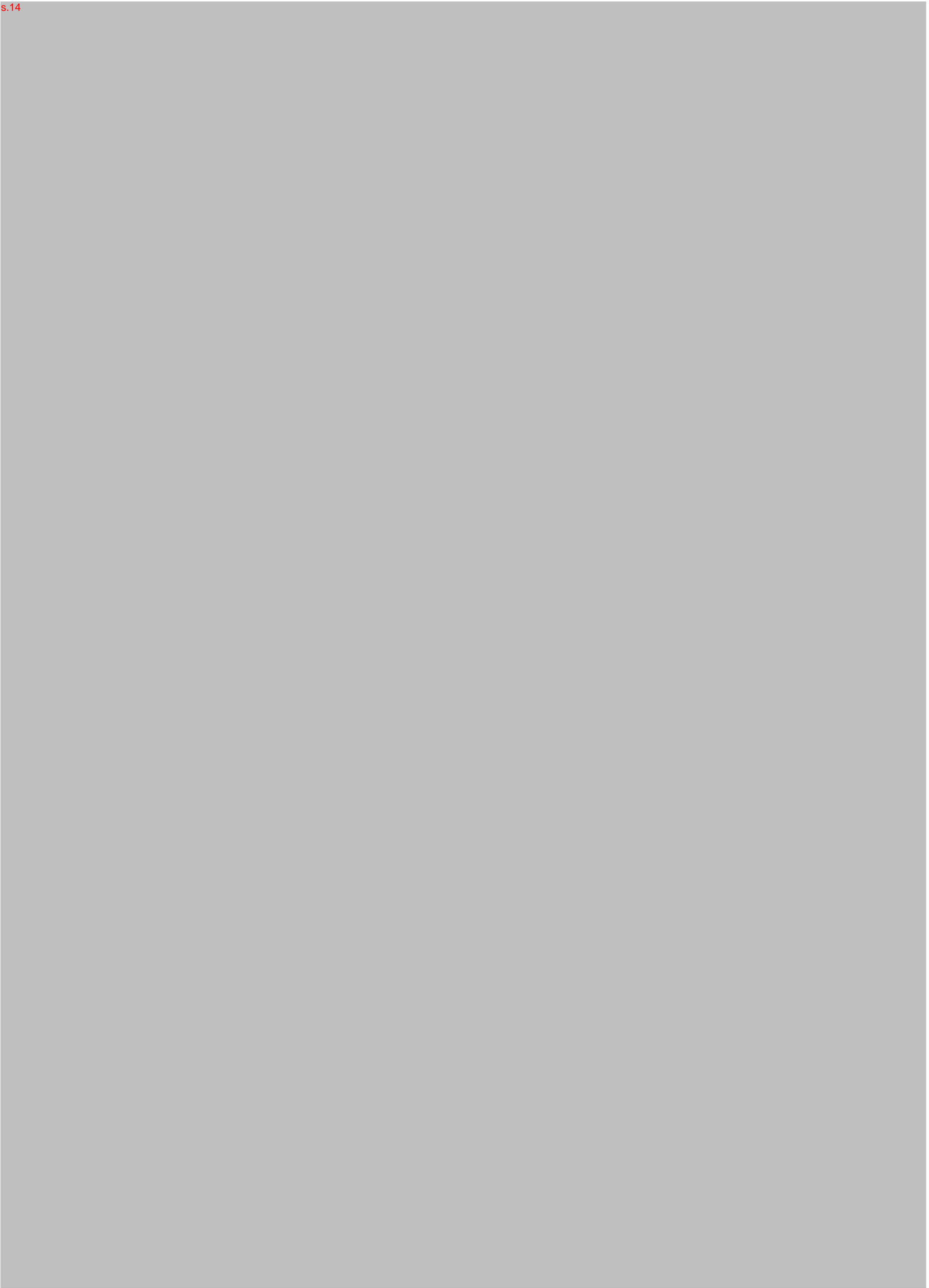








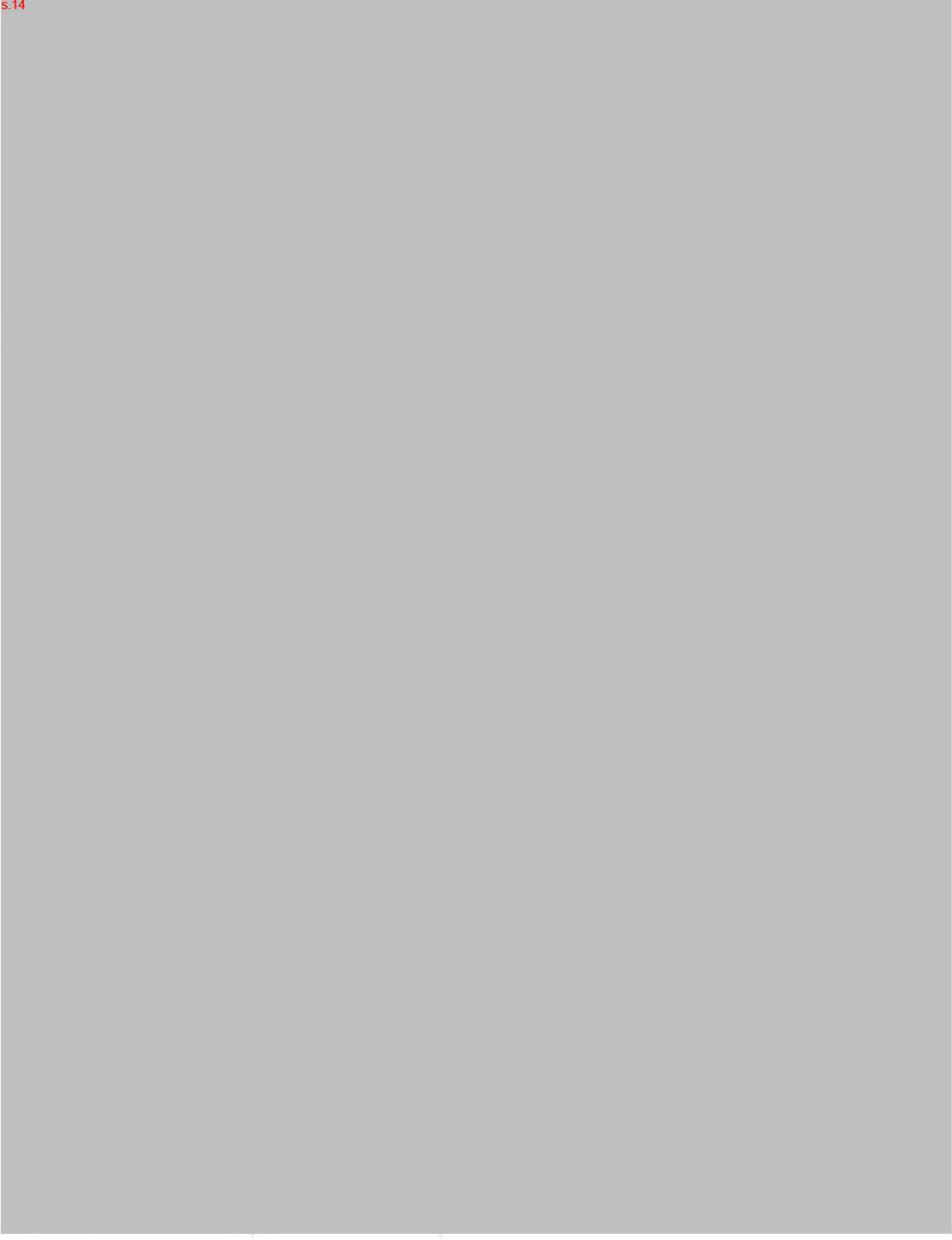


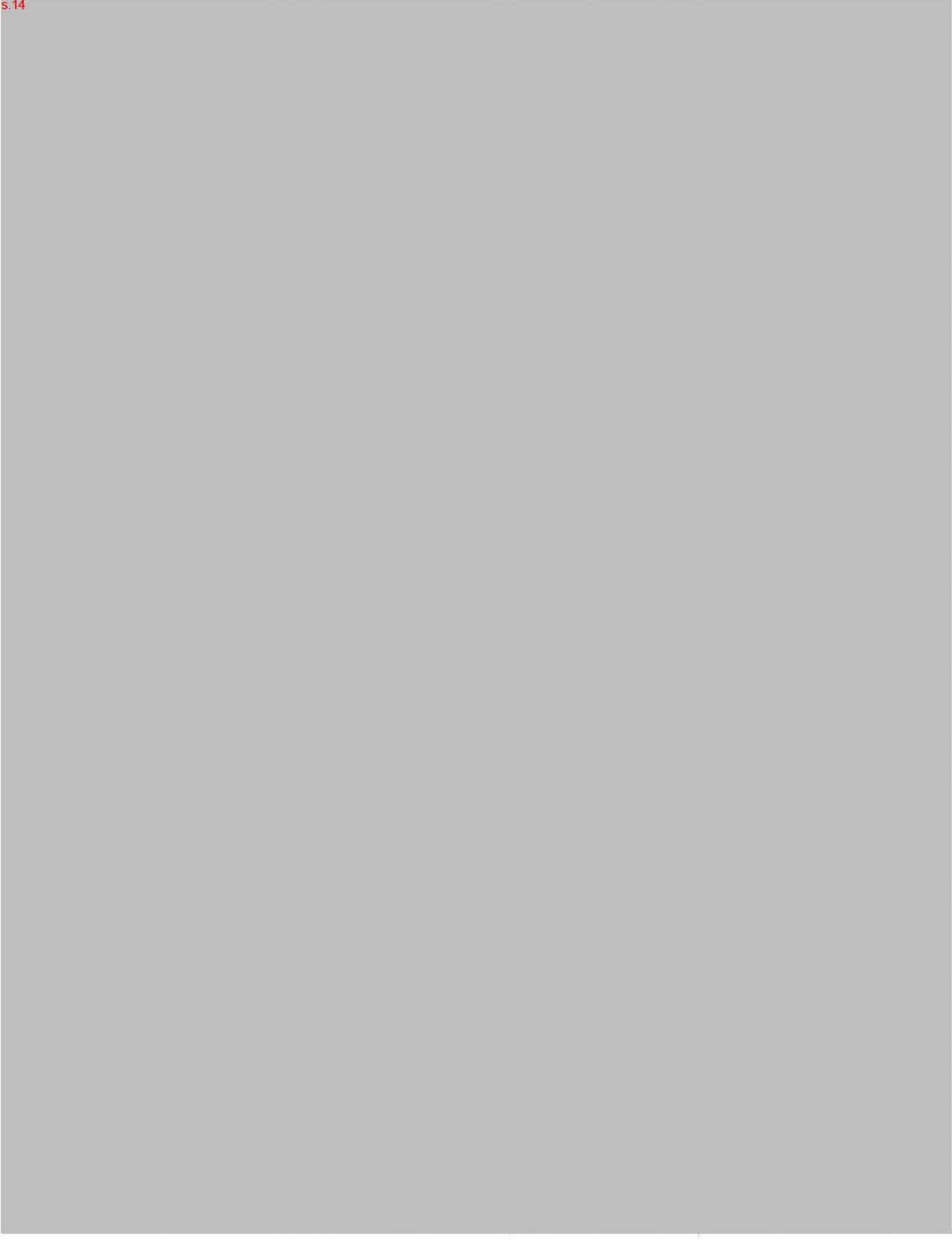


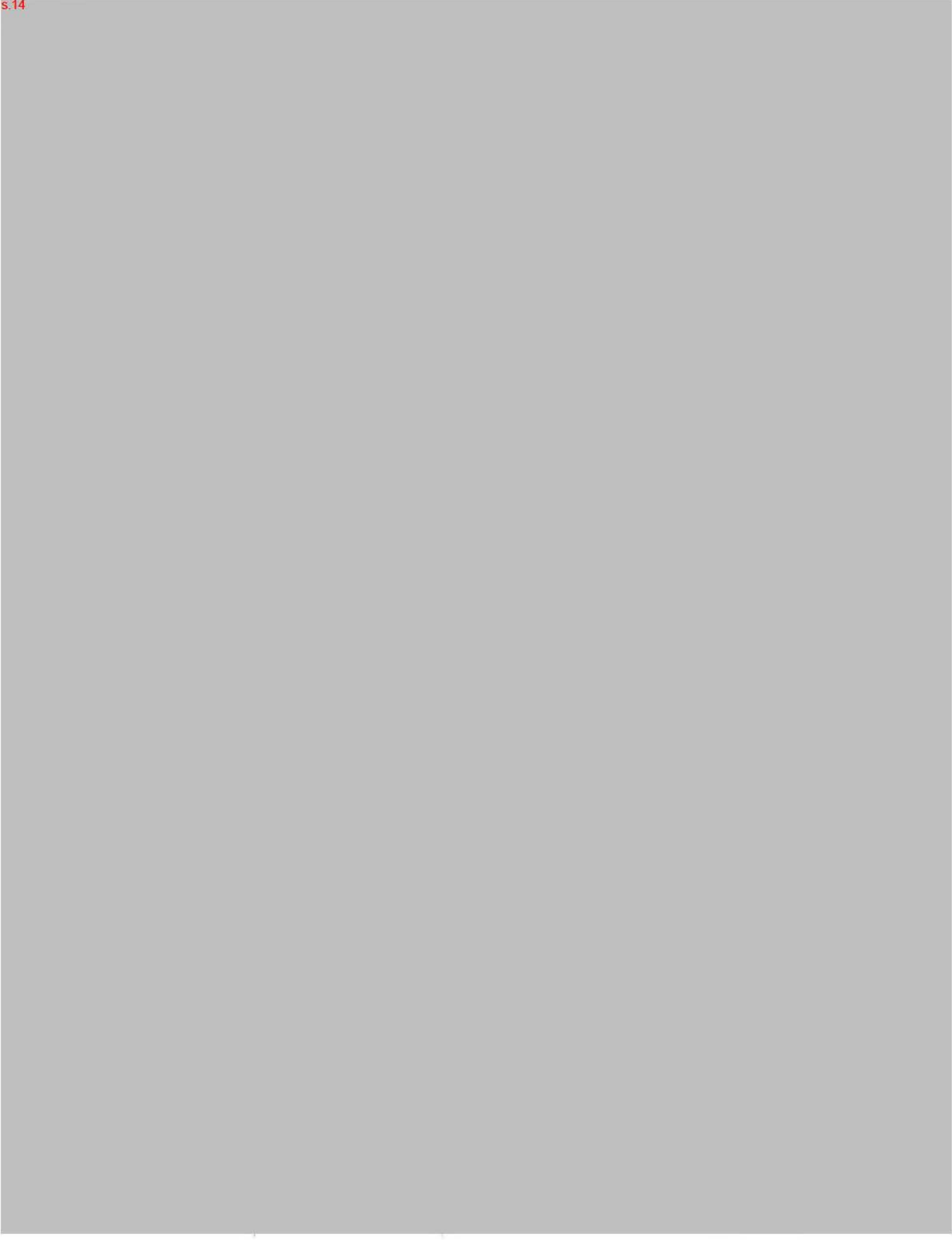


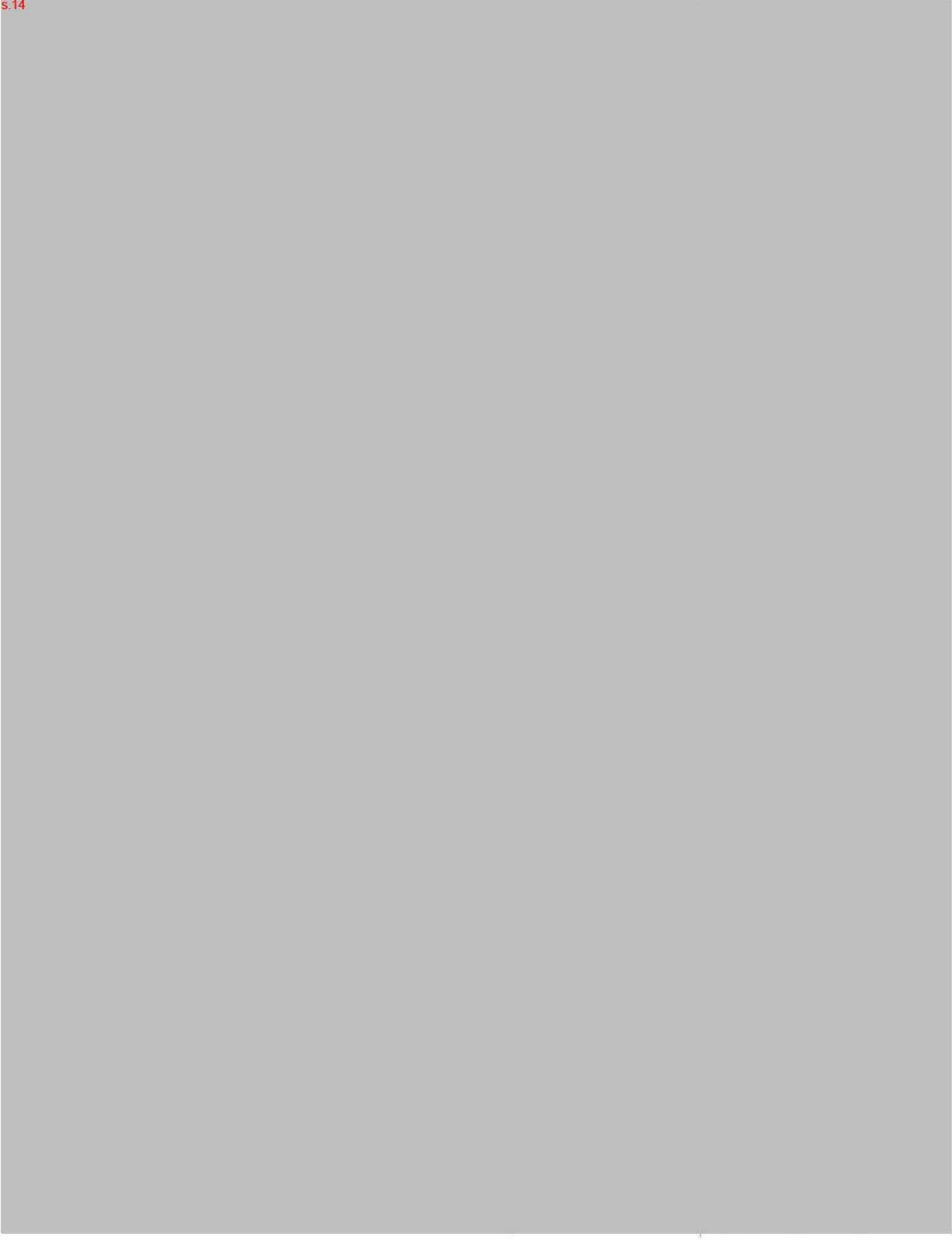


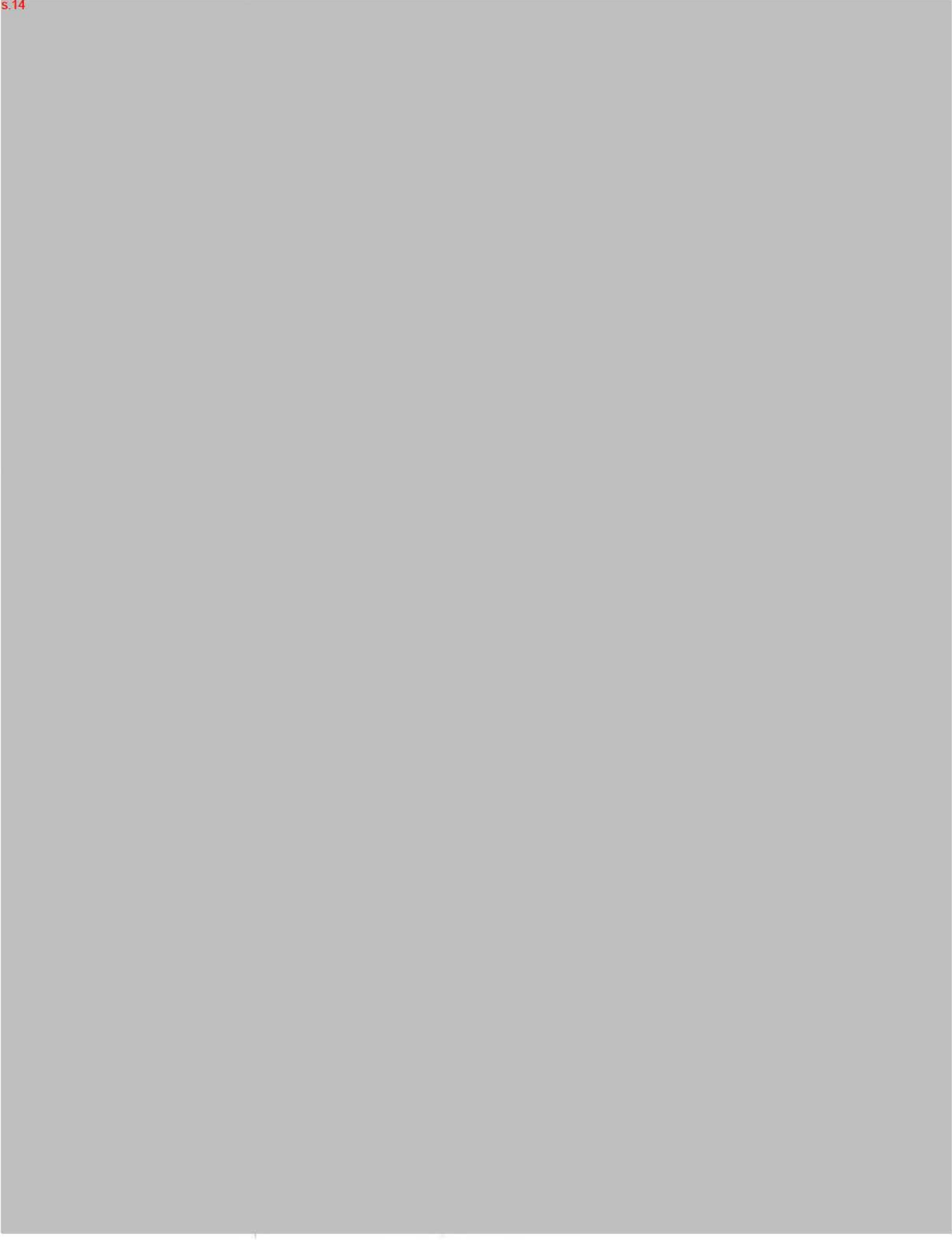












From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

To: "Cretney, Ken \ (PAVCO)" <kcretney@bcpavco.com>

Date: 3/12/2018 8:17:51 AM

Subject: s. 16(1), s.17(1)

Attachments:

Sent from my iPhone

Begin forwarded message:

From: Matt Ootes <Matt.Ootes@toronto.ca>

Date: March 12, 2018 at 8:08:57 AM PDT

To: 'Ronna Bremer' <ronna.bremer@edmonton.ca>, "Collens, Michelle" <Michelle.Collens@vancouver.ca>, "Oehlschlager, Kelly" <kelly.oehlschlager@vancouver.ca>, Deborah Fisher <deborah.fisher@edmonton.ca>, "luc.denis@ville.montreal.qc.ca" <luc.denis@ville.montreal.qc.ca>

Cc: Jasmine Stein <Jasmine.Stein@toronto.ca>, "Mike (EDC) Williams" <Mike.Williams@toronto.ca>

Subject: s. 16(1), s.17(1)

Hi All,

s. 16(1), s.17(1)

Talk soon.

Matt

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]

Sent: March-12-18 10:52 AM

To: Matt Ootes <Matt.Ootes@toronto.ca>; Jasmine Stein <Jasmine.Stein@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>; Sandra Gage <sgage@canadasoccer.com>

Subject: s.21(1)

Jasmine,

s.21(1)

Thanks,

Michael

Michael Leaver

