

File No.: 04-1000-20-2020-311

December 11, 2020

s.22(1)

Dear s.22(1)

Re: **Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")**

I am responding to your request of June 5, 2020 for:

All incoming and outgoing emails for Malcolm Bromley, former Park Board General Manager, from May 22, 2020 to May 29, 2020.

All responsive records are attached. Some information in the records has been severed, (blacked out), under s.12(3)(b)*, s.13(1), s.14, s.15(1)(l), s.16(1), s.17(1), s.20**, and s.22(1) of the Act. You can read or download these sections here:

http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00.

*In camera

In-camera meetings are meetings held in the absence of the public. Council is only authorized to hold In-camera meetings under the circumstances set out in section 165.2 of the Vancouver Charter. All responsive In-camera records are withheld under s.12(3)(b) of the Act. You can read or download this section here:

http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00

In-camera decisions and reports are released when they are no longer considered sensitive. Released In-camera items may be viewed online here:

<https://covapp.vancouver.ca/councilMeetingPublic/InCameraInfoReleases.aspx>

Please note: effective May 25, 2010, new templates and procedures were established in the City of Vancouver for the pro-active release of In-camera information, where release of the information has been determined to be no longer sensitive. The new procedures were requested by Council at the June 18, 2009, Standing Committee on City Services and Budgets meeting, in accordance with recommendations from a legal expert regarding improved handling of confidential information.

Metro Vancouver

As per OIPC Order F18-45, responsive records located that contain Metro Vancouver records (publicly available meeting minutes and closed board meeting minutes) have been removed from the responsive record package. If you wish to request those specific records, please contact foippa@metrovancover.org or the City of Vancouver can transfer your request. You can read or download this order here: <https://www.oipc.bc.ca/orders/2253>

Under section 52 of the Act, and within 30 business days of receipt of this letter, you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your FOI request by writing to: Office of the Information & Privacy Commissioner, info@oipc.bc.ca or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number (#04-1000-20-2020-311); 2) a copy of this letter; 3) a copy of your original request; and 4) detailed reasons why you are seeking the review.

**Memos to Mayor and Council

Please note, responsive records withheld under s.20 of the Act are posted on the City's website on a quarterly basis:

<https://vancouver.ca/your-government/city-managers-emails-and-memos-to-mayor-and-council.aspx>

Yours truly,

[Signature on file]

Barbara J. Van Fraassen, BA
Director, Access to Information & Privacy

Barbara.vanfraassen@vancouver.ca
453 W. 12th Avenue Vancouver BC V5Y 1V4

*If you have any questions, please email us at foi@vancouver.ca and we will respond to you as soon as possible. Or you can call the FOI Case Manager at 604.871.6584.

Encl.

:cf

From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "PB SLT (Senior Leadership Team) - DL" s.15(1)(l)
"Sangalang, Ellen" <Ellen.Sangalang@vancouver.ca>
Date: 5/29/2020 6:49:46 AM
Subject: A few friendly faces to help kick off your last day

Sun is shining and here's a few more bright smiles to send you off in style! Have a great last one MB!

From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "PB SLT (Senior Leadership Team) - DL" s.15(1)(l)
"Sangalang, Ellen" <Ellen.Sangalang@vancouver.ca>
s.22(1)

Date: 5/29/2020 3:41:49 PM

Subject: A poem for GM Bromley

Attachments: MB poem copy-A.PDF

Hey friends,

Nice to see you this afternoon at MB's sendoff. I put together a farewell poem for Malcolm and had planned on sharing it on our SLT call this morning and then I realized we didn't have an SLT call ☺

The gathering today was too big to share the poem so I thought I share it here (attached). Please note that all facts were correct at the time of publishing, and the author took some creative liberties. Enjoy!

C



Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca
f e



On retirement

High atop his 26 storey perch
Malcolm Bromley's eyes cast and search.
A decade spent overlooking his park, his city
Vancouver's crown jewel, nothing more pretty.

A decade since he first arrived
Guiding four Boards, all of which he survived.
His friends back East couldn't believe he was leavin'
Now truly a Vancouverite, he's even gone vegan.

One last sip of tea from that historic Park Board china.
Could have been worse, could have been GM in Regina.
But how will he say goodbye to the flora and the fauna?
Easy, he's turning it all over to Shauna.

His style was direct, concise, always supportive of staff
And his endless one-liners reminded us all to laugh.
~~A pro with the media, no one more calm, more noble~~
Even when taking questions from his friends at Global.

And just when he thought he was ready to go
Along came COVID, which was anything but status quo.
It seemed the whole city looked to him to calm its fears
And he stepped up to spread hope and gratitude through his 7 o'clock cheers.

So now he'll trade his suits for jeans
And perhaps the odd collared shirt, for days spent on the greens.
No longer will he be concerned about his parks being rainy or windy
He knows the team's got it—he can kick back, watch, and laugh with Cindy.

We could go on all day about the impact he's made
But really, the most important legacy is the doggie parade.
We love you Malcolm, you've helped us fly straighter
And we know it's not goodbye, it's see you later.

From: "Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
CC: "City Leadership Team - DL" s.15(1)(i)
Date: 5/28/2020 11:29:42 AM
Subject: All the BEST !

Hi Malcolm: What can we say? Well we put some of our thoughts into the video linked here.

Note : It's a HUUUGE file. 689 MB. It's on "we transfer" as a file and it takes about 4 minutes to download and its about 10 minutes long. And the link is live for about a week.

<https://we.tl/t-cmpsdCYlwp>

Let me know if you have any issues with the download.

With love and respect,

RKC

Rena Kendall-Craden | Director- Civic Engagement & Communications

CITY OF VANCOUVER | 453 West 12th Avenue

Vancouver BC V5Y 1V4

T. 604.673.8121 | C. s.15(1)(i) rena.kendall-craden@vancouver.ca

I am humbly thankful that I live and work on the territories of the x^wməθk^wəyəm (Musqueam), Skwxwú7mesh (Squamish), and səlɪlwətaʔ / səlɪlwitɪlh (Seil-Waututh) nations

Website VanConnect Twitter Facebook Talk Vancouver LinkedIn Instagram 3-1-1



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From: "Marohn, Kiran" <kiran.marohn@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 9:28:49 AM
Subject: All the best in your retirement

I didn't want to take up the time on the call this morning to wish you the best and wanted to let others who had worked directly with you wish you the best but I am sending my best wishes through the email.

In the few meetings I did get to attend with you I appreciated your humour and approach.

Kiran

Kiran Marohn, BBA, CPA, CGA
Acting Fire Chief, VFRS
Deputy Chief, Organizational Performance
& Business Operations

Vancouver Fire and Rescue Services
Tel: 604-665-6061 Fax 604-665-6024
e-mail kiran.marohn@vancouver.ca

Follow us on

Facebook: Vancouver Fire & Rescue Services

Twitter: @VanFireRescue

Website: vfrs.ca

From: "Dominated, Lisa" <Lisa.Dominated@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 10:24:47 AM
Subject: Best wishes!

Hi Malcolm,

I want to wish you all the best in your retirement. I offered some comments at Council earlier this week, but want to say I've really enjoyed getting to know you and working with you on the PNE board. I have appreciated your thoughtful contributions and candour, as well as your fantastic sense of humour.

All the best to you and your family!

Lisa

Lisa Dominato, MA | she her hers
Councillor | City of Vancouver
lisa.dominated@vancouver.ca
P: 604-873-7248 | M: 604-7547290
Twitter @LisaDominated
Facebook /lisadominated

"The two skills of the warrior are compassion and insight. Compassion is easy - it arises spontaneously from an open heart. Insight or discernment requires more skill. We have to choose our battles."

— Margaret J. Wheatley

From: "Halyk, Mark" <Mark.Halyk@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 7:49:15 AM
Subject: Congratualtions on your retirment

Hi Malcolm,

A big congratulations on your retirement. Although I didn't work directly with you I really appreciated the strong leadership and confidence your brought to the PB.

s.22(1)but I send my virtual 'best wishes' from all the staff at the golf courses and concessions.

Happy retirement!

Warm regards,



Mark Halyk | Food & Beverage Operations

My pronoun is: he/him/his

Vancouver Park Board | 615 Pipeline Rd. Stanley Park

c. 604.619.2515

mark.halyk@vancouver.ca

I am grateful to live and work on the unceded, ancestral territories of the Musqueam, Squamish and Tsleil-Waututh Nations



From: "Van Fraassen, Barbara" <Barbara.VanFraassen@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 8:26:49 AM
Subject: Congratulations - Enjoy!

Good morning Malcolm – I'm hoping this still finds you wrapping up your illustrious career with the Park Board. I just wanted to say thank-you for your help and support over the past ten years. It has made a very large difference to my work and been instrumental in effecting positive changes for the Park Board and the City as a whole.

Enjoy your retirement, you have definitely earned it!

Barbara J. Van Fraassen | Director, Access to Information & Privacy
City Clerk's Department | City of Vancouver
Barbara.Vanfraassen@vancouver.ca
604.873.7999

From: "Saunders, Susie" <Susie.Saunders@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/28/2020 8:26:06 PM
Subject: Congratulations!

Hi Malcolm, I heard that today is your last day and you're off to retirement, congratulations!! What an incredible milestone to cap off a whirlwind of a start to 2020 ☺ Thank you for all your support, guidance, coaching, and inspiration over the years. **s.22(T)**

I hope your retirement is filled with relaxation and joy ☺ you deserve it after all you've done with the park board, pretty incredible when you see the list of things you tackled.

Take care and thank you again for your leadership.

Cheers,
Susie

Susie Saunders | Managing Director, Non Market Housing and Social Operations
Arts, Culture and Community Services | City of Vancouver
susie.saunders@vancouver.ca
604.829.9281
she/her/hers

I am humbly thankful that I live and work on the territories of the xʷməθkʷəy̅əm (Musqueam), Skwxwú7mesh (Squamish), and səɬilwətaʔ / səɬilwítlh (Tsleil-Waututh) nations.

From: "Carol Lee" s.22(1) >
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/28/2020 7:31:16 AM
Subject: [EXT] Best Wishes

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Malcolm,

I just wanted to add my voice to the chorus of those wishing you a long, happy and healthy retirement.

I will miss your sense of humour.

Best wishes,

Carol Lee
Principal



Mobile s.22(1) | www.mosaicwriting.ca [mosaicwriting.ca]

From: s.22(1)
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/25/2020 10:03:34 PM
Subject: [EXT] Did you like the clapping at the end?

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

I suggested that to Cheryl before the last meeting as a tribute. You couldn't hear me though. Maybe if I'd brought the cowbell?

Got home in record time (55 minutes - considering I've had no exercise for two weeks). Perhaps I should have been walking all the time.

☐ Thanks, Maureen

From: s.22(1)
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 10:25:25 AM
Subject: [EXT] Fw: My heartfelt thanks for a tremendous job well done

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Malcolm,

Have a fabulous last day!

I can imagine that you have much to say to your leadership team as you tie up looser ends. And so many folks that you / they will want to connect with one last time. Hopefully this will be the last week where things run away on you.

I will give you my contact info. I, like Stuart said the other evening (at the last meeting) would like to stay in contact with a good friend.

Thanks, s.22(1)

s.22(1)

s.22(1)

Begin forwarded message:

From: s.22(1)
Sent: May 27, 2020 11:16 AM
To: Bromley Malcolm
Subject: My heartfelt thanks for a tremendous job well done

Malcolm,

As you wind down your last couple of working days after 41 years, I hope you are taking the time to consciously notice and value the time you spend with your colleagues and the activities of your day. They will be gone very quickly as a new chapter of your life opens up for you, so savour the last few moments.

You've given so much of yourself, so much time, energy, passion and every ounce of your compassion to include everyone and help them to reach the best outcomes for the overall good.

You deserve a rest from work to spend time doing things you enjoy, to not be rushing from meeting to phone call.

So thank you so much for all you've done. Parks, facilities and recreation are in a much better shape and position than you found them. We are all going to miss you and your touch very much as you pass the torch.

I wish I could give you a big hug of thanks. (Maybe with masks and hand washing this could be possible.)

Take good care of yourself,

☐ Thanks s.22(1)

s.22(1)



From: s.22(1)
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 6:10:07 PM
Subject: [EXT] Happy happy retirement!
Attachments: sphericalfireworks.mp4

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Malcolm

Just realized that today is your last day with the Park Board ! It doesn't seem that long ago that we 'kidnaped ' you on your first day on the job to give you a tour of the town's parks s.22(1)

Oh, and coffee , of course! It's been a pleasure! Still no park but it's been a pleasure knowing you and working with you! Thank you!

I thought this little video would give you a great send off! Enjoy! And enjoy your retirement !!

Well deserved friend!!

Best regards

Patsy

s.22(1)

Sent from my iPhone

From: s.22(1) t
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 2:59:11 PM
Subject: [EXT] Happy Retirement!!

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Malcolm. It's been too long.

Just wanted to wish you the very best on your retirement! I'm sure the decade was nothing close to what you expected. Always valued your support and understanding as we fought the usual battles in the community. I think you would have been great at spearheading the response in the inner city.

Under normal circumstances I would have suggested a group of us gather for a celebratory drink. If you're hanging around Vancouver, hopefully we can find a time once things truly ease.



In the meantime, here's to a happy retirement

All the best, s.22(1)

From: s.22(1)
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/24/2020 10:09:25 AM
Subject: [EXT] RE: Re:
Attachments: DSC07075.JPG

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi again the picture is dated may 2007 but the actual date taken closer to Jan 2007 just when the storm cleanup was underway. I have hundreds of pictures when I get time I'll load them on a flash and drop them off to the office they are of archive value if any one is interested in them. I hope everyone is doing well it was like a big family s.22(1)

Sent from Mail [go.microsoft.com] for Windows 10

From: Bromley, Malcolm
Sent: May 24, 2020 9:30 AM
To: s.22(1)
Subject: Re:

Hi Rene,

Yes I remember you. Thanks very much for this cool photo. Did you mark the years on it?

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

> On May 24, 2020, at 9:19 AM, lemckert88 wrote:
>

Hello Malcolm s.22(1) Through my years of working I always had a camera with me and came upon a picture I thought you might be interested in. The picture was taken shortly after the storm of Dec 2006 s.22(1)



From: "VMM Director" <director@vanmaritime.com>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/26/2020 2:04:32 PM
Subject: [EXT] Retirement

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Dearest Malcolm!

I sincerely hope this message finds you and your loved ones safe, healthy and in high spirit. I was, of course, saddened to read the news that you will retire at the end of this week. On the other hand I realized that soon you and I may have much more time than ever before (☺ I) to meet over lunch, go for a stroll, enjoy a cappuccino (with cookie!) and chat.

I will never forget our first meeting, with you being the perfect cordial host expressing your genuine interest in my plans and thoughts for the museum's present and future.

As far as I am concerned, that heartfelt, warm, welcoming congeniality has been indicative for all our meetings since that first one.

Thank you most profoundly for your support, for your willingness to share with me your wisdom about and vision of the 'Vancouver-way of doing things', for your friendship.

I wish you and your family the very best, and hope to see you many times in the near future.

Joost s.22(1)

Dr. Joost C.A. Schokkenbroek, PhD, FRCGS
Executive Director
Vancouver Maritime Museum

Adjunct Professor, Simon Fraser University

1905 Ogden Avenue
Vancouver B.C., V6J 1A3
604-257-8301(office)
s.22(1) (cell)
director@vanmaritime.com

The Vancouver Maritime Museum is temporarily closed to the public in an effort to slow the spread of coronavirus. We will open again as soon as the advice from public health officials indicates that it's safe to do so. As we weather this storm, we continue to serve our cherished communities through #VirtualVMM, a program of online engagement. Visit www.vanmaritime.com [vanmaritime.com] or follow @vanmaritime on Facebook, Twitter or Instagram.

Please continue to support us generously:

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 In the Wake of Vikings
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**Second Prize: Cold
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www.torresponsiblegambling.ca

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19+

We acknowledge that we are on the traditional territories of the xʷməθkʷəy̓əm (Musqueam), skwxwú7mesh (Squamish) and sel̓il̓wítulh (Tsleil-Waututh).

From: "Sangalang, Ellen" <Ellen.Sangalang@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/22/2020 2:46:53 PM
Subject: FW: Malcolm's leaving May 29 th, 2020

Hi Malcolm,

Julia and Doug asked me to pass to you the message of Barrie Mowatt.
Regards,

Ellen

From: Barrie Mowatt [mailto:barrie@vancouverbiennale.com]
Sent: Thursday, May 21, 2020 8:00 PM
To: Hulbert, Julia
Subject: [EXT] Malcolm's leaving May 29 th, 2020

Júlia

Knowing that Malcolm's departure is but 8 days away & not having heard from him in months nor expecting that I will before his departure May 29 th, I'm hopeful you might pass along my appreciation to him for his support & mentorship these past 10 years as well as his leadership of, & commitment to PARKS, Reconciliation & The Rights of Indigenous People.

Appreciatively,

Barrie

Founder, President, Artistic Director
Vancouver Biennale

P: 604.682.1289 **C:** 778.288.7603

E: barrie@vancouverbiennale.com

A: 290 W. 3rd Ave., Vancouver, BC V5Y 1G1

W: www.vancouverbiennale.com

From: "Haid, Susan" <Susan.Haid@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/22/2020 3:18:34 PM
Subject: FW: Park Board Acting General Manager

Hey Malcolm,

I'm sure your mailbox is exploding but did want to reach out and say it's been great working with you. I've really enjoyed your leadership style, cutting to the chase on good solid decisions and actions with much humour and verve as well as always being a great partner with PDS work.

I look forward to raising a glass in a virtual send off **s.22(1)**

All the best,
Susan

Susan Haid MCIP, CSLA, RPP
Deputy Director of Planning - Long Range and Strategic Planning
Planning, Urban Design and Sustainability
City of Vancouver Ph: 604.871.6431



Acknowledging we are on the unceded territories of the Musqueam, the Squamish and the Tsleil Waututh Nations

From: Johnston, Sadhu
Sent: Friday, May 22, 2020 2:47 PM
To: All Staff (COV) - DL
Subject: Park Board Acting General Manager

Greetings Colleagues,

I am very happy to announce that Shauna Wilton will be Acting General Manager for the Park Board upon Malcolm Bromley's retirement at the end of the month.

Shauna has been in the Deputy General Manager role for four years and is very well placed to take the reins as General Manager while we recruit to the role permanently. She has worked at Park Board since 2014 in a variety of roles including the Acting Director of Recreation and on key projects such as the Concession renewal strategy, the Community Centre Association Joint Operating Agreement renewal, and Living Wage implementation; the last two projects were recognized with City Service Awards.

Shauna brings a keen focus on leadership, collaboration and management of organizations. Prior to joining the city, she worked in the private sector providing leadership in several industries including globally for CHC Helicopter and SAP.

With this good news comes our adieu to Malcolm, who is leaving his position after being General Manager for 10 years for well-earned retirement. I am sure he will have endless ideas of how to spend his new free time at all the Park Board sites. Please join me in wishing Malcolm all the best for his retirement. We will be arranging a virtual send-off for Malcolm separately, and will provide everyone an opportunity to be involved in the message. Shauna will start officially in the role as of June 1. Please join me in welcoming Shauna to the role of Acting General Manager at the Park Board and as a member of the City Leadership Team.

Best,
Sadhu

Sadhu Aufochs Johnston | City Manager
Office of the City Manager | City of Vancouver
604.873.7627 | sadhu.johnston@vancouver.ca

Pronouns: he, him, his



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

From: "Greenberg, Jeff" <jeff.greenberg@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/27/2020 7:12:32 AM
Subject: FW: Park Board Acting General Manager

Hi Malcolm

I am sad that the official retirement day has come !!!

With COVID it makes it more difficult to see each other , but not impossible and temporary. I really would like to be part of any celebration and to see you in person and express my congrats and best wishes. s.22(1)

It has been a pleasure working with you and more so becoming friends .

