Confirmed provided that you supply full and complete versions of each agreement. s.21(1)

Thank you.

Mike

From: Oehlschlager, Kelly [mailto:kelly.oehlschlager@vancouver.ca]

Sent: Monday, March 12, 2018 6:21 PM

To: Michael Leaver < mleaver@kellysantini.com >; Kuh, Michael (NY) < Michael.Kuh@lw.com >

Cc: Clark Ledingham < cledingham@bcpavco.com; Dorothy Wong < Dorothy_Wong@yvr.ca; Collens, Michelle < Michelle.Collens@vancouver.ca; Geelhoed, Taunya < Taunya.Geelhoed@vancouver.ca; Goossen, Hannah < Hannah.Goossen@vancouver.ca; Peter Montopoli < pmontopoli@canadasoccer.com>

Subject: RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Hi Michael,

s.17(1)

K

From: Michael Leaver [mailto:mleaver@kellysantini.com]

Sent: Monday, March 12, 2018 3:08 PM

To: Oehlschlager, Kelly; Michael.Kuh@lw.com

Cc: Clark Ledingham; Dorothy Wong; Collens, Michelle; Geelhoed, Taunya; Goossen, Hannah; Peter Montopoli **Subject:** RE: Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-

Modified Original and Scanned Copy)

Thanks Kelly,

s.21(1)

Michael

Michael Leaver

t: (613) 238-6321 | f: (613) 233-4553 | e: <u>mleaver@kellysantini.com</u> <u>www.kellysantini.com</u>

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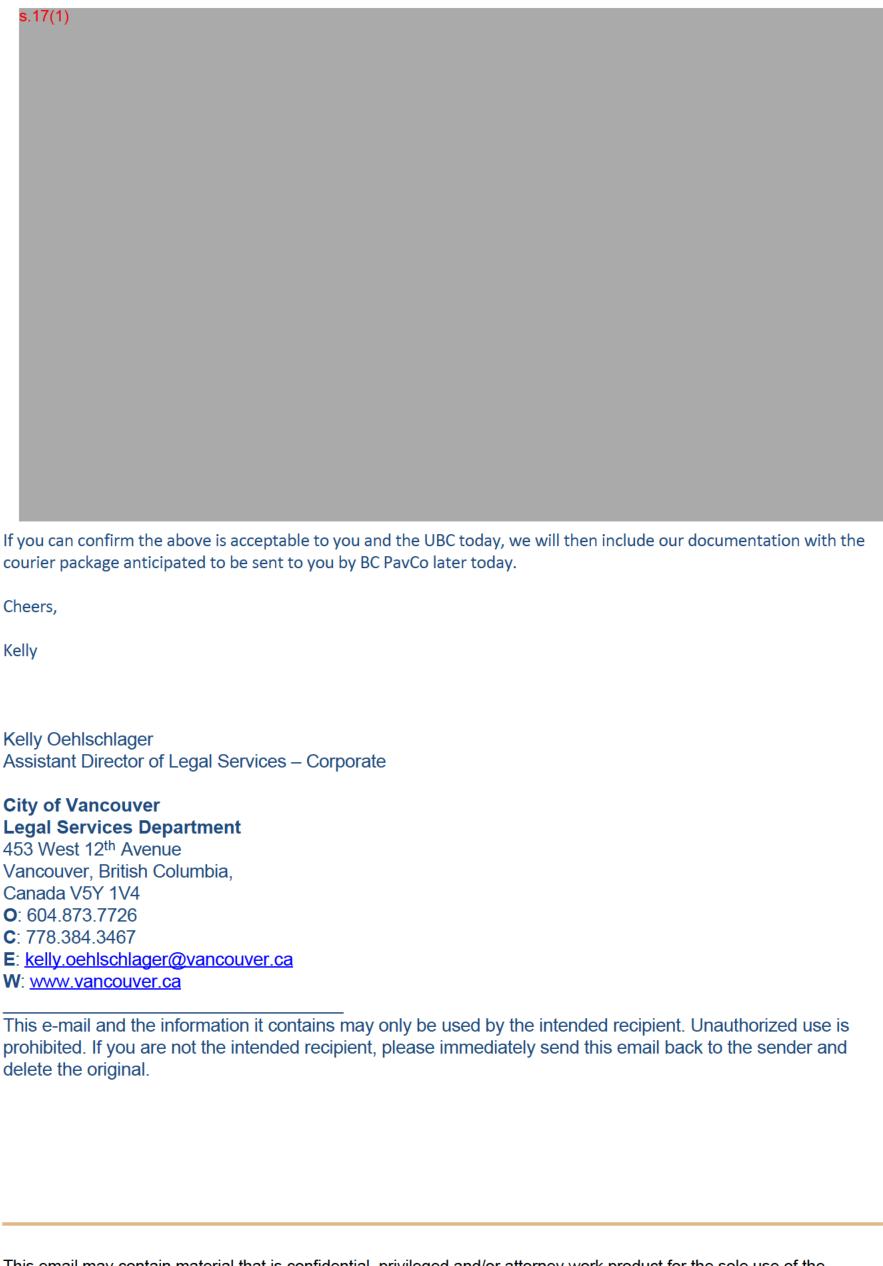
From: Oehlschlager, Kelly [mailto:kelly.oehlschlager@vancouver.ca]

Sent: March-12-18 5:56 PM **To:** Michael.Kuh@lw.com

Cc: Michael Leaver; Clark Ledingham; Dorothy Wong; Collens, Michelle; Geelhoed, Taunya; Goossen, Hannah **Subject:** Proposed Delivery in Escrow of FIFA 2026 Vancouver Host City Agreement (Amended to be an Un-Modified Original and Scanned Copy)

Good Afternoon Mike,

Further to your communications with General Counsel for Vancouver's Stadium Authority (British Columbia Pavilion Corporation), we would be grateful for your confirmation that you have the authority and instructions from your client, the United Bid Committee, to accept the following escrow arrangements from the City of Vancouver:



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Latham & Watkins LLP

From: "Goossen, Hannah" < Hannah.Goossen@vancouver.ca>
To: "Oehlschlager, Kelly" < kelly.oehlschlager@vancouver.ca>

Date: 3/12/2018 12:59:17 PM

Subject: RE: URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

Attachments: S. 16(1), S.17(1)

Blackline attached for your reference.

Hannah

From: Oehlschlager, Kelly

Sent: Monday, March 12, 2018 12:51 PM

To: Goossen, Hannah

Cc: Clark Ledingham; Dorothy Wong; Geelhoed, Taunya; Collens, Michelle Subject: URGENT REQUEST: FIFA 2026 - CSA Collateral Agreement

Hi Hannah,

Could you kindly run a redline between version I just sent and this prior version I worked off of and then send out to the above for their convenience of reference?

Thanks! Kelly

From: Michael Leaver [mailto:mleaver@kellysantini.com]

Sent: Monday, March 12, 2018 11:57 AM

To: Oehlschlager, Kelly

Cc: Collens, Michelle; Clark Ledingham **Subject:** RE: Collateral Agreement

All,

s.21(1)

Thanks,

Michael

Michael Leaver

t (613) 238-6321 | f. (613) 233-4553 | e: mleaver@kellysantini.com

www.kellysantini.com

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From: Oehlschlager, Kelly [mailto:kelly.oehlschlager@vancouver.ca]

Sent: March-12-18 2:20 PM

To: Michael Leaver **Cc:** Collens, Michelle; Clark Ledingham

Subject: RE: Collateral Agreement

Hi Michael,

Aer you able to take ac all?