t: (613) 238-6321 | f: (613) 233-4553 | e: mleaver@kellysantini.com
www.kellysantini.com

NOTE: This e-mail message contains PRIVILEGED and CONFIDENTIAL information and is intended only for the use of the specific individual or individuals to which it is addressed. If you are not an intended recipient of this e-mail, you are hereby notified that any unauthorized use, dissemination or copying of this e-mail or the information contained herein or attached hereto is strictly prohibited. If you receive this e-mail in error, notify the person named above by reply e-mail and please delete it. Thank you.

From: Matt Ootes [<mailto:Matt.Ootes@toronto.ca>]
Sent: March-12-18 9:48 AM
To: Michael Leaver; Jasmine Stein
Subject: s. 16(1), s.17(1)
Importance: High

Hi Michael,

s. 16(1), s.17(1)

Matt

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]
Sent: March-11-18 5:56 PM
To: Matt Ootes <Matt.Ootes@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>
Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>
Subject: s. 16(1), s.17(1)

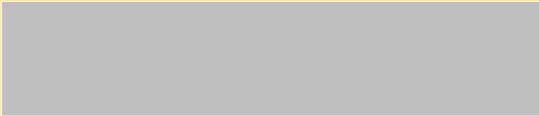
Good afternoon all,

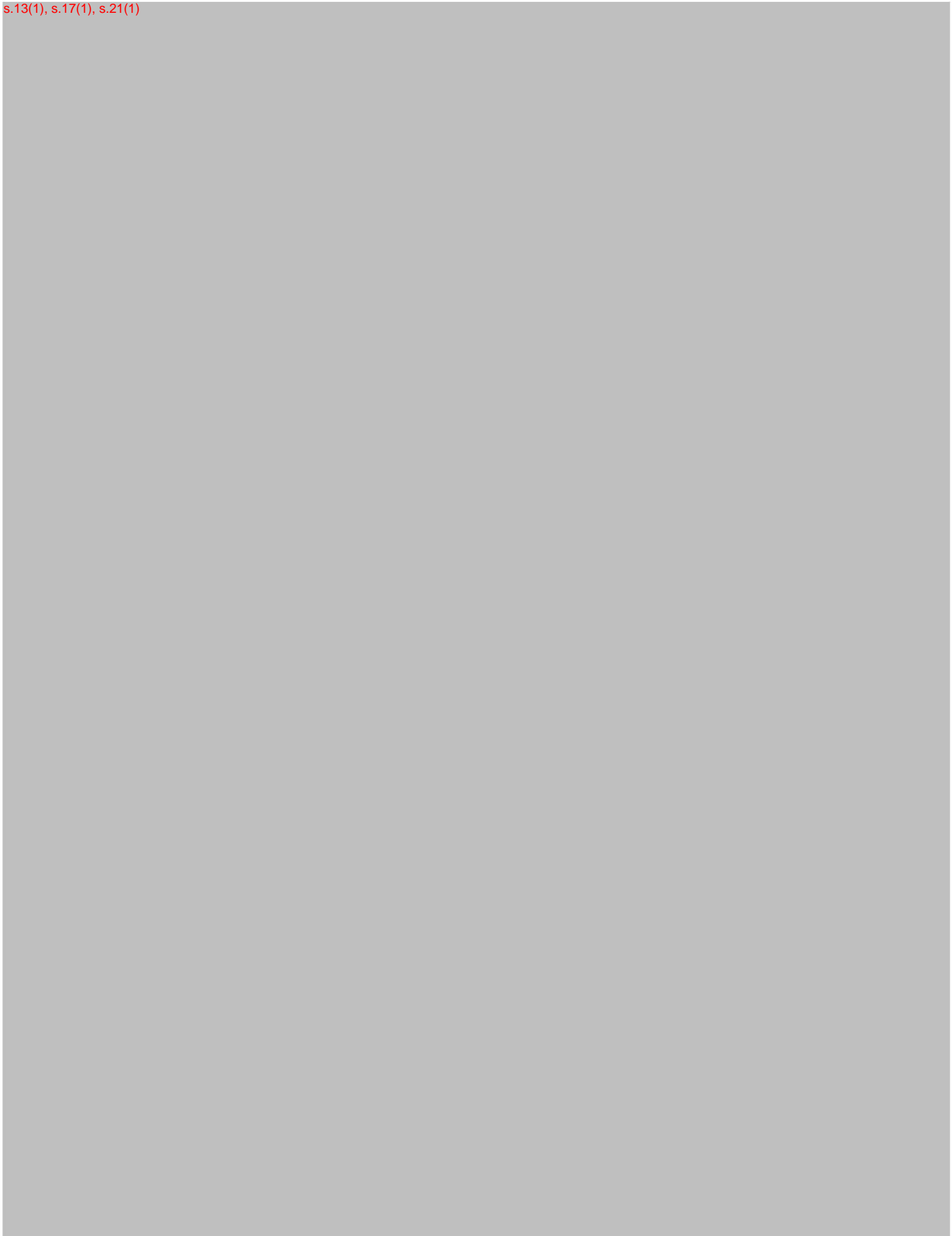
s.21(1)

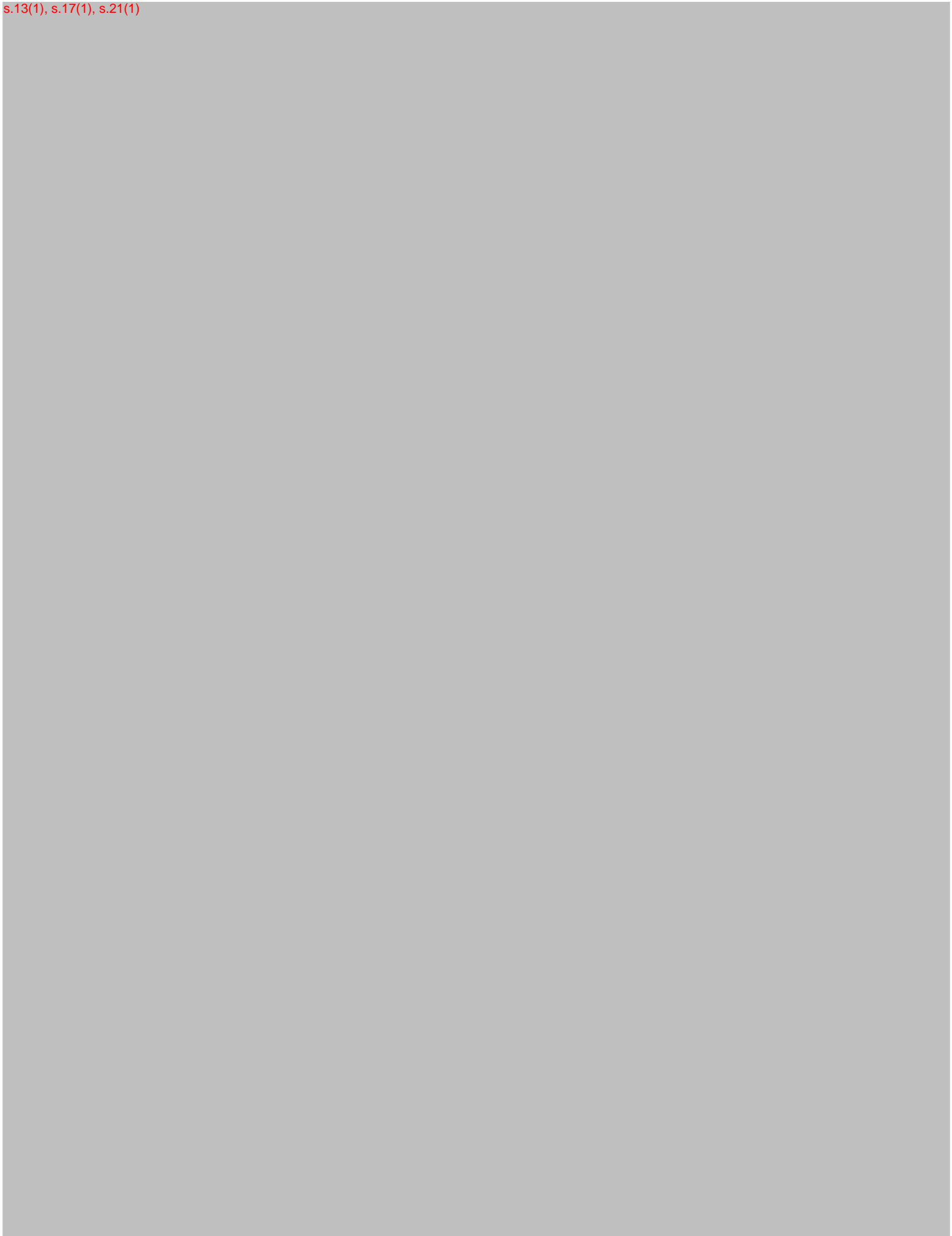
Sincerely,

Michael

Michael Leaver















From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Clark Ledingham" <cledingham@bcpavco.com>](mailto:cledingham@bcpavco.com)