My Best

Jeff

Jeff Greenberg

Assistant Director of Legal Services– Development and Real Estate

City of Vancouver

(p) 604-871-6368

(f) 604-873-7445

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From: Johnston, Sadhu
Sent: Friday, May 22, 2020 2:47 PM
To: All Staff (COV) - DL
Subject: Park Board Acting General Manager

Greetings Colleagues,

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Best,
Sadhu

Sadhu Aufochs Johnston | City Manager
Office of the City Manager | City of Vancouver
604.873.7627 | sadhu.johnston@vancouver.ca

Pronouns: he, him, his



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

From: "Hodgson, Kate" <Kate.Hodgson@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 10:59:07 AM
Subject: Happy Retirement from RayCam

Happy retirement Malcolm!!

Thanks for everything you have done for RayCam Centre over the years and all of your support to myself, the team and the community. Wishing you all the best!
Come by RayCam anytime!!



Kate Hodgson Coordinator
RayCam Co-operative Centre
920 East Hastings
Vancouver V6A 3T1
t 604.257.6949
www.raycam.com
www.raycam-renew.ca

I acknowledge that we are on the unceded territories of the Coast Salish Nation, the xʷməθkʷəy̓əm (Musqueam), skwxwú7mesh (Squamish) and sel̓ilwəit̓ulh (Tsleil-Waututh)

From: "Holvor, Laura" <Laura.Holvor@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/28/2020 11:50:51 AM
Subject: HAPPY RETIREMENT!

Hi Malcolm,

I just wanted to wish you all the best in your next adventure! I truly enjoyed my time working with you! I look forward to wishing you well in person once we're able to!!

Take care and keep in touch ☺

From,

Laura

Laura Holvor, BA
Executive Assistant | Development, Buildings & Licensing
City of Vancouver | 515 West 10th Ave
Vancouver, BC V5Z 4A8
604.871.6509 | laura.holvor@vancouver.ca

Pronouns: she, her, hers



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

From: "McDonald, Erica" <Erica.McDonald@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 12:51:35 PM
Subject: Hello and All the Best

Auf Wiedersehn Malcolm

Unfortunately, I couldn't make your 'surprise' drive by today in order to share my best wishes with you in person. Wanted to wish you all the very best in your retirement (love, health and laughter) and to encourage you to take it easy and enjoy your leisure time to the hilt!



Waututh Nations



Erica McDonald | Manager Recreation Services

My pronoun is: she/her/hers

Vancouver Board of Parks and Recreation

Hillcrest Centre

4575 Clancy Loranger Way, V5Y 2M4

t. 604.257.6945 | c. **S.15(1)(l)**

I am grateful to live and work on the unceded, ancestral territories of the Musqueam, Squamish and Tsleil

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: "Jeff Langlois" <JLanglois@jfkllaw.ca>
Date: 5/29/2020 6:45:45 PM
Subject: Re: [EXT] Congrats

Thanks Jeff. Much appreciated. § 22(1) Take care.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

| \ri600On May 29, 2020, at 11:31 AM, Jeff Langlois wrote:

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Just saw your news on Twitter about retiring! Well deserved. Was a pleasure to get to work with you over the last few years. Enjoy yourself.

\ri634Jeff Langlois
\ri634Principal
Pronouns: he/him/his

\ri634 JFK Law Corporation
340 – 1122 Mainland Street
Vancouver BC V6B 5L1

\ri634
\ri634T 604 687 0549 ext 114 C 604 992 1680
F 604 687 2696 E jlanglois@jfkllaw.ca
www.jfkllaw.ca [jfkllaw.ca]

\ri634

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From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: s.22(1)
Date: 5/29/2020 8:35:43 PM
Subject: Re: [EXT] Congratulations

Thanks very much s.22(1) You're an inspiration. Thanks for your kindness.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 29, 2020, at 9:22 AM, s.22(1) wrote:

\u-257 ? **City of Vancouver security warning:** Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Malcolm, congratulations to you on your well deserved retirement!

You have provided great leadership and vision as the General Manager for Vancouver Parks and Recreation these past ten years. You dealt with so many challenging issues and have made significant positive contributions that will leave a lasting legacy for the organization, city and communities and people of Vancouver.

You brought incredible experience in Parks and Recreation from Ontario to Vancouver and your dedication, energy and enthusiasm always shone through.

I always enjoyed working for and with you.

Thank you for everything!

It's your time now to do whatever you want to do. Enjoy spending time with your family and friends and exploring what retirement will look like for you.

A friend said to me when they retired "It's time to become a human being because I have been a human doing for so many years".

So enjoy "being".

s.22(1)

Cheers to you on your well deserved retirement!

Take care, stay healthy and big virtual hugs,

s.22(1)

Sent from my BlackBerry 10 smartphone on the ITELUS network.

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: s.22(1)
Date: 5/29/2020 6:41:01 PM
Subject: Re: [EXT] Happy happy retirement!

s.22(1)

Thank you very much for thinking about me. Yes I'll always cherish being kidnapped. It gave me a good understanding of your passion and determination. I'm sorry we didn't get it finished but it will happen I'm sure.

Thanks again and I hope our paths cross

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 29, 2020, at 6:12 PM, s.22(1) wrote:

□

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Malcolm

Just realized that today is your last day with the Park Board ! It doesn't seem that long ago that we 'kidnaped ' you on your first day on the job to give you a tour of the town's parks s.22(1) !

Oh, and coffee , of course! It's been a pleasure! Still no park but it's been a pleasure knowing you and working with you! Thank you!

I thought this little video would give you a great send off! Enjoy! And enjoy your retirement !!

Well deserved friend!!

Best regards

Patsy

s.22(1)

Sent from my iPhone

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: "s.22(1)"
Date: 5/29/2020 6:43:56 PM
Subject: Re: [EXT] Welcome to Retirement

s.22(1) I've enjoyed our friendship. Stay in touch.
Cheers

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 29, 2020, at 1:16 PM, s.22(1) wrote:

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Good afternoon Malcolm,
I would like to wish you a healthy, happy and well deserved retirement. During your tenure you have dedicated yourself to the betterment of our City Wide Parks and Community Centres, and I appreciate the legacy of achievements with which you leave us.
Thank you for always making yourself available in order to ensure the best possible outcome to the endless range of community issues and concerns. You leave us with an excellent JOA, new and upgraded facilities, and the strategic plans of VanPlay and VanSplash, all to the benefit of our communities, and future generations. Thank you for all of your support in accomplishing the renewal of the ten tennis courts down at Kit's Beach. They have played host to players from all over the world, and they are all amazed at the setting, and the fact that play is free for everyone.

s.22(1)

Finally, it is time to enjoy life on your own terms and to pursue all of the things that will make your retirement fulfilling and rewarding.
Have the time of your life Malcolm

s.22(1)

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: s.22(1)
Date: 5/24/2020 9:30:26 AM
Subject: Re:

Hi Rene,

Yes I remember you. Thanks very much for this cool photo. Did you mark the years on it?

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

> On May 24, 2020, at 9:19 AM, s.22(1) > wrote:
>

□
Hello Malcolm s.22(1) Through my years of working I always had a camera with me and came upon a picture I thought you might be interested in. The picture was taken shortly after the storm of Dec 2006 s.22(1)
<DSC07145.JPG>

From: "Chin, Daisy" <daisy.chin@vancouver.ca>
To: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
"PB SLT \ (Senior Leadership Team) - DL" s.15(1)(l)
"Sangalang, Ellen" <Ellen.Sangalang@vancouver.ca>
s.22(1)
Date: 5/29/2020 5:58:23 PM
Subject: RE: A poem for GM Bromley

Christine,
Fantastic job on the poetic send-off!!

Look out TS Elliot & Robert Frost ☺

From: Ulmer, Christine
Sent: Friday, May 29, 2020 3:42 PM
To: PB SLT (Senior Leadership Team) - DL; Sangalang, Ellen; yelmorb@gmail.com
Subject: A poem for GM Bromley

Hey friends,

Nice to see you this afternoon at MB's sendoff. I put together a farewell poem for Malcolm and had planned on sharing it on our SLT call this morning and then I realized we didn't have an SLT call ☺

The gathering today was too big to share the poem so I thought I'd share it here (attached). Please note that all facts were correct at the time of publishing, and the author took some creative liberties. Enjoy!

C



Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca
f i

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>

To: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>

CC: "PB SLT (Senior Leadership Team) - DL" s.15(1)(1)
"Sangalang, Ellen" <Ellen.Sangalang@vancouver.ca>

s.22(1)

Date: 5/29/2020 6:42:40 PM

Subject: Re: A poem for GM Bromley

Attachments: image006.jpg
image007.jpg
image003.png

A beautiful verse. You're too funny. Thanks Christine from the 26th floor. ☐

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 29, 2020, at 3:41 PM, Ulmer, Christine wrote:

☐

Hey friends,

Nice to see you this afternoon at MB's sendoff. I put together a farewell poem for Malcolm and had planned on sharing it on our SLT call this morning and then I realized we didn't have an SLT call ☺

The gathering today was too big to share the poem so I thought I'd share it here (attached). Please note that all facts were correct at the time of publishing, and the author took some creative liberties. Enjoy!

C

Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca

From: "Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
To: "Wan, King" <king.wan@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/23/2020 5:02:57 PM
Subject: RE: Congratulations and Best Wishes

Thanks so much King. Look forward to continuing to work with you in this new capacity.

All the best,
Shauna

From: Wan, King
Sent: Friday, May 22, 2020 3:06 PM
To: Bromley, Malcolm; Wilton, Shauna
Subject: Congratulations and Best Wishes

Dear Malcolm and Shauna,

I just learned from Sadhu that you, Malcolm, will be leaving the City/Park Board after 10 years at the helm. Thank you for your service to the Park Board and your support and assistance to the Internal Audit department in our various audits /reviews over the years. As Sadhu indicated, you have earned your time to enjoy a relaxing retirement and to partake in many recreational activities that the Park Board offers. My very best wishes to you in your upcoming retirement!

Congratulations to you Shauna for your appointment as the acting General Manager of the Park Board. Our interactions over the past few years have been most professional and enjoyable. Thank you, too, for your assistance in our work, both internally and externally in my other volunteer positions in the community. I look forward to our continued great working relationship in future. Once again, a hearty congrats to you, Shauna!

Sincerely,

King Wan
Internal Audit

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: "Nickerson, Anne" <anne.nickerson@vancouver.ca>
Date: 5/22/2020 4:14:12 PM
Subject: Re: Congratulations on your retirement!

Thanks Anne. I've enjoyed our relationship and hope our paths cross.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 22, 2020, at 3:24 PM, Nickerson, Anne wrote:

□
Hi Malcolm, I know next week is your last week at the Park Board before you sail off into the sunset.....warmest congratulations and enjoy, enjoy, enjoy! s.22(1)

I have enjoyed working with you over the years, Malcolm, and wish you the very best, Anne

Anne Nickerson, CPHR
Director, Equity, Diversity & Inclusion
Human Resources, City of Vancouver
604-873-7776

Pronouns: She/Her

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From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: s.22(1)
Date: 5/23/2020 4:10:11 PM
Subject: Retirement

Hi Marion,

I don't have Penny's contact information. Could you please share this with her.

s.22(1)

s.22(1)

Not sure what my plans are but going to take a little time to catch my breath.

Thanks again s.22(1)

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

From: "Sweetapple, Kathryn" <kathryn.sweetapple@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/28/2020 10:33:01 AM
Subject: Wishing you the best

Hi Malcolm

I'm sure you are inundated with farewell emails and well wishes (all well-deserved). I just wanted to say thank you for all your tremendous support during your time as GM. Your leadership and commitment to PB and all the staff has been amazing and has certainly trickled down through all our leadership teams. These are uncertain times and we will miss your leadership but I hope you have a well-deserved break and congrats on your retirement. You will be missed.

All the best

Kathryn



Kathryn Sweetapple | Recreation Supervisor

My pronoun is: she/her/hers

Vancouver Board of Parks and Recreation

Roundhouse Community Centre

181 Roundhouse Mews

T. 604.713-1806 | c. **s.15(1)(1)**

I am grateful to live and work on the unceded, ancestral territories of the Musqueam, Squamish and Tsleil Waututh Nations

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: "Khella, Harry" <Harry.Khella@vancouver.ca>
Date: 5/29/2020 6:45:04 PM
Subject: Re: Ciao and Good Luck

Hi Harry,

Thank you for reaching out. Always enjoyed working with you. Keeping my phone number so don't hesitate to call should the need arise. Take care.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 29, 2020, at 11:36 AM, Khella, Harry wrote:

□

Hi Malcolm,

Just a note wishing you the very best as you head towards the next exciting phase of your life outside of CoV. It has been a real pleasure to work on numerous Park Board related projects under your tenure from Consolidated Facilities Services, the JOA project, the foundation project, to Nat Bailey, and everything in between.

Thank you for your steadfast leadership, guidance and support. You'll be missed Malcolm.

Enjoy your next adventure. Best wishes always,

Harry

Harry Khella
Manager, Strategic Business Advisory
Business Planning and Project Support
City of Vancouver
T: 604 829 2087
E: harry.khella@vancouver.ca

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From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "Wojnarski, Daria" <Daria.Wojnarski@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/28/2020 3:13:59 PM
Subject: RE: Media call re: Malcolm's retirement

s.22(1)

C

From: Wojnarski, Daria
Sent: Thursday, May 28, 2020 3:11 PM
To: Bromley, Malcolm
Cc: Ulmer, Christine
Subject: Media call re: Malcolm's retirement

Malcolm,

I bet you thought you could quietly slip into retirement without any more media calls @Lynda Steele would like to chat with you about your retirement and memories of the Park Board on her radio show tomorrow. The interview can be pre-taped at either 11 am or 1:30 to 2:30 pm or live at 5:30 pm.

Let me know if you are interested in doing the interview.

Cheers,
Daria



Daria Wojnarski
Communications | Vancouver Park Board
daria.wojnarski@vancouver.ca
t. 604.257.8440

I am grateful to work on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.



From: "Bromley, Malcolm"
To: "Neill, Catherine" <catherine.neill@vancouver.ca>
Date: 5/25/2020 12:17:32 PM
Subject: RE: Park Board Acting General Manager

Thanks Catherine for the kind words. The plan is good hands with you and the team. Take care

From: Neill, Catherine
Sent: Monday, May 25, 2020 12:12 PM
To: Bromley, Malcolm
Subject: FW: Park Board Acting General Manager

Hi Malcolm,

I just wanted to wish you all the best in your retirement. It's been a real pleasure working with you on the Vancouver Plan in its development.

s.22(1);

Thanks for all your great leadership!

Catherine Neill

Planner I
Vancouver Plan

From: Johnston, Sadhu
Sent: Friday, May 22, 2020 2:47 PM
To: All Staff (COV) - DL
Subject: Park Board Acting General Manager

Greetings Colleagues,

I am very happy to announce that Shauna Wilton will be Acting General Manager for the Park Board upon Malcolm Bromley's retirement at the end of the month.

Shauna has been in the Deputy General Manager role for four years and is very well placed to take the reins as General Manager while we recruit to the role permanently. She has worked at Park Board since 2014 in a variety of roles including the Acting Director of Recreation and on key projects such as the Concession renewal strategy, the Community Centre Association Joint Operating Agreement renewal, and Living Wage implementation; the last two projects were recognized with City Service Awards.

Shauna brings a keen focus on leadership, collaboration and management of organizations. Prior to joining the city, she worked in the private sector providing leadership in several industries including globally for CHC Helicopter and SAP.

With this good news comes our adieu to Malcolm, who is leaving his position after being General Manager for 10 years for well-earned retirement. I am sure he will have endless ideas of how to spend his new free time at all the Park Board sites. Please join me in wishing Malcolm all the best for his retirement. We will be arranging a virtual send-off for Malcolm separately, and will provide everyone an opportunity to be involved in the message. Shauna will start officially in the role as of June 1. Please join me in welcoming Shauna to the role of Acting General Manager at the Park Board and as a member of the City Leadership Team.

Best,

Sadhu

Sadhu Aufochs Johnston | City Manager
Office of the City Manager | City of Vancouver
604.873.7627 | sadhu.johnston@vancouver.ca

Pronouns: he, him, his



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: "Gomes, Catarina" <Catarina.Gomes@vancouver.ca>
Date: 5/22/2020 4:13:29 PM
Subject: Re: Park Board Acting General Manager
Attachments: image002.png

Thanks Catarina. I'm just a phone call away.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 22, 2020, at 2:50 PM, Gomes, Catarina wrote:



Wow, only one more week, Malcolm. Almost there!
I will miss you.

Catarina Gomes

Senior Planner, Vancouver Park Board
604.257.8454

From: Johnston, Sadhu
Sent: Friday, May 22, 2020 2:47 PM
To: All Staff (COV) - DL
Subject: Park Board Acting General Manager

Greetings Colleagues,

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Shauna will start officially in the role as of June 1. Please join me in welcoming Shauna to the role of Acting

General Manager at the Park Board and as a member of the City Leadership Team.

Best,
Sadhu

Sadhu Aufochs Johnston | City Manager
Office of the City Manager | City of Vancouver
604.873.7627 | sadhu.johnston@vancouver.ca

Pronouns: he, him, his

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From: "Martinez, Gamaliel" <Gamaliel.Martinez@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/22/2020 3:40:49 PM
Subject: RE: Park Board Acting General Manager

Congratulations on your retirement, Malcolm. s.22(1) To the future: cheers!

-Gamaliel M.

From: Johnston, Sadhu
Sent: Friday, May 22, 2020 2:47 PM
To: All Staff (COV) - DL
Subject: Park Board Acting General Manager

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Best,
Sadhu

Sadhu Aufochs Johnston | City Manager
Office of the City Manager | City of Vancouver
604.873.7627 | sadhu.johnston@vancouver.ca

Pronouns: he, him, his



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

From: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
To: "Grubb, Karin" <Karin.Grubb@vancouver.ca>
Date: 5/25/2020 1:19:16 PM
Subject: Re: Park Board Acting General Manager
Attachments: image002.png

Thanks Karen. s.22(1) Take care...your time will come.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 25, 2020, at 1:13 PM, Grubb, Karin wrote:



Malcolm, congratulations on your upcoming retirement to the good life! I'm sorry to hear you will be moving on; we will miss having you around. s.22(1)

I hope you have some good stuff planned for the near term, and some rest ☺

Best,
Karin

From: Johnston, Sadhu
Sent: Friday, May 22, 2020 2:47 PM
To: All Staff (COV) - DL
Subject: Park Board Acting General Manager

Greetings Colleagues,

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send-off for Malcolm separately, and will provide everyone an opportunity to be involved in the message.

Shauna will start officially in the role as of June 1. Please join me in welcoming Shauna to the role of Acting General Manager at the Park Board and as a member of the City Leadership Team.

Best,
Sadhu

Sadhu Aufochs Johnston | City Manager
Office of the City Manager | City of Vancouver
604.873.7627 | sadhu.johnston@vancouver.ca

Pronouns: he, him, his

The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

From: "Downie, Alex" <alex.downie@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/26/2020 4:55:41 PM
Subject: Thank you Malcom!

Thanks Malcolm.

I know you won't be having a formal send-off just yet, but let me wish you a fantastic and well deserved retirement.

s.22(1)

Your leadership, insight, and political acumen will be missed. I always enjoyed and looked forward to hearing your incisive anecdotes, teaching tales, and bits of wisdom, often shared with a humorous twinkle in your eye!

Cheers, and enjoy life!

Alex

From: Bromley, Malcolm
Sent: Tuesday, May 26, 2020 4:47 PM
To: Downie, Alex
Cc: Augustine, Ray; Grimann, Carla; Tanaka, Ema; McLeod, Joe; Probert, Joan; Odong, John; Dejong, Uultsje; Wilton, Shauna; Gandha, Amit; MacLean, Jeff; Moshier, Pauline; Webb, Shawn; Brossard, John; Leung, Dennis; Landels, Brian; Schultz, Emily
Subject: Re: Update from Alex - May 26

Best wishes Alex. Sounds like you're in good hands.

Malcolm Bromley
General Manager
Vancouver Board of Parks and Recreation

On May 26, 2020, at 1:32 PM, Downie, Alex wrote:

Hello Team,

s.22(1)

Alex

From: Downie, Alex
Sent: Friday, May 22, 2020 2:24 PM
To: Augustine, Ray; Grimann, Carla; Tanaka, Ema; Probert, Joan; Odong, John; Dejong, Uultsje
Cc: Gandha, Amit; MacLean, Jeff; Moshier, Pauline; Webb, Shawn; Brossard, John
Subject: An update from Alex

Hello all,

s.22(1)

s.22(1)

Thank you all for your well wishes and I hope you enjoy a nice weekend.