K

From: Michael Leaver [mailto:mleaver@kellysantini.com]

Sent: Sunday, March 11, 2018 2:55 PM **To:** Collens, Michelle; Oehlschlager, Kelly **Subject:** Collateral Agreement

Good afternoon Michelle and Kelly,

s.21(1)

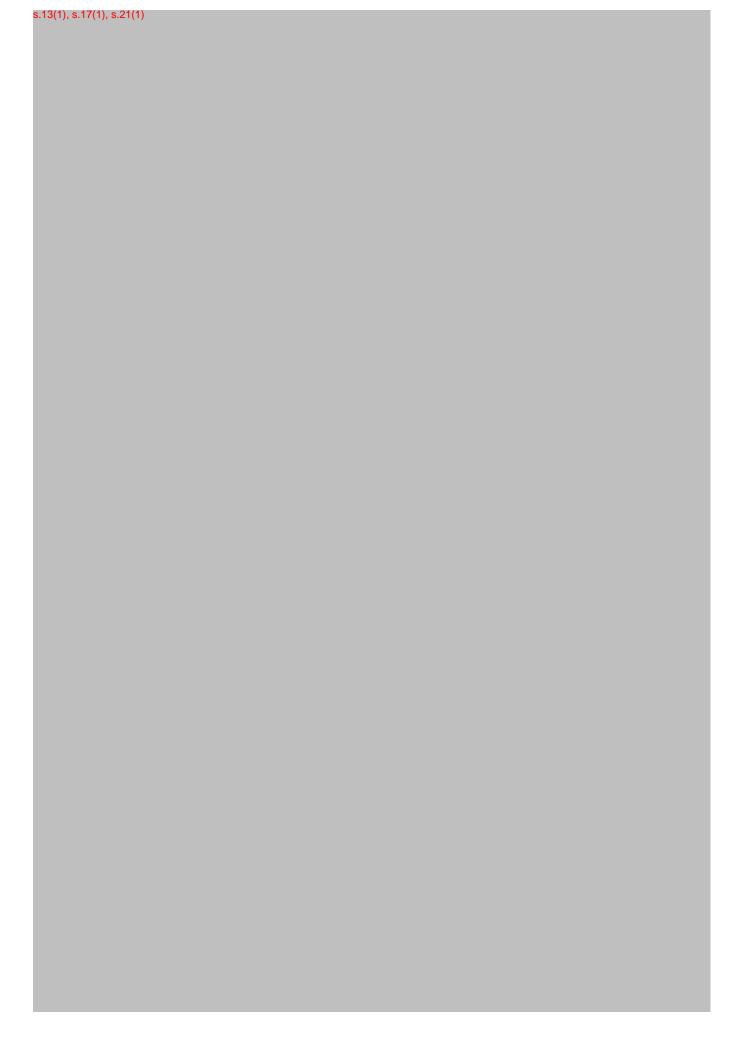
Sincerely,

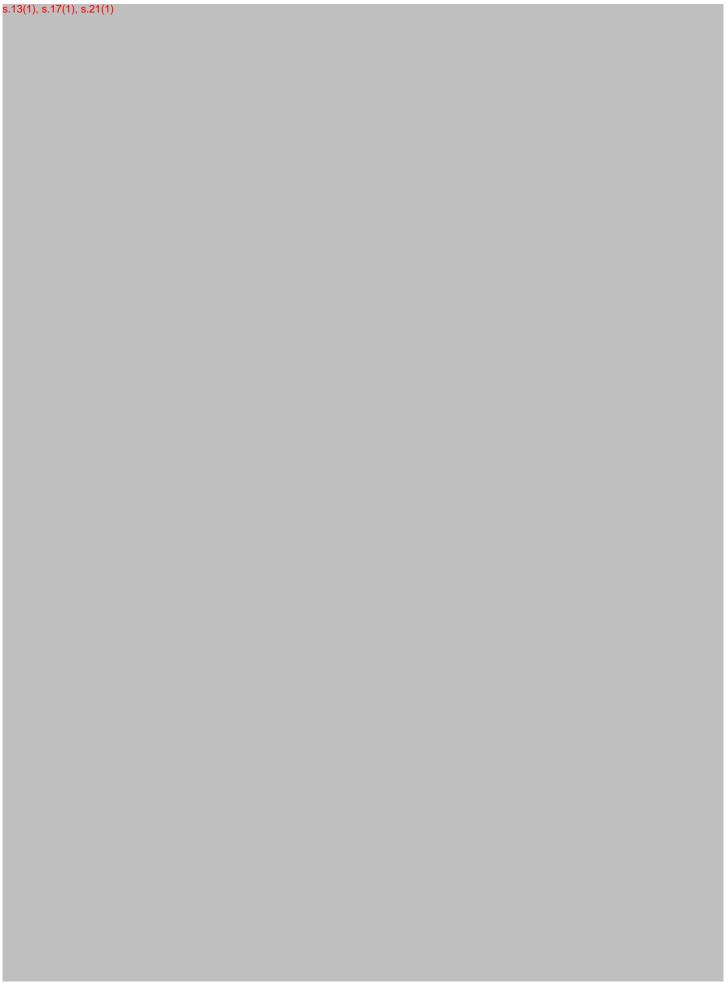
Michael

Michael Leaver

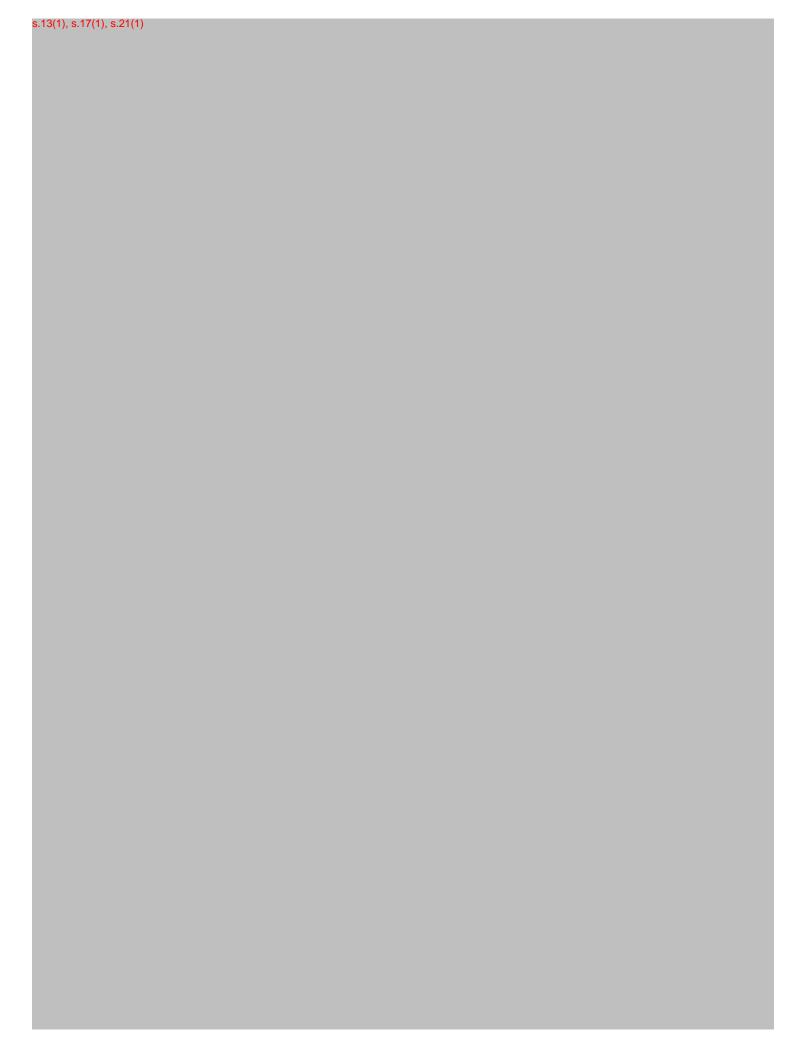
160 Elgin St. Suite 2401, Ottawa, ON K2P 2P7 t (613) 238-6321 | f. (613) 233-4553 | e: <u>mleaver@kellvsantini.com</u> www.kellvsantini.com