Date: 3/12/2018 8:15:46 AM

Subject: s.16(1), s.17(1)

Attachments:

Sent from my iPhone

Begin forwarded message:

From: Matt Ootes <Matt.Ootes@toronto.ca>

Date: March 12, 2018 at 8:08:57 AM PDT

To: 'Ronna Bremer' <ronna.bremer@edmonton.ca>, "Collens, Michelle" <Michelle.Collens@vancouver.ca>, "Oehlschlager, Kelly" <kelly.oehlschlager@vancouver.ca>, Deborah Fisher <deborah.fisher@edmonton.ca>, "luc.denis@ville.montreal.qc.ca" <luc.denis@ville.montreal.qc.ca>

Cc: Jasmine Stein <Jasmine.Stein@toronto.ca>, "Mike (EDC) Williams" <Mike.Williams@toronto.ca>

Subject: s.16(1), s.17(1)

Hi All,

s.16(1), s.17(1)

Talk soon.

Matt

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]

Sent: March-12-18 10:52 AM

To: Matt Ootes <Matt.Ootes@toronto.ca>; Jasmine Stein <Jasmine.Stein@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>; Sandra Gage <sgage@canadasoccer.com>

Subject: s. 16(1), s.17(1)

Jasmine,

s.21(1)

Thanks,

Michael

Michael Leaver

t: (613) 238-6321 | f: (613) 233-4553 | e: mleaver@kellysantini.com
www.kellysantini.com

NOTE: This e-mail message contains PRIVILEGED and CONFIDENTIAL information and is intended only for the use of the specific individual or individuals to which it is addressed. If you are not an intended recipient of this e-mail, you are hereby notified that any unauthorized use, dissemination or copying of this e-mail or the information contained herein or attached hereto is strictly prohibited. If you receive this e-mail in error, notify the person named above by reply e-mail and please delete it. Thank you.

From: Matt Ootes [<mailto:Matt.Ootes@toronto.ca>]

Sent: March-12-18 9:48 AM

To: Michael Leaver; Jasmine Stein

Subject: s. 16(1), s.17(1)

Importance: High

Hi Michael,

s. 16(1), s.17(1)

Matt

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]

Sent: March-11-18 5:56 PM

To: Matt Ootes <Matt.Ootes@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>

Subject:

Good afternoon all,

s.21(1)

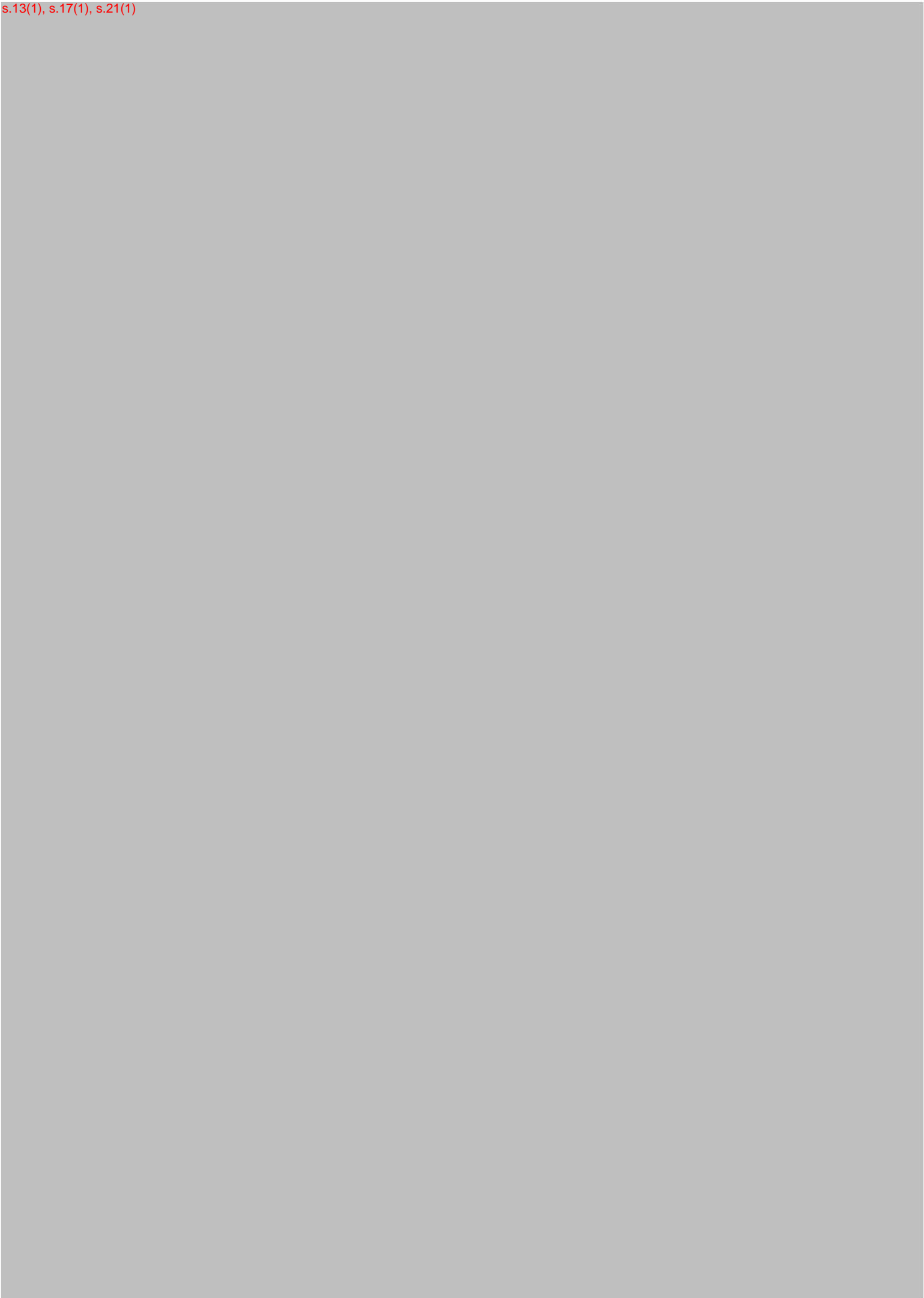
Sincerely,

Michael

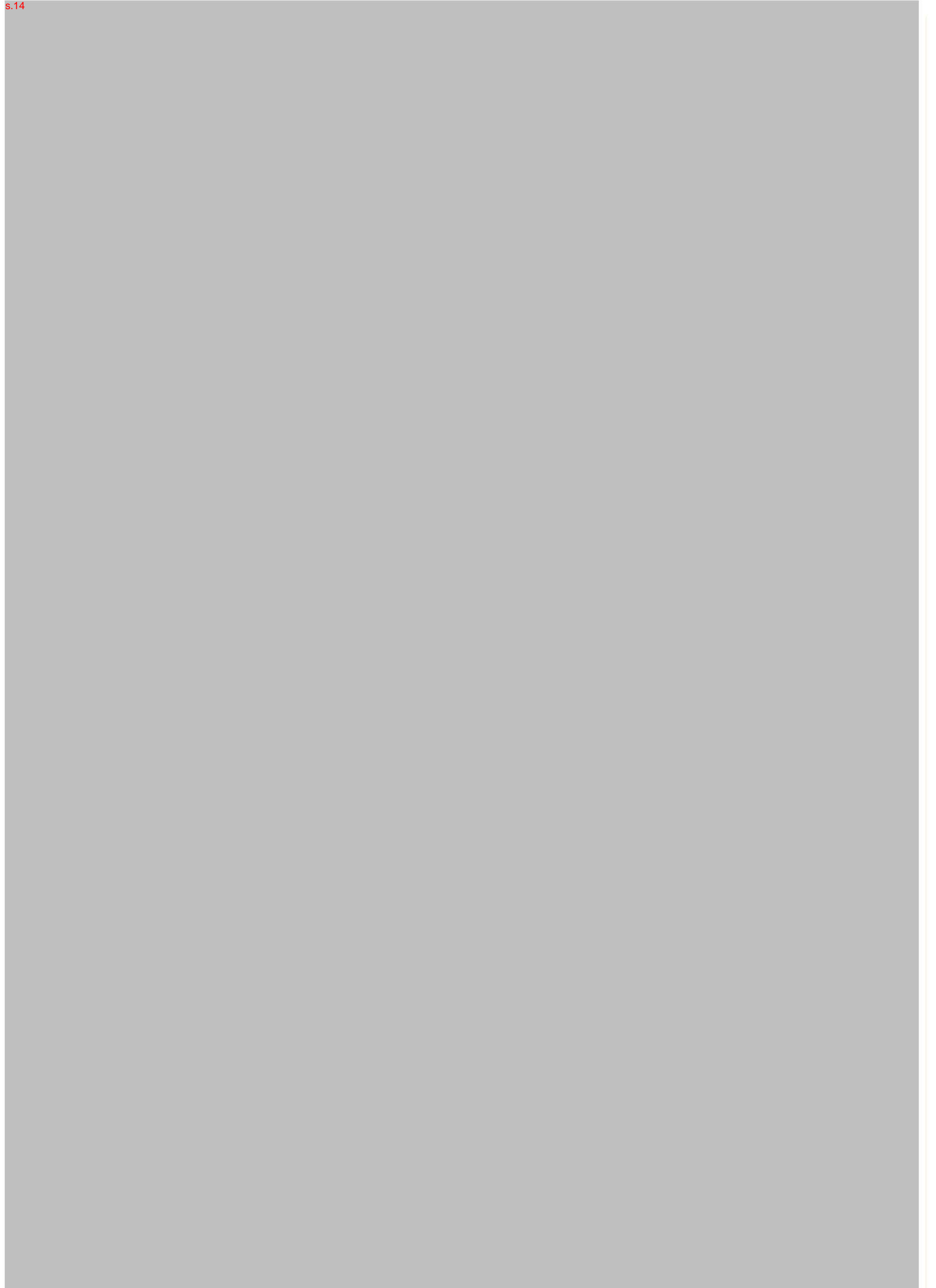


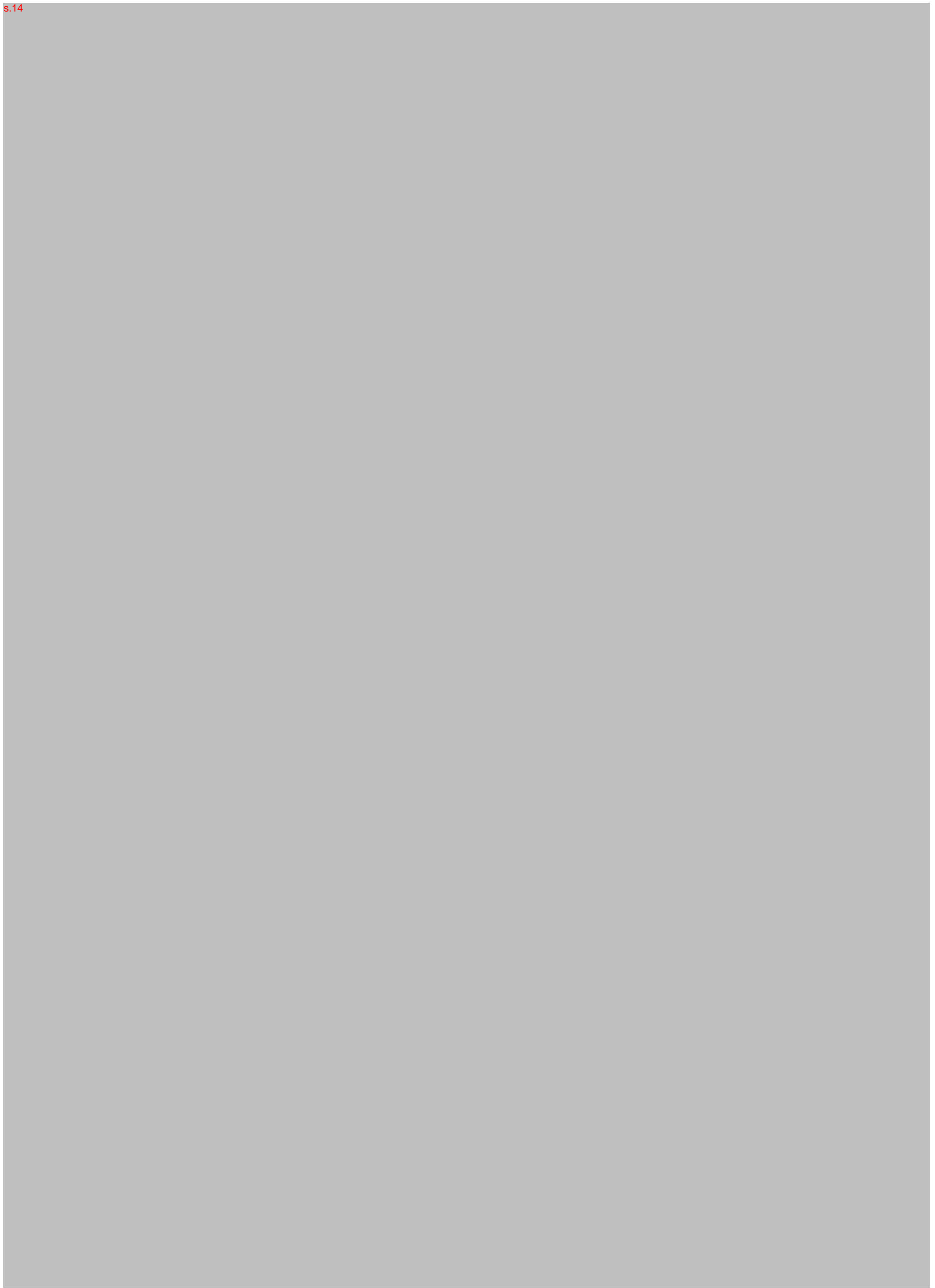














From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Cretney, Ken \ \(PAVCO\)" <kcretney@bcpavco.com>](mailto:kcretney@bcpavco.com)
Date: 3/12/2018 6:09:59 PM
Subject: s. 16(1), s.17(1)
Attachments:

Sent from my iPhone

Begin forwarded message:

From: "Mike (EDC) Williams" <Mike.Williams@toronto.ca>
To: ["luc.denis@ville.montreal.qc.ca" <luc.denis@ville.montreal.qc.ca>](mailto:luc.denis@ville.montreal.qc.ca), "Collens, Michelle" <Michelle.Collens@vancouver.ca>, "Ronna Bremer" <ronna.bremer@edmonton.ca>
Cc: "Matt Ootes" <Matt.Ootes@toronto.ca>, "Jasmine Stein" <Jasmine.Stein@toronto.ca>
Subject: FW: Collateral Agreement

s. 16(1), s.17(1)

Mike

Office 416-397-1970 Cell 416-524-5902
mike.williams@toronto.ca


TOCANADA_AUTOSIGNATU

From: Matt Ootes
Sent: March 12, 2018 4:11 PM
To: 'Michael Leaver' <mleaver@kellysantini.com>; Jasmine Stein <Jasmine.Stein@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>
Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>; Sandra Gage <sgage@canadasoccer.com>
Subject: s. 16(1), s.17(1)
Importance: High

All,

s. 16(1), s.17(1)


s. 16(1), s.17(1)



s.21(1)



s.21(1)



s. 16(1), s.17(1)

s. 16(1), s.17(1)

s. 16(1), s.17(1)

s. 16(1), s.17(1)

s. 16(1), s.17(1)

s. 16(1), s.17(1)

s. 16(1), s.17(1)

s.21(1)

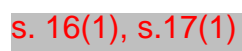
s. 16(1), s.17(1)

s. 16(1), s.17(1)


s.21(1)



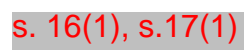
s. 16(1), s.17(1)



s. 16(1), s.17(1)



s. 16(1), s.17(1)



s.21(1)



s.21(1)


s. 16(1), s.17(1)

s. 16(1), s.17(1)

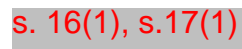
s.21(1)

s. 16(1), s.17(1)

s. 16(1), s.17(1)



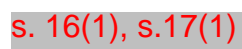
s. 16(1), s.17(1)



s.21(1)



s. 16(1), s.17(1)



s.21(1)



s. 16(1), s.17(1)

s. 16(1), s.17(1)

s.21(1)

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Clark Ledingham" <cledingham@bcpavco.com>](mailto:cledingham@bcpavco.com)

["Oehlschlager, Kelly" <kelly.oehlschlager@vancouver.ca>](mailto:kelly.oehlschlager@vancouver.ca)

["Cretney, Ken \ \(PAVCO\\)" <kcretney@bcpavco.com>](mailto:kcretney@bcpavco.com)

Date: 3/12/2018 10:32:53 AM

Subject: s.16(1)

Attachments:

Please circulate as needed.

MC

Sent from my iPhone

Begin forwarded message:

From: Peter Montopoli <pmontopoli@canadasoccer.com>

Date: March 12, 2018 at 10:28:05 AM PDT

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Subject: s.16(1)

Michelle, please find s.16(1)

Thank you.













From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Lambert, Ellie" <Ellie.Lambert@vancouver.ca>](mailto:Ellie.Lambert@vancouver.ca)

["Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>](mailto:Rena.Kendall-Craden@vancouver.ca)

Date: 3/14/2018 3:53:56 PM

Subject: Fwd: Key Messages

Attachments: ATT00001.htm

ATT00002.htm

18 03 14 Vancouver Messaging.docx

ATT00003.htm

Do we need to provide any edits or want to clarify anything? It looks accurate to me.

Michelle

Sent from my iPhone

Begin forwarded message:

From: Sandra Gage <sgage@canadasoccer.com>

Date: March 14, 2018 at 3:39:12 PM PDT

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>

Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.

Please let me know if you have any questions.

Thanks,
Sandra



Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Canada Soccer and United Bid Process

- Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver.
- In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™.
- Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included:
 - Calgary, AB
 - Edmonton, AB
 - Montréal, QC
 - Ottawa, ON
 - Regina, SK
 - Toronto, ON
 - Vancouver, BC
- Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries.
- From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC.
- FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared with all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance.
- Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA.
- A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating.
- All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018.
- In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal).
- FIFA will make the final selections of Host Cities in June 2020.

Vancouver Process

- The City of Vancouver and Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such will not be

- In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018.
- As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature.
- In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place.
 - 99% of Vancouver hotel rooms were full during the competition.
- The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field.

Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included?

- The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process.

Q: How will this removal impact the future of the sport in Canada?

- Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™.
- We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition.
- We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid.

Q: What could have been done to prevent this from happening?

- The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation.
- Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities.

City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of

Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Lambert, Ellie" <Ellie.Lambert@vancouver.ca>](mailto:Ellie.Lambert@vancouver.ca)

Date: 3/13/2018 9:15:34 AM

Subject: Fwd: New submission from Contact Sport Hosting Vancouver

Sent from my iPhone

Begin forwarded message:

From: Kurtis Doering <kurtis.doering@rci.rogers.com>

Date: March 13, 2018 at 9:08:15 AM PDT

To: <Michelle.Collens@vancouver.ca>

Subject: New submission from Contact Sport Hosting Vancouver

Reply-To: <kurtis.doering@rci.rogers.com>

Name

Kurtis Doering

Email

kurtis.doering@rci.rogers.com

Telephone

604-877-4400

Organization

NEWS 1130

Message

Hi there, we're following up on the federal government's endorsement of a joint World Cup bid in 2026. That could very well mean that some games would be played at BC Place, or another Vancouver venue. This seems like it's in Sport Hosting Vancouver's wheelhouse... does SHV have any involvement in the World Cup bid so far? Would someone from the company be available for a brief phone interview today?

Thanks,
Kurtis

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>](mailto:Taunya.Geelhoed@vancouver.ca)
Date: 3/13/2018 9:57:44 PM
Subject: Fwd: New submission from Contact Sport Hosting Vancouver

s.13(1)

Sent from my iPhone

Begin forwarded message:

From: s.22(1)
Date: March 13, 2018 at 9:55:01 PM PDT
To: <Michelle.Collens@vancouver.ca>
Subject: New submission from Contact Sport Hosting Vancouver
Reply-To: s.22(1)

Name

s.22(1)

Email

s.22(1)

Telephone

s.22(1)

Organization

None

Message

Hello, I think it would be a great idea for Vancouver to bid for the world summer X games or even the winter x games.
What do you think?

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: Doug.Foster@gov.bc.ca
Date: 3/12/2018 6:18:27 PM
Subject: Fwd: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement
Attachments: [s. 16\(1\), s.17\(1\)](#)

This is the redline copy of our latest edition of the Vancouver collateral agreement. [s.13\(1\)](#)

Michelle

Sent from my iPhone

Begin forwarded message:

[s.14](#)

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>
Date: 3/12/2018 9:54:06 PM
Subject: Fwd: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

s.13(1)

Michelle

Sent from my iPhone

Begin forwarded message:

From: "Foster, Doug FIN:EX" <Doug.Foster@gov.bc.ca>
Date: March 12, 2018 at 7:41:15 PM PDT
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Subject: RE: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

thanks. d.

From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]
Sent: Monday, March 12, 2018 7:40 PM
To: Foster, Doug FIN:EX
Subject: RE: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

s.17(1)

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Foster, Doug FIN:EX [<mailto:Doug.Foster@gov.bc.ca>]
Sent: Monday, March 12, 2018 7:27 PM
To: Collens, Michelle
Subject: RE: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

is it likely this form of agreement will be executed and documents submitted tomorrow then?
d

From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]
Sent: Monday, March 12, 2018 6:18 PM
To: Foster, Doug FIN:EX
Subject: Fwd: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

This is the redline copy of our latest edition of the Vancouver collateral agreement. s.13(1)

Michelle

Sent from my iPhone

s.14



From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Cretney, Ken \ (PAVCO\)" <kcretney@bcpavco.com>
Date: 3/12/2018 6:10:42 PM
Subject: s.16(1),
s 17(1)

s.16(1), s.17(1)

This is the background on it.

Michelle

Sent from my iPhone

Begin forwarded message:

From: Matt Ootes <Matt.Ootes@toronto.ca>
Date: March 12, 2018 at 6:06:15 PM PDT
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Cc: "Mike (EDC) Williams" <Mike.Williams@toronto.ca>
Subject: s.16(1), s.17(1)

Hi Michelle,

s.16(1), s.17(1)

Have a good night
Matt

Sent from my iPhone

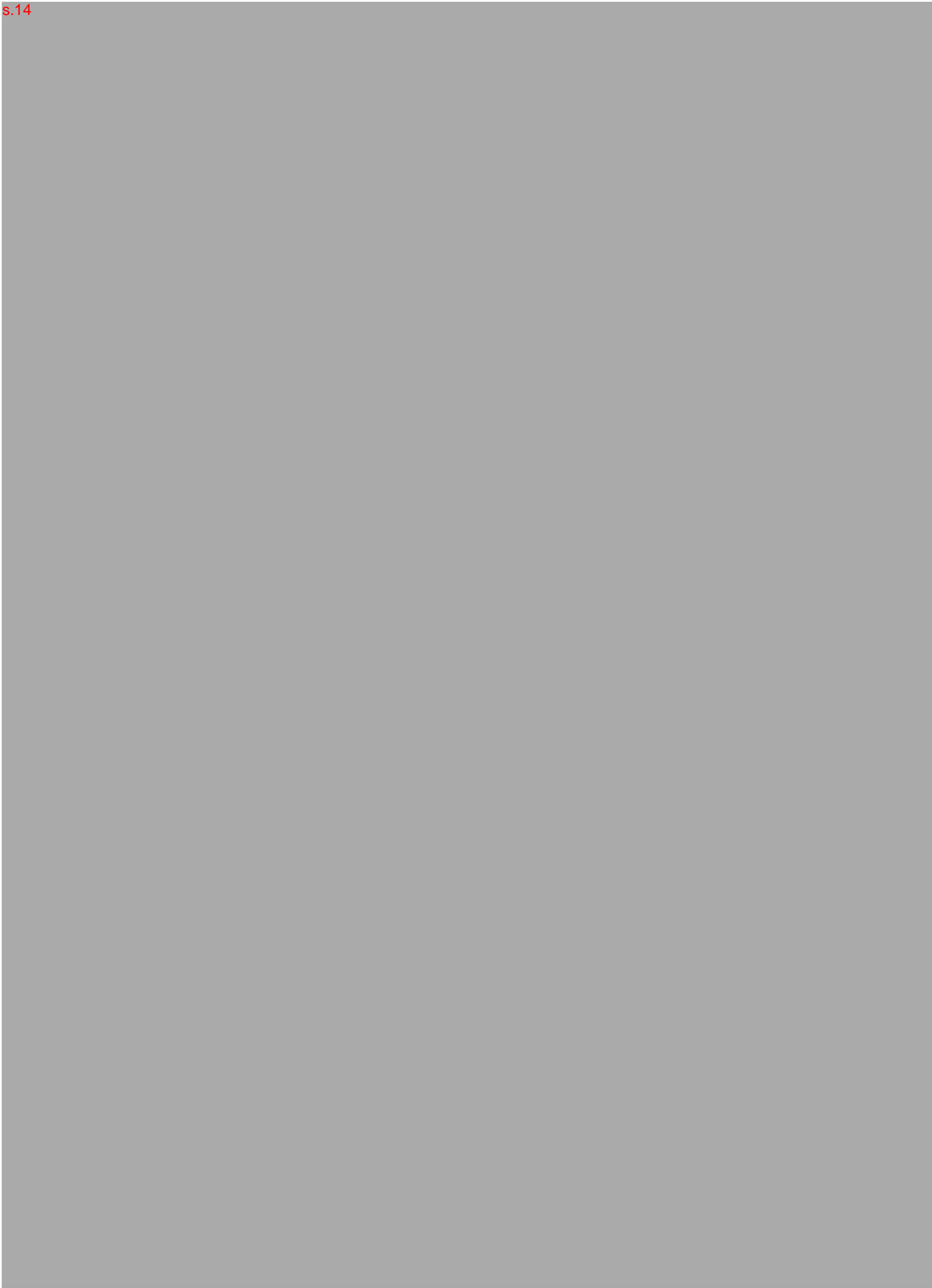
On Mar 12, 2018, at 6:40 PM, Collens, Michelle <Michelle.Collens@vancouver.ca> wrote:

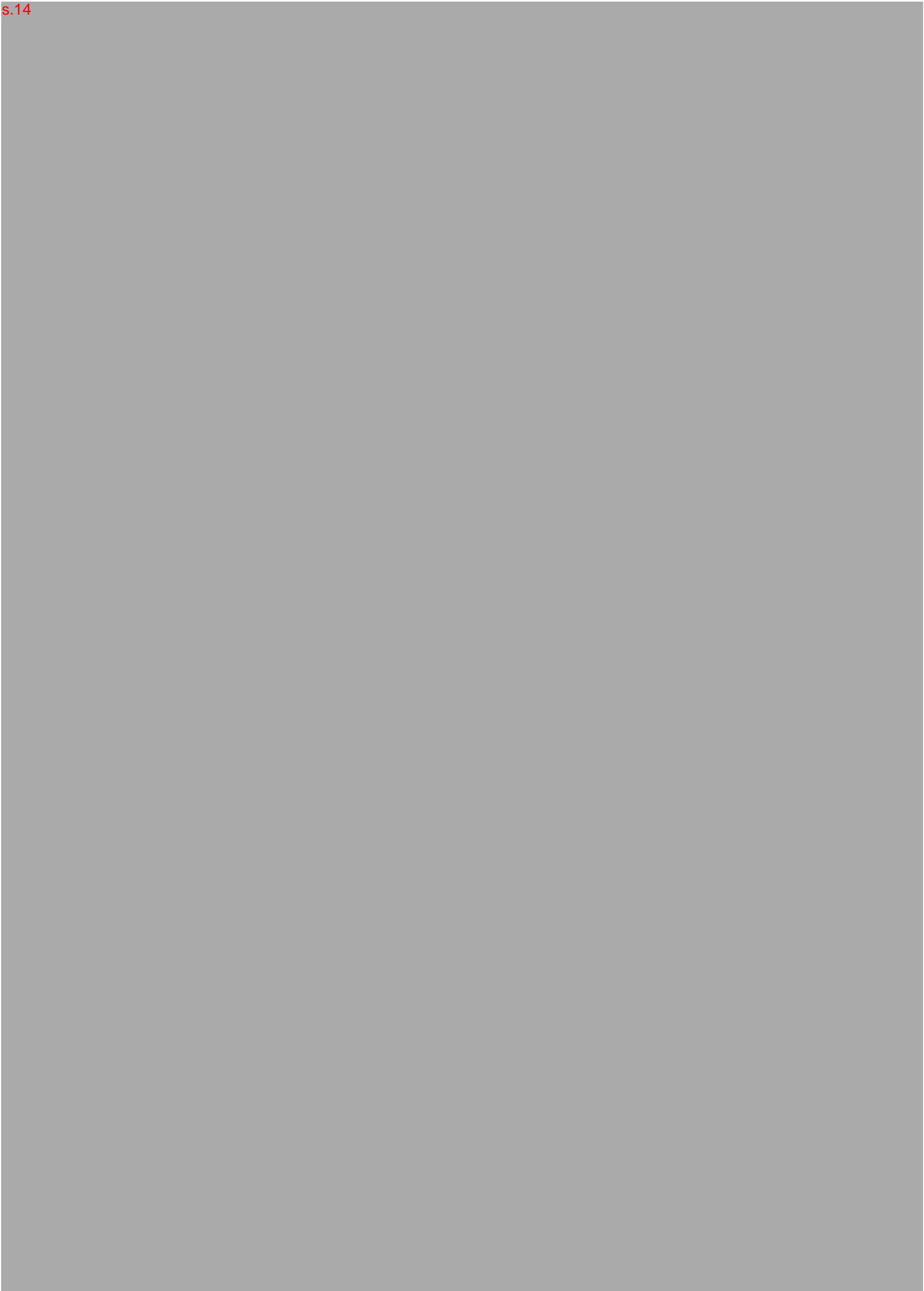
s.16(1), s.17(1)

The 12pm PST ultimatum got lifted after calling it out, but I still have to get the unmodified agreements physically there for tomorrow.