Alex

From: Downie, Alex

Sent: Wednesday, May 20, 2020 6:01 PM

To: Augustine, Ray; Grimann, Carla; Probert, Joan; Dejong, Uultsje

Cc: Gandha, Amit; Moshier, Pauline; Webb, Shawn; Brossard, John

Subject: Message from Alex

Hello team,

s.22(1)

I'll update you once I know more.

Thanks,

Alex

From: "Czene, Paul" <paul.czene@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/26/2020 2:31:45 PM
Subject: Thank You!!

Hi Malcolm,

Greetings from the eastern Fraser Valley.

I wanted to say thank you for all your work on access and inclusion. From ensuring Leisure Access was included in the JOA, the Trans, Gender Diverse, and Two-Spirit Inclusion blueprint, and including accessibility in the Vancouver Park Board Foundation.

s.22(1)

You have made a significant and lasting impact both to the Park Board and to Vancouver.

Wishing you the best,

Paul Czene



Paul Czene | Coordinator Access and Inclusion
my pronouns he / him
Vancouver Board of Parks and Recreation
604 349 2893

From: "Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
To: "PB SLT (Senior Leadership Team) - DL" s.15(1)(1)
Date: 5/23/2020 5:30:02 PM
Subject: Thank you

Hi team,

Forgive the email on a Saturday but just wanted to take a moment to say thank you for all you're doing right now.... The endless conference calls, email threads, problem solving, demands on your time and energy.... And your response with grace, teamwork, and dedication.

I see how tired everyone is. Recovery of operations will be ongoing for a while yet and we're really charting the unknown. Please ensure you're also thinking about personal recovery and let me know what you need and how I can support you.

Thank you for everything you're doing. I'm grateful for each of you.

Shauna



Shauna Wilton | Deputy General Manager
Vancouver Park Board | 2099 Beach Avenue
t. 604.718.6248
shauna.wilton@vancouver.ca



From: s.22(1)

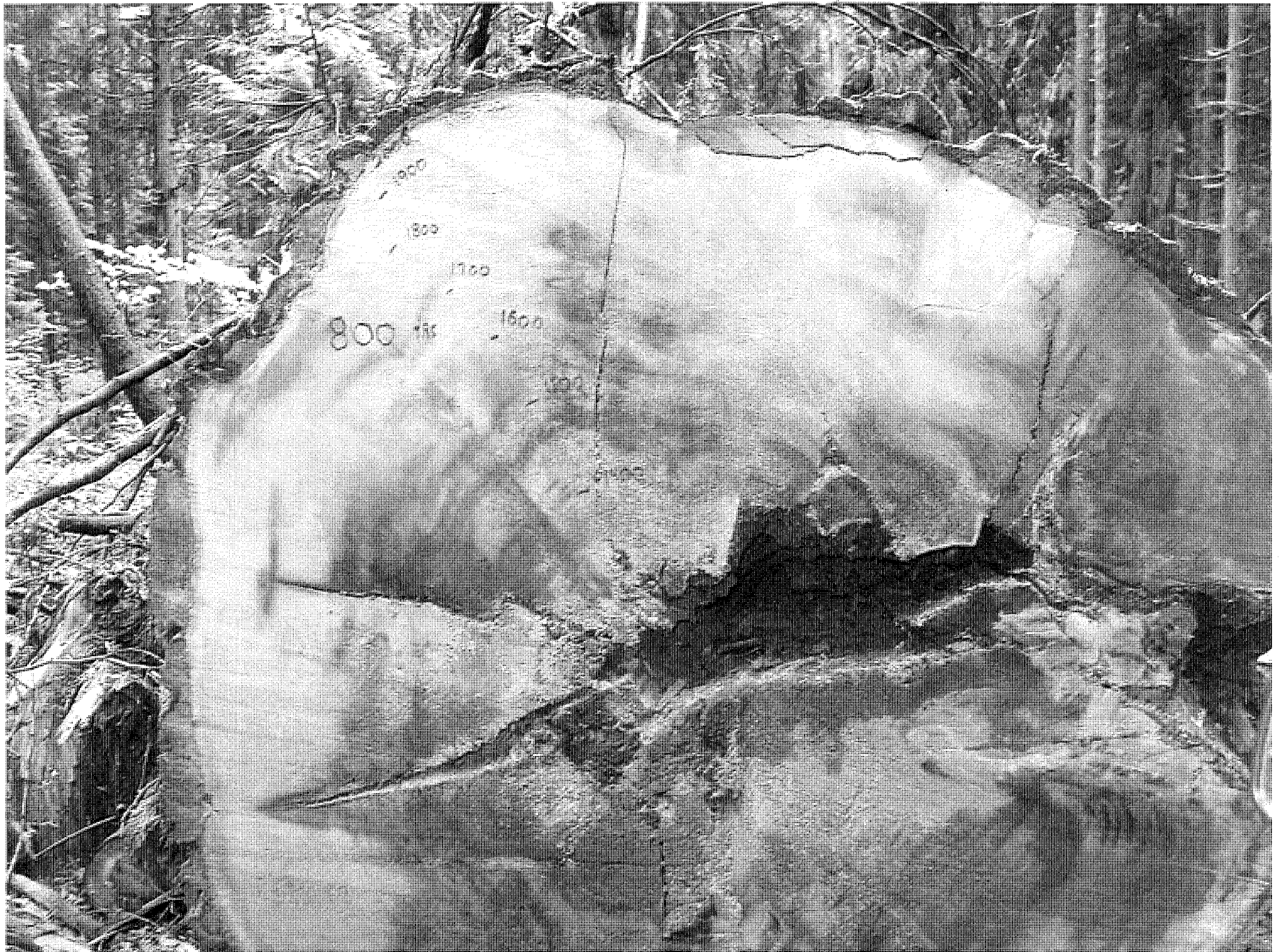
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>

Date: 5/24/2020 9:19:28 AM

Subject:

Attachments: DSC07145.JPG

Hello Malcolm s.22(1) Through my years of working I always had a camera with me and came upon a picture I thought you might be interested in. The picture was taken shortly after the storm of Dec 2006 s.22(1)



From: "Doug Hastie" <doug@britishcolumbiagolf.org>
To: "Kris Jonasson" <Kris@britishcolumbiagolf.org>
"Trevor Smith" <president@aga-bc.org>
"Trevor Smith" <president@aga-bc.org>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/29/2020 9:52:11 AM
Subject: [EXT] Re: May 2021

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Thanks Kris for the email and the introductions. s.22(1)

7

s.22(1)

Regards,

Doug Hastie
Manager of Field Operations/Tournament Director
British Columbia Golf
Tel: 604.279.2580 ext. 203
Toll free: 1.888.833.2242
Fax: 604.952.0060
doug@britishcolumbiagolf.org

[facebook.com]

[britishcolumbiagolf.org]

[twitter.com]

From: Kris Jonasson
Sent: Friday, May 29, 2020 8:25 AM
To: Trevor Smith ; Trevor Smith ; Doug Hastie ; Malcolm Bromley
Subject: May 2021

Hi Guys,

Let me take this opportunity to introduce each of you.

s.22(1)

A large rectangular area of the document is redacted with a solid grey fill.

Malcolm Bromley at the time of writing is the General Manager of Vancouver Parks but will officially retire at the end of today.

s.22(1)

A very large rectangular area of the document is redacted with a solid grey fill, covering the majority of the page content.

Happy retirement wishes Malcolm!

Regards,

Kris Jonasson

Chief Executive Officer

British Columbia Golf

Tel: 604.279.2580

Toll Free: 1.888.833.2242

Fax: 604.207.9535



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British Columbia...Canada's Golf Capital

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From: "Eleena Marley" <emarley@vancouvereconomic.com>
To: "Impey, Patrice" <Patrice.Impey@vancouver.ca>
"Kassam, Nick" <Nick.Kassam@vancouver.ca>
"Kelley, Gil" <Gil.Kelley@vancouver.ca>
"Cheng, Grace" <grace.cheng@vancouver.ca>
"Newman, Andrew" <Andrew.Newman@vancouver.ca>
"Araujo, Sev" <Sev.Araujo@vancouver.ca>
"Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Henselmann, Branislav" <Branislav.Henselmann@vancouver.ca>
"Postma, Tobin" <Tobin.Postma@vancouver.ca>
"Goranson, Jesse" <Jesse.Goranson@vancouver.ca>
"Teoli, Geoff" <Geoff.Teoli@vancouver.ca>
"Kendall-Craden, Rena" <Rena.Kendall-Craden@vancouver.ca>
"LaClaire, Lon" <lon.laclaire@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
"Levitt, Karen" <karen.levitt@vancouver.ca>
"Robertson, Chris" <chris.robertson@vancouver.ca>
"Mochrie, Paul" <Paul.Mochrie@vancouver.ca>
"Johnston, Sadhu" <Sadhu.Johnston@vancouver.ca>
"Bourke, Matthew" <matthew.bourke@vancouver.ca>
"Poutrel, Guillaume" <Guillaume.Poutrel@vancouver.ca>
"Baas, Chris" <chris.baas@vancouver.ca>
"Moody, Juliette" <Juliette.Moody@vancouver.ca>
"Popovic, Alex" <Alex.Popovic@vancouver.ca>
"Nuraney, Navida" <Navida.Nuraney@vancouver.ca>
"Martineau, Jarrett" <Jarrett.Martineau@vancouver.ca>
"David Shephard" <DShephard@vancouvereconomic.com>
"Nelson, Carol" <carol.nelson@vpl.ca>
"Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
"Geelhoed, Taunya" <Taunya.Geelhoed@vancouver.ca>
"Collens, Michelle" <Michelle.Collens@vancouver.ca>
CC: "Veltkamp, Juvarya" <jveltkamp@vancouvereconomic.com>

Date: 5/22/2020 2:40:53 PM

Subject: VEC Economy Report - May 22, 2020

Attachments: 2020-05-22 VEC ECONOMIC REPORT - FINAL.pdf
2020 05 22 - Global Affairs Chief Economist - Webinar forecasting - Maypdf

Afternoon all,

Attached are the following:

1. VEC Economy Report, May 8-May 22, 2020.

- a. The next Economy report will be June 5

2. Presentation from Global Affairs Chief Economist: Forecasting in COVID Times – It's Modern Art

- a. For those who want a little extra reading on the impacts and forecasts to the global economy and insights to the future of Foreign Direct Investment (FDI) and Trade at a national level

Sadhu, over to you to share with CLT, Mayor and Council.

Have a good weekend all and let me know if you would like to see more or less of anything in the report or have questions.

Take care

Eleena

ELEENA MARLEY

Acting CEO

Vancouver Economic Commission




T: +1 604 336 8011 C: +1 604 367 5991

E: emarley@vancouvereconomic.com

Suite 1500, 401 W. Georgia

Vancouver, BC V6B 5A1

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 [twitter.com]  [facebook.com]  [linkedin.com]



VANCOUVER
Economic Commission

I humbly acknowledge that I live and work on the territories of the xʷməŋkʷəy̓əm (Musqueam [musqueam.bc.ca]), Skwxwú7mesh (Squamish [squamish.net]), and səḵwətaʔt / səḵwəwiltʰɬəil-Waututh [twnation.ca]) nations.

Vancouver Economic Commission

COVID-19 Economic Update to City of Vancouver and VEC Staff

May 22, 2020

Updated: 22-May-2020

This document is a biweekly roundup of the COVID-19-related impacts, mitigations and recovery planning for the Vancouver economy with additional global insights and thought-leadership. The purpose is to provide a Vancouver-centric briefing to City of Vancouver Leadership and staff at the Vancouver Economic Commission.

Purpose

1. Provide an overview of the Vancouver economy, including key COVID-19 related economic impacts, mitigations, and recovery planning efforts – by sector, where possible
2. Consolidate and escalate outstanding priority industry asks of all levels of government, including COV
3. Provide key regional and global insights by sector, including thought leadership, innovations and evolving economic recovery plans to inform COV and VEC's own recovery efforts

Disclaimer

1. The information contained in this report is updated with continually evolving quantitative and qualitative data from various reputable sources
2. The insights in this report are drawn from the work of numerous other datasets that vary in scope and scale; as such, VEC acknowledges it has made judgment calls when processing the raw data to generate pertinent Vancouver-centric numbers for reporting and analysis
3. All effort has been undertaken to capture the best relevant available data and intelligence, but the findings may not be fully representative of all businesses and sectors
4. Key assumptions have been made to develop the most accurate metrics at the point of report delivery. These metrics and assumptions are under continuous review
5. Where applicable, VEC's analysis of impact on revenues, employment and business closures have been calculated using inputs from Statistics Canada, BC Chamber of Commerce surveys, or other reputable public data sources

Further Information:

For a summary of the latest Government support and industry guidance to businesses and individuals, please refer to VEC's COVID-19 webpages: <https://www.vancouvereconomic.com/covid-19>

Executive Summary

A. COVID-19's lasting impact on the economy continues to reveal itself

The Canadian and global economy continues to contract at unprecedented levels and forecasts continue to get worse as time moves on. There is a wide disparity of the impact of COVID-19 on the economy and the anticipated recovery scenarios. As of May 2020, global GDP has contracted by -4.8% and Canada -10.7% as of May 2020 (Source: Global Affairs Canada).

There are two key factors driving the decline in GDP, COVID-19 and the energy crisis. Canada is in a relatively strong position to mitigate the impact of COVID-19 on the economy and ultimately whether an anticipated recession and a strong recovery due to Canada's historic relatively low levels of debt.

This report continues to highlight Vancouver-specific data and has been refined to highlight VEC's key focus sectors.

Key Vancouver data this week includes new sector specific numbers and trend-line analysis on employment and business closures. Key stats (some unchanged):

- **Employment:**

- Approx. 90,000 jobs in Vancouver (22 percent of the workforce) have been laid off as of April 2020 ^[1]
- 7.5% unemployment rate Apr 2020 *Vancouver CMA*
- The highest rate of decline across Canada was found in youth aged 15 – 24, employment decreased in March by 15.4% - the decrease was entirely from the loss of part-time work, this is the lowest rate compared to 1976 – Statistics Canada

- **Revenue**

- 27 percent drop in business revenues in Vancouver as of April 2020, equivalent to approx. \$2 billion less revenue generated per month

- **Business Closures:**

- Approx. 13,400 businesses have temporarily or permanently closed in Vancouver as a result of COVID-19 (approx. 40 percent). Although the long-term impacts of the pandemic remain to be seen, the large majority of these are currently filed as temporary closures

B. Provincial Reopening and Recovery Plans

The Provincial Reopening & Recovery Table highlights the plans of many provinces in the second half of May many Provinces entered the next stage of reopening. British Columbia officially entered Phase II on May 19, including rescinding its ban on dine-in restaurant options and personal services, instead replacing the ban with mandatory health and employment measures to enforce physical distancing for diners and shoppers. Pubs and nightclubs, however, remain closed.

To prepare for Phase II, WorkSafe BC created industry specific guidelines and protocols for businesses to refer to while they reopen. Despite these resources and the lifting of restrictions, however, many industries, including restaurants and salons, remain hesitant of how to operate safely for both staff and customers.

As the economy reopening continues, many voices – from citizens to private and public sectors organisations – continue to advocate for a sustainable, resilient and equitable recovery on a local, national and global scale. The Thought Leadership table features notable pieces on the topic, along with the way some jurisdictions and industries have embraced and adapted to new realities of work on the road to economic recovery.

C. Priority Industry Requests to Government

Many of the government financial supports this reporting period answered some of the requests related to liquidity and financial needs from SME businesses.

Industry requests continue to demonstrate the continued need for further financial support by all levels of government. However, many of the asks have shifted to support on recovery-related initiatives, reopening, and retraining unemployed employees. There is growing attention, across a number of sectors, on the terms for available liability insurances to mitigate corporate and individual liability related to COVID-19 with concern that COVID-19 risks may not be included in liability insurance in the future.

Contents

1. Industry Asks of Government
2. Key Government Announcements Impacting the Business Community
3. Economy at a Glance
 - a. Vancouver
 - b. British Columbia
 - c. Canada & Global
4. Thought Leadership Resources
5. Sector Summaries
 - a. Construction & Engineering
 - b. Creative Sector
 - c. Healthcare & Education
 - d. Manufacturing & Local Food Supply
 - e. Science and Technology
 - f. Small Business Sectors
 - g. Tourism & Retail
6. Appendices

1. Industry Priority Asks of Government

The industry feedback and requests in this section has been collected through key VEC stakeholder channels and partners, with a focus on new and current government stimulus packages and the outstanding needs of the business community.

1.1 Top Outstanding Asks to Government

Asks for the City of Vancouver	
Type of Ask	Ask
Financial Support	A municipal-backed Startup-In-Residence Program
Financial Support	Property tax and business rate relief for businesses
Financial Support	Creation of municipal-backed ecosystem hub to support start-ups focused on enabling smart city solutions and initiatives
Health/Safety	Expand standard hours of construction to enable a higher degree of social distancing protocols at job sites
Health/Safety	Public promotion of the motion picture sector's safe working practice.
Reopening	Increase speed of permitting to help streamline the process to reopen businesses
Reopening	Support the film sector in accessing government and privately owned lands such as the Port of Vancouver, to allow staging of production vehicles and parking & reducing the need for on-street parking Downtown.
Reopening	Support from key City departments, such as FASE and the VPD, to allow for a quick restart of the film and TV sector

Asks for the Provincial Government	
Type of Ask	Ask
Financial Support	The Union of BC Municipalities <u>wrote a letter</u> to Minister Selina Robinson seeking the expansion of the existing Property Tax Deferral Program, easing financial pressure for residential homeowners, and for recovery stimulus funding for infrastructure
Financial Support	Continued stability of the motion picture production incentives in order to maintain BC's competitive advantage and protect a \$3.6bn economic sector for the Province.
Financial Support	Incentivize buy local programs

Financial Support	Keep Carbon tax on schedule
Financial Support	Act quickly to support clean energy and cleantech and businesses by expanding existing initiatives and programs such as BC's Innovative Clean Energy fund (ICE)
Health/Safety	Ensure that the process for obtaining priority PPE items is streamlined and protocols are developed for who can access the materials
Health/Safety	Manufacturers are asking for current and forecasted demands of PPE as they consider ramping up their supply or retooling their facilities
Health/Safety	Further guidance and assistance for the restaurant industry to reopen at 50 percent capacity

Asks for the Federal and Provincial Government

Type of Ask	Ask
Financial Support	Request for the creation of a workforce development fund of \$500 million, to be deployed for workforce training, with up to \$1,000 per employee
Financial Support	That economic relief measures (esp. operational relief and subsidies) consider the ongoing challenges to live performance venues, which will need to stay closed longer than other businesses
Financial Support	Design/create policy interventions incentivizing the flow of private capital through a matching program with venture capital companies for businesses who may not qualify for Federal financial programs
Financial Support	Expanded eligibility for Canada Emergency Commercial Rent Assistance (CECRA), covering businesses that have lost between 30–70 percent of revenue
Financial Support	Temporarily suspend hotel tax before lifting restrictions
Financial Support	Request for GST/HST relief waiver for the first quarter of 2020 to relieve financial stress on businesses

Asks for the Federal Government

Type of Ask	Ask
Financial Support	To deploy Federal funding to infrastructure projects first, as municipal funding may be delayed
Financial Support	Motion picture sector remains included in the next phase of the Federal stabilization funding package
Financial Support	That any economic relief measures (esp. operational relief & subsidies) consider the ongoing challenges to the Post Production, Animation and Visual Effects sectors, as the

	business impact will commence in Q3/4, with potential large scale job losses and business closures. This is a shared issue with Montreal and Toronto.
Financial Support	Aid from the Ministry of Canadian Heritage for film and TV SMEs that may not qualify for existing relief programs.
Financial Support	Advocate for the Creative Sector to be included in the planning for the next phase of the Federal Stabilisation Funds.
Financial Support	Additional financial support for Public Transit (Translink)
Financial Support	Expand funding to BDC, SDTC, EDC, and WD with a mandate to ensure funds will get deployed
Financial Support	Top-up existing cleantech venture funds to unlock the capital already invested
Financial Support	Enable the NRC-IRAP to accelerate processing of SRED claims
Financial Support	Financial support for decarbonizing maritime fleets (BC Ferries, tugboats, barges and ship buildings)
Financial Support, Health & Safety	A <u>letter</u> to the Prime Minister for sick pay coverage under the Employment Insurance Act during COVID-19, signed by many organizations in BC's business sector
Reopening	Invest in decarbonizing federal buildings and creation of a nation-wide retrofit investment program
Reopening	Although the immediate issue of renewing existing Temporary Foreign Workers visas has been alleviated, the sector relies heavily on attracting foreign talent as there is a shortage of skilled workers in the motion picture sectors across the country. Continued flexibility in TFW Visa regulations is required.