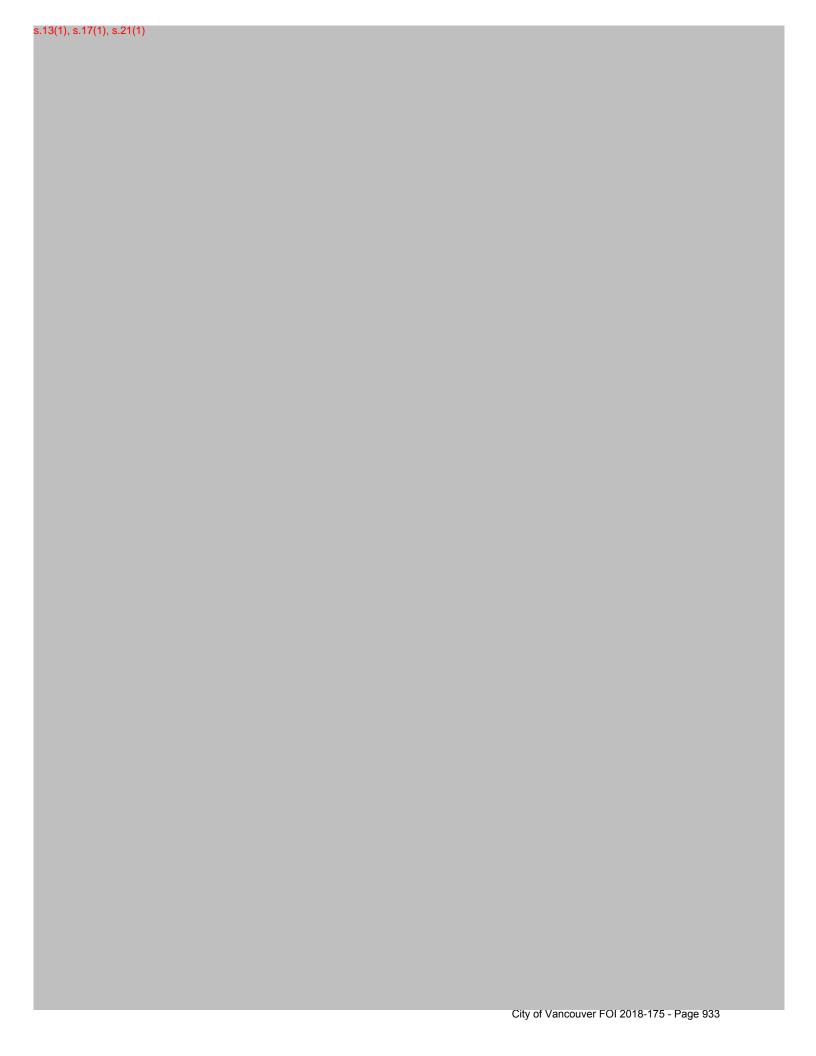
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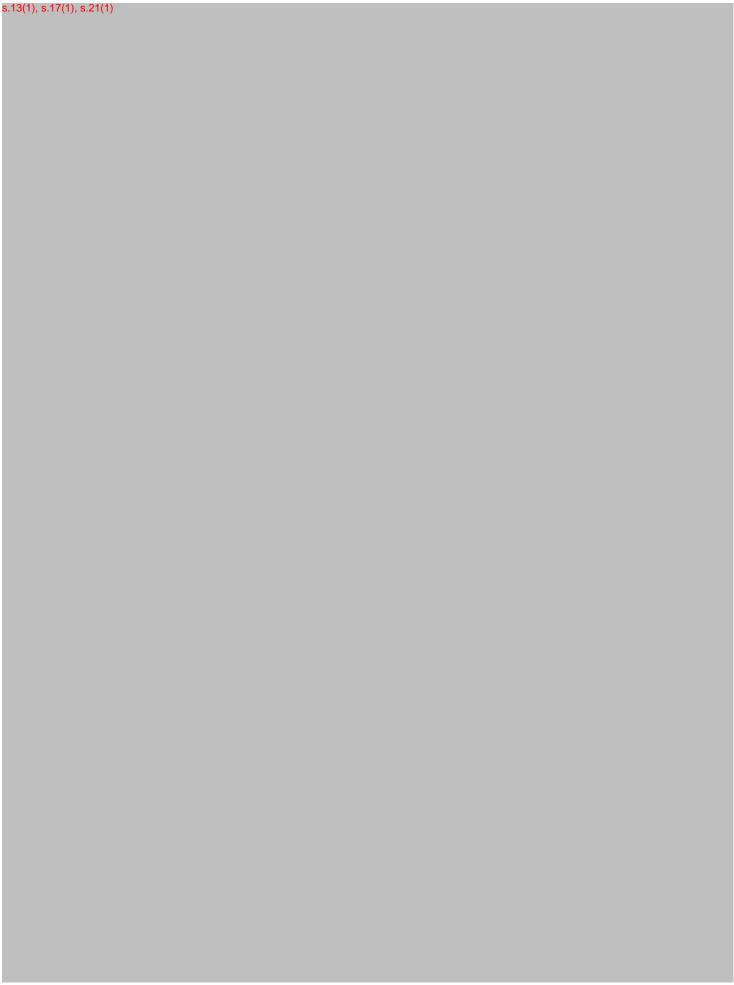


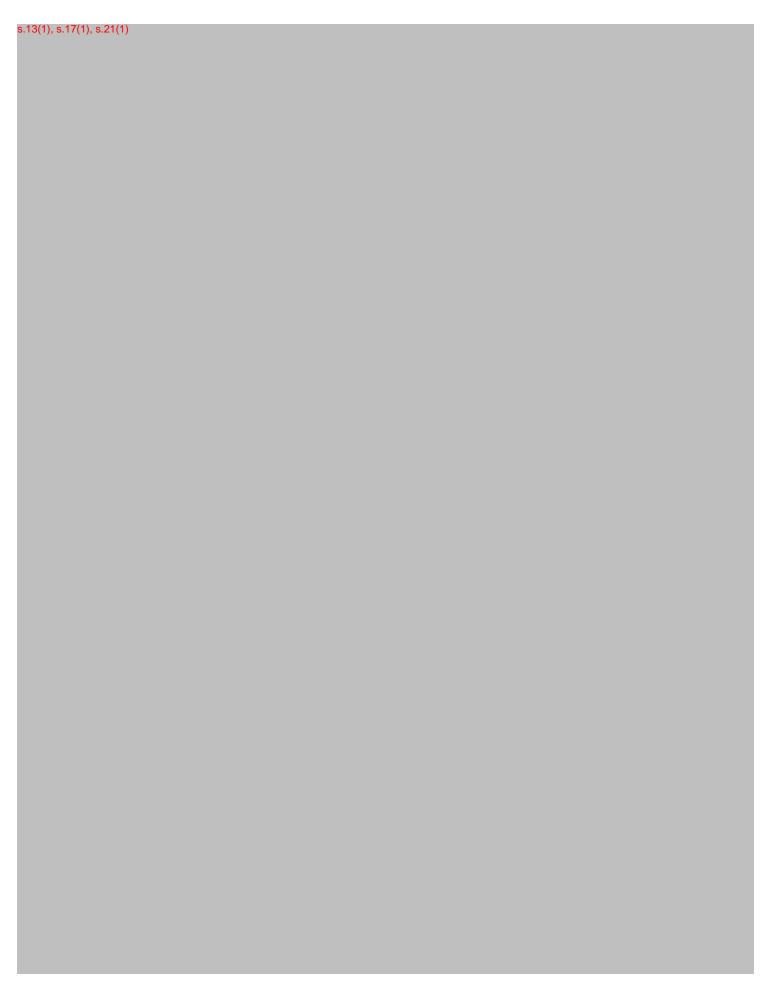


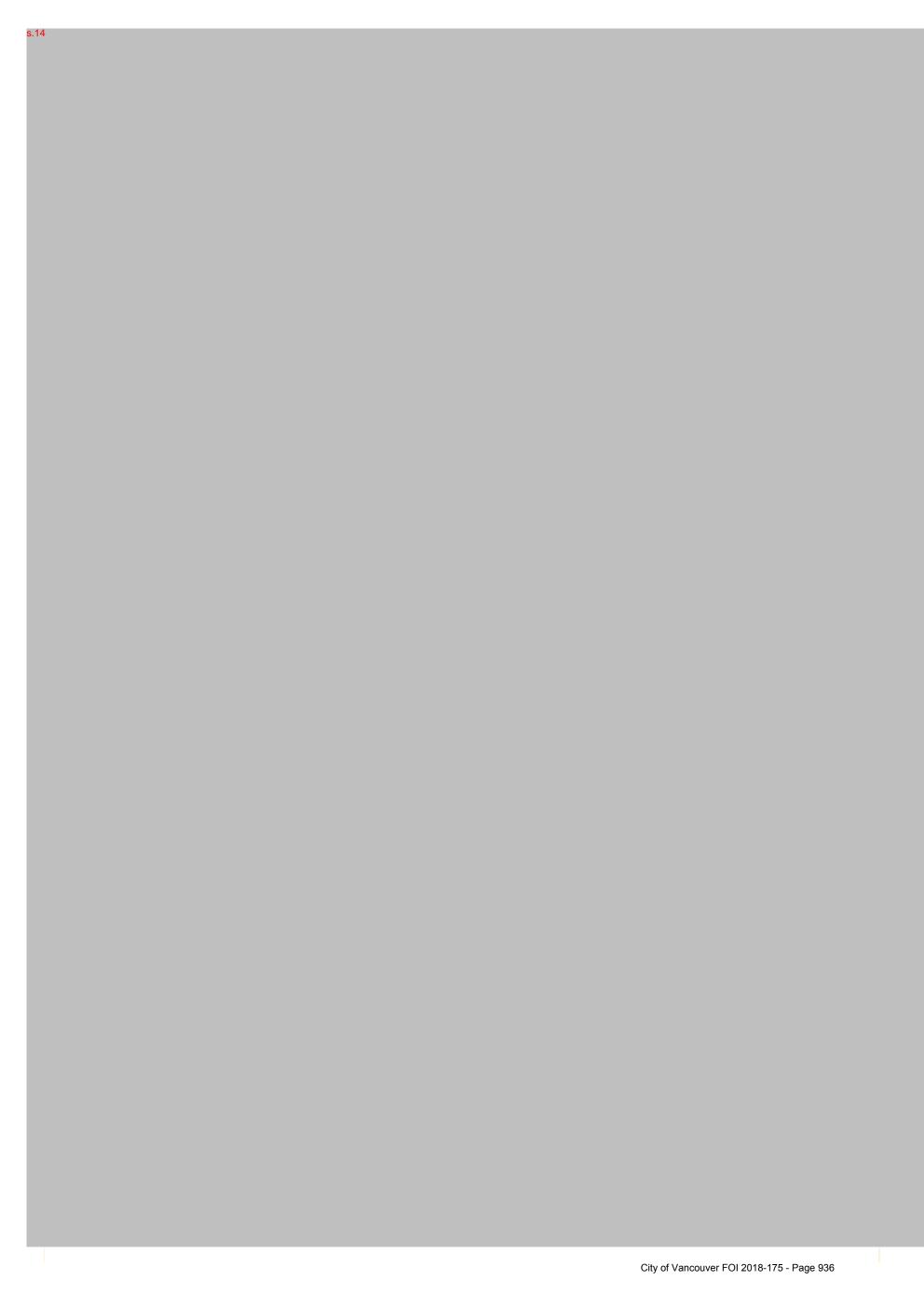
s.13(1), s.17(1), s.21(1)	