Thanks!
MC

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca





From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

To: "Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>

"Robertson, G" <G.Robertson@vancouver.ca>

Date: 3/13/2018 5:23:55 PM

Subject: Fwd: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Sent from my iPhone

Begin forwarded message:

From: Peter Montopoli <pmontopoli@canadasoccer.com>

Date: March 13, 2018 at 4:58:05 PM PDT

To: "sandra.carroll@gov.bc.ca" <sandra.carroll@gov.bc.ca>, "Ken Cretney (kcretney@bcpavco.com)" <kcretney@bcpavco.com>, "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Cc: Montagiani External <vmontagliani@shawsabey.com>, Steve Reed <sreed@canadasoccer.com>

Subject: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Dear Sandra, Ken and Michelle,

Please accept this official notice from Canada Soccer and the United Bid Committee (UBC), to the Province of British Columbia and the City of Vancouver, that the FINAL deadline for the City of Vancouver to be included as a Canadian Candidate Host City in the United 2026 Bid Book is **11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018**.

In order for the City of Vancouver to be included as part of the United 2026 Bid moving forward, the City of Vancouver and Province of British Columbia must provide the following documents:

- ☐ An unaltered and duly executed Host City Agreement (provided electronically),
- ☐ An unaltered and duly executed Stadium Agreement (provided electronically).

We will require a confirmation email on the direction being taken in advance of the deadline to ensure that the City of Vancouver continues as a Candidate Host City and is included in the United 2026 Bid Book. Failing to meet these conditions, the City of Vancouver will be removed as a Candidate Host City.

Regards,

Peter Montopoli

 CanadaSoccer

Peter Montopoli

General Secretary | Secrétaire-général

T 613-237-7678 x 2235 F 613-237-1516

canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Robertson, G" <G.Robertson@vancouver.ca>
Date: 3/14/2018 9:44:06 AM
Subject: Fwd: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Sent from my iPhone

Begin forwarded message:

From: Peter Montopoli <pmontopoli@canadasoccer.com>
Date: March 14, 2018 at 9:26:18 AM PDT
To: "sandra.carroll@gov.bc.ca" <sandra.carroll@gov.bc.ca>, "Ken Cretney (kcretney@bcpavco.com)" <kcretney@bcpavco.com>, "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Cc: Montagliani External <vmontagliani@shawsabey.com>, Steve Reed <sreed@canadasoccer.com>, John Kristick <john.kristick@unitedbid2026.com>
Subject: RE: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Dear Sandra, Ken and Michelle,

Further to my email delivered on March 13th at 7:58 pm EST, please accept this official notice from Canada Soccer that the United Bid Committee has made the decision to proceed with the United 2026 Bid without the City Vancouver and the Province of British Columbia included as a Canadian Candidate Host City as the conditions set out in the March 13th email have not been met.

Regards,

Peter Montopoli



Peter Montopoli
General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Peter Montopoli
Sent: March-13-18 7:58 PM
To: 'sandra.carroll@gov.bc.ca'; Ken Cretney (kcretney@bcpavco.com); 'Collens, Michelle'
Cc: Montagliani External; Steve Reed
Subject: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Dear Sandra, Ken and Michelle,

Please accept this official notice from Canada Soccer and the United Bid Committee (UBC), to the Province of British Columbia and the City of Vancouver, that the FINAL deadline for the City of Vancouver to be included as a Canadian Candidate Host City in the United 2026 Bid Book is **11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018.**

In order for the City of Vancouver to be included as part of the United 2026 Bid moving forward, the City of Vancouver and Province of British Columbia must provide the following documents:

- An unaltered and duly executed Host City Agreement (provided electronically),
- An unaltered and duly executed Stadium Agreement (provided electronically).

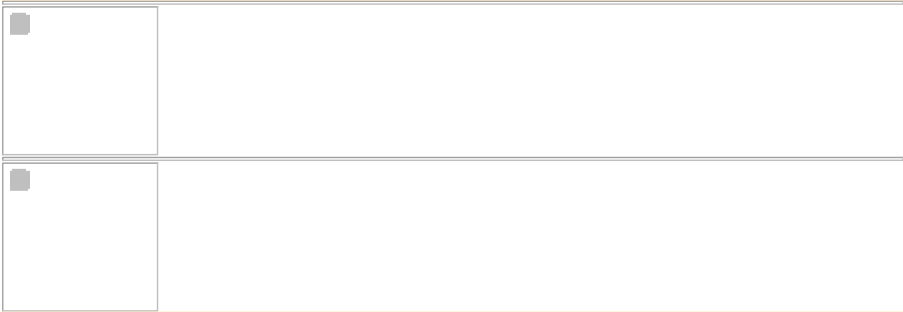
We will require a confirmation email on the direction being taken in advance of the deadline to ensure that the City of Vancouver continues as a Candidate Host City and is included in the United 2026 Bid Book. Failing to meet these conditions, the City of Vancouver will be removed as a Candidate Host City.

Regards,

Peter Montopoli



Peter Montopoli
General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer



From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: mleaver@kellysantini.com

Date: 3/12/2018 7:45:16 PM

FYI: FIFA 2026 Men's World Cup – United Bid of North America (USA, Canada, Mexico) to be submitted to FIFA (the "Bid") Bid Documents Submitted by Vancouver and Vancouver Area Partners (the "Bid Documents")

FYI – please see detailed note below of digital submission.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Collens, Michelle

Sent: Monday, March 12, 2018 7:42 PM

To: Michael.Kuh@lw.com

Cc: Johnston, Sadhu; Connell, Francie; Oehlschlager, Kelly; Geelhoed, Taunya; Goossen, Hannah

Subject: FIFA 2026 Men's World Cup – United Bid of North America (USA, Canada, Mexico) to be submitted to FIFA (the "Bid") Bid Documents Submitted by Vancouver and Vancouver Area Partners (the "Bid Documents")

Good evening Michael,

On behalf of the City of Vancouver ("**Vancouver**"), we now attach,

- (1) an electronically scanned copy of a fully signed and initialed un-modified Vancouver Host City Agreement (the "Un-Modified Host City Agreement"), and
- (2) an electronically scanned copy of a letter from our legal counsel to you which is being couriered to you with the "Replacement Bid Pages" as that term is used in the attached letter.

The Replacement Bid Pages will be delivered to you in trust and on the express conditions set out in the attached letter. The attached e-copy of the Un-Modified Host City Agreement ("E-UHCA") is now delivered to you in trust and on condition that you not deal in any way with the E-UHCA except in accordance with the following trust conditions (the "E-UHCA **Conditions**"):

- (1) That the E-UHCA may be printed, copied and packaged with the other bid documents required to submit the Bid, provided always that you retain complete personal control over all paper and electronic originals and copies and do not submit same to FIFA (or any other third party) without subjecting them to these E-UHCA Conditions except as and when (and then only on such conditions) as are articulated by us to you in writing.
- (2) That in the absence of our express written consent to include the E-UHCA in the Bid upon submittal to FIFA, you will remove and delete the E-UHCA from the Bid prior to submitting same to FIFA or, if expressly permitted by us (and consented to by you), submit same to FIFA or such other third party authorized by both of us on such terms and conditions as are set out by us in writing to you.
- (3) That if any of the above conditions are not acceptable that you contact us immediately to make arrangements for the deletion of this e-mail and all known copies of the E-UHCA and proof of such destruction.

We trust you will find the enclosed and above to be in order and look forward to working with you to move this matter forward towards a successful Bid submittal.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)
Date: 3/13/2018 1:53:08 PM
Subject: question period - media availability with Horgan

Reporter: [inaudible]

Horgan: I don't know how we can predict that. We haven't really begun any court proceedings that I'm aware of so I don't know if the costs are significant or not.

Reporter: On the FIFA bid, can you explain to us what's going on here? Has BC said that the province will not participate in a bid to have potential World Cup games in 2026 at BC Place?

Horgan: We haven't said that at all but we have been grappling with the proponents who want us to sign a blank cheque, a conditional agreement that could be changed by FIFA but not by us. I'd love to see soccer games at BC Place. I've said quite clearly to the proponents bring it on, let's bring soccer to Vancouver in 2026. But let's also ensure that the costs to taxpayers are not out of control. The federal government announced today they support the bid in principle but they didn't say anything about the cost of security, they didn't say anything about the indemnities that the province has to put in place, unlike other cities in Canada, because we own the stadium.

Reporter: [inaudible] what the deadline is? This bid is due on Friday. Vancouver would no doubt have to be in or out of that bid by Friday. So can you explain to us the deadline and what will ultimately [inaudible] that final decision?

Horgan: We've sent a draft submission to the proponents last week; didn't meet their expectations but I have a higher obligation than just being a soccer fan. I have a higher obligation than just wanting to see World Cup soccer in Vancouver. I have to make sure that taxpayers aren't on the hook for unknown costs at the whim of FIFA. I'm just not prepared to sign off on that and nor is the Minister of Finance. We're going to continue working with the proponent throughout the week but I think that they have to be responsible as well and understand that as much as we would love to see soccer coming to Vancouver, coming to BC, world class, not at any cost.

Reporter: [inaudible]

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca



From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Foster, Doug FIN:EX" <Doug.Foster@gov.bc.ca>](mailto:Doug.Foster@gov.bc.ca)

Date: 3/12/2018 6:07:57 PM

Subject: Re: can you flip me a copy of your city bid (host city and related agreements), along with the CSA agreement?

Here are all the agreements unmodified that have been signed.

s.15(1)(l)

I will send you the latest collateral agreement that is not confirmed yet.

Michelle

Sent from my iPhone

On Mar 12, 2018, at 5:46 PM, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca> wrote:

can you assist?
d

From: Foster, Doug FIN:EX

Sent: Monday, March 12, 2018 5:46 PM

To: 'Johnston, Sadhu'

Subject: can you flip me a copy of your city bid (host city and related agreements), along with the CSA agreement?

early receipt might assist with discussions on my side.
d.

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>](mailto:Sadhu.Johnston@vancouver.ca)

Date: 3/12/2018 9:40:23 PM

Subject: Re: can you flip me a copy of your city bid (host city and related agreements), along with the CSA agreement?

Yes - he sent it directly to me also

I sent all the info

MC

Sent from my iPhone

On Mar 12, 2018, at 9:02 PM, Johnston, Sadhu <Sadhu.Johnston@vancouver.ca> wrote:

Did he ask you for this?

S.

Sadhu Aufochs Johnston | City Manager
City of Vancouver | 453 W 12th Avenue
Vancouver | BC V5Y 1V4
604.873.7627 | Sadhu.johnston@vancouver.ca
Twitter: sadhuajohnston

From: Foster, Doug FIN:EX [<mailto:Doug.Foster@gov.bc.ca>]

Sent: Monday, March 12, 2018 5:46 PM

To: Johnston, Sadhu

Subject: can you flip me a copy of your city bid (host city and related agreements), along with the CSA agreement?

early receipt might assist with discussions on my side.

d.

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
["Sandhu, Jag" <jag.sandhu@vancouver.ca>](mailto:jag.sandhu@vancouver.ca)

Date: 3/13/2018 2:01:21 PM

Subject: RE: CBC Online: Vancouver's participation in 2026 World Cup bid thrown into doubt

Great. thanks!
MC

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie
Sent: Tuesday, March 13, 2018 2:00 PM
To: Collens, Michelle; Sandhu, Jag
Subject: RE: CBC Online: Vancouver's participation in 2026 World Cup bid thrown into doubt

Final response:

The City of Vancouver welcomes the Federal government's announcement today that they support the United Bid to host FIFA 2026 World Cup matches and training camps in Canada. The City believes that Vancouver's sport hosting history is exceptional, having successfully hosted many international sporting events, most recently the HSBC Rugby World Sevens Series, and the 2015 FIFA Women's World Cup which generated industry output of \$82.9M in Vancouver. Inclusion in the United Bid would offer Vancouver a once-in-a lifetime opportunity to be part of the largest sporting event in the world and research has shown that if Vancouver was an official host city we could experience up to \$490M in cost benefits. We continue to work with our bid partners, including the province, and look forward to the United Bid Committee's announcement later this week regarding the host cities that they will be including in the bid.

I will send this out to all the media who have contacted us.
Thanks,
Ellie

Ellie Lambert
Communications Manager (Media)

Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: Lambert, Ellie
Sent: Tuesday, March 13, 2018 1:51 PM
To: Collens, Michelle; Sandhu, Jag
Cc: Kendall-Craden, Rena
Subject: FW: CBC Online: Vancouver's participation in 2026 World Cup bid thrown into doubt

CBC's coverage.

I still haven't had any messaging from Carolyn but, based on the Minister's comments below, I think our existing statement stands.
Michelle, once you've confirmed the numbers with Sandra I will send the below statement to Global, CTV, Bob Mackin and Vancouver Sun.

Thanks

The City of Vancouver welcomes the Federal government's announcement today that they support the United Bid to host FIFA 2026 World Cup matches and training camps in Canada. The City believes that Vancouver's sport hosting history is exceptional, having successfully hosted many international sporting events, most recently the HSBC Rugby World Sevens Series, and the 2015 FIFA Women's World Cup which generated industry output of \$82.9M in Vancouver. Inclusion in the United Bid would offer Vancouver a once-in-a lifetime opportunity to be part of the largest sporting event in the world and research has shown that if Vancouver was an official host city we could experience up to \$490M in cost benefits. We continue to work with our bid partners, including the province, and look forward to Thursday's announcement by the United Bid Committee regarding the host cities that they will be including in the bid.

Ellie Lambert
Communications Manager (Media)

Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: tno@gov.bc.ca [<mailto:tno@gov.bc.ca>]

Sent: Tuesday, March 13, 2018 1:42 PM

Subject: CBC Online: Vancouver's participation in 2026 World Cup bid thrown into doubt

CBC Online
Justin McElroy
13-Mar-2018 13:33

Quoted: Lisa Beare, B.C. Liberal MLA Jas Johal

The Canadian government announced its support Tuesday for the North American bid for the 2026 World Cup, but it's unknown whether Vancouver will be a part of it.

"It's a great opportunity, as we know. But it also comes with potential risks, so we're looking at those risks and going to make a decision that's in the best interest of B.C. taxpayers," said Lisa Beare, minister of tourism, arts and culture.

The provincial government owns B.C. Place, the only site in Vancouver where potential World Cup games could be played.

The official deadline for the 2026 World Cup bid - jointly submitted by Canada, the United States and Mexico - is March 16, and Vancouver was short-listed as a host city last year, along with Edmonton, Toronto and Montreal.

FIFA will choose between the North American bid and Morocco this June. It's expected Canada would host 10 games, likely at two cities, if the bid was successful.

But B.C. Liberal MLA Jas Johal alleged in question period that an internal deadline to be part of the bid passed on Monday - something which Beare would neither confirm or deny.

"We're still in contact with the bid committee," she said.

"B.C. residents loves soccer, as do we at the province. This is of course something fans would be looking forward to, but we have to take a look at all the opportunities surrounding it and all the risks surrounding it."

A request for comment by Soccer Canada was not immediately returned. [zpz, tacz]

[TNO...](#)

<http://www.cbc.ca/news/canada/british-columbia/world-cup-vancouver-bid-questions-1.4574537?cmp=rss>

This e-mail is a service provided by Government Communications and Public Engagement and is only intended for the original addressee. All content is the copyrighted property of a third party creator of the material. Copying, retransmitting, redistributing, selling, licensing, or emailing the material to any third party or any employee of the Province who is not authorized to access the material is prohibited.