2. Key Government Announcements Impacting the Business Community

2.1 Latest Government Announcements identified as most beneficial / having the most positive impact

- The BC Restaurant and Food Services Associations wrote a recent letter to BC mayors and councillors requesting flexible, innovative and expedited patio permitting. Vancouver City Council recently passed a motion by Councillor Kirby-Yung on expedited patio permitting.
 - Staff anticipate an upcoming proposal by Councillors Wiebe and Fry for a bylaw designating public spaces for responsible alcohol consumption.
- The federal government extended eligibility for the Canada Emergency Business Account (CEBA) to include owner-operated small businesses
- For property owners to qualify for Canada Emergency Commercial Rent Assistance (CECRA) for small businesses, property owners must offer a minimum of 75 percent rent reduction for the months of April, May, and June; the program will launch on May 25


2.2 Provincial Reopening and Recovery Plans

Ten provinces to date announced reopening and recovery plans. The table below provides an overview and relevant quick links:








Provincial Reopening & Recovery Plans	
Province (with link)	Summary
<u>Alberta</u>	<ul style="list-style-type: none">• Launching stage one of recovery as early as May 14, including opening farmers markets, museums and galleries, daycares, and out-of-school care with occupancy limits• Prior to Stage I, a few restrictions have been lifted such as boat launch access in some Provincial parks and opening golf courses• Allowing outdoor gatherings up to <u>50 people</u>
<u>British Columbia</u>	<ul style="list-style-type: none">• BC's Phase II began May 19 and includes permitting small social gatherings, restoring non-urgent surgery, opening provincial parks for day use and opening more non-essential businesses with safe operating plans• K-12 students will have the <u>option to return to school</u> on a part-time June 1• <u>WorkSafeBC</u> has released industry-specific guidelines for reopening• Reservations may be made for BC campsites beginning on May 25 for when campsite operations resume on June 1
<u>Manitoba</u>	<ul style="list-style-type: none">• Two phases have been announced, with more to come• <u>Phase I</u> began May 4, including the restoration of non-urgent surgery, and the opening of: retail businesses, hair salons and barbers, museums, galleries and libraries• <u>Phase II</u> will begin no sooner than June 1 with expanding public gatherings, restaurant dine-in restored and film production reopened

<u>New Brunswick</u>	<ul style="list-style-type: none"> Each business has the responsibility to ensure they have an operational plan outlining how they will manage the safe opening and operation of business/service/organization in line with health requirements Public health measures are applicable to phased reopening The Province has a color-coded system: on May 8 they moved from "red" to "orange" – now allowing for two-household bubbles and gatherings with physical distancing for 10 or fewer people
<u>Newfoundland and Labrador</u>	<ul style="list-style-type: none"> Now in <u>Alert IV</u>, can expand to a two-bubble household, funerals and weddings can have no more than 10 people, municipal parks are open without playground equipment and camping remains closed It will take at least 28 days before moving onto Alert III
<u>Nova Scotia</u>	<ul style="list-style-type: none"> Initial steps as of May 1 include reopening provincial and municipal parks and trails; permitting people to travel to cottages; and allowing drive-in religious services On May 16, additional announcements permitted two-household social bubbles, reopening public beaches, and opening outdoor activities
<u>Ontario</u>	<ul style="list-style-type: none"> Ontario's three-stage approach will slowly reopen more workplaces and public spaces/gatherings For each stage, there are many considerations, including two-to-four week decreases in the number of new daily COVID-19 cases As of May 19, the following will be open: retail stores with their own street-front entrances; tennis courts; horse racing; and libraries for pickup/delivery
<u>Prince Edward Island</u>	<ul style="list-style-type: none"> PEI has four distinct phases, lifting measures over three-week periods: May 1; May 22; and June 12 are Phases I through III. Implementation date for the Phase IV is TBD In Phase I, limited outdoor gatherings will be allowed for up to five individuals from different households, while maintaining physical distancing Phase II beginning on May 22 will include outdoor gatherings of up to 10 people, or up to five people indoors, reopening of retail businesses such as retail outlets and greenhouses, and reopening of all childcare under Chief Public Health Office guidance
<u>Quebec</u>	<ul style="list-style-type: none"> Quebec's reopening emphasises a gradual, sector-based approach. All retail trade and supply chain businesses with street access may reopen May 4 (excepting the Metropolitan Community of Montreal) On May 11, all manufacturing businesses resumed activities with a maximum number of 50 gathered employees
<u>Saskatchewan</u>	<ul style="list-style-type: none"> <u>Phase I</u> began May 4 and includes previously restricted medical services and guidelines for parks, campgrounds, boat launches, fishing, and golf courses <u>Phase II</u> began May 19 with the re-opening of retail, shopping malls and select personal services







2.3 New Key Announcements by all Levels of Government


Click on  for the link to government news release.

Updates from the City of Vancouver
















Link	Update Type	Description
	Financial Support	Property owners who missed the Empty Homes Tax declaration in 2017 and 2018 have a final opportunity to make the declaration and have their bill rescinded
	Financial Support	A map has been launched illustrating the more than 50 resources existing in Vancouver for residents who need access to free or low-cost foods
	Health/Safety	Vancouver Park Board will delay the annual opening of its five outdoor pools and will not immediately provide lifeguards for nine beaches until a thorough review has been done to protect swimmers and staff
	Reopening	The City has rescinded the order to shut down all restaurant table service
	Reopening	Beginning May 15, all 135 tennis courts in Vancouver are now open
	Reopening	SkyTrain service levels will return to 100 percent beginning week of May 25
	Reopening	50 kilometers of residential roads will be turned into "slow streets," allowing local access only, to increase room for walking and cycling





Updates from the Provincial Government

Link	Update Type	Description
	Financial Support	The Province and Translink are working on a comprehensive solution to address COVID-19's financial impacts on Translink
	Financial Support	\$300,000 for the Buy-BC e-commerce fund to help BC farmers and food processors move products online. Successful applicants will receive \$5,000 to develop website
	Financial Support	SPARC BC has provided 3,500 smartphones to be distributed to community organizations that provide support for vulnerable people
	Financial Support	\$120 million allocated to begin cleaning up abandoned oil and gas operations in Northern BC
	Health/Safety	Provincial government has launched a survey to better understand the impact of the pandemic on people and inform future government decisions on resource allocation
	Health/Safety	BC has extended its State of Emergency until May 26

	Reopening	\$75 million to northern BC to support healthy community growth and build infrastructure during major resource developments
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Updates from the Federal Government

Link	Update Type	Description
	Financial Support	Canadian Emergency Wage Subsidy (CEWS) will be extended through Aug 29, 2020
	Financial Support	\$500 million to support culture, heritage and sport sectors, including \$326.8 million to be administered by Canadian Heritage, \$88.8 million for the Canada Media Fund, \$55 million for the Canada Council for Arts, and \$27 million for Telefilm Canada
	Financial Support	Offering a Large Employer Emergency Financing Facility (LEEFE) to bridge financing for large Canadian businesses to keep employees on payroll – recipient companies will be required to publish annual climate-related disclosures
	Financial Support	The Business Credit Availability Program (BCAP) will be expanded for mid-sized companies, including loans up to \$60 million and guarantees up to \$80 million
	Financial Support	\$2.5 billion for 7 million seniors, including a one-time payment of \$300 for those eligible for Old Age Security; \$200 for those eligible for Guaranteed Income Supplement; and \$20 million for New Horizons for Seniors Program
	Financial Support	Canadian Emergency Student Benefit (CESB) application portal opened May 15
	Financial Support	\$469.4 million announced to support Canada's fish harvesters
	Financial Support	Regional Relief and Recovery Fund (RRRF) will devote \$962 million to help businesses – of this, \$304 million has been allocated to Western Canadian businesses
	Financial Support	Farm Credit Canada has allocated \$100 million to provide stability and flexibility while helping agricultural and food businesses rebuild
	Financial Support	\$450 million has been announced to help Canada's academic research community
	Financial Support	CECRA for small businesses requires the property owners to offer a minimum of 75% rent reduction for April, May, and June
	Financial Support	\$3 billion allocated to top up wages for essential workers, amounting to a lump-sum payment of about \$4 an hour for a 16-week period beginning on March 15, 2020
	Financial Support	Federation of Canadian Municipalities (FCM) announced \$300 million to support local housing providers as part of the Green Municipal Fund
	Financial Support	Expanded eligibility for CEBA, which is now extended to include many owner-operated small businesses and farmers
	Financial Support	\$75 million has been announced in new funding for Indigenous peoples in urban centres and off reserve

	Financial Support	The Federal government launched a new online tool, "Find financial help during COVID-19"
	Health/Safety	The Canada/US border will be closed for another 30 days
	Reopening	Some of Canada's national parks and historic sites will reopen for partial use on June 1
	Reopening	All levels of government have announced a combined \$3 billion on infrastructure projects to make facilities more pandemic-resistant. The federal government will pay 80 percent and the remaining 20 percent will be paid by provincial and municipal governments.

3. Economy at a Glance

Contents and Quick Navigation:

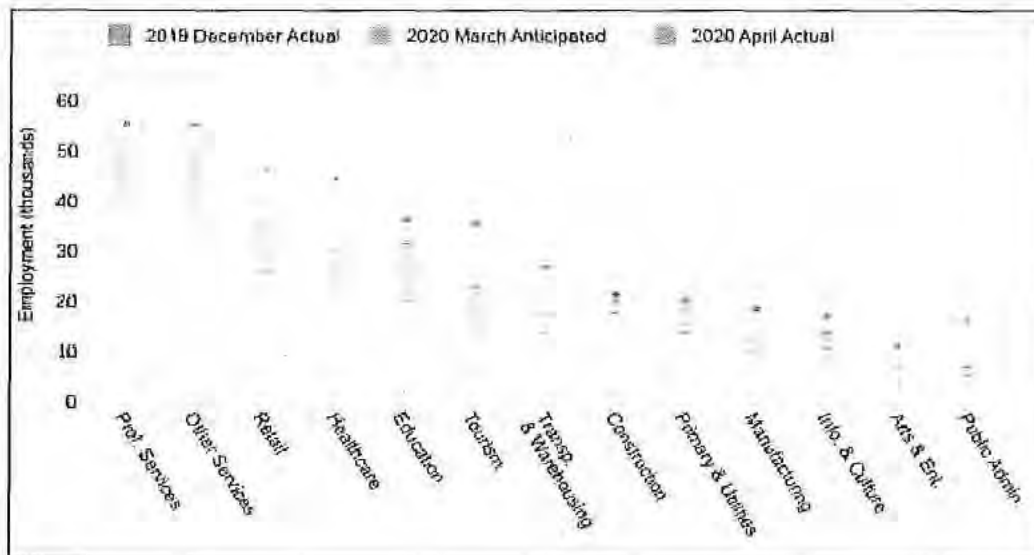
- [3.1 Vancouver](#)
- [3.2 British Columbia](#)
- [3.3 Canada and Global](#)

3.1 Vancouver Economy at a Glance

3.1.1 Employment

- Approx. 410,000 jobs existed in Vancouver prior to COVID-19
- Approx. 90,000 jobs in Vancouver (22 percent of the workforce) have been laid off as of April 2020 ^[1]
 - Approx. 172,000 workers in Vancouver were anticipated to be laid off. (Note: this was in March, prior to the announcement of the Federal government 75 percent wage subsidy) ^[2]

Graph 1: Employment (Pre-, Post- Anticipated and Actual)



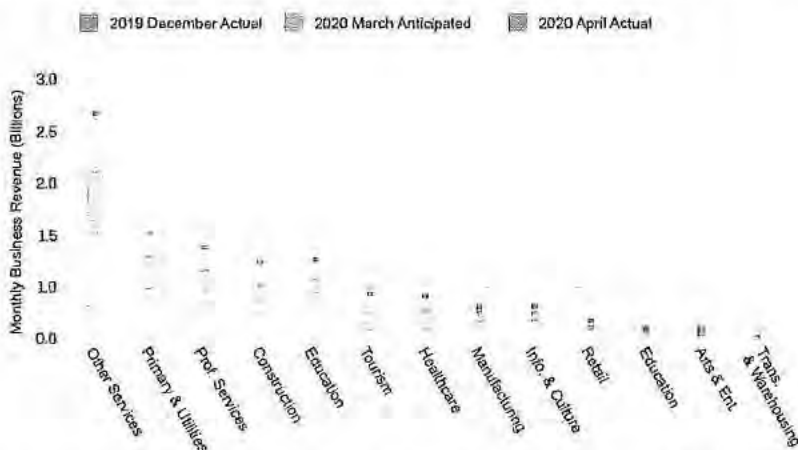
Source: Statistics Canada data (Business Register, Labour Force Survey and COVID Survey); BC Chamber of Commerce Survey

- Vancouver Airport Authority (YVR) issued layoff notices for 25 percent of their 550 employees

3.1.2 Revenue

- Pre-COVID-19, the Vancouver economy was estimated to bring in \$89 billion in revenues this year from small and medium-sized enterprises ^[3]
- There has been a 27 percent drop in business revenues in Vancouver as of April 2020
 - This is equivalent to approx. \$2 billion less revenue generated per month

Graph 2: Small Medium Enterprises Revenues (Pre-, Post- Anticipated and Actual)

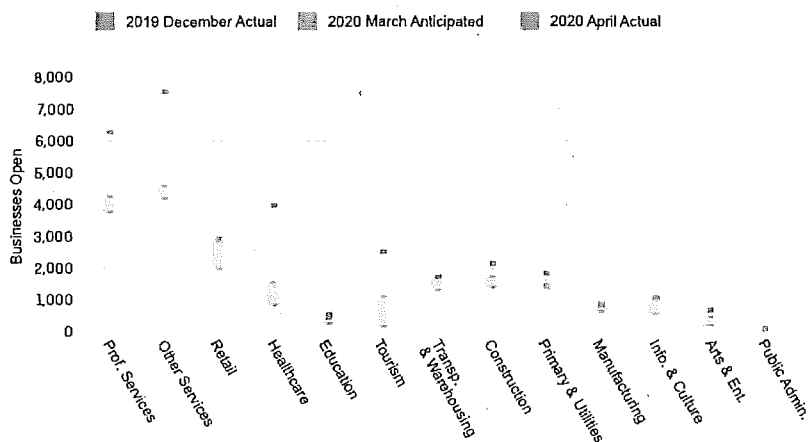


Source: Statistics Canada data (Business Register, Labour Force Survey and COVID Survey); BC Chamber of Commerce Survey

3.1.3 Businesses

- Pre-COVID-19, there were approx. 32,000 businesses operating in Vancouver
 - This is in addition to an approx. 100,000 sole proprietors or self-employed individuals
- Approx. 13,400 businesses have temporarily or permanently closed in Vancouver as a result of COVID-19 (approx. 40 percent). Although the long-term impacts of the pandemic remain to be seen, the large majority of these are currently filed as temporary closures
 - These numbers include approx. 2,000 accommodation and food service businesses, 2,500 professional, scientific & technical firms and more than 3,000 healthcare and social assistance organizations

Graph 3: Businesses Open (Pre-, Post- Anticipated and Actual)



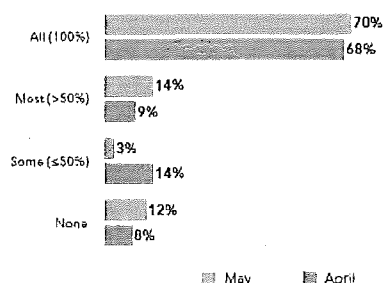
Source: Statistics Canada data (Business Register, Labour Force Survey and COVID Survey); BC Chamber of Commerce Survey

3.1.3 City of Vancouver Research

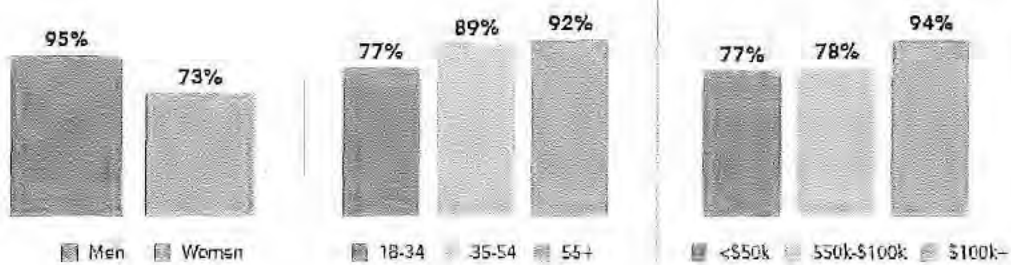
Between May 8–11, 2020 the City of Vancouver surveyed 321 residents via an online study to gauge the impact of COVID-19 on renters and homeowners, gathering insights of the pandemic's impact on various population segments. The margin of error is +/- 5.5 percentage points.

Renters

What proportion of your regular mortgage payment did you manage to pay this month?

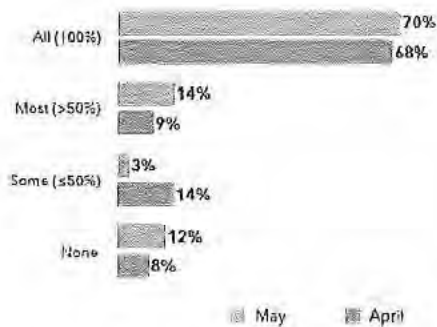


Are you able to pay your full rent payment this month?

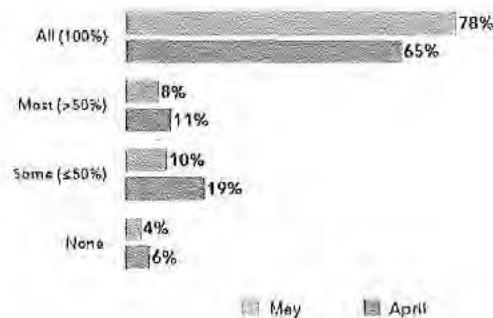


Homeowners

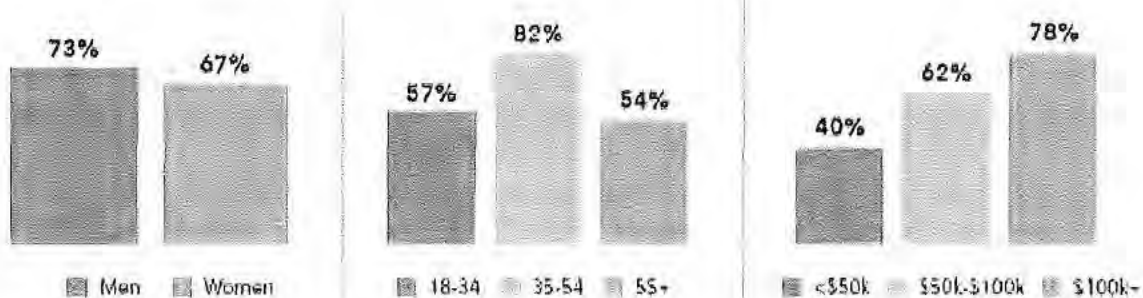
What proportion of your regular mortgage payment did you manage to pay this month?



What proportion of your property tax do you intend to pay to the City of Vancouver this year?



Are you able to pay your full mortgage payment this month?