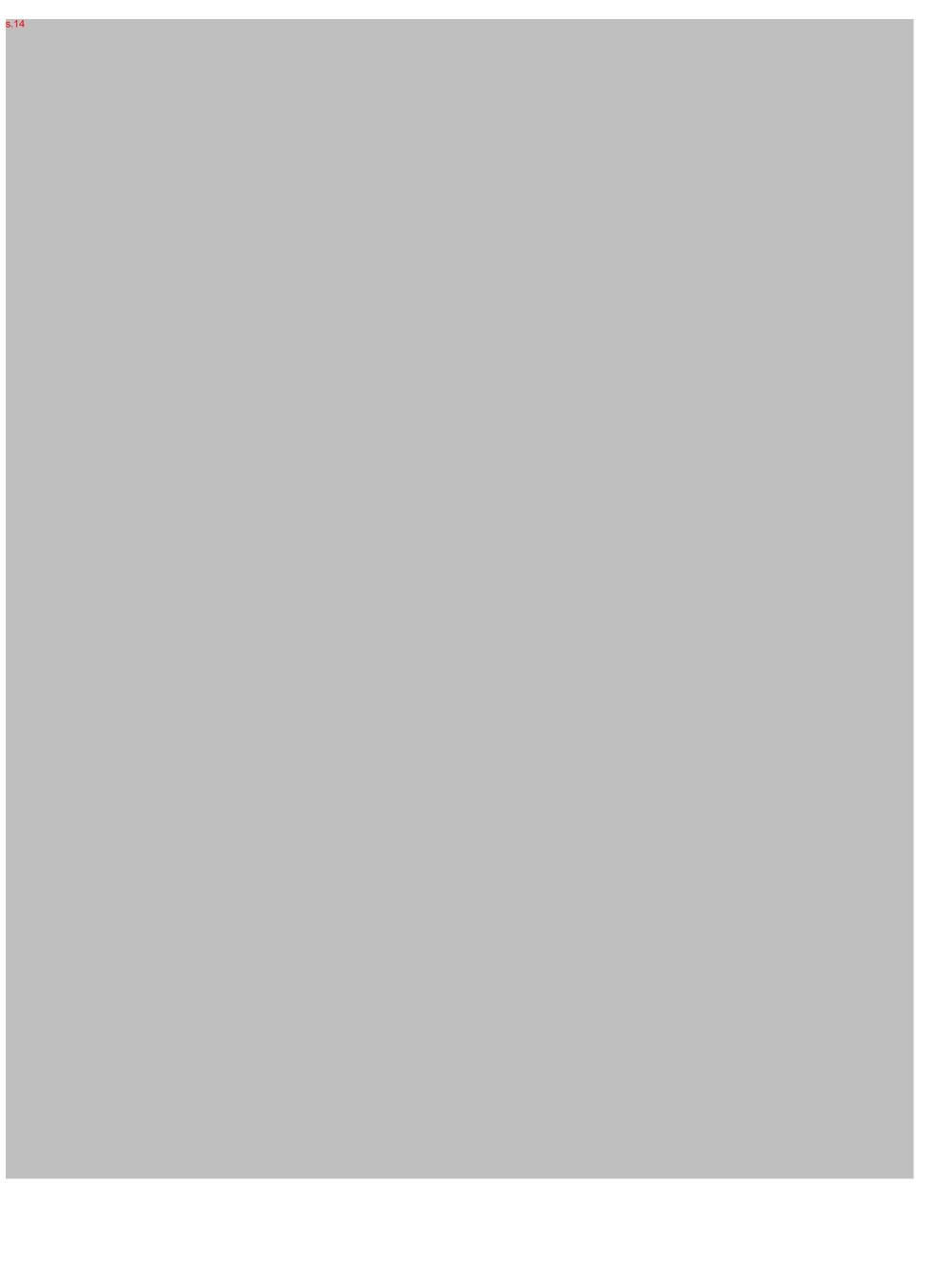












From: "McGuinness, Ryan P." <Ryan.P.McGuinness@espn.com>
To: "Collens, Michelle" <Michelle.Collens@vancouver.ca>

Date: 3/14/2018 3:28:57 PM

Subject: RE: You're Invited - HSBC Canada Sevens - March 10 & 11

Attachments: S.21(1)

Hello Michelle,

My apologies for the lengthy delay. Attached is the RFP I mentioned when we spoke. Happy to discuss at your convenience and provide more details if needed. That said, we may need to put an NDA in place in order to share more specific details regarding budget, etc. I can send that over as well. Would just need a physical address to include in that document.

You can also download an opportunity deck, here: <a>s.21(1)
There is some great stuff in there in regards to reach and impact, demographics, etc.

Let me know if you have any questions.

Thanks for your patience, Ryan

From: Collens, Michelle [mailto:Michelle.Collens@vancouver.ca]
Sent: Wednesday, February 21, 2018 3:03 AM
To: McGuinness, Ryan P. <Ryan.P.McGuinness@espn.com>
Cc: Geelhoed, Taunya <Taunya.Geelhoed@vancouver.ca>
Subject: You're Invited - HSBC Canada Sevens - March 10 & 11

Hi Ryan,

We're hoping to reconnect this week to follow-up on our invite to the Canada Sevens in Vancouver on March 9-11.

We have a really unique opportunity of a press trip that is happening with the event that we could offer you. In partnership with Tourism Vancouver we are hosting a 'Rucks and Pucks' experience that will include dining, sightseeing, tickets to the Canucks game on Friday night, tickets to Rugby Sevens for Saturday and Sunday, with accommodation at the Parq Vancouver (a new signature hotel, the Douglas, that just opened in December and is adjacent to BC Place Stadium).

Understanding that you would not attend the whole press trip itinerary, you would also visit the skate park at the PNE, and have you in our suite with us along with some partners from our local skate board community.

If you are available and want to take advantage of the press trip experience...along with the Rugby Sevens let's chat this week about logistics!

Talk soon, Michelle

JOIN US!

Sport Hosting Vancouver invites you and a guest to celebrate at one of the hottest sport events of the year in Vancouver!

Join us in the Sport Hosting Vancouver suite for an informal open house to take in the excitement and action that rugby sevens has to offer. With 16 nations and a new match every 22 minutes, there will be lots to cheer about. We look forward to connecting with you at the event and cheering on Team Canada.

Dates: Saturday March 10 and Sunday March 11, 2018

Time: Open House Suite (open Saturday: 930 am – 8 pm and Sunday: 930 am – 7 pm) (visit http://www.canadasevens.com/schedule/ for the full match schedule)

Details: The HSBC Canada Sevens is a unique event that runs all day. Feel free to join us in the Suite throughout the day while exploring the festival atmosphere in-and-around the stadium. The Stadium has granted IN and OUT privileges until 3 pm.

Dress Code: Join in the fun of Vancouver's ultimate costume party or come comfortably dressed ready to cheer!