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Ronna Bremer" <Ronna.Bremer@edmonton.ca>](mailto:Ronna.Bremer@edmonton.ca)
Date: 3/12/2018 2:42:12 PM
Subject: RE: Checking in

s.17(1)

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Ronna Bremer [mailto:Ronna.Bremer@edmonton.ca]

Sent: Monday, March 12, 2018 2:03 PM

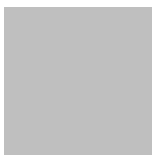
To: Collens, Michelle

Subject: Checking in

How did you make out today? s.16(1), s.17(1)

Ronna

--



Ronna Bremer

DIRECTOR, PARTNERSHIPS & EVENT STRATEGY
COMMUNITY AND RECREATION FACILITIES | CITIZEN SERVICES

[780-944.7753](tel:780-944-7753) OFFICE
[780-405.6484](tel:780-405-6484) MOBILE

City of Edmonton
19th Floor, Edmonton Tower
10111 104 Ave
Edmonton AB T5J 0J4

All information contained in this email post is proprietary to the City of Edmonton, confidential and intended only for the addressed recipient. If you have received this post in error, please disregard the contents, inform the sender of the misdirection, and remove it from your system. The copying, dissemination or distribution of this email, if misdirected, is strictly prohibited.

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Mike \ \(EDC\ \) Williams" <Mike.Williams@toronto.ca>](mailto:Mike.Williams@toronto.ca)
["Ronna Bremer" <ronna.bremer@edmonton.ca>](mailto:ronna.bremer@edmonton.ca)
Date: 3/14/2018 4:04:15 PM
Subject: RE: Cheers!

Thanks team! We're still in it to win it for Canada!

s.22(1)

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Mike (EDC) Williams [mailto:Mike.Williams@toronto.ca]
Sent: Wednesday, March 14, 2018 3:53 PM
To: Ronna Bremer; Collens, Michelle
Cc: 'luc.denis@ville.montreal.qc.ca'
Subject: Re: Cheers!

s.22(1)

Mike

Sent from my BlackBerry - the most secure mobile device - via the Rogers Network

From: ronna.bremer@edmonton.ca
Sent: March 14, 2018 6:29 PM
To: Michelle.Collens@vancouver.ca
Cc: Mike.Williams@toronto.ca; luc.denis@ville.montreal.qc.ca
Subject: Re: Cheers!

Michelle

Let me echo Luc's thoughts and we will miss your wisdom and leadership on this file. Thanks for all your support and advice as we worked through this process and as you say who knows you never know what FIFA will decide.

Take care and stay in touch
Ronna

On Wed, Mar 14, 2018 at 3:43 PM, <luc.denis@ville.montreal.qc.ca> wrote:
Hi Michelle,

s.22(1)

You did great work and I was very glad to have you on those calls !!

Tks and hope to meet you soon.

Luc Denis
Directeur
Direction des sports et de l'activité physique
Service de la diversité sociale et des sports
[Ville de Montréal](#)

801, rue Brennan
Pavillon Prince, 4e étage
Montréal (Qc) H3C 0G4
Tél. [\(514\) 872-0035](tel:(514)872-0035)
luc.denis@ville.montreal.qc.ca

ville.montreal.qc.ca/sports

Suivez-nous :



De : "Collens, Michelle" <Michelle.Collens@vancouver.ca>
A : Ronna Bremer <Ronna.Bremer@edmonton.ca>, "luc.denis@ville.montreal.qc.ca" <luc.denis@ville.montreal.qc.ca>, "Mike (EDC) Williams" <Mike.Williams@toronto.ca>
Cc : "Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>, "Oehlschlager, Kelly" <kelly.oehlschlager@vancouver.ca>
Date : 2018-03-14 17:15
Objet : Cheers!

Hi Candidate Host Cities of Canada!

I'm sure you may have heard through media now...or not...but our Province has not come to terms with the collateral agreement for the stadium agreement to be included in the bid book. So we have been told by Canada Soccer and the UBC that we are not being considered as a host city as the bid goes forward. And we respect that effort.

We wish you all the best of luck...who knows if this is the last of us?!? But I'm happy to help in anyway. We are communicating with our partners to make sure that all messaging is on point to see that Canada is successful in the bid. And I sure do hope that when you host we can come and visit and experience a World Cup in Canada!

Cheers,
Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
[604.871.6491](tel:604.871.6491) | michelle.collens@vancouver.ca

--



Ronna Bremer

DIRECTOR, PARTNERSHIPS & EVENT STRATEGY
COMMUNITY AND RECREATION FACILITIES | CITIZEN SERVICES

[780-944.7753](tel:780-944.7753) OFFICE
[780-405.6484](tel:780-405.6484) MOBILE

City of Edmonton
19th Floor, Edmonton Tower
10111 104 Ave
Edmonton AB T5J 0J4

All information contained in this email post is proprietary to the City of Edmonton, confidential and intended only for the addressed recipient. If you have received this post in error, please disregard the contents, inform the sender of the misdirection, and remove it from your system. The copying, dissemination or distribution of this email, if misdirected, is strictly prohibited.

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Cretney, Ken \ \(PAVCO\)" <kcretney@bcpavco.com>](mailto:kcretney@bcpavco.com)
Date: 3/12/2018 9:29:53 AM
Subject: Re: City call 9am

s.16(1), s.17(1)

Michelle

Sent from my iPhone

On Mar 12, 2018, at 9:26 AM, Cretney, Ken (PAVCO) <kcretney@bcpavco.com> wrote:

Is Clark on the call? I'm in meetings.

Sent from my iPhone

On Mar 12, 2018, at 08:14, Collens, Michelle <Michelle.Collens@vancouver.ca> wrote:

All cities are speaking at 9am to

Discuss the collateral

Agreement that we were sent. Clark was on the meeting invite - so just making sure you have call details to join. It's all cities and their legal.

And then the usual cities, Feds call is after at 10am.

Michelle

Hi all,

s.16(1), s.17(1)

If anyone has been missed please forward to them. Talk then.

^s CONFERENCE CALL INFO ...

s.15(1)(l)

s.15(1)(l)

Sent from my iPhone

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)
Date: 3/12/2018 9:37:20 AM
Subject: Re: City of Vancouver

I have not heard from the Province yet this morning and have not heard if there are any changes that they will request of Michael Leaver to consider with their collateral agreement.

Your email below is contradictory, stating that we have a deadline of 12pm today, and a courier coming tomorrow.

Why do we have a deadline of 12pm and no other city has the same timeline?

Michelle

Sent from my iPhone

On Mar 12, 2018, at 8:29 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

Michelle, as per the note from the UBC of yesterday afternoon which outlined to the Province of BC that in order to be considered as part of the United 2026 Bid (UBC) to FIFA, BC Place are to provide an unaltered and duly ~~executed original of the Stadium Agreement by today by 12 PST Monday, March 12th~~. In addition and as per our discussion of yesterday, the UBC are expecting the same from the City of Vancouver, an unaltered and duly executed original(s) of the Host City Agreement.

As the UBC are prepared to have a personal courier authorized by the UBC at your offices tomorrow to retrieve these documents, can you confirm the provision of these documents?

<image004.jpg>

Peter Montopoli
General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Peter Montopoli" <pmontopoli@canadasoccer.com>
Date: 3/12/2018 9:54:22 AM
Subject: Re: City of Vancouver

I can appreciate the assistance. But unfortunately I'm not directly the Province, and with less than 24 hours on a Sunday I'm not sure they will find a common level of risk tolerance.

And the ability to connect with every minister and cabinet, and provide terms that are acceptable - this is an extreme challenge. I'm on the phone right now and trying to get a sense of where we are at.

Thanks,
Michelle

Sent from my iPhone

On Mar 12, 2018, at 9:40 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

This was meant to assist and support you, if you do not require any support from the UBC then I will leave it in your capable hands Michelle. I remind you that you are the only City without a stadium agreement in hand at the UBC!

<image002.png>

<image004.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

T 613-237-7678 x 2235 F 613-237-1516

canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Collens, Michelle [<mailto:Michelle.Collens@vancouver.ca>]

Sent: March-12-18 12:37 PM

To: Peter Montopoli

Subject: Re: City of Vancouver

I have not heard from the Province yet this morning and have not heard if there are any changes that they will request of Michael Leaver to consider with their collateral agreement.

Your email below is contradictory, stating that we have a deadline of 12pm today, and a courier coming tomorrow.

Why do we have a deadline of 12pm and no other city has the same timeline?

Michelle

Sent from my iPhone

On Mar 12, 2018, at 8:29 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

Michelle, as per the note from the UBC of yesterday afternoon which outlined to the Province of BC that in order to be considered as part of the United 2026 Bid (UBC) to FIFA, BC Place are to provide an unaltered and duly executed original of the Stadium Agreement by today by 12 PST Monday, March 12th. In addition and as per our discussion of yesterday, the UBC are expecting the same from the City of Vancouver, an unaltered and duly executed original(s) of the Host City Agreement.

As the UBC are prepared to have a personal courier authorized by the UBC at your offices tomorrow to retrieve these documents, can you confirm the provision of these documents?

<image005.png>

<image004.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

T 613-237-7678 x 2235 F 613-237-1516

canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Matt Ootes" <Matt.Ootes@toronto.ca>](mailto:Matt.Ootes@toronto.ca)

Date: 3/12/2018 8:35:17 AM

Subject: s. 16(1), s.17(1)

Does everyone else have a courier coming to collect their new documents at 12pm PST? 3pm EST?

Michelle

Sent from my iPhone

On Mar 12, 2018, at 8:13 AM, Matt Ootes <Matt.Ootes@toronto.ca> wrote:

Hi All,

s.16(1), s.17(1)

Talk soon.

Matt

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]

Sent: March-12-18 10:52 AM

To: Matt Ootes <Matt.Ootes@toronto.ca>; Jasmine Stein <Jasmine.Stein@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>; Sandra Gage <sgage@canadasoccer.com>

Subject: s. 16(1), s.17(1)

Jasmine,

s.21(1)

Thanks,

Michael

Michael Leaver

t: (613) 238-6321 | f: (613) 233-4553 | e: mleaver@kellysantini.com
www.kellysantini.com

NOTE: This e-mail message contains PRIVILEGED and CONFIDENTIAL information and is intended only for the use of the specific individual or individuals to which it is addressed. If you are not an intended recipient of this e-mail, you are hereby notified that any unauthorized use, dissemination or copying of this e-mail or the information contained herein or attached hereto is strictly prohibited. If

From: Matt Ootes [<mailto:Matt.Ootes@toronto.ca>]
Sent: March-12-18 9:48 AM
To: Michael Leaver; Jasmine Stein
Subject: s. 16(1), s.17(1)
Importance: High

Hi Michael,

s. 16(1), s.17(1)



Matt

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]
Sent: March-11-18 5:56 PM
To: Matt Ootes <Matt.Ootes@toronto.ca>; Mike (EDC) Williams <Mike.Williams@toronto.ca>; Alison Fowles <Alison.Fowles@toronto.ca>
Cc: Peter Montopoli <pmontopoli@canadasoccer.com>; Joe Guest <jguest@canadasoccer.com>; Don Hardman <don.hardman@unitedbid2026.com>
Subject: Collateral Agreement

Good afternoon all,

s.21(1)



Sincerely,

Michael

Michael Leaver

<image001.jpg>

160 Elgin St. Suite 2401, Ottawa, ON K2P 2P7
t: (613) 238-6321 | f: (613) 233-4553 | e: mleaver@kellysantini.com
www.kellysantini.com

NOTE: This e-mail message contains PRIVILEGED and CONFIDENTIAL information and is intended only for the use of the specific individual or individuals to which it is addressed. If you are not an intended recipient of this e-mail, you are hereby notified that any unauthorized use, dissemination or copying of this e-mail or the information contained herein or attached hereto is strictly prohibited. If you receive this e-mail in error, notify the person named above by reply e-mail and please delete it. Thank you.

s.21(1)



From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)
Date: 3/12/2018 10:32:53 AM
Subject: s.16(1)

Thank you

Michelle

Sent from my iPhone

On Mar 12, 2018, at 10:28 AM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

Michelle, please find s.16(1)



Thank you.

<image001.png>

<image003.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

T 613-237-7678 x 2235 F 613-237-1516

canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

s.16(1)



From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "McGregor, Marnie" <Marnie.McGregor@vancouver.ca>
Date: 3/12/2018 11:11:42 AM
Subject: Re: FIFA

s.14

Michelle

Michelle

Sent from my iPhone

On Mar 12, 2018, at 10:50 AM, McGregor, Marnie <Marnie.McGregor@vancouver.ca> wrote:

s.17(1)

On Mar 12, 2018, at 10:42 AM, Collens, Michelle <Michelle.Collens@vancouver.ca> wrote:

s.17(1)

Feds are announcing they are in at 9am EST. s.13(1)

Michelle

Sent from my iPhone

On Mar 12, 2018, at 9:42 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

What's the latest?

Sent from my iPhone

Begin forwarded message:

From: "Stickney, Matt (SPAC/PSPC)" <matt.stickney@canada.ca>
Date: March 12, 2018 at 9:04:16 AM PDT
To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Subject: FIFA

What are you hearing on this FIFA announcement?

Is it a go for tomorrow?

Matt Stickney

Chief of Staff / Chef de Cabinet

Office of the Honourable Carla Qualtrough / Bureau de l'honorable Carla Qualtrough

Public Services and Procurement Canada / Services publics et Approvisionnement Canada

Matt.Stickney@Canada.ca

Telephone | Téléphone : 819-997-5421

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>](mailto:Kevin.Quinlan@vancouver.ca)
Date: 3/12/2018 10:07:06 AM
Subject: Re: FIFA

s.17(1)

Michelle

Sent from my iPhone

On Mar 12, 2018, at 9:42 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

What's the latest?

Sent from my iPhone

Begin forwarded message:

From: "Stickney, Matt (SPAC/PSPC)" <matt.stickney@canada.ca>
Date: March 12, 2018 at 9:04:16 AM PDT
To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Subject: FIFA

What are you hearing on this FIFA announcement?

Is it a go for tomorrow?

Matt Stickney

Chief of Staff / Chef de Cabinet

Office of the Honourable Carla Qualtrough / Bureau de l'honorable Carla Qualtrough

Public Services and Procurement Canada / Services publics et Approvisionnement Canada

Matt.Stickney@Canada.ca

Telephone | Téléphone : 819-997-5421

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Date: 3/12/2018 12:21:03 PM
Subject: Re: FIFA

s.17(1)

Michelle

Sent from my iPhone

On Mar 12, 2018, at 11:41 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

Any word?

Sent from my iPhone

On Mar 12, 2018, at 10:42 AM, Collens, Michelle <Michelle.Collens@vancouver.ca> wrote:

s.17(1)

Feds are announcing they are in at 9am EST. s.13(1)

Michelle

Sent from my iPhone

On Mar 12, 2018, at 9:42 AM, Quinlan, Kevin <Kevin.Quinlan@vancouver.ca> wrote:

What's the latest?

Sent from my iPhone

Begin forwarded message:

From: "Stickney, Matt (SPAC/PSPC)" <matt.stickney@canada.ca>
Date: March 12, 2018 at 9:04:16 AM PDT
To: "Quinlan, Kevin" <Kevin.Quinlan@vancouver.ca>
Subject: FIFA

What are you hearing on this FIFA announcement?

Is it a go for tomorrow?