3.2 British Columbia Economy at a Glance

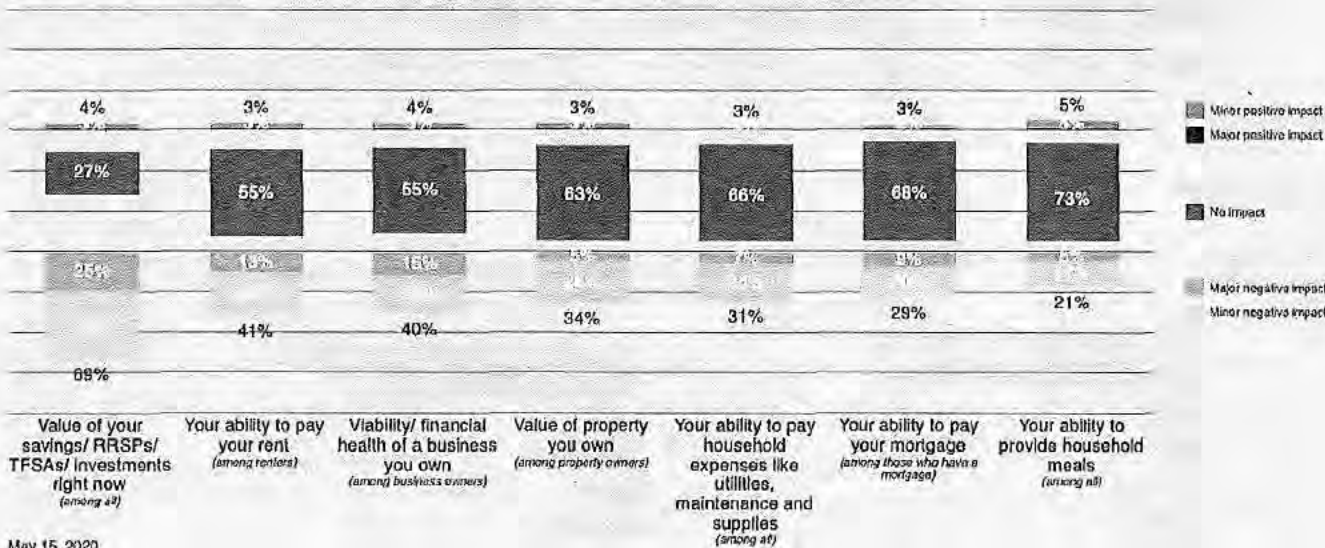
3.2.1 Employment

- BC employment fell 15.6 percent in April 2020 over February 2020; of this drop, 11 percent took place in March 2020 alone – [Statistics Canada](#)

3.2.2 Revenue

- BC and Manitoba are predicted to have the fastest economic recovery – [RBC Economics](#)
- 69 percent of British Columbians have noticed a negative impact of COVID-19 on their savings or RRSP account – [Insights West](#)

How much of an impact has the COVID-19 situation had on the following aspects of your personal finances?



Source: [Insights West](#)

- Updated BC GDP predictions range from -4 to -7.3 percent in 2020: the full range is available [here](#) – [RBC Economics](#) and [Central 1](#)

3.2.3 Businesses

- Guiding principles for BC resilience include collaboration, not competition; diversification; skill investment; and regional planning for rural communities to build more robust economies – [Steve Pedigo, VP Strategy at Resonance, BC Economic Development Association](#)
- [BC Chamber of Commerce](#) has finished gathering responses for their third Pulse Check survey, with specific questions focused on the BC Recovery Plan. the numbers will be made public soon, and incorporated in VEC's next Economy report
- In a recent report top trends influencing the local economy included: technology and innovation, environmental degradation and climate change, social and demographic shifts and economic inequality – [Emerging Economy Task Force](#)

Balanced Scorecard of Key Economic Metrics

● Improved Neutral ● Worsened

1.1%

Consumer Price Index
y-o-y Mar 2020
Vancouver CMA

● **2.9%**

Consumer Price Index, Food
y-o-y Mar 2020
British Columbia

● **7.5%**

Unemployment rate
Apr 2020
Vancouver CMA

● **\$3.5B**

Exports
Total, March 2020
British Columbia

● **-16.6%**

Exports
y-o-y March 2020
British Columbia

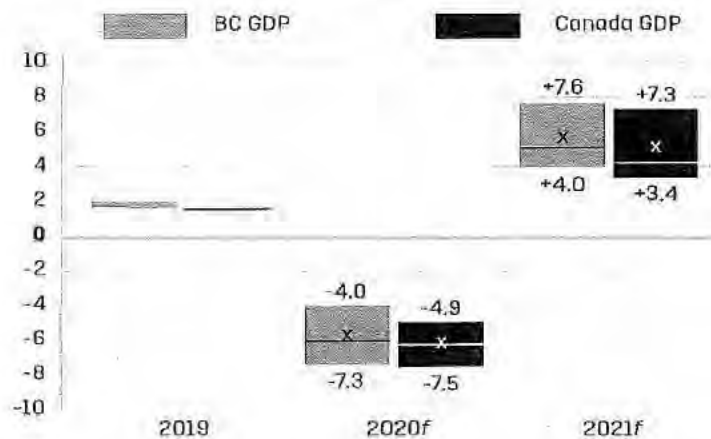
● **-50.8%**

Residential Unit Sales
y-o-y April 2020
British Columbia

● **-30.2%**

Housing Starts
2020f
British Columbia

GDP Forecasts
BC and Canada, percent



● **-75%**

Other Economic Metrics

Cruise Ship Passenger Revenue
2020f
Port M. Vancouver

● **-\$7.6B**

Decline in Direct Economic Impact from Cruise Industry
2020f
Port M. Vancouver

● **-48.3%**

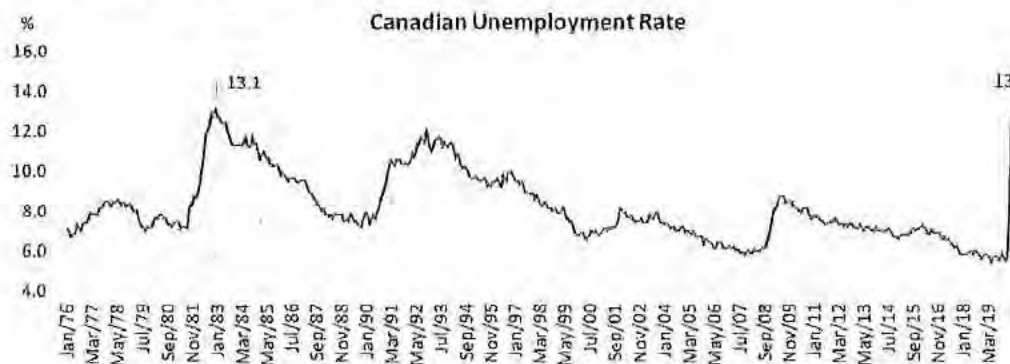
Enplaned/Deplaned Passengers
y-o-y Mar 2020
YVR

Sources: British Columbia Real Estate Association, BC Stats, Business Research & Economic Advisors, Central 1, Statistics Canada, Port Metro Vancouver, YVR.
GDP: TD, RBC, Central 1, IMF

3.3 Global and Canadian Economy at a Glance

3.3.1 Employment

IN TWO MONTHS, CANADIAN LABOUR MARKET WENT FROM NEAR RECORD LOW UNEMPLOYMENT RATE TO NEAR RECORD HIGH



Source: Statistics Canada, Employment and Unemployment Statistics

Employment variation from February to April 2020, Canada

Selected sectors, thousands

Source: [Statistics Canada](#)

	March variation	April variation
Accommodation and food services	-294	-321
Wholesale and retail trade	-208	-375
Construction	-2	-314
Manufacturing	-35	-267
Health care and social assistance	-100	-129
Information, culture and recreation	-104	-82
Educational services	-125	-34

- The highest rate of decline was found in youth aged 15 – 24, employment decreased in March by 15.4% - the decrease was entirely from the loss of part-time work, this is the lowest rate compared to 1976 – [Statistics Canada](#)

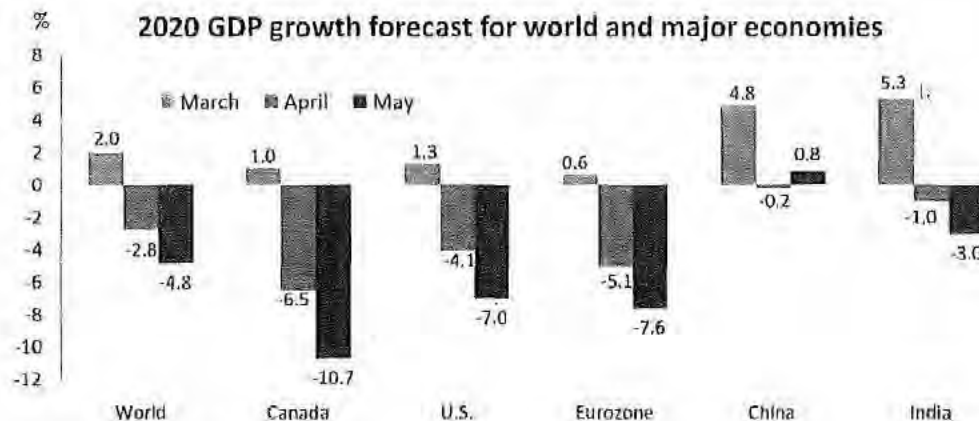
- After the last recession in 2008 it took seven to eight years for jobs for those aged between 15 – 24 to return to pre-recession levels – Ken Peacock, Chief Economist at BCBC, Vancouver Sun
- Job losses saw a disproportionate impact on low-paid workers: half of those making under \$16/hr lost their jobs, while only one percent of those making over \$48/hr suffered job losses – Canadian Centre for Policy Alternatives and Statistics Canada
- Social and physical distancing requirements show historic reduction in hours worked by Canadians – EDC



Source: Haver Analytics; EDC Economics

3.3.2 Revenue

THE EXPECTED ECONOMIC CONTRACTION HAS BEEN GETTING WORSE WITH EACH NEW FORECAST



Data: Oxford Economics - World Economic Prospects Monthly
Source: Global Affairs Canada, Office of the Chief Economist

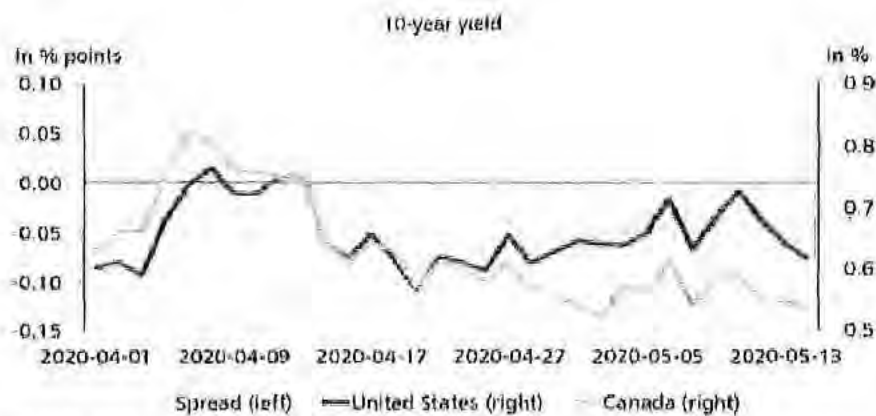
8

- Factoring the slower easing of restrictions that initially planned and the energy sector shock, the forecast for 2020 GDP for Canada has been reduced to -7.1 percent – [National Bank of Canada](#)
- Canadian recession likely more severe than other countries: Macquarie's David Doyle – [BNN Bloomberg](#)
- Canadian national home sales activity fell 57.6 percent on a year-over-year basis – [Canadian Real Estate Association](#)
- During COVID-19, Canadian's debt-to-income levels spiked to an all-time high at 180 percent - [EDC](#)
- The Canadian financial system remains resilient – banks, bond funds and financial market infrastructures are strong enough to handle the challenging conditions imposed by COVID-19 – [Bank of Canada](#)
- As of April 2020, the current global account balance as a percentage of GDP is -0.9 percent – [International Monetary Fund](#)
- In 2018, Canada had the lowest public debt among G7 countries and at the end of 2019 was forecast to maintain this level of federal debt as a percent of GDP into 2019/2020 – [Government of Canada](#)

3.3.3 Businesses

- C40 Cities has launched a [Global Mayors Economic Recovery Task Force](#), including 40 mayors and city leaders from 25 different countries
- Renewed concerns on the stock market, as 10-year bond yields returned to near 0.5 percent – [Desjardins](#)

GRAPH 2
Bond markets



Sources: Datastream and Desjardins, Economic Studies

- Industrial production in the U.S. has declined 15 percent year-over-year, and 11.2 percent in April – the worst monthly decline in the 101-year history of the index – [U.S. Federal Reserve Statistical Release](#)
- Canada rises to third place (out of 82) in global business environment ranking in 2020–2024 and remains first of the G7 countries. This is due to improvements in market opportunities, policies towards private enterprise and competition, policies towards foreign investment, and taxes. – [The Economist Intelligence Unit, April 2020](#)

- The global insurance sector and various federal governments are discussing how to handle retroactively covering business interruptions – in the US, it has become a topic of legislative debate – KPMG
-

4. Thought Leadership Resources

Key economic reports, blog posts and webinars published by VEC and other key stakeholders:

Thought Leadership for the Future Economy

Source	Title
Diversity & Inclusion	
<u>BMJ Global Health</u>	Off the back burner: diverse and gender-inclusive decision-making for COVID-19 response and recovery
<u>Hawaii State Commission</u>	Building Bridges, Not Walking on Backs: A Feminist Economic Recovery Plan for COVID-19
<u>Generation Squeeze</u>	Your take on #BetterThanNormal, or life after Covid-19 – What you told us about how to make sure our country and economy work for everyone going forward
<u>National Association for the Advancement of Colored People</u>	Ten Equity Implications of the Coronavirus COVID-19 Outbreak in the United States
Equitable Financial Models	
<u>Forbes</u>	Not Back but Forward: What the Post COVID-19 Economic Recovery Models Are Getting Wrong
<u>International Monetary Fund</u>	How Pandemics Leave the Poor Even Further Behind
<u>United Nations</u>	Shared Responsibility, Global Solidarity: Responding to the socioeconomic impacts of COVID-19
Local Economies & Cities	
<u>Brookings</u>	How the Sustainable Development Goals can help cities focus on COVID-19 recovery on inclusion, equity and sustainability
<u>Innovate BC</u>	May 2020 (Part I): Uplifting BC Tech/COVID-19 stories that caught my eye
<u>National Public Radio</u>	Redesigning the COVID-19 City
<u>VEC</u>	Impact enterprises will lead the global pandemic recovery: an interview with Decade
Sustainability & Renewable Energy	
<u>The New Republic</u>	Green Jobs Are the Answer to the Coronavirus Recession
<u>TransitCenter</u>	A Green New Deal for City and Suburban Transportation
<u>We Mean Business</u>	Build Back Better
Workforce Resilience & Retraining	
<u>Harvard Business Review</u>	Workforce Strategies for Post-COVID-19 Recovery
<u>Resilient Recovery</u>	Let's build a more resilient Canada

5. Sector Summaries

Contents and Quick Navigation:

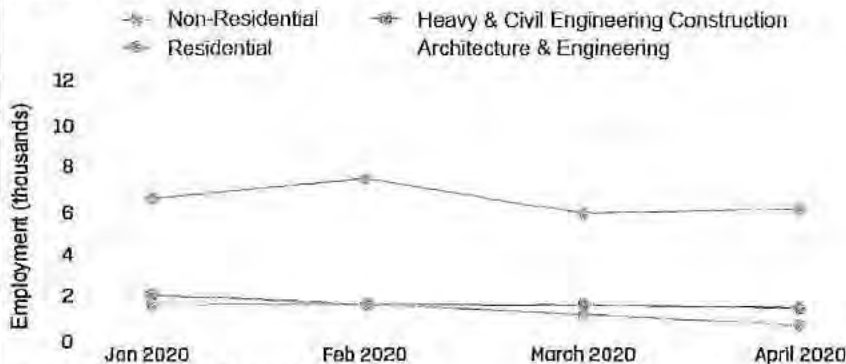
- A. Construction & Engineering
- B. Creative Sector
- C. Healthcare & Education
- D. Manufacturing & Local Food Supply
- E. Science and Technology
- F. Small Business Sectors
- G. Tourism & Retail

Construction & Engineering

(Return to Sector Index)

Sector Profile

Construction & Engineering Employment, Vancouver



Source(s): Labour Force Survey, Statistics Canada

● **-29%**

Construction sector revenues
y-o-y Q1 2020, Canada

● **50%**

Construction sector business
closures
As of April 2020, Canada

Key Strategic Forum

BC Council of Construction Associations COVID-19 Cabinet

Sector Activity

Residential and commercial construction, architecture, engineering

COVID-19 Impact

Significant slowdown in construction; construction projects proceed with social distancing protocols in place

Economic Impacts

- 39.4 percent year-over-year reduction in total home sales in Greater Vancouver for April 2020
- Central 1 forecasts that there will be a sharp decline in housing construction, predicting a decline to 31,400 housing starts in 2020 from 45,000 units in 2019

Primary Asks to Government and Government Response

To Federal government:

- To deploy federal funding to infrastructure projects first, as municipal funding may be delayed (same as last report)
- Creation of a nation-wide retrofit investment program
- Invest in decarbonizing federal buildings

To Federal and Provincial government:

- Workforce development of \$500 million to be deployed for workforce training, with up to \$1,000 per employee

To Provincial government:

- Public inquiry into construction site sanitation, further laws, guidance, and oversight are required to protect workers

To City of Vancouver (same as last report):

- Expanded standard hours of construction will enable social distancing protocols at job sites to be followed by a higher degree

Innovations and Recovery Planning

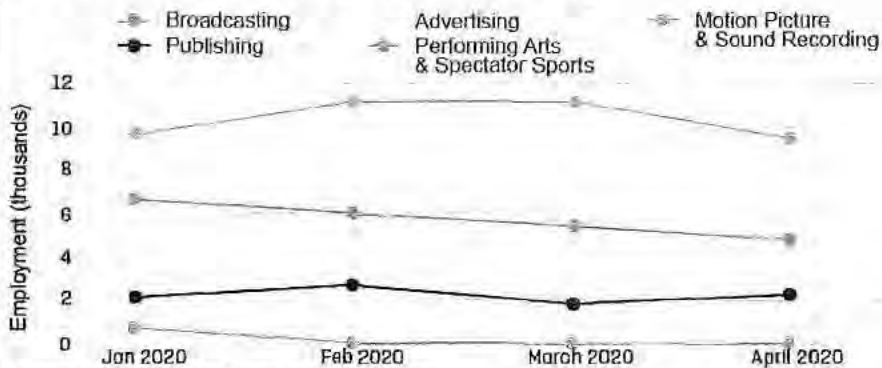
- In response to increased stress and anxiety at work, BC Construction Association made anti-harassment, hazing, and bullying resources available online to help fight transmission while supporting worksite safety and productivity
- #lunchboxchallenge allows businesses show appreciation for their frontline construction workers by providing lunch for them while also supporting local restaurants

Creative Sector

(Return to Sector Index)

Sector Profile

Creative Sector Employment, Vancouver



Source(s): Labour Force Survey, Statistics Canada

● **-22%**

Information and Cultural Industries Revenues
y-o-y Q1 2020, Canada

● **-42%**

Performing Arts and Spectator Sports Revenues
y-o-y Q1 2020, Canada

Key Strategic Forum

Canadian Film & Industry Taskforce, Vancouver Film, TV Animation and VFX Taskforce

Sector Activity

Film, TV, visual effects, animation, esports, video games

COVID-19 Impact

Significant impact with widespread venue closures and production cessation

Economic Impacts

In 2018, live music and festivals generated nearly \$700 million in annual revenue and supported 15,000 jobs across all sectors. This year, the impacts of COVID-19 will be losses in the hundreds of millions^[4]

Primary Asks to Government and Government Response

To Federal government:

- Motion picture sector remains included in the next phase of the Federal stabilization funding package
- Differing quarantine requirements depending on date of last COVID test, allowing for a competitive edge in the film industry for guest actors and crew who only need to be in the country for a few days

To Federal and Provincial governments (same as last report):

- That any economic relief measures (esp. operational relief & subsidies) consider the ongoing challenges to live performance venues, which will need to stay closed longer than other businesses
- Automatic extensions to TFWs who have lost their jobs from COVID to find new employment within the same sector, and to release them from working exclusively for one company

To Provincial government:

- Continued stability of the motion picture production incentives in order to maintain BC's competitive advantage and protect \$3.6 billion economic sector in the Province

To City of Vancouver:

- Continued recognition from the City of Vancouver of the economic importance of the film and TV industry
- Public promotion of the motion picture's safe working practice
- Support the film sector in accessing government and privately owned lands such as the Port of Vancouver, to allow staging of production vehicles and parking & reducing the need for on-street parking Downtown

Innovations and Recovery Planning

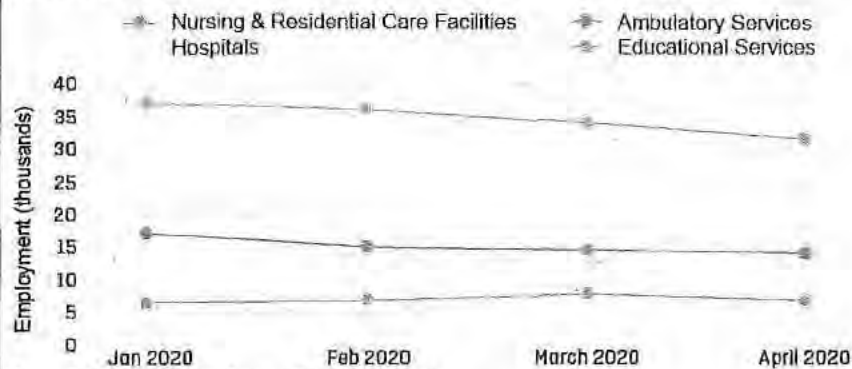
- CAPE Group is offering Mount Pleasant Community arts microgrants in amounts of \$500

Healthcare & Education

(Return to Sector Index)

Sector Profile

Healthcare & Education Employment, Vancouver



Source(s): Labour Force Survey, Statistics Canada

● **-36%**

Healthcare, Social Assistance and Educational Services revenues

y-y Q1 2020, Canada

● **75-77%**

Healthcare, Social Assistance and Educational Services Business Closures

As of April 2020, Canada

Key Strategic Forum

No local sector-wide forums identified

Sector Activity

Hospitals, care homes and academia

COVID-19 Impact

Impact to be determined

Economic Impacts

- Many school districts are facing layoffs: almost 200 teachers have been laid off from the Coquitlam school district due to a drop in international student enrollment
- At the end of 2019 there were 642,000 international students in Canada – 17,000 of which were at UBC alone – accounting for 20 percent of post-secondary enrollment in Canada ^[4]

Primary Asks to Government and Government Response

- K-12 students will have the option to return to class beginning on June 1 on a part-time basis as part of BC's Restart Plan. To ensure schools are safe, the number of students attending each day will be reduced. The goal is that students will be able to return to the classroom fulltime in September.