Kindly RSVP prior to Wednesday February 28th to Michelle Collens – <u>michelle.collens@vancouver.ca</u>

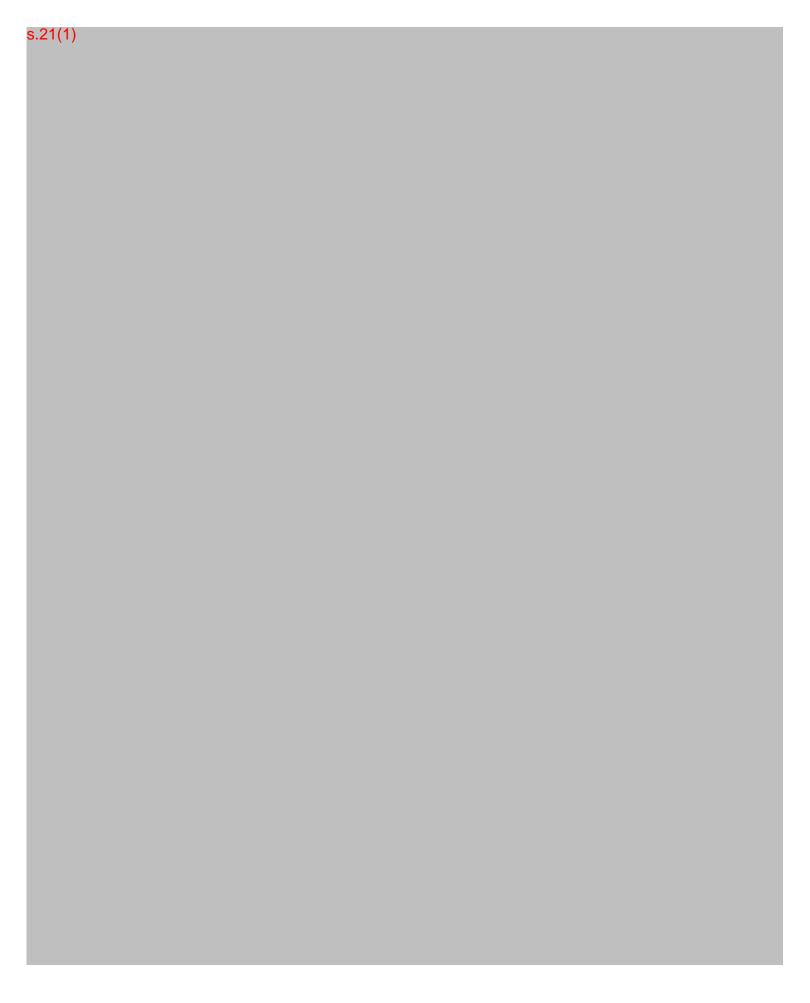
See attachment for further details.

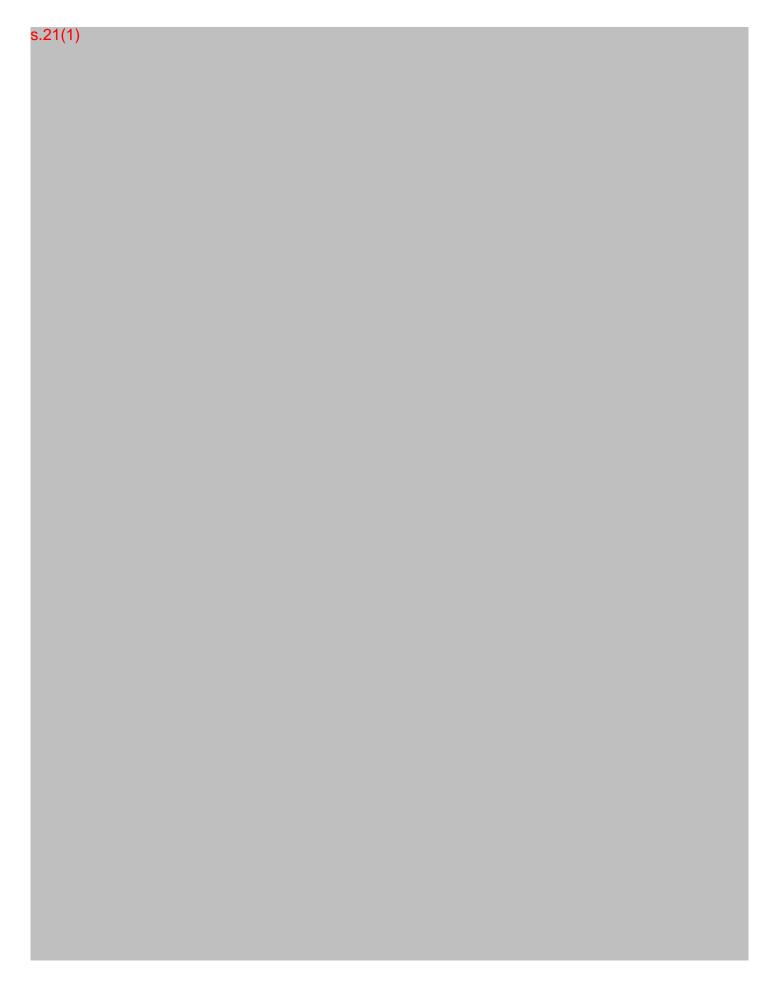
We look forward to seeing you!

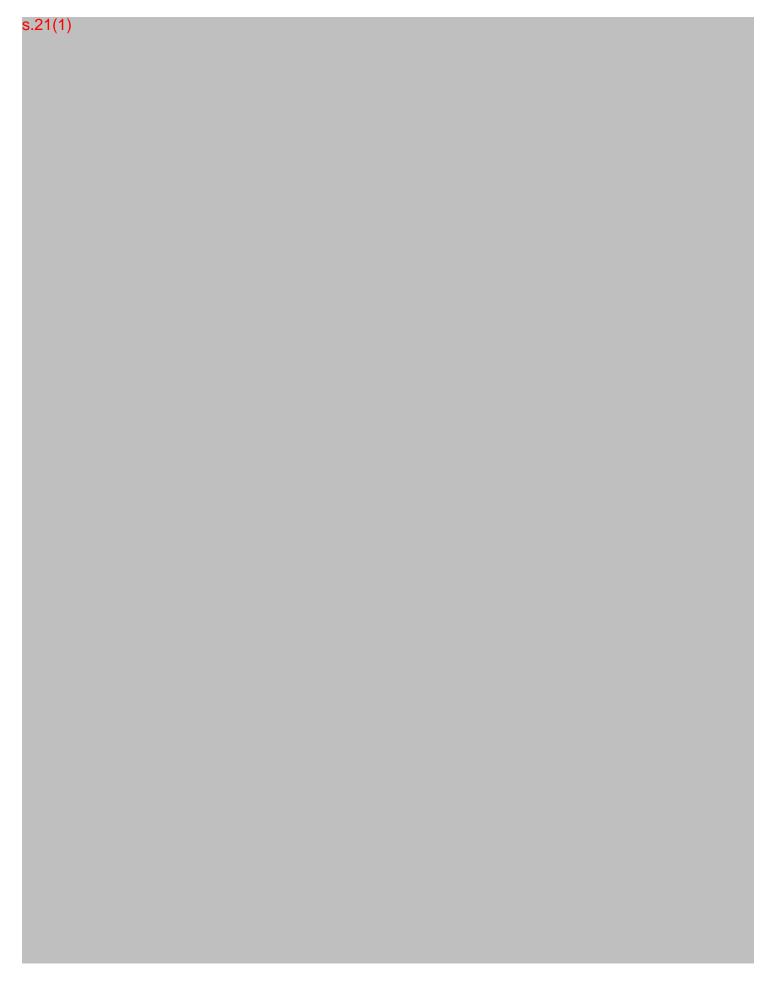
Sport Hosting Vancouver Partnership <u>www.sporthostinvancouver.ca</u>

Michelle

Michelle Collens
Senior Manager, Sport Hosting Vancouver
CITY OF VANCOUVER, Office of the City Manager
604.871.6491 | michelle.collens@vancouver.ca







From: julie.mahoney@ville.montreal.qc.ca

To: "Collens, Michelle" < Michelle.Collens@vancouver.ca>

Date: 3/12/2018 8:12:10 AM

Subject: Sport development best practices

Hi Michelle,

I have a non FIFA related question for you. I am looking at sport development best practices in canadian cities. We are reviewing our sport development governance model for city responsibility: from grassroots to just under targeted athletes, at which point there is a transfer with provincial and federal support. Would you be able to recommend someone I could talk to at the city of Vancouver?