Matt Stickney

Chief of Staff / Chef de Cabinet

Office of the Honourable Carla Qualtrough / Bureau de l'honorable Carla Qualtrough

Public Services and Procurement Canada / Services publics et Approvisionnement Canada

Matt.Stickney@Canada.ca

Telephone | Téléphone : 819-997-5421

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)

["Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>](mailto:Rena.Kendall-Craden@vancouver.ca)

Date: 3/14/2018 3:59:18 PM

Subject: RE: Key Messages

s.13(1)

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Collens, Michelle

Sent: Wednesday, March 14, 2018 3:54 PM

To: Lambert, Ellie; Kendall-Craden, Rena

Cc: Johnston, Sadhu

Subject: Fwd: Key Messages

Do we need to provide any edits or want to clarify anything? It looks accurate to me.

Michelle

Sent from my iPhone

Begin forwarded message:

From: Sandra Gage <sgage@canadasoccer.com>

Date: March 14, 2018 at 3:39:12 PM PDT

To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Cc: Peter Montopoli <pmontopoli@canadasoccer.com>

Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.

Please let me know if you have any questions.

Thanks,
Sandra

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Lambert, Ellie" <ellie.lambert@vancouver.ca>
Date: 3/14/2018 4:16:11 PM
Subject: RE: Key Messages

Okay. Thanks for your support!

Happy holiday'ing.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie
Sent: Wednesday, March 14, 2018 4:10 PM
To: Collens, Michelle
Subject: RE: Key Messages

Thanks for sharing Michelle.
s.22(1) Jag and Rena have all the existing messaging and can assist you going forward.
E

Ellie Lambert
Communications Manager (Media)

Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: Collens, Michelle
Sent: Wednesday, March 14, 2018 4:02 PM
To: Kendall-Craden, Rena; Lambert, Ellie
Cc: Johnston, Sadhu
Subject: FW: Key Messages

s.13(1)

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Collens, Michelle
Sent: Wednesday, March 14, 2018 3:54 PM
To: Lambert, Ellie; Kendall-Craden, Rena
Cc: Johnston, Sadhu
Subject: Fwd: Key Messages

Do we need to provide any edits or want to clarify anything? It looks accurate to me.

Michelle

Sent from my iPhone

Begin forwarded message:

From: Sandra Gage <sgage@canadasoccer.com>
Date: March 14, 2018 at 3:39:12 PM PDT
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Cc: Peter Montopoli <pmontopoli@canadasoccer.com>
Subject: Key Messages

Michelle,

Attached is a summary document of our key messages and that includes reference to the statements made by the city and province.

We will not respond to any media inquiries until after the release is issued at 13:00ET tomorrow listing the Candidate Host Cities that will continue in the process.

Please let me know if you have any questions.

Thanks,
Sandra

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Sandhu, Jag" <jag.sandhu@vancouver.ca>](mailto:jag.sandhu@vancouver.ca)
["Geelhoed, Taunya" <taunya.geelhoed@vancouver.ca>](mailto:taunya.geelhoed@vancouver.ca)

Date: 3/12/2018 3:15:47 PM

Subject: RE: MEDIA REQUEST - Rugby 7s - CKNW

Okay – happy to do this.

I will call Alan and set it up.

Thanks,
Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Sandhu, Jag

Sent: Monday, March 12, 2018 3:13 PM

To: Collens, Michelle; Geelhoed, Taunya

Cc: Lambert, Ellie

Subject: MEDIA REQUEST - Rugby 7s - CKNW

Hi Michelle,

CKNW is doing a segment on the Lynda Steele show giving the Rugby 7's the Steele of Approval. As part of that, they are asking if we can give the story some flavour. They'd pre-tape an interview asking what the tournament means to Vancouver, its economic impact, any other positive impacts. It would take less than 5 minutes, and they'd use a couple clips for this positive story. Let me know if you are interested. If so, please call Alan Regan at s.22(1) Deadline is before 430pm.

Thanks

Jag Sandhu

Corporate Communications | City of Vancouver

453 West 12th Avenue

Vancouver BC V5Y 1V4

Office 604.871.6899

Cell 604-396-1012

jag.sandhu@vancouver.ca

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Sandra Gage" <sgage@canadasoccer.com>](mailto:sgage@canadasoccer.com)

Date: 3/14/2018 3:26:50 PM

Subject: RE: Media Request - Vancouver - World Cup

Hi Sandra,

Are messages coming?

The Province jumped out with a Minister statement, so we have made a short statement for the media inquiries coming in.

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Sandra Gage [mailto:sgage@canadasoccer.com]

Sent: Wednesday, March 14, 2018 1:06 PM

To: Collens, Michelle

Subject: FW: Media Request - Vancouver - World Cup

Michelle,

We should connect and decide how to handle.

I am close to a key messaging document that I can share with you in the next hour.

Thanks,
Sandra

From: Amanda Wawryk [mailto:Amanda.Wawryk@rci.rogers.com]

Sent: March-14-18 4:01 PM

To: Sandra Gage <sgage@canadasoccer.com>

Subject: Media Request - Vancouver - World Cup

Hi Sandra,

I work at a radio station in Vancouver, BC and found your contact info online.

I was wondering if you had any details about whether or not Vancouver has pulled out of the 2026 World Cup?

Thanks,

Amanda Wawryk
NEWS 1130 Radio

This communication is confidential. We only send and receive email on the basis of the terms set out at www.rogers.com/web/content/emailnotice

Ce message est confidentiel. Notre transmission et réception de courriels se fait strictement suivant les modalités énoncées dans l'avis publié à www.rogers.com/aviscourriel

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

Date: 3/12/2018 4:18:52 PM

Subject: Re: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Thanks

Sent from my iPhone

On Mar 12, 2018, at 4:06 PM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

There you go.....

<image001.png>

<image003.jpg>

Peter Montopoli

General Secretary | Secrétaire-général

T 613-237-7678 x 2235 F 613-237-1516

canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: Michael.Kuh@lw.com [<mailto:Michael.Kuh@lw.com>]

Sent: March-12-18 7:03 PM

To: kelly.oehlschlager@vancouver.ca; mleaver@kellysantini.com

Cc: cledingham@bcpavco.com; Dorothy_Wong@yvr.ca; Michelle.Collens@vancouver.ca;

Taunya.Geelhoed@vancouver.ca; Hannah.Goossen@vancouver.ca; Peter Montopoli;

john.kristick@unitedbid2026.com

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Kelly –

Confirmed provided that you supply full and complete versions of each agreement. s.21(1)

Thank you.

Mike

From: Oehlschlager, Kelly [<mailto:kelly.oehlschlager@vancouver.ca>]

Sent: Monday, March 12, 2018 6:21 PM

To: Michael Leaver <mleaver@kellysantini.com>; Kuh, Michael (NY) <Michael.Kuh@lw.com>

Cc: Clark Ledingham <cledingham@bcpavco.com>; Dorothy Wong <Dorothy_Wong@yvr.ca>; Collens, Michelle

<Michelle.Collens@vancouver.ca>; Geelhoed, Taunya <Taunya.Geelhoed@vancouver.ca>; Goossen, Hannah

<Hannah.Goossen@vancouver.ca>; Peter Montopoli <pmontopoli@canadasoccer.com>

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Hi Michael,

s.17(1)

K

From: Michael Leaver [<mailto:mleaver@kellysantini.com>]

Sent: Monday, March 12, 2018 3:08 PM

To: Oehlschlager, Kelly; Michael.Kuh@lw.com

Cc: Clark Ledingham; Dorothy Wong; Collens, Michelle; Geelhoed, Taunya; Goossen, Hannah; Peter Montopoli

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Thanks Kelly,

s.21(1)

Michael

Michael Leaver

t: (613) 238-6321 | f: (613) 233-4553 | e: mleaver@kellysantini.com
www.kellysantini.com

NOTE: This e-mail message contains PRIVILEGED and CONFIDENTIAL information and is intended only for the use of the specific individual or individuals to which it is addressed. If you are not an intended recipient of this e-mail, you are hereby notified that any unauthorized use, dissemination or copying of this e-mail or the information contained herein or attached hereto is strictly prohibited. If you receive this e-mail in error, notify the person named above by reply e-mail and please delete it. Thank you.

From: Oehlschlager, Kelly [<mailto:kelly.oehlschlager@vancouver.ca>]

Sent: March-12-18 5:56 PM

To: Michael.Kuh@lw.com

Cc: Michael Leaver; Clark Ledingham; Dorothy Wong; Collens, Michelle; Geelhoed, Taunya; Goossen, Hannah

Subject: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Good Afternoon Mike,

Further to your communications with General Counsel for Vancouver's Stadium Authority (British Columbia Pavilion Corporation), we would be grateful for your confirmation that you have the authority and instructions from your client, the United Bid Committee, to accept the following escrow arrangements from the City of Vancouver:

s.17(1)

If you can confirm the above is acceptable to you and the UBC today, we will then include our documentation with

the courier package anticipated to be sent to you by BC PavCo later today.

Cheers,

Kelly

Kelly Oehlschlager
Assistant Director of Legal Services – Corporate

City of Vancouver
Legal Services Department
453 West 12th Avenue
Vancouver, British Columbia,
Canada V5Y 1V4
O: 604.873.7726
C: 778.384.3467
E: kelly.oehlschlager@vancouver.ca
W: www.vancouver.ca

This e-mail and the information it contains may only be used by the intended recipient. Unauthorized use is prohibited. If you are not the intended recipient, please immediately send this email back to the sender and delete the original.

This email may contain material that is confidential, privileged and/or attorney work product for the sole use of the intended recipient. Any review, disclosure, reliance or distribution by others or forwarding without express permission is strictly prohibited. If you are not the intended recipient, please contact the sender and delete all copies including any attachments.

Latham & Watkins LLP or any of its affiliates may monitor electronic communications sent or received by our networks in order to protect our business and verify compliance with our policies and relevant legal requirements.

Latham & Watkins LLP



From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
Date: 3/13/2018 1:13:21 PM
Subject: RE: Proposed response to requests for interview

Yes – let me call sandra gage and just triple check.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie
Sent: Tuesday, March 13, 2018 1:07 PM
To: Collens, Michelle
Cc: Kendall-Craden, Rena; Geelhoed, Taunya
Subject: RE: Proposed response to requests for interview

Thanks, does the below work?
Ellie

Ellie Lambert
Communications Manager (Media)

Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: Collens, Michelle
Sent: Tuesday, March 13, 2018 1:01 PM
To: Lambert, Ellie
Cc: Kendall-Craden, Rena; Geelhoed, Taunya
Subject: RE: Proposed response to requests for interview

The total EI to North America **s.13(1)** not to a single host city.

Let me get you an accurate number.

Depending on how many games we would be awarded – the EI varies from \$90M-\$490M for Canadian Host Cities (at this stage if we were a successful host city we would be awarded a minimum of 3 games to a maximum of 5).

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie
Sent: Tuesday, March 13, 2018 12:58 PM
To: Collens, Michelle
Cc: Kendall-Craden, Rena; Geelhoed, Taunya
Subject: Proposed response to requests for interview

Hi Michelle,

As a result of this morning’s discussion in the legislature, we have received interview requests from CTV, Global and Vancouver Sun. I am still awaiting provincial messaging from Carolyn but below is our proposed response.

The City of Vancouver welcomes the Federal government’s announcement today that they support the United Bid to host FIFA 2026 World Cup matches and training camps in Canada. The City believes that Vancouver’s sport hosting history is exceptional, having successfully hosted many international sporting events, most recently the HSBC Rugby World Sevens Series, and the 2015 FIFA Women’s World Cup which generated industry output of \$82.9M in Vancouver. Inclusion in the United Bid would offer Vancouver a once-in-a lifetime opportunity to be part of the largest sporting event in the world and research has shown that if Vancouver was an official host city we could experience **up to \$490M** in cost benefits. We continue to work with our bid partners, including the province, and look forward to Thursday’s announcement **by the** United Bid Committee regarding the host cities that they will be including in the bid.

Ellie

Ellie Lambert
Communications Manager (Media)
City of Vancouver, Corporate Communications
453 West 12th Avenue, 11th Floor, Vancouver, BC, Canada V5Y 1V4
Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
Date: 3/13/2018 12:58:37 PM
Subject: RE: Question from CTV re: fifa world cup bid

The base sounds good – I wouldn’t add any lines about submission at this point.
We are still keeping the door on all possibilities.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie
Sent: Tuesday, March 13, 2018 12:22 PM
To: Collens, Michelle
Subject: FW: Question from CTV re: fifa world cup bid

Hi Michelle,
In light of this morning’s exchange in the legislature, can you confirm if you’re still happy with the below:
[The City of Vancouver welcomes the Federal government’s support of the United Bid to host FIFA 2026 World Cup matches and training camps in Canada. We continue to work with our bid partners and look forward to Thursday’s announcement by the United Bid Committee of the host cities that they will be including in the bid. The City believes that Vancouver’s sport hosting history is exceptional, having successfully hosted many international sporting events, most recently the HSBC Rugby World Sevens Series, and the 2015 FIFA Women’s World Cup which generated industry output of \\$82.9M in Vancouver.](#)

Do you want to add a line confirming that the bid has been submitted?
Thanks

Ellie Lambert
Communications Manager (Media)

Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: Weisgarber, Maria [<mailto:Maria.Weisgarber@bellmedia.ca>]
Sent: Tuesday, March 13, 2018 12:16 PM
To: Lambert, Ellie
Subject: Question from CTV re: fifa world cup bid

Hi there,

Just wondering if we could speak to someone at the city today about Vancouver’s role as potential host city in the 2026 Men’s Fifa world Cup bid. There appears to be some confusion as to whether the province joined the application in time for a deadline. Also, just wanted to talk to someone about the expected economic benefits should the United bid win. Thank you & hope to talk soon,

Maria Weisgarber
CTV
604-787-9676

From: Lambert, Ellie [<mailto:Ellie.Lambert@vancouver.ca>]
Sent: Friday, January 26, 2018 4:03 PM
To: Weisgarber, Maria
Subject: Statement regarding dog

Hi Maria,
Please find a statement below.
Ellie

s.13(1)

Ellie Lambert
Communications Manager (Media)
City of Vancouver, Corporate Communications
453 West 12th Avenue, 11th Floor, Vancouver, BC, Canada V5Y 1V4
Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Foster, Doug FIN:EX" <Doug.Foster@gov.bc.ca>
Date: 3/12/2018 9:57:49 PM
Subject: Re: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

s.17(1)

Michelle

Sent from my iPhone

On Mar 12, 2018, at 7:41 PM, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca> wrote:

thanks. d.

From: Collens, Michelle [mailto:Michelle.Collens@vancouver.ca]
Sent: Monday, March 12, 2018 7:40 PM
To: Foster, Doug FIN:EX
Subject: RE: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

s.17(1)

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Foster, Doug FIN:EX [mailto:Doug.Foster@gov.bc.ca]
Sent: Monday, March 12, 2018 7:27 PM
To: Collens, Michelle
Subject: RE: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

is it likely this form of agreement will be executed and documents submitted tomorrow then?
d

From: Collens, Michelle [mailto:Michelle.Collens@vancouver.ca]
Sent: Monday, March 12, 2018 6:18 PM
To: Foster, Doug FIN:EX
Subject: Fwd: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

This is the redline copy of our latest edition of the Vancouver collateral agreement. s.13(1)

Michelle

Sent from my iPhone

Begin forwarded message:

From: "Oehlschlager, Kelly" <kelly.oehlschlager@vancouver.ca>
Date: March 12, 2018 at 5:59:04 PM PDT
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Subject: FW: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

From: Oehlschlager, Kelly
Sent: Monday, March 12, 2018 5:30 PM
To: mleaver@kellysantini.com
Cc: 'Clark Ledingham'; 'Dorothy Wong'; Alison Fowles; Jasmine Stein; deborah.fisher@edmonton.ca; marie-chantal.villeneuve@ville.montreal.qc.ca; Collens, Michelle; Geelhoed, Taunya
Subject: REDLINE FOR YOU - URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

Hi Again,
s.17(1)
K

From: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
To: "Staav, Joshua" <joshua.staav@ubc.ca>
"Geelhoed, Taunya" <taunya.geelhoed@vancouver.ca>
Date: 3/14/2018 5:15:21 PM
Subject: RE: Rugby and SEC

Thanks Josh. Appreciate your support.