Innovations and Recovery Planning

- Enrollment in summer courses has increased at many Canadian schools:
 - 32 percent increase at UBC's Vancouver campus; 45 percent at its Okanagan campus
 - 20 percent increase at University of Toronto
 - 8 percent increase at Dalhousie University

Manufacturing & Local Food Supply

(Return to Sector Index)

Sector Profile

Manufacturing & Local Food Supply Employment, Vancouver



● **-22%**

Manufacturing Revenues
y-o-y Q1 2020, Canada

● **38%**

Manufacturing Business Closures
As of April 2020, Canada

Key Strategic Forum

BC Open Source COVID-19 Medical Supplies
COVID Supply Chain Working Group

Sector Activity

Manufacturing (including food manufacturing), agriculture, farmers markets

COVID-19 Impact

Medium Impact – varies depending on type of supplies and current demand

Economic Impacts

- Canadian manufacturing sales are down more than \$5 billion in March owing to COVID-19 impact
- Due to lower demand from restaurants, the Chicken Farmers of Canada have reduced the size of this summer's flock by 12.6% to help manage supply
- 61 people (one-fifth of workforce) at Superior Poultry have tested positive for COVID-19, they produce seven percent of BC's fresh chicken ^[5]
- Fish harvesters are facing a 40–50 percent price reduction for their harvests due to the inability to sell to restaurants and hotels ^[6]

Primary Asks to Government and Government Response

To the Provincial government (same as last report):

- Ensure that the process for obtaining priority PPE items is streamlined and protocols are developed for who can access these materials
- Manufacturers are requesting intel on current and forecasted demands of PPE as they consider ramping up supply or retooling their facilities

Innovations and Recovery Planning

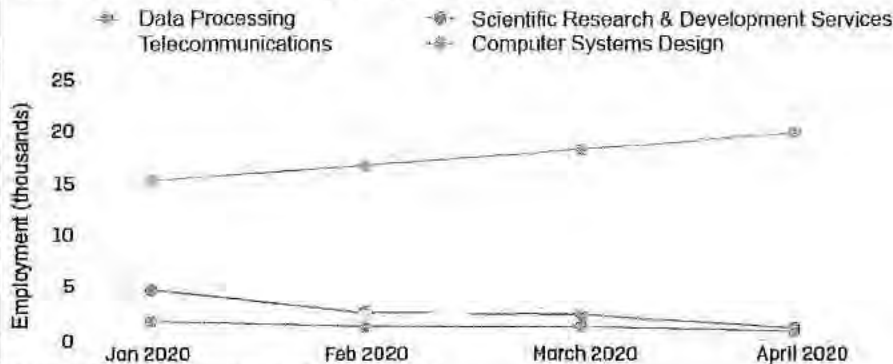
- The 24 manufacturers that make up the Surrey Makes PPE Group have been contacted by various organizations – such as school districts, local and provincial governments, and the RCMP – for multiple products, including face shields, hand sanitizer and disinfectant, medical masks, gowns and protective barriers

Science & Technology

(Return to Sector Index)

Sector Profile

Science & Technology Employment, Vancouver



Source(s): Labour Force Survey, Statistics Canada

● **-25%**

Professional, Scientific, and technical Services Revenues
y-o-y Q1 2020, Canada

● **27%**

Professional, Scientific, and Technical Services Business Closures
As of April 2020, Canada

Key Strategic Forum

Tech Industry COVID-19 Taskforce

Sector Activity

Tech (AI, software), cleantech and renewable energy, life sciences

COVID-19 Impact

Impact to be determined – Many businesses in this sector have not been as dramatically impacted relative to other sectors of the economy

Economic Impacts

No new municipal or regional at this time

Primary Asks to Government and Government Response

To Federal, Provincial and City of Vancouver governments (same as last report):

- Support BC-made tech through government purchasing power
- Design/create policy interventions incentivizing the flow of private capital through a matching program with venture capital companies for businesses who may not qualify for federal financial programs

To City of Vancouver (same as last report):

- Creation of municipal-backed ecosystem hub to support startups focused on enabling smart city solutions and initiatives
- A municipal-backed Start-up in Residence Program

Innovations and Recovery Planning

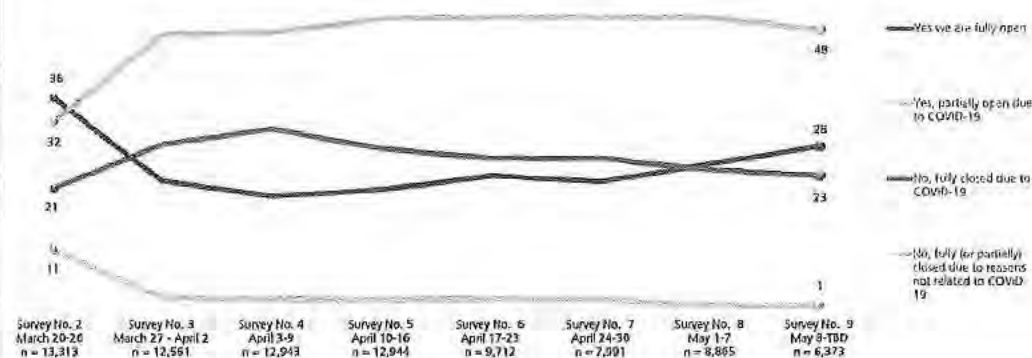
- Lungpacer Medical, founded by SFU Professor Andy Hoffer, has received US FDA emergency use approval for its diaphragm electrical stimulation technology, helping patients recover breathing faculties after prolonged ventilator use
- Traction Guest, a local Metro Vancouver business, has begun to pivot their business and created a contactless screening platform that enables visitors to check-in with a contactless screening platform
- mCloud Technologies Corp. has combined Internet of Things, cloud computing, AI, and analytics to produce new product for their AI-powered HVAC and indoor air quality platform with air purification technology to "seek and destroy" COVID-19 in buildings

Small Business Sectors

(Return to Sector Index)

Sector Profile

Small Business Closure Across Canada, as % of respondents



Source(s): Canadian Federation of Independent Business

● **25%**

Workforce laid off, businesses with 1-4 employees
As of April 2020, Canada

● **40%**

Workforce laid off, businesses with 5-19 employees
As of April 2020, Canada

Key Strategic Forum

BIA Partnership; Small Business COVID-19 Economic taskforce (terms of reference under review with industry)

Sector Activity

Small businesses (under 50 employees), startups, and businesses owned by underrepresented groups, such as indigenous and women entrepreneurs, physicians, dentists, and other clinics

COVID-19 Impact

High Impact – business closures, significant impact to operations, layoffs, all contributing to financial crisis

Economic Impacts

Canadian Federation of Independent Businesses ("CFIB") completed a survey from May 5–6 of 1,201 SME owners across Canada

- 56.7 percent of respondents from BC indicated they had business optimism
- Capacity utilization rates across the country have increased to 44.3 percent, up from 34.7 percent in early April

In the week of May 8, CFIB conducted another survey specific to small businesses across Canada and received 6,404 responses:

- Almost half of respondents saw revenues drop 70 percent or more
- The average cumulative cost of COVID-19 to date was \$252,980 and the median was \$60,000
- 96 percent of respondents indicated help from their local government is still needed

Primary Asks to Government and Government Response

Ask to Federal & Provincial governments (same as last report):

- Expand eligibility for CECRA, covering businesses that have lost between 30–70 percent of revenue

Ask to Provincial government (same as last report):

- Make CECRA automatic/mandatory for all small businesses who have lost more than 70 percent of revenue
- Incentivize buy local programs

Innovations and Recovery Planning

- After London Drugs announced their plans to reserve shelf space for local businesses, over 1,200 companies have submitted requests. Products started reaching shelves by May 15.
- Government of Canada will provide \$15 million in additional funding to support women entrepreneurs through the Women Entrepreneurship Strategy

Tourism & Retail

(Return to Sector Index)

Sector Profiles

Tourism Sector Employment, Vancouver

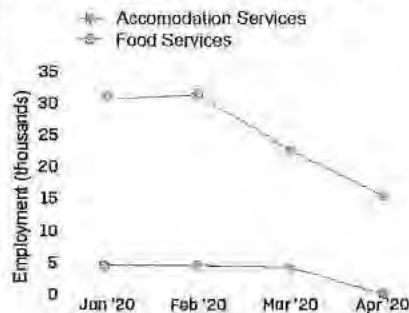


Source(s): Labour Force Survey

● **-42%**

Arts, Entertainment and Recreation Revenues
y-o-y Q1 2020, Canada

Accommodation & Food Services Sector Employment, Vancouver

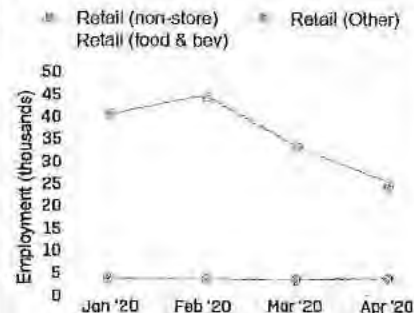


Source(s): Labour Force Survey

● **-46%**

Accommodation and Food Services Revenues
y-o-y Q1 2020, Canada

Retail Sector Employment, Vancouver



Source(s): Labour Force Survey

● **-33%**

Retail Trade Revenues
y-o-y Q1 2020, Canada

Key Strategic Forum

Metro Vancouver Tourism and Hospitality Industry Response and Recovery Task Force

Sector Activity

Hotel and restaurants, tourism and recreation, retail, and non-bricks and mortar retailers (online shopping)

COVID-19 Impact

Significant impact with unprecedented low capacity levels and full closure non-essential services, tourism sector effectively on standstill

Economic Impacts

- Forecasts suggest the province may lose approx. 130,000 jobs and \$16.8 billion in revenue from the tourism industry ^[4]
- As of May 7, the closure of approx. 64 percent of hotels displaced 64,700 employees. It is estimated 30–40 percent of hotels will remain closed ^[5]
- YVR is estimating an annual decrease in traffic levels of 8–15 million passengers for the next three years ^[6]

Restaurants Canada surveyed 890 respondents representing 11,695 locations across Canada between May 1–5. Findings included:

- 70 percent of respondents were very or extremely worried that their business will not have enough liquidity to pay vendors, rent and other expenses over the next three months
- 20 percent of respondents are dealing with a landlord who is unwilling to provide rent relief through CECRA or another arrangement

Primary Asks to Government and Government Response

Asks to Federal and Provincial governments (same as last report):

- Temporarily suspend hotel tax before lifting restrictions, and continue to work with the Federal government to support regrowth in the sector by funding tourism associations
- Request for GDT/HST relief waiver for the first quarter of 2020 to relieve financial stress for businesses
- \$10 billion loan to increase liquidity across all areas of tourism, including hospitality and restaurants

Ask to Provincial government:

- Industry needs more financial help for restaurant reopening plans to be feasible at 50 percent capacity

Innovations and Recovery Planning

- Destination BC is launching a series of webinars to support BC's tourism industry – Supporting BC's Tourism Industry on the Road to Recovery, Response and Resilience from COVID-19
- Retail Council of Canada in partnership with Boston Consulting Group are leveraging best practices to create a Recovery Playbook, focusing on customer health & safety, employee wellbeing, retail operations, and merchandising and marketing
- The task force for this sector wrote a letter to Ministers Beare, Dix and Mungall with recommendations of processes to allow larger group gatherings in Q4 2020

6. Appendices

Appendix A: Strategic Forums

A list of industry strategic forums focused on economic impacts and recovery (COVID-19) that VEC is actively engaged with:

Forum	Organization	Primary Focus	Participants
Established BC Economic Disaster & Relief Programming – COVID Economic Response & Restart	BC Economic Development Association	Convening weekly calls to knowledge share best practices, with guest speakers provide economic updates on various sectors A primary point of contact for BC's hardware engineering and manufacturing community to communicate with Canadian and US counterparts, governments, local hospitals and Tier 1 medical device manufacturers	BCEDA members. Have been averaging about 110 economic developers every week
BC Open Source COVID-19 Medical Supplies	Consortium of Medical Supply Stakeholders		300+ businesses
Building Operators and Managers Association of Canada COVID-19 Taskforce	BOMA Canada	Established to share information and create efficient channels to work towards a coordinated industry response	BOMA Canada members
C40 Green Economy Forum on COVID Economic Response	C40	To share best practices in the recovery at the city level while keeping climate policy and green economic programs at the top of emerging agenda	Approximately a dozen C40 cities participate
Canadian Film & TV Industry Taskforce	CMPA	Provincial and municipal representatives and national funding agencies. Sharing intelligence and briefing relevant federal minister	50+ orgs from across Canada
City of Vancouver COVID-19 Business and Community Economic Recovery Steering Committee	City of Vancouver	Coordinate and align COVID-19 economic recovery efforts across City of Vancouver and Vancouver Economic Commission	City of Vancouver and Vancouver Economic Leaders
City of Vancouver Economic Impact Task Force (disbanding)	City of Vancouver	Coordinate and align COVID-19 impact and mitigate efforts across COV and VEC	City of Vancouver and Vancouver Economic Leaders

Consider Canada City Alliance	CCCA	Top Canadian city EDOs working with the Minister of Small Business on recovery plan	Peers at Vancouver, Calgary, Edmonton, Saskatoon, Winnipeg, Ottawa, Toronto, Hamilton, Waterloo, Montreal, Quebec, Halifax
COVID-19 Cabinet	GVBOT, BCBC, BC Chamber	Advocate to all levels of government; procurement and supply chain needs; public safety while keeping the economy going	Founding members are BCBC, GVBOT and BC Chamber of Commerce (33 members in total as of March 20)
COVID-19 National Think Tank	EY	National think tank engaging thought leaders and Municipalities specific to COVID-19 mitigations and recovery plans	Canadian municipalities and thought leaders – TBC
COVID Supply Chain Working Group	Canadian Manufacturers and Exporters	Identify key shortages and inventory for the health care industry and external industries	Various levels of government and industry associations
DTES Frontlines	Community Impact Real Estate	Coordinate activities and support for social services (9 NPOs) in DTES	CIRES, EIC, Vancouver Foundation, EMBERS, VEC, Potluck, HAVE Café, Eastside Works, Mission Possible, HXBIA, Strathcona BIA
Marine Ferries	Transport Canada	Daily phone call to triage actions.	Canadian Ferries Association, Seaspan, ...others
Moving in a Livable Region	SFU Centre for Dialogue	Convening to advocate to save regional transit and other forms of mobility, see link	Steering committee members are roughly 50 stakeholders across the region
Regional Metro Leaders Economic Recovery	Pacific Northwest Economic Region (PNWER)	Convening calls every two weeks to knowledge share best practices and learn from other metro regions	PNWER members include EDOs, Chambers of Commerce and related ministries; approximately 25 people
SFU Community COVID-19 Response & Recovery Network	SFU	To mobilize the capacity and creativity of the SFU communities beyond the academy, they are building a network to help people connect, share resources, and act to enhance their collective impact	Roughly 80 people from across SFU
Small Medium Businesses and BIAs	BIA Partnership	Coordinate asks to government and recovery plans among Vancouver BIAs	22 BIAs

Tech Industry COVID-19 Taskforce	UBC/VEC	Biweekly meetings to share info on impact on the tech sector and development of mitigation and recovery strategies.	VEC, UBC, Innovate BC, BC Tech, SFU and Digital Supercluster
Tourism Response and Recovery Task Force	Tourism Vancouver	Response and recovery task force for Metro Vancouver's tourism & hospitality industry	
Vancouver Film, TV, Animation and VFX Taskforce	MPPIA & Creative BC	Impacts, mitigations and recovery plans across Vancouver's creative industries	Creative BC, VEC, MMPIA.
Vancouver Pathfinders	VEC / NRC	Data sharing platform for cleantech companies.	15 members

Other economy focused forums under development / consideration or where VEC is not an active member:

1. **Creative Economy** (terms of reference and membership under review)
2. **Green Friends** (looking to advocate for positive climate-friendly policy)
3. **Small Business COVID-19 Economic Taskforce** (exploring deferring to City of Vancouver COVID-19 Business and Community Economic Recovery Steering Committee engagement with the small business community)

Appendix B – References

^[1] Based on application of national survey on COVID impacts conducted by Statistics Canada in April to Vancouver baseline economic data

^[2] Based on application of BC Chamber March survey on anticipated COVID impacts to Vancouver baseline economic data

^[3] There are approximately 250 business in Vancouver that bring in more than \$50 million in annual revenues, adding an additional \$14 billion to \$44 billion in annual revenues to Vancouver's economy

^[4] Pacific Office of the Ministry of Innovation, Science & Economic Development

^[5] Ministry of Jobs, Economic Development & Competitiveness, Economic Policy Unit

^[6] Western Economic Diversification Canada



Gouvernement
of Canada

Gouvernement
du Canada

Canada

OFFICE OF
THE CHIEF
ECONOMIST

FORECASTING IN COVID TIMES, IT'S MODERN ART!