Thank you in advance,

Julie

Julie Mahoney

Conseillère en planification Section événements et pratique sportive Service de la diversité sociale et des sports 801, 4e étage, rue Brennan, Montréal, Qc, H3C 0G4 514 868-7471 julie.mahoney@ville.montreal.qc.ca From: "McDonald, Erica" < Erica. McDonald@vancouver.ca>

To: "Collens, Michelle" < Michelle. Collens@vancouver.ca>

"Geelhoed, Taunya" < Taunya. Geelhoed@vancouver.ca>

"Silva, Octavio" < Octavio. Silva@vancouver.ca>
"Harper, Margo" < Margo. Harper@vancouver.ca>
"Rosa, Donnie" < Donnie. Rosa@vancouver.ca>

Date: 3/13/2018 9:43:07 PM

Subject: Standing Agenda Draft for Your Review

Attachments: Standing Agenda Bi-Monthly SH&PB Meetings.docx.docx.docx

I have drafted up a standing agenda for our bi-monthly meetings for your comments.

I would like to spend some time brainstorming some of the items we could tackle in the area of clarifying our roles and relationships at this meeting.

Once we have a list we could pick one area to discuss at each meeting and work to define/change/improve if that makes sense.

Lets discuss on Thursday.



Imagine parks + recreation: vancouver.ca/vanplay

Erica McDonald | Supervisor, Sport and Wellness

Vancouver Board of Parks and Recreation Hillcrest Centre 4575 Clancy Loranger Way, V5Y 2M4

t. 604.257.6945 c. 604-379-8611



DRAFT Standing Agenda

Sport Hosting / Park Board Joint Meetings

Item	Lead	Time
Status Updates on Completed and Upcoming Events (please list) • •	Sport Hosting	
Discussion on Potential Event Bids or Opportunities (please list) • • •	Sport Hosting	
Activations (city-wide and local) • • •	Sport Hosting and Park Board	
Working Together, Roles, Expectations • • • •	Sport Hosting and Park Board	
Strategies, Plans, Capital Development Projects	Sport Hosting and Park Board	
Sport Hosting Grants	Sport Hosting	
Vancouver Sports Network, Sport Strategy	Park Board	

Timelines to be determined after first few meetings

Next Meeting:

* 3rd Thursday every other month

From: "Lesley Mackay" <LMackay@ottawatourism.ca>

To: "Collens, Michelle" < Michelle.Collens@vancouver.ca>

Date: 3/13/2018 5:49:26 AM

Subject: Today?

Hi Michelle,

So sorry we didn't connect yesterday. Are you free today?

Lesley

Lesley Mackay
Director of Meetings and Events
Ottawa Tourism
1405-150 Elgin Street
Ottawa, Ontario, Canada K2P 1L4
Phone: (613) 237-5150, ext. 1122

Mobile: (613) 294-2021

Email: Imackay@ottawatourism.ca

From: "Don Hardman" <don.hardman@unitedbid2026.com>

To: "Collens, Michelle" < Michelle. Collens@vancouver.ca>

"Geelhoed, Taunya" < Taunya. Geelhoed@vancouver.ca>

Date: 3/14/2018 10:28:44 AM

Subject: Training Sites

Michelle, Taunya –

s.21(1)

Thanks Don

Don Hardman United Bid Committee 2026 604.340.2877 From: "David Patterson" < dpatterson@canadagames.ca>

To: "Collens, Michelle" < Michelle.Collens@vancouver.ca>

Date: 3/14/2018 4:36:30 PM

Subject: Ugh

Sorry about the news today. Good news is you guys are killing it on every other damn thing!

From: <u>6044997494@txt.bell.ca</u>

To: "Collens, Michelle" < Michelle.Collens@vancouver.ca>

Date: 3/14/2018 6:51:20 PM

Subject:

Attachments: text_1521078677241.txt

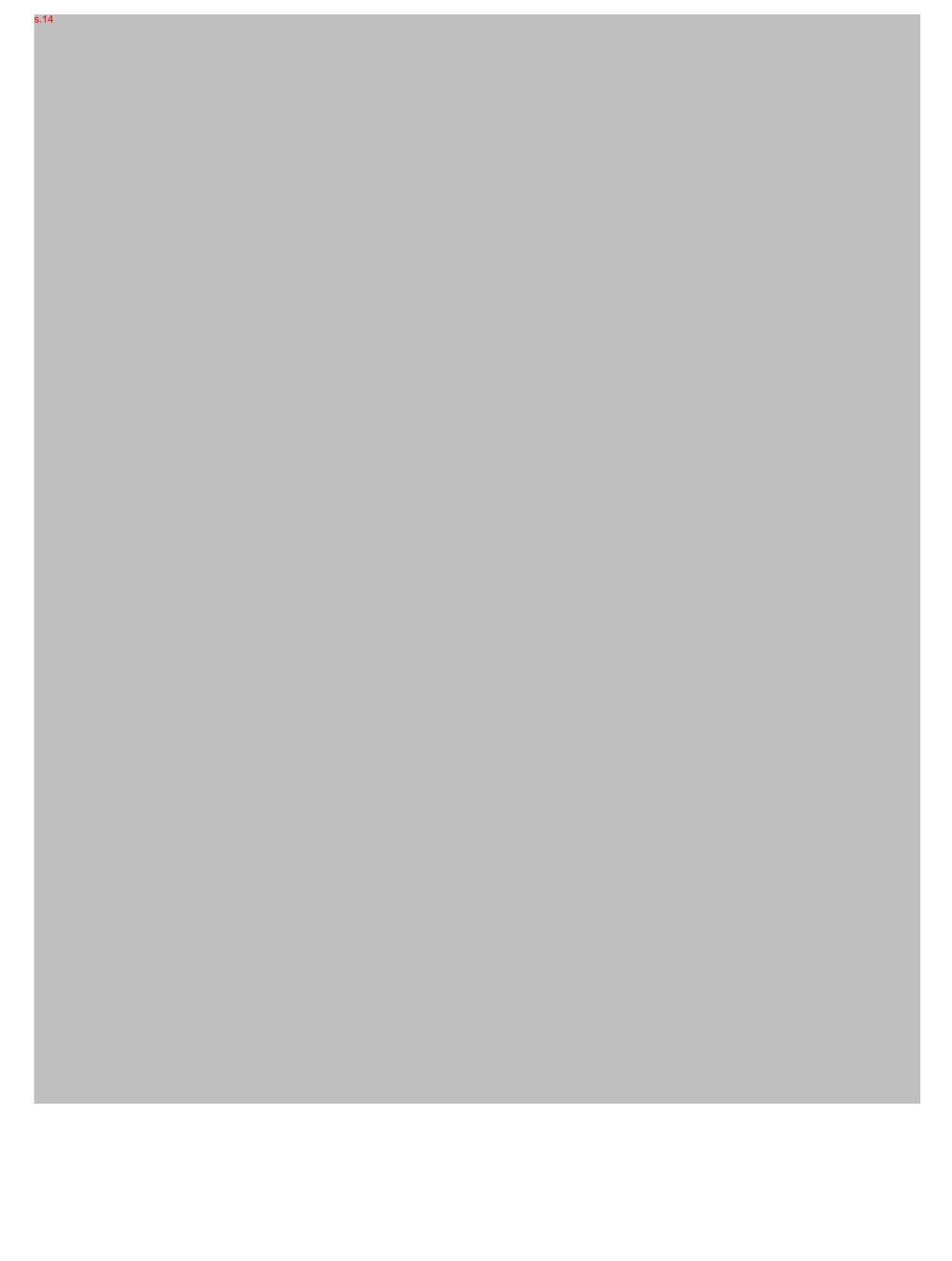
Gutted for you... Hope the lessons learned are worth the hours of energy and expertise I know you poured into this bid.