It was a complicated process and we appreciate the challenges given the expedited timelines. Soooooo...we have to set our goals on what we will bid on next!

Cheers to that!!

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Staav, Joshua [<mailto:joshua.staav@ubc.ca>]
Sent: Wednesday, March 14, 2018 4:41 PM
To: Geelhoed, Taunya; Collens, Michelle
Subject: RE: Rugby and SEC

Just heard the news about the World Cup bid. Really sorry to hear about it. I know how many hours you guys spent on it and the effort you put into it! Very frustrating for you two I'm sure. Hopefully there will be many more opportunities in the future for other great events!

All the best,

Josh

From: Geelhoed, Taunya [<mailto:Taunya.Geelhoed@vancouver.ca>]
Sent: March-12-18 7:35 PM
To: Staav, Joshua; Collens, Michelle
Subject: RE: Rugby and SEC

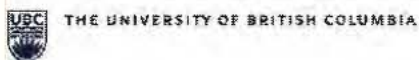
Glad you had a good time! Look forward to hearing more about it.

Taunya

From: Staav, Joshua [<mailto:joshua.staav@ubc.ca>]
Sent: Monday, March 12, 2018 11:53 AM
To: Collens, Michelle; Geelhoed, Taunya
Subject: Rugby and SEC

Hi Michelle and Taunya,

I wanted to let you know I had a great time at SEC – learned a lot and made some great connections. I hope you guys had a great time with the Rugby 7's and even got some time to enjoy the festivities, though I am sure you were both busy! I hope the presentation went well!



Josh

Joshua Staav
Manager, Venue and Sport Partnerships
Departments of Athletics & Recreation and Conferences & Accommodations
The University of British Columbia | Vancouver Campus
Rm 186 - 6066 Thunderbird Blvd | Vancouver BC | V6T 1Z3 Canada
Phone 604 827 4988 | Cell 604 916 6626
joshua.staav@ubc.ca
<http://sportfacilities.ubc.ca/> | <http://ubcconferences.com/>

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Amber Sessions" <asesions@tourismvancouver.com>](mailto:asesions@tourismvancouver.com)

["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)

["Duncan Blomfield" <DBlomfield@bcpavco.com>](mailto:DBlomfield@bcpavco.com)

Date: 3/14/2018 5:00:53 PM

Subject: RE: Tourism Vancouver statement re: FIFA

And adding Jag to the message since he is stepping in for Ellie who is on vacay for the rest of the week.

Cheers,
Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Collens, Michelle

Sent: Wednesday, March 14, 2018 5:00 PM

To: 'Amber Sessions'; Lambert, Ellie; Duncan Blomfield

Subject: RE: Tourism Vancouver statement re: FIFA

I'm comfortable with the statement.

Thanks!
Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Amber Sessions [<mailto:asesions@tourismvancouver.com>]

Sent: Wednesday, March 14, 2018 4:42 PM

To: Lambert, Ellie; Collens, Michelle; Duncan Blomfield

Subject: Tourism Vancouver statement re: FIFA

Hi Ellie, Michelle and Duncan,

Our CEO, Ty Speer, is presently out of town but has provided the following statement. I have not yet shared this with any media but have a few media I need to get back to before the day's end.

Vancouver's tourism industry has greatly benefited from hosting major sporting events in the past. Notable events have of course included the 2010 Olympic and Paralympic Winter Games, the 2015 FIFA Women's World Cup, and the HSBC Sevens World Series – Canada Sevens, to name a few. These types of international spectator sports events are a source of pride to residents and bring visitors to Vancouver from around the world, they fill hotel rooms, shops, restaurants and attractions, and they support transportation providers and tour operators. Not to mention they put Vancouver in the international media spotlight.

With that said, the FIFA 2026 bid was a challenging process with great uncertainty on funding and thus we understand why the Province was unable to make an open commitment to FIFA. While we were fully supportive of this opportunity, we are also confident that we will continue to drive a thriving tourism industry in Vancouver, inclusive of securing other sporting events to build our international profile.

Ty Speer, Tourism Vancouver President and CEO

Amber Sessions

Manager, Communications

[Tourism Vancouver](#)

asesions@tourismvancouver.com

Direct: 604.631.2870 | mobile: 604.375.0494

Click [here](#) for the latest story ideas from Vancouver!

From: Lambert, Ellie <Ellie.Lambert@vancouver.ca>

Sent: Wednesday, March 14, 2018 2:06 PM

To: Amber Sessions <asesions@tourismvancouver.com>

Subject: Statement

Hi Amber,

Please find our statement below:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Thanks,

Ellie

Ellie Lambert

Communications Manager (Media)

City of Vancouver, Corporate Communications

453 West 12th Avenue, 11th Floor, Vancouver, BC, Canada V5Y 1V4

Office: 604-873-7626

Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)
To: ["Lambert, Ellie" <ellie.lambert@vancouver.ca>](mailto:ellie.lambert@vancouver.ca)
Date: 3/14/2018 3:23:58 PM
Subject: RE: Updated statement

This was the messaging that their email included:

please accept this official notice from Canada Soccer that the United Bid Committee has made the decision to proceed with the United 2026 Bid without the City Vancouver and the Province of British Columbia included as a Canadian Candidate Host City

So maybe we say this to reflect the message in the letter (or whatever the proper structure of a sentence should be...)

Canada Soccer and the United Bid Committee has notified us that they will proceed with the United 2026 bid without the City of Vancouver and Province of British Columbia included as a Canadian Candidate Host City.

Michelle Collens

Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie
Sent: Wednesday, March 14, 2018 3:03 PM
To: Collens, Michelle
Subject: RE: Updated statement

CTV is really pushing to know whether the City has received official notification from UBC that they are no longer considering us for the bid.

Are you comfortable with us saying:

'The United Bid Committee has notified us that they will not be considering Vancouver as a host city at this point in time.'

Ellie Lambert
Communications Manager (Media)

Office: 604-873-7626
Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: Collens, Michelle
Sent: Wednesday, March 14, 2018 1:46 PM
To: Lambert, Ellie
Subject: RE: Updated statement

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Lambert, Ellie

Sent: Wednesday, March 14, 2018 12:54 PM

To: Collens, Michelle

Subject: RE: Updated statement

The province has issued their statement <https://news.gov.bc.ca/releases/2018TAC0018-000396> and we've received an enquiry from CTV.

If you could let me know your thoughts on the draft statement that would be great.

Thanks

Ellie Lambert

Communications Manager (Media)

Office: 604-873-7626

Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: Lambert, Ellie

Sent: Wednesday, March 14, 2018 12:21 PM

To: Collens, Michelle

Subject: Updated statement

Hi,

I think MO is going to issue an updated statement but due to Council the Mayor may not be able to do interviews.

Please find a first draft of a statement for us below:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is no longer viable as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we will now look to the future with a number of other bids on the horizon to ensure that Vancouver continues to experience the positive economic and cultural impact of hosting international sporting events.

Ellie Lambert

Communications Manager (Media)

City of Vancouver, Corporate Communications

453 West 12th Avenue, 11th Floor, Vancouver, BC, Canada V5Y 1V4

Office: 604-873-7626

Cell: 604-340-8895

ellie.lambert@vancouver.ca

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Peter Montopoli" <pmontopoli@canadasoccer.com>](mailto:pmontopoli@canadasoccer.com)

Date: 3/13/2018 5:32:21 PM

Subject: Re: URGENT: DEADLINE FOR THE CITY OF VANCOUVER UNITED 2026 BID INCLUSION - 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018

Thanks Peter.

I acknowledge receipt of this email.

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver

Sent from my iPhone

On Mar 13, 2018, at 4:58 PM, Peter Montopoli <pmontopoli@canadasoccer.com> wrote:

Dear Sandra, Ken and Michelle,

Please accept this official notice from Canada Soccer and the United Bid Committee (UBC), to the Province of British Columbia and the City of Vancouver, that the FINAL deadline for the City of Vancouver to be included as a Canadian Candidate Host City in the United 2026 Bid Book is **11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018**.

In order for the City of Vancouver to be included as part of the United 2026 Bid moving forward, the City of Vancouver and Province of British Columbia must provide the following documents:

- An unaltered and duly executed Host City Agreement (provided electronically),
- An unaltered and duly executed Stadium Agreement (provided electronically).

We will require a confirmation email on the direction being taken in advance of the deadline to ensure that the City of Vancouver continues as a Candidate Host City and is included in the United 2026 Bid Book. Failing to meet these conditions, the City of Vancouver will be removed as a Candidate Host City.

Regards,

Peter Montopoli
<image001.png>
<image004.jpg>

Peter Montopoli

General Secretary | Secrétaire-général
T 613-237-7678 x 2235 F 613-237-1516

canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["McDonald, Erica" <Erica.McDonald@vancouver.ca>](mailto:Erica.McDonald@vancouver.ca)

Date: 3/13/2018 9:58:53 PM

Subject: Re: World Junior Organizing Committee

For sure...

rwiwchar@hockeycanada.ca

Michelle

Sent from my iPhone

On Mar 13, 2018, at 9:48 PM, McDonald, Erica <Erica.McDonald@vancouver.ca> wrote:

Hey ladies,

I haven't heard from Riley yet regarding organizing committee opportunities. He said there were some vacancies and that he was going to get back to me.

I don't have his contact info so was hoping you could send me his email so I can reach out to remind him of my interest.

Thanx,

<image001.jpg>Imagine parks + recreation: vancouver.ca/vanplay

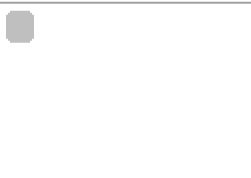
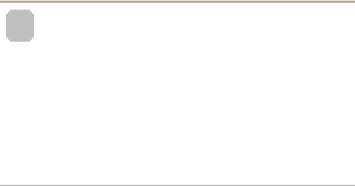
<image004.png>**Erica McDonald | Supervisor, Sport and Wellness**

Vancouver Board of Parks and Recreation

Hillcrest Centre

4575 Clancy Loranger Way, V5Y 2M4

t. 604.257.6945 c. 604-379-8611



From: ["Collens, Michelle" <Michelle.Collens@vancouver.ca>](mailto:Michelle.Collens@vancouver.ca)

To: ["Bruce Wasylik \ \(bruce.wasylik@gov.bc.ca\)" <bruce.wasylik@gov.bc.ca>](mailto:bruce.wasylik@gov.bc.ca)
["Todoruk, Kyle CSCD:EX" <Kyle.Todoruk@gov.bc.ca>](mailto:Kyle.Todoruk@gov.bc.ca)
["Ross, Margo TAC:EX" <Margo.Ross@gov.bc.ca>](mailto:Margo.Ross@gov.bc.ca)

Date: 3/14/2018 5:38:10 PM

Subject: 2026 United Bid - Thank You

As an extension of our bid review team – thank you for all your support and all the energy you put into the process.

We look forward to working on our next project and continuing the legacy of sport hosting in British Columbia.

Cheers,
Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: Collens, Michelle

Sent: Wednesday, March 14, 2018 5:35 PM

To: 'Walden, Marsha DBC:EX'; Ty Speer (tyspeer@tourismvancouver.com); Russ Cowan (rcowan@vanhda.ca); 'Rachel Lewis'; 'blenarduzzi@whitecapsfc.com'; 'Jason Elligott'; Graham Ramsay; Bromley, Malcolm; Desmond, Kevin; craig.richmond@yvr.ca; Palmer, Adam; Bartlett, Robert; Cretney, Ken (PAVCO); Robyn McVicker

Cc: Robertson, Gregor; Johnston, Sadhu; Geelhoed, Taunya

Subject: 2026 United Bid - Thank You

To the Vancouver – Host City Bid Advisory Group,

Over the past 8 months we have been working united with our Candidate Host City Bid partners from across Canada with the overall goal and objective to successfully get Canada across the goal line of being a part of the 2026 United Bid submission.

We successfully submitted all the necessary bid documents that contributed to the narrative and vision for hosting a World Cup in our city. In addition, as part of our submission we were required to submit 4 legal agreements that required support from all 3 levels of government. The expedited process challenged the review of these documents for all parties to agree to terms that they were comfortable with in moving forward. The Government of Canada provided their support in principle to the hosting of the FIFA World Cup in Canada, but was not able to confirm the specifics related to security and the potential cost sharing model for expenses occurred with essential federal services at this stage.

Unfortunately, that meant we were not able meet the requirement of signing our Vancouver bid agreements unmodified to be included in the 2026 United Bid book before the deadline.

As a City we are still encouraged to continue our dialogue with the United Bid Committee and Canada Soccer to be considered a training site should the 2026 United Bid be successful.

Thanks to everyone for your support and guidance through this process, it will not be lost. I'm encouraged with the learnings of this experience, and look forward to speaking with the Province of BC and our bid partners on identifying major international events that we can bid on together in the near future.

Please don't hesitate to contact me if you have any further questions.

Michelle

Michelle Collens

Senior Manager, Sport Hosting Vancouver

CITY OF VANCOUVER, Office of the City Manager

604.871.6491 | michelle.collens@vancouver.ca

From: "Sandra Gage" <sgage@canadasoccer.com>
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>
Date: 3/13/2018 1:07:02 PM
Subject: Article

Hi there,

Just wanted to share this with you which I am sure you have seen:

<https://globalnews.ca/news/4080603/vancouver-fifa-world-cup-host-city/>

Is there a way to get out there about the actual revenue for the stadium which is provincially owned? Reality is that your province actually has the best opportunity for ROI given this revenue coming directly back. I am sure you guys have pushed that item with them but just wondered if it couldn't be shared somehow.

SG



Sandra Gage
Chief Marketing Officer | Chef du marketing
sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com
twitter.com/CanadaSoccerEN | facebook.com/canadasoccer



From: "Holvor, Laura" <Laura.Holvor@vancouver.ca>

To: "City Manager's Admin Assistants - DL" <CMAA@vancouver.ca>
"Collens, Michelle" <Michelle.Collens@vancouver.ca>
"Nikolic, Sandra" <Sandra.Nikolic@vancouver.ca>
"Gosnell-Myers, Ginger" <Ginger.Gosnell-Myers@vancouver.ca>
"McGregor, Marnie" <Marnie.McGregor@vancouver.ca>
"Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>
"McPherson, Katie" <Katie.McPherson@vancouver.ca>
"Postma, Tobin" <Tobin.Postma@vancouver.ca>
"MacLennan, Alanna" <Alanna.MacLennan@vancouver.ca>

Date: 3/14/2018 11:15:53 AM

Subject: Attendance PP 6

Attachments: CMO - Time Entry - 2018.tr5

Hello all,

Just a reminder to enter your absence codes for pay period 6 in the spreadsheet, if you haven't already, before 10:00 am tomorrow, **March 15th**.

Thanks!

Laura

Laura Holvor, BA

Administrative Assistant, Office of the City Manager
City of Vancouver
604.873.7939 | laura.holvor@vancouver.ca



CONFIDENTIALITY NOTICE: This message and any accompanying documents contain confidential information intended for a specific individual and purpose. This message is private and protected by law. If you are not the intended recipient, you are hereby notified that any disclosure, copying or distribution, or the taking of any action based on the contents of this information, is strictly prohibited.