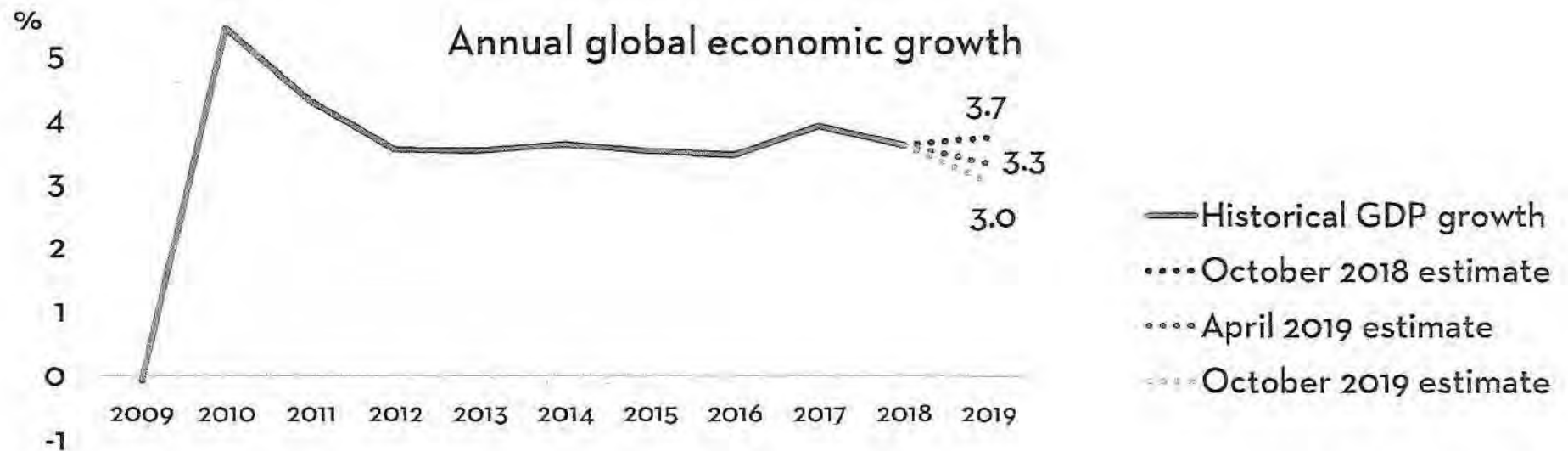
May 2020
Presentation to GAC's partners for FDI attraction
Marie-France Paquet, Chief Economist

OUTLINE OF PRESENTATION

1. The global economy was already slowing down
2.then COVID-19 started spreading
3. Now, economic and trade forecasts are gloomy at best
4. And what does it may mean for supply chains?

THE GLOBAL ECONOMY WAS SLOWING DOWN

Though economic growth and trade was slowing down worldwide in 2019



Data: IMF World Economic Outlook

Source: Global Affairs Canada -Office of the Chief Economist

THE CANADIAN ECONOMY WAS DOING « WELL »

And compared to now, it was fantastic!

- ❖ Inflation in check
- ❖ Very low interest rates
- ❖ Low unemployment rate

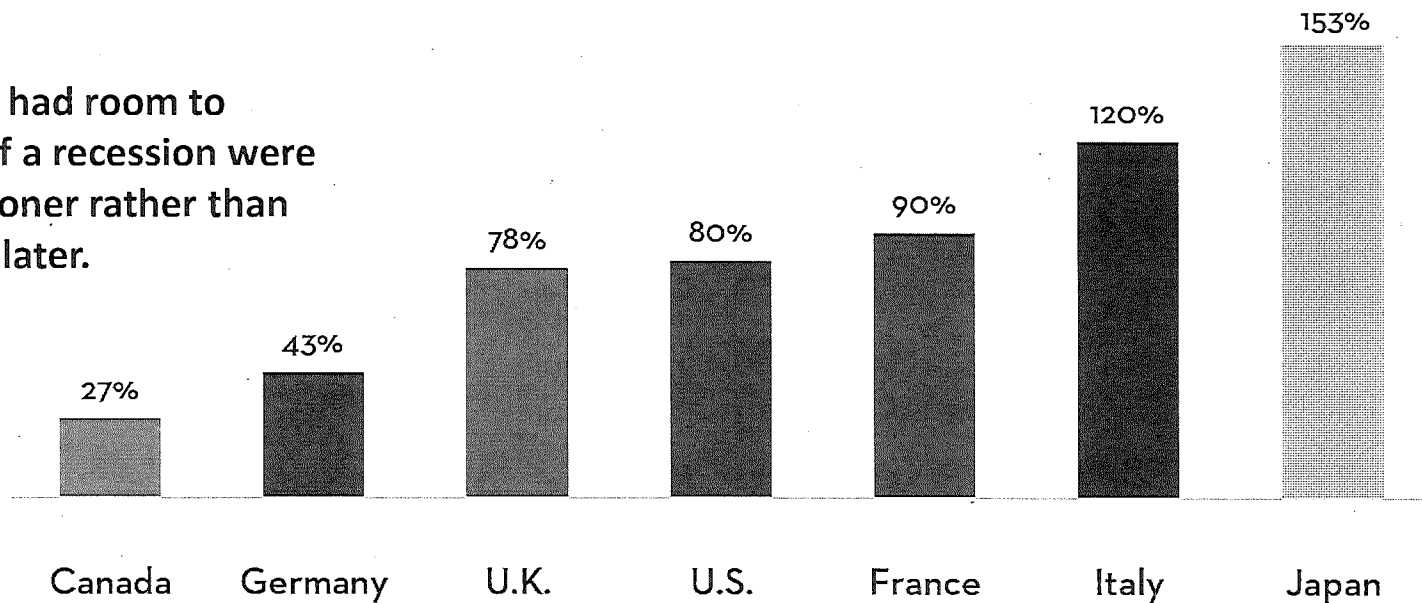
but...

- ❖ Slowing economic growth
- ❖ Little room for further interest rates cuts
- ❖ High household debt

AND COMPARED TO OTHER COUNTRIES, CANADA'S DEBT WAS UNDER CONTROL

General Government Net Debt as a ratio of GDP 2018

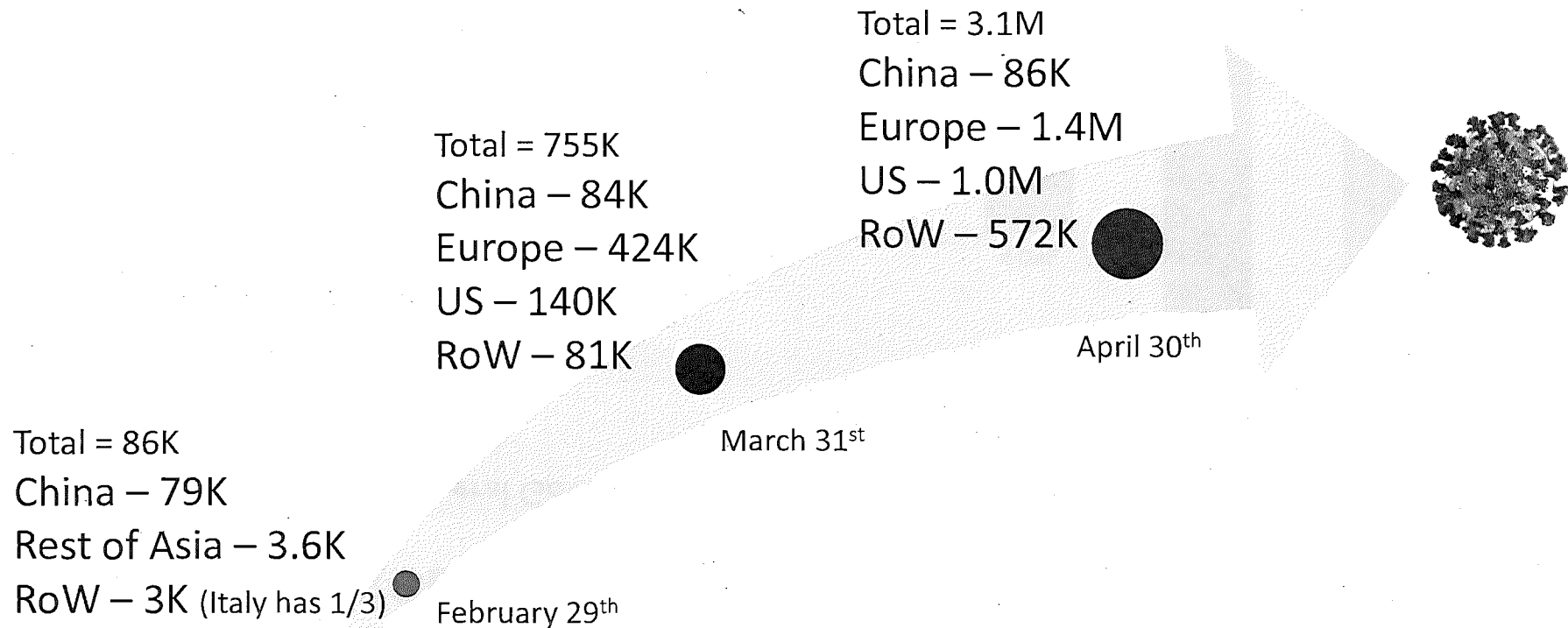
Canada had room to manoeuvre if a recession were to come sooner rather than later.



Data: : IMF, World Economic Outlook, October 2019

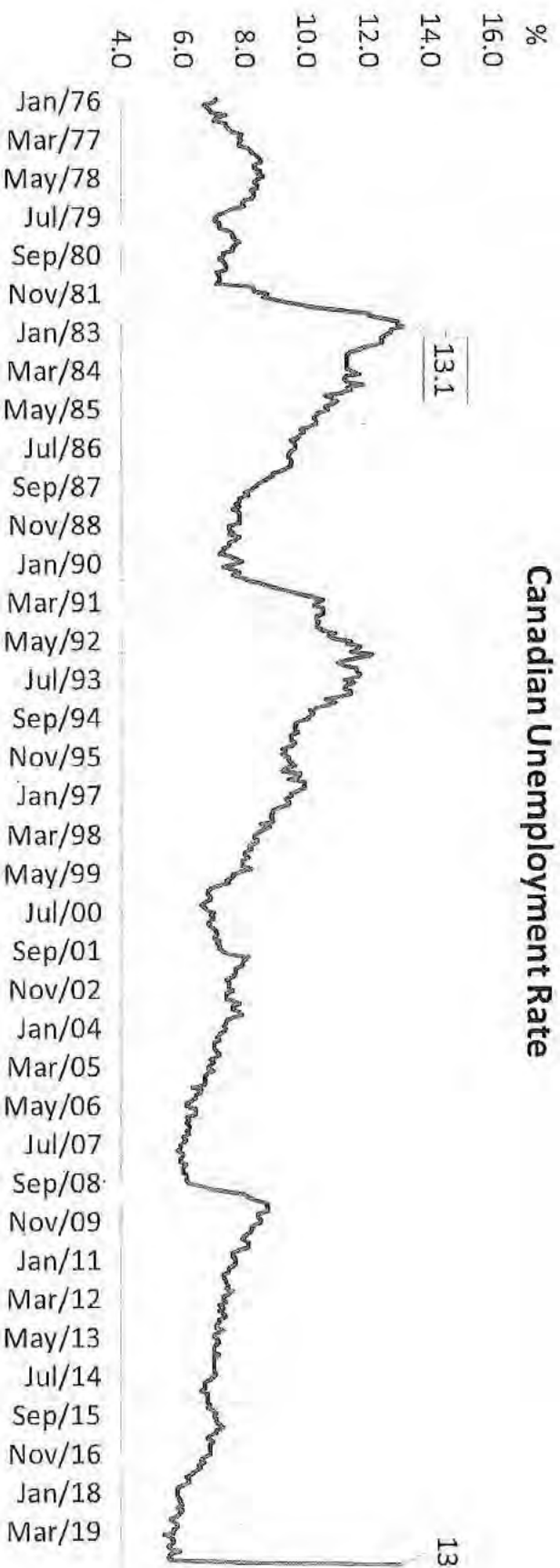
Source: Global Affairs Canada -Office of the Chief Economist

....THEN COVID-19 STARTED SPREADING



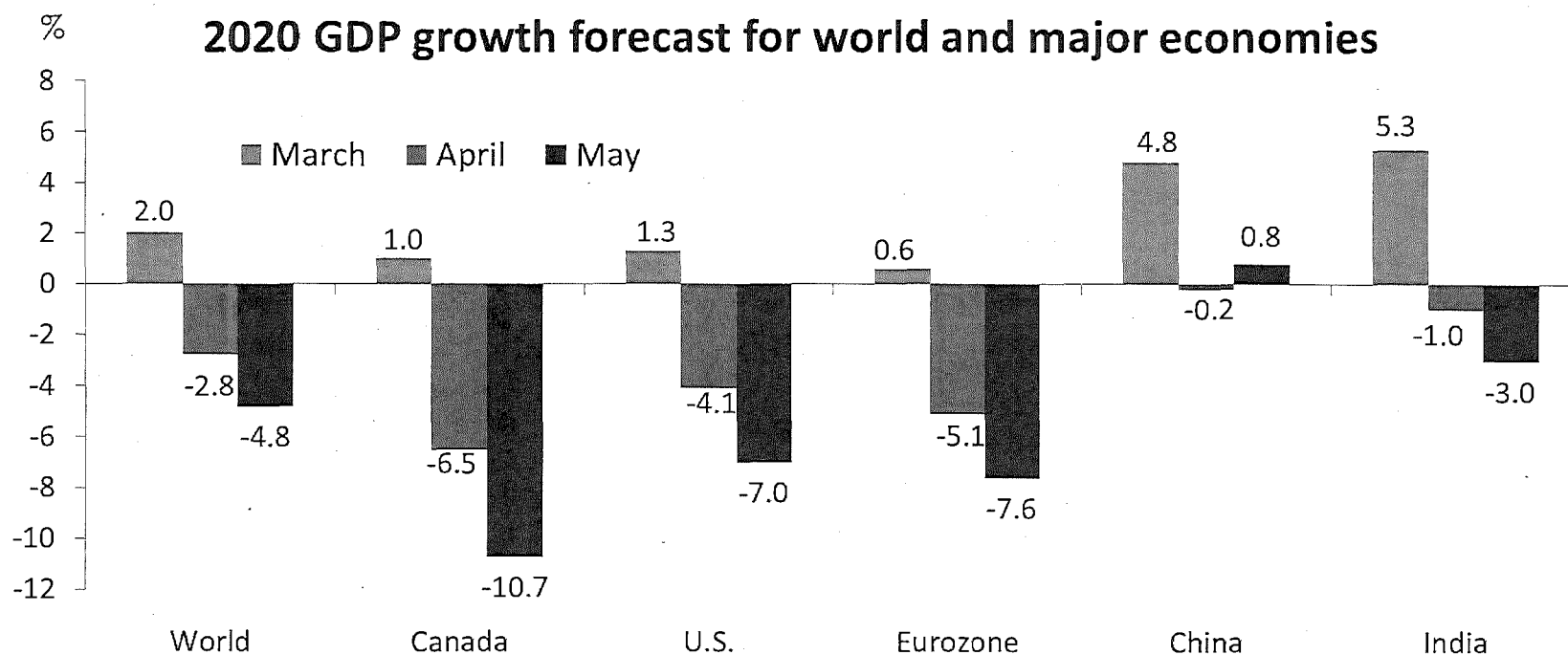
Data: World Health Organization, COVID-19 global data, retrieved May 14, 2020.
Source: Office of the Chief Economist

IN TWO MONTHS, CANADIAN LABOUR MARKET WENT FROM NEAR RECORD LOW UNEMPLOYMENT RATE TO NEAR RECORD HIGH



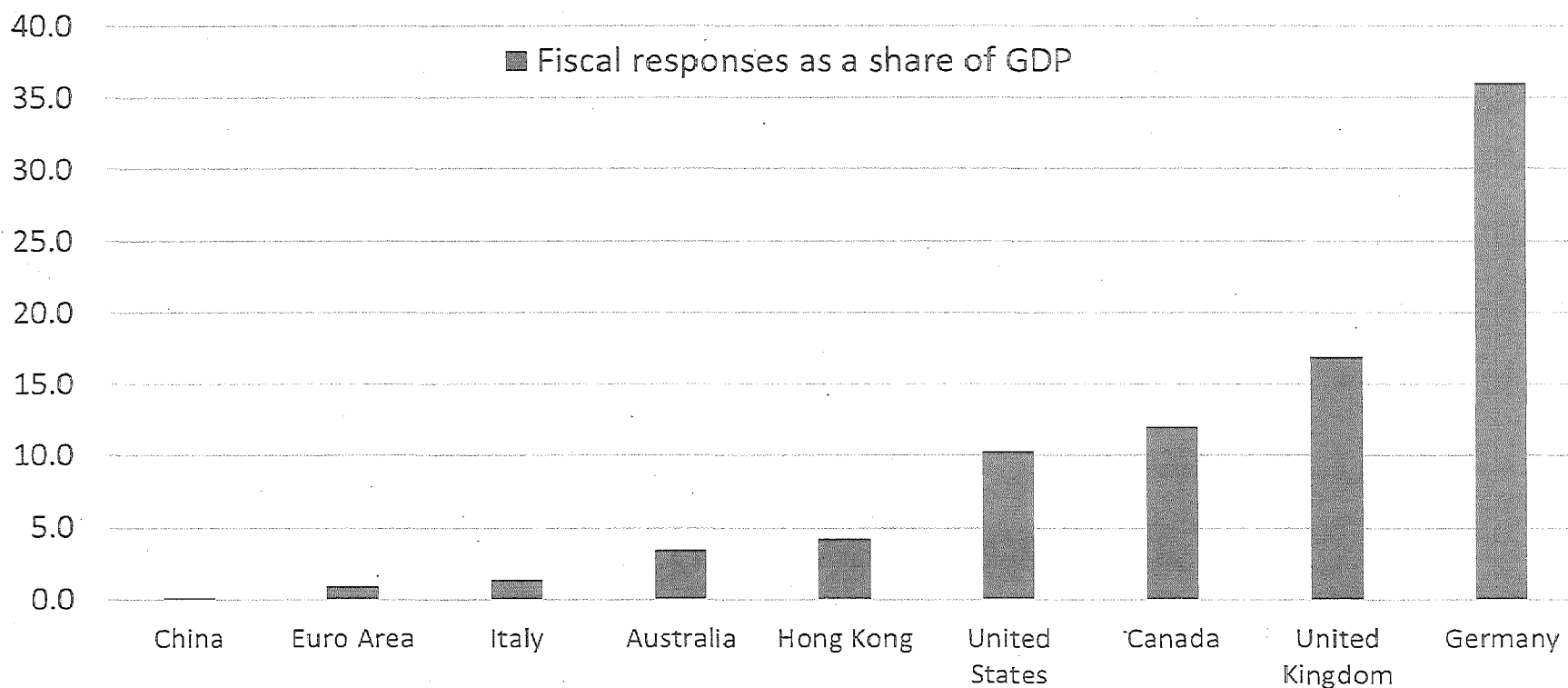
Data: Statistics Canada Table: 14-10-0287-01
Source: Office of the Chief Economist, Global Affairs Canada

THE EXPECTED ECONOMIC CONTRACTION HAS BEEN GETTING WORSE WITH EACH NEW FORECAST



Data: Oxford Economics - World Economic Prospect Monthly
Source: Global Affairs Canada, Office of the Chief Economist