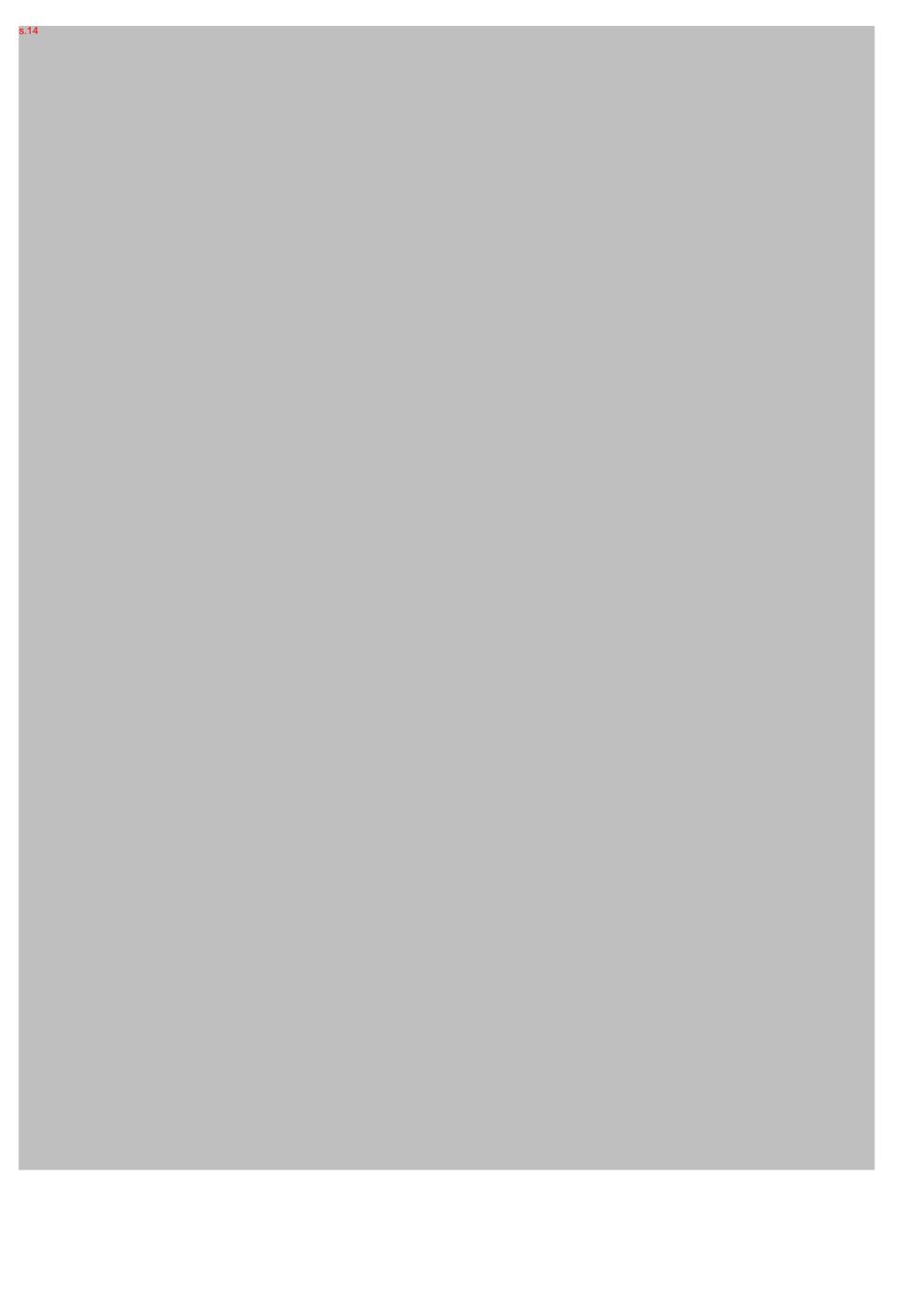
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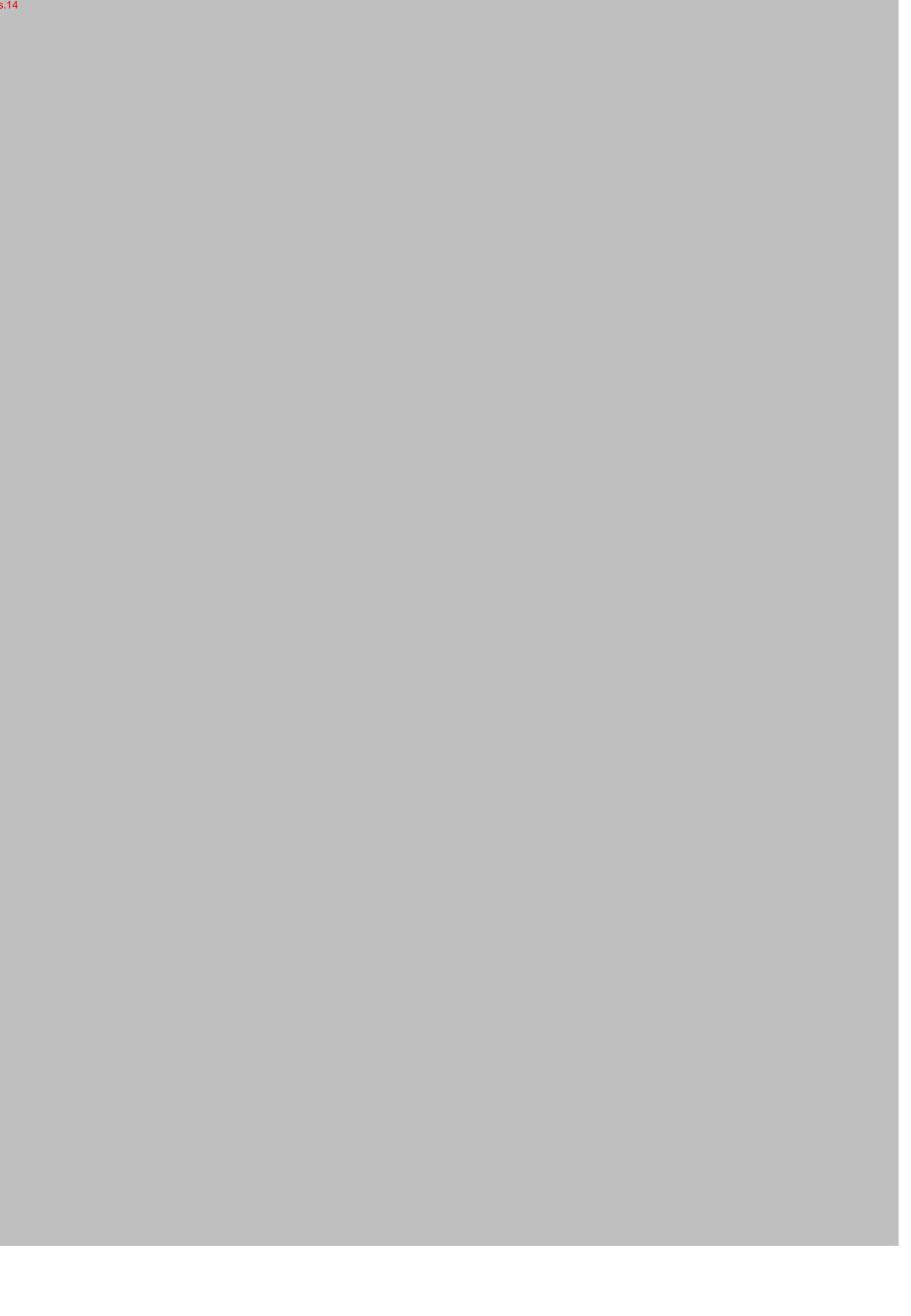


Gutted for you... Hope the lessons learned are worth the hours of energy and expertise I know you poured into this bid.











From: "Sandra Gage" < sgage@canadasoccer.com>

To: "Collens, Michelle" < Michelle.Collens@vancouver.ca>

Date: 3/14/2018 3:59:22 PM

Subject: Updated

Attachments: 18 03 14 Vancouver Messaging.docx



Sandra Gage Chief Marketing Officer | Chef du marketing

sgage@canadasoccer.com
T 613-237-7678, extension 2272 F 613-237-1516
canadasoccer.com

twitter.com/CanadaSoccerEN | facebook.com/canadasoccer

Canada Soccer and United Bid Process ☐ Canada Soccer is very disappointed to not continue the legacy it created with the hosting of the FIFA Women's World Cup Canada 2015™ and the 2012 CONCACAF Olympic Qualifying Tournament in the city of Vancouver. ☐ In Canada, nine cities were approached in July 2017 by Canada Soccer with the relevant information on the United Bid for the 2026 FIFA World Cup™. ☐ Of the nine cities, seven expressed an interest to receive the Request for Information documentation which was submitted to the United Bid Committee on September 5, 2017. Of the original nine cities approached, Hamilton, ON and Winnipeg, MB did not continue in the process. In total, 44 cities in Canada, Mexico and the United States received the information to begin the process of being considered as a Candidate Host City in the Bid Book. Canadian cities at this stage included: o Calgary, AB o Edmonton, AB Montréal, QC o Ottawa, ON o Regina, SK Toronto, ON Vancouver, BC ☐ Six of the seven Canadian cities completed the Request for Information with Calgary, AB exiting the process. At this stage, there were a total of 41 cities involved in the process across the three countries. ☐ From the reduced list of six Canadian cities, only four Canadian Candidate Host Cities continued in the process and were announced with a total of 32 Candidate Host Cities on October 4, 2017. The four Canadian cities were Edmonton, AB; Montréal, QC; Toronto, ON; and Vancouver, BC. FIFA provided the bid regulations in mid-October 2017 and these were subsequently shared will all Candidate Host Cities on October 27. A webinar was held on November 2 to review the documents in advance of the Host City Workshop held in Houston, November 13-17, with all four Canadian cities in attendance. Over the past three months, weekly meetings have taken place to ensure the most relevant and updated information was shared for the United 2026 Bid to move forward within the expected timeline established by FIFA. ☐ A FIFA Legal meeting was hosted by Canada Soccer on behalf of the United Bid Committee on February 15 with all four Candidate Host Cities participating. ☐ All necessary FIFA agreements were required to be completed in advance of the bid book submission to FIFA by March 16, 2018. ☐ In total, 23 Candidate Host Cities have signed the necessary FIFA agreements and met the United Bid Committee deadlines with three Canadian cities included in the final Bid Book (Edmonton, Toronto and Montréal). FIFA will make the final selections of Host Cities in June 2020.

Q: Why was Vancouver not included in the final bid book as one of the 23 candidate host cities?

Vancouver Process

☐ The City of Vancouver and Province of British Columbia did not provide the necessary signed FIFA agreements within the required timelines for inclusion within the Bid Book and as such will not be

moving forward as a Candidate Host City. s.21(1) ☐ In Vancouver, City Council unanimously voted in favour of Vancouver being a Candidate Host City on January 30, 2018. ☐ As part of the submission to FIFA, a host city stadium agreement is required to be signed. The proposed venue of BC Place is owned by the Province of British Columbia and as such required their signature. ☐ In 2015, the industry output for the Province of British Columbia through the hosting of the FIFA Women's World Cup Canada 2015™ was \$118.8M with \$82.9M in the City of Vancouver with nine matches held at BC Place. • 99% of Vancouver hotel rooms were full during the competition. ☐ The legacy of the tournament also included two new FIFA 2-Star training sites at Empire Field. Q: Can Vancouver still be considered as a Candidate Host City once the United Bid Book is submitted without them included? ☐ The United 2026 Bid Book has been submitted with three Canadian Candidate Host Cities and those three will continue in the process. Vancouver is no longer part of that process. Q: How will this removal impact the future of the sport in Canada? ☐ Canada Soccer thanks all of the Canadian cities that have shown an interest in playing a role in the United Bid for the 2026 FIFA World Cup™. ☐ We are grateful to the Government of Canada for their support of the competition and look forward to working with them and all levels of government to ensure that the United Bid is successful in securing the right to host the competition. ☐ We are pleased that three Canadian cities have made it past the goal line and are officially Candidate Host Cities as part of the 23 cities in Canada, Mexico and the United States that are part of the United Bid. Q: What could have been done to prevent this from happening? ☐ The expedited process required all Candidate Host Cities to meet the same timelines and provide the necessary documentation. ☐ Of the 32 Candidate Host Cities announced in October 2017, 23 were able to meet the deadlines and provide the FIFA agreements to be included with the Bid Book including three other Canadian cities. City of Vancouver Statement:

The City is extremely disappointed that Vancouver's bid to be a FIFA 2026 World Cup Host City is currently not being considered as we believe hosting the biggest sporting event on earth would have offered significant economic benefits. Vancouver remains a city with an exceptional sports hosting history and we look forward to working with the Province and our Sport Hosting Vancouver team to identify future international sporting events that bring positive economic and cultural impact to Vancouver.

Mayor Robertson Statement:

"I'm disappointed to hear that the bid to bring the 2026 World Cup to Vancouver will not be proceeding.

Major sporting events often have challenges around costs and managing financial risk; however, the City was all-in and hopeful that the federal and provincial governments would be able to arrive at a fair deal. While I'm disappointed by this outcome, I look forward to pursuing further opportunities to bring world-class soccer and other sporting events to Vancouver in the future."

Province of British Columbia Statement:

Lisa Beare, BC's Minister of Tourism, Arts and Culture, made a statement regarding the possibility of Vancouver's involvement as a potential host city on Wednesday:

"The prospect of hosting the FIFA World Cup is exciting for soccer fans, and has the potential to bring significant economic and cultural benefits to British Columbia. For the past several weeks, our government has been working diligently with the United Bid Committee – consisting of Canada, the United States and Mexico – to bring the 2026 Cup to Vancouver, as one of the committee's Canadian host cities.

"While we support the prospect of hosting the World Cup, we cannot agree to terms that would put British Columbians at risk of shouldering potentially huge and unpredictable costs.

"Throughout this process, we have been in regular contact with the bid committee and other levels of government to support this bid, while protecting taxpayers. Through these conversations and our submissions to the bid committee, we have made numerous attempts to clarify the risks and obligations faced by British Columbians.

"So far, the bid committee has rejected our requests to clarify how much British Columbians could be expected to contribute. And they have declined to negotiate with the province regarding the concerns we raised.

"Should the bid committee reconsider, our door remains open to bringing some of the 2026 World Cup games to Vancouver."

From: "Adri Hamael" <adrihamael@gmail.com>

To: "Baba Adri Hamael" <adrihamael@gmail.com>

Date: 3/13/2018 11:19:27 AM

Subject: VISF 2018: July 6-8. Official Site Map. Feedback appreciated.

Attachments: VISF 2018-Empire-Fileds-SitePlan-.pdf

Dear Freinds and Footballers,

Thank you for your continued support of the VISF and One Team Society! We hope that you enjoyed your past experiences with us. We are working hard to make your experience at the VISF as pleasant and as memorable as possible!

Attached is VISF 2018 Site Map outlining fields, Social & interaction zone, and location of all available site services as approved by Park Board and City of Vancouver. SiteMap is subject to minor changes.

We'd love to hear from you, about our setup, as well as scheduling and officiating. We'd also love to hear your ideas and recommendations for next tournament and festivities scheduled for JULY 6-8 We can't wait to welcome you to the site!

Please take few minutes, and e mail me with your thoughts and or Ideas. Better, feel free to call me at 604-727-7038

Thank you all

Cheers Adri

Adri Hamael
Founder & Executive Director
One Team United Soccer For Development and Peace Society
The 14th VISF Soccer Festival & Multi Cultural Celebration
www.visf.ca
info@visf.ca
facebook.com/TheVISF
(604) 727-7038

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VISF IN THE MEDIA:

VISF has caught the attention of local and international media, receiving extensive promotion and editorial coverage through TV, radio, print, and other multi-media outlets

"Soccer tournament brings cultures together" —The Province "Soccer builds bridges" —The Vancouver Sun "Soccer Festival Creates level playing field" —Vancouver Courier

"Soccer Festival brings Team Tibet, Inclusion to Empire Fields" —Georgia Straight "After being denied visas to attend a tournament in Dallas, the team of exiles are now coming to Canada" —CBC News

"A Beautiful display of inclusion" —**Novus TV** "Palestinians and Israelis find freedom on the pitch" —**Vancouver Courier** "A first for a team, but also a first for Canada!" —**Global TV**

"VISF using the most popular sport on the planet to promote peace and tolerance." —CTV

City of Vancouver FQI 2018-175

Page

From: "Johnston, Patrick" <pjohnston@postmedia.com>

To: "Collens, Michelle" < Michelle.Collens@vancouver.ca>

Date: 3/13/2018 1:54:47 PM

Subject: world cup bid

Hi Michelle

Possible to get a comment from you on today's developments in Victoria vis a vis the bid? **PATRICK JOHNSTON**

Van Live Reporter

Vancouver Sun | The Province

T: 604.605.2113

C: 604.319.1816



POSTMEDIA

From: "McDonald, Erica" < Erica. McDonald@vancouver.ca> To: "Collens, Michelle" < Michelle. Collens@vancouver.ca> "Geelhoed, Taunya" < Taunya. Geelhoed@vancouver.ca> Date: 3/13/2018 9:48:18 PM Subject: World Junior Organizing Committee Hey ladies, I haven't heard from Riley yet regarding organizing committee opportunities. He said there were some vacancies and that he was going to get back to me. I don't have his contact info so was hoping you could send me his email so I can reach out to remind him of my interest. Thanx, Imagine parks + recreation: vancouver.ca/vanplay **Erica McDonald** | Supervisor, Sport and Wellness Vancouver Board of Parks and Recreation Hillcrest Centre 4575 Clancy Loranger Way, V5Y 2M4 t. 604.257.6945 c. 604-379-8611