FISCAL POLICY MEASURES ANNOUNCED IN SOME COUNTRIES



Data: TD Economics April 16, 2020

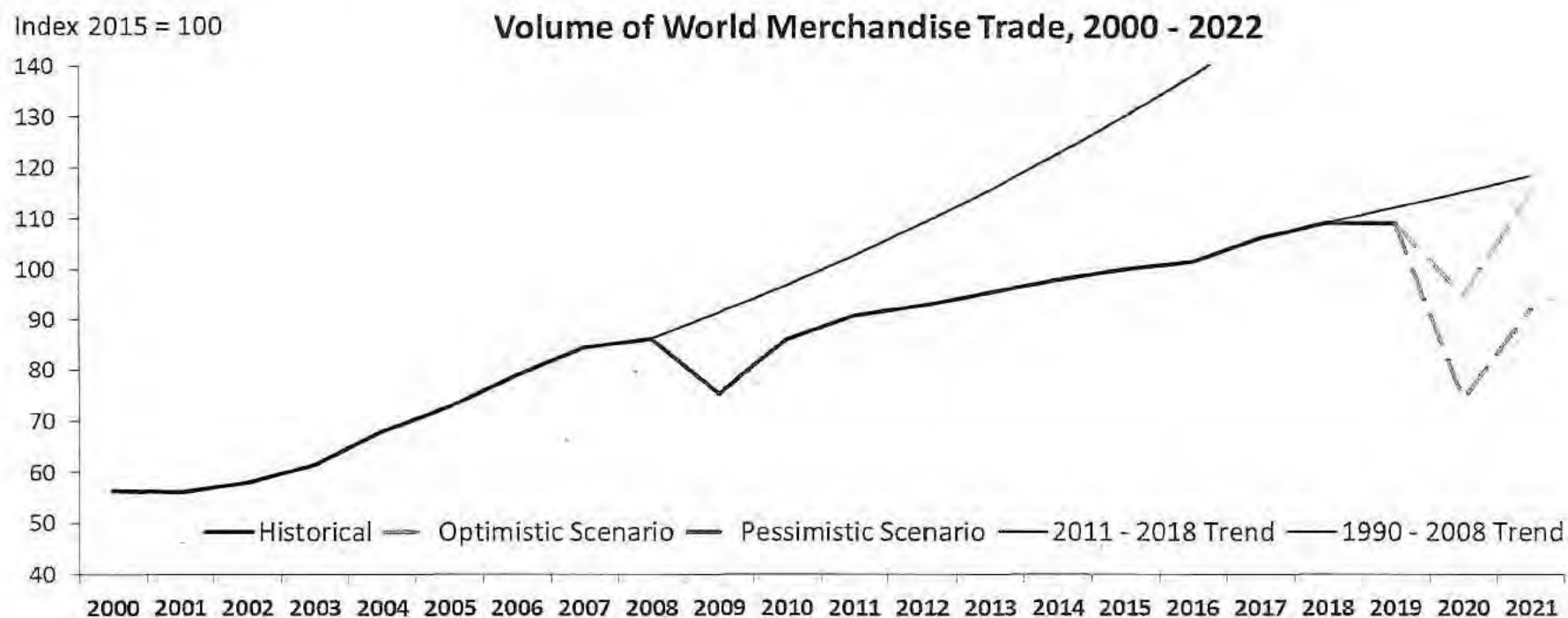
Source: Global Affairs Canada -Office of the Chief Economist

THERE IS A HIGH DEGREE OF DISPERSION AMONG FORECASTS, BUT OFTEN DEPENDS ON WHEN THEY WERE MADE

Summary of 2020 Economic Growth Forecasts

	World	Canada	U.S.	Eurozone	China	India
BMO Economics – May 15 th	-3.1	-6.0	-5.0	-7.3	1.0	
RBC Economics – May 8 th		-7.1	-5.4			
Oxford Economics – May 6 th	-4.8	-10.7	-7.0	-7.6	0.8	-3.0
Desjardins – May 1 st	-2.9	-6.4	-4.7	-6.8	1.0	2.0
TD Economics – April 20 th		-7.5	-6.2			
Scotiabank Economics – April 17 th	-2.8	-9.1	-6.3	-7.1	1.6	2.1
CIBC Capital Market – April 16		-6.9	-6.2			
IMF – April 2020	-3.0	-6.2	-5.9	-7.5	1.2	1.9

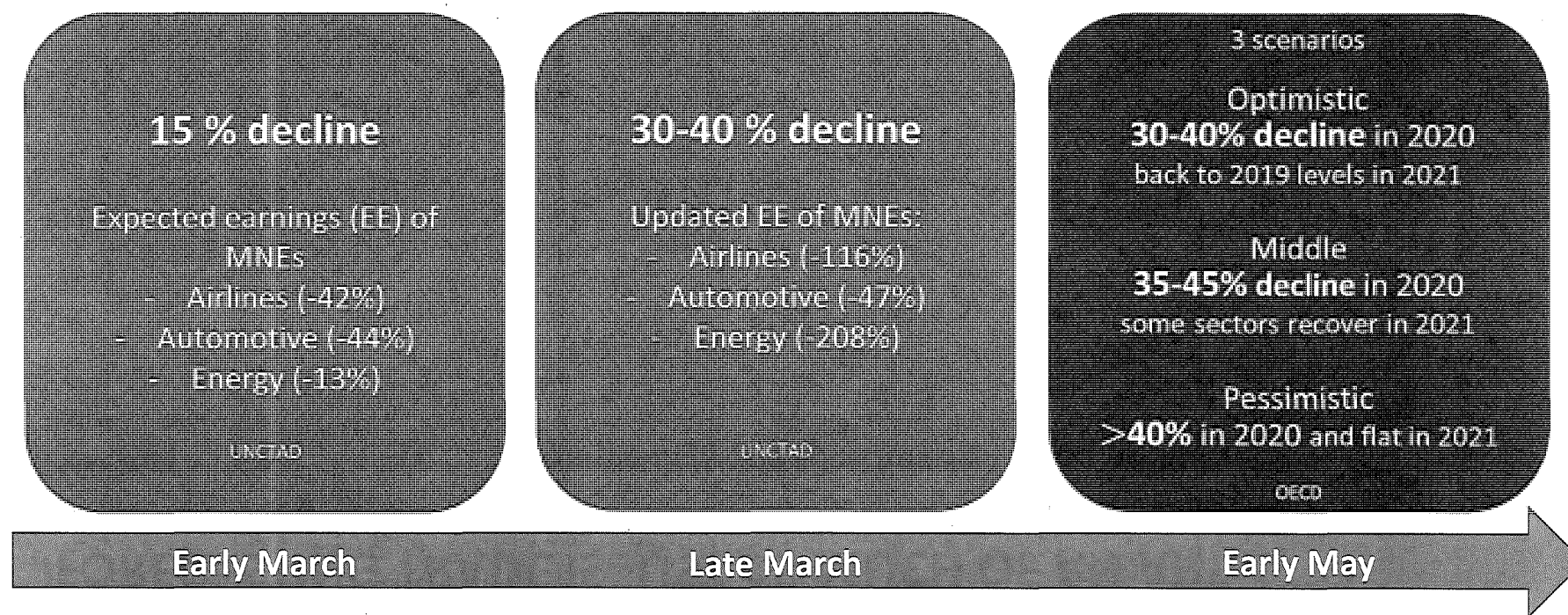
FORECASTING TRADE IS JUST AS MUCH OF AN ART



Data: World Trade Organization April 2020

Source: Office of the Chief Economist, Global Affairs Canada

FORECASTING THE IMPACT ON FDI FLOWS IS EVEN HARDER



Note: UNCTAD forecasts are for 2020-2021 global FDI flows compared to 2019 flows. OECD forecasts are compared to FDI flows in first 6 months of 2019.
Data: UNCTAD, Special Issues #34 and #35 of Investment Trends Monitor; and
OECD, « Foreign direct investment flows in the time of COVID-19 », May 4, 2020

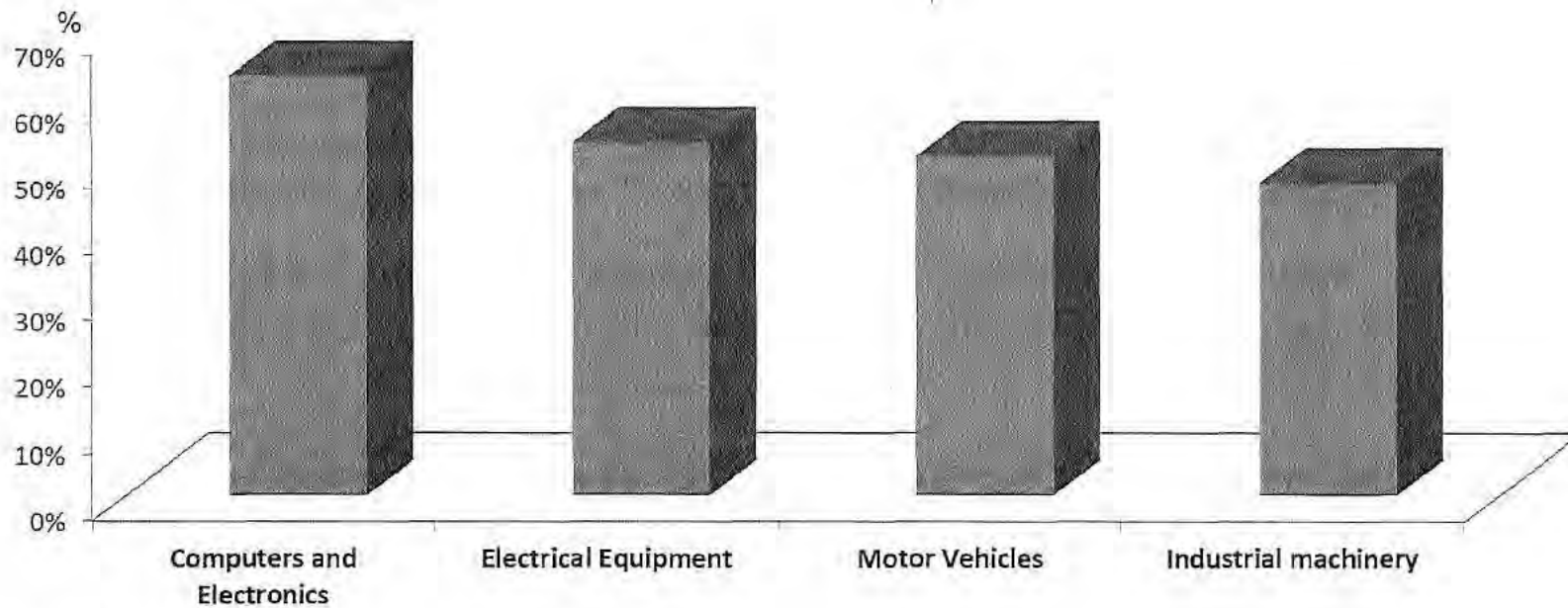
AND WHAT DOES IT MAY MEAN FOR SUPPLY CHAINS?

The Office of the Chief Economist's analysis on the sourcing of PPE and some medical devices to find potential alternative sources using trade data:

1. Focuses on most vulnerable products given the degree of concentration of sourcing to look beyond immediate PPE and medical devices
2. Covers over 200 sectors of economic activity in Canada
3. Looks at downstream and upstream in the production chain.

SOME LARGE, EXPORT-ORIENTED INDUSTRIES DEPEND HEAVILY ON IMPORTED INTERMEDIATE INPUTS

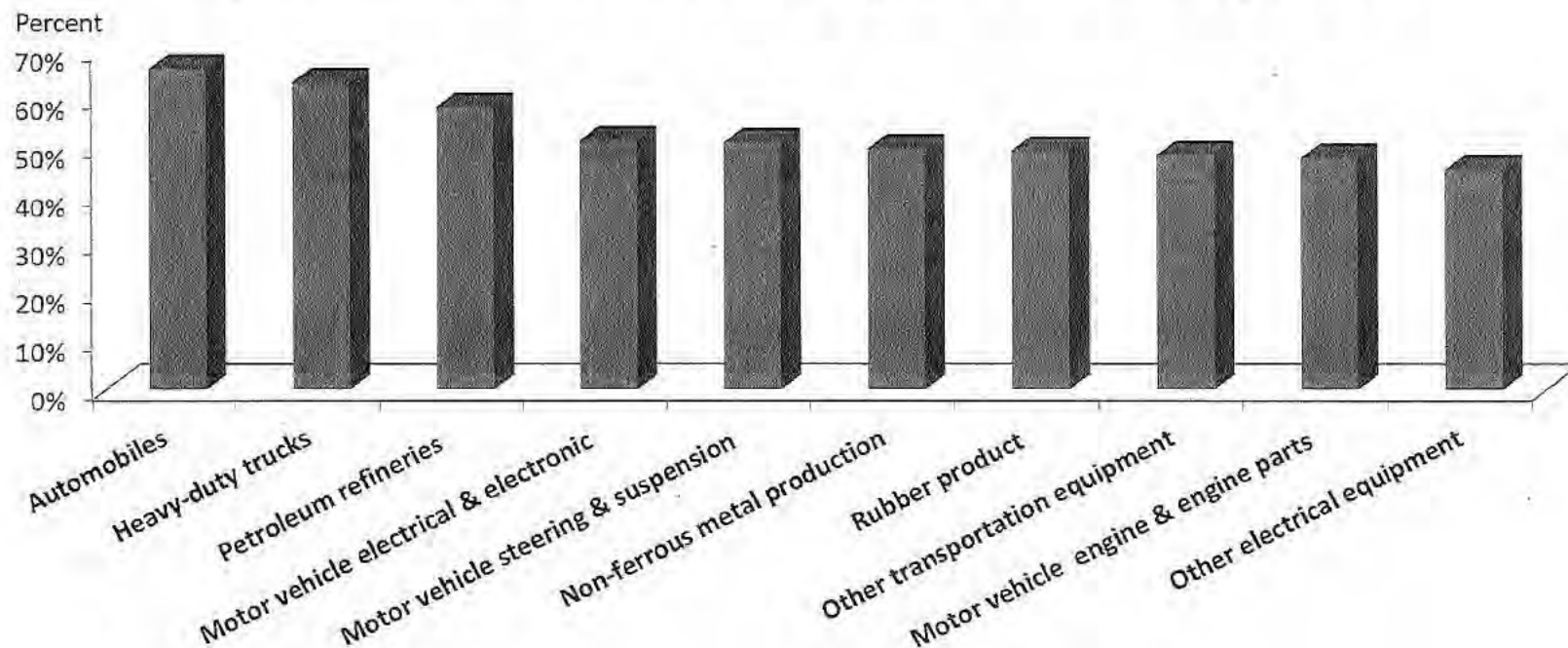
Imports of Intermediate Inputs as a Share of Total Output



Source: Office of the Chief Economist, Global Affairs Canada
Data: Statistics Canada table 36-10-0438-01, data for 2016

EXPORTS RELY HEAVILY ON IMPORTED INPUTS AS PART OF VALUE-CHAINS

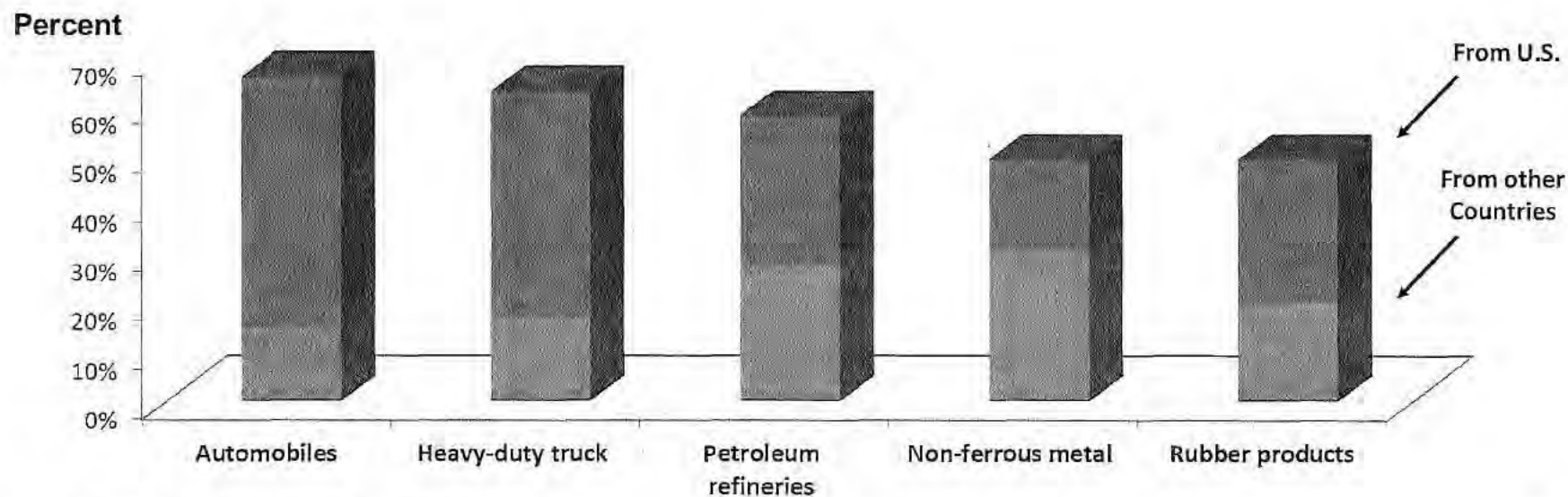
Imported Intermediates Embodied in Exports as a Share of Export Value



Source: Office of the Chief Economist, Global Affairs Canada
Data: Statistics Canada table 12-10-0100-01, 2016

FOR MANY INDUSTRIES, THOSE VALUE-CHAINS ARE PREDOMINANTLY NORTH-SOUTH

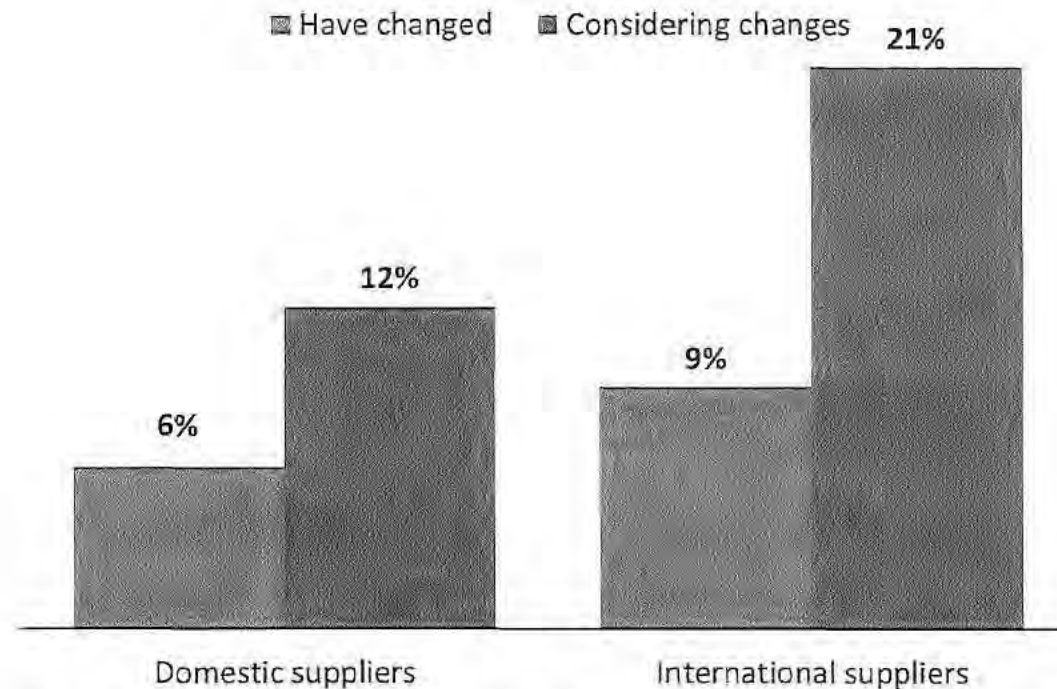
Imported Intermediates Embodied in Exports as a Share of Export Value



Source: Office of the Chief Economist, Global Affairs Canada
Data: Statistics Canada table 36-10-0438-01, data for 2016

EDC'S SURVEY FINDS THAT SUPPLY CHAINS ARE ADJUSTING IN REAL TIME

Survey Question: Are you adjusting the countries and/or suppliers you source your inputs from?
(Percent of respondents)



Source: EDC Research Panel Survey, mid-April 2020.

THE INTERNATIONAL SUPPLY VULNERABILITY AND DEMAND VULNERABILITY INDICES

1. The international supply vulnerability index is constructed with four key components, these include:
 - Reliance on intermediate inputs
 - Reliance on imports of intermediate inputs
 - Geographic concentration of imports
 - Number of imported products on the “Imports of Limited Supply List”
2. The international demand vulnerability index has three components:
 - Reliance on exports
 - Geographic concentration of exports
 - Reliance on indirect exports (i.e. contributing value added to the exports of another Canadian sector)

SOME INPUTS ARE IMPORTED FROM ONLY A FEW COUNTRIES

1. Canada imported nearly ten thousand unique products in 2019, with over 2000 being identified as vulnerable to supply chain disruptions in this report.
2. Vulnerable products are mainly concentrated in the agri-food sector but are also commonly found in chemicals & fertilizers and metals & minerals.
3. Pharmaceutical products and medical supplies have relatively diverse import sources, but alternative suppliers for certain essential products like defibrillators are still limited.

TOP 5 SUPPLIERS FOR CANADIAN IMPORTS* (NUMBER OF PRODUCTS)

Country	Largest Supplier	Dominant Supplier**
United States	5,411	1,259
China	1,845	120
Germany	203	13
Italy	201	12
Mexico	177	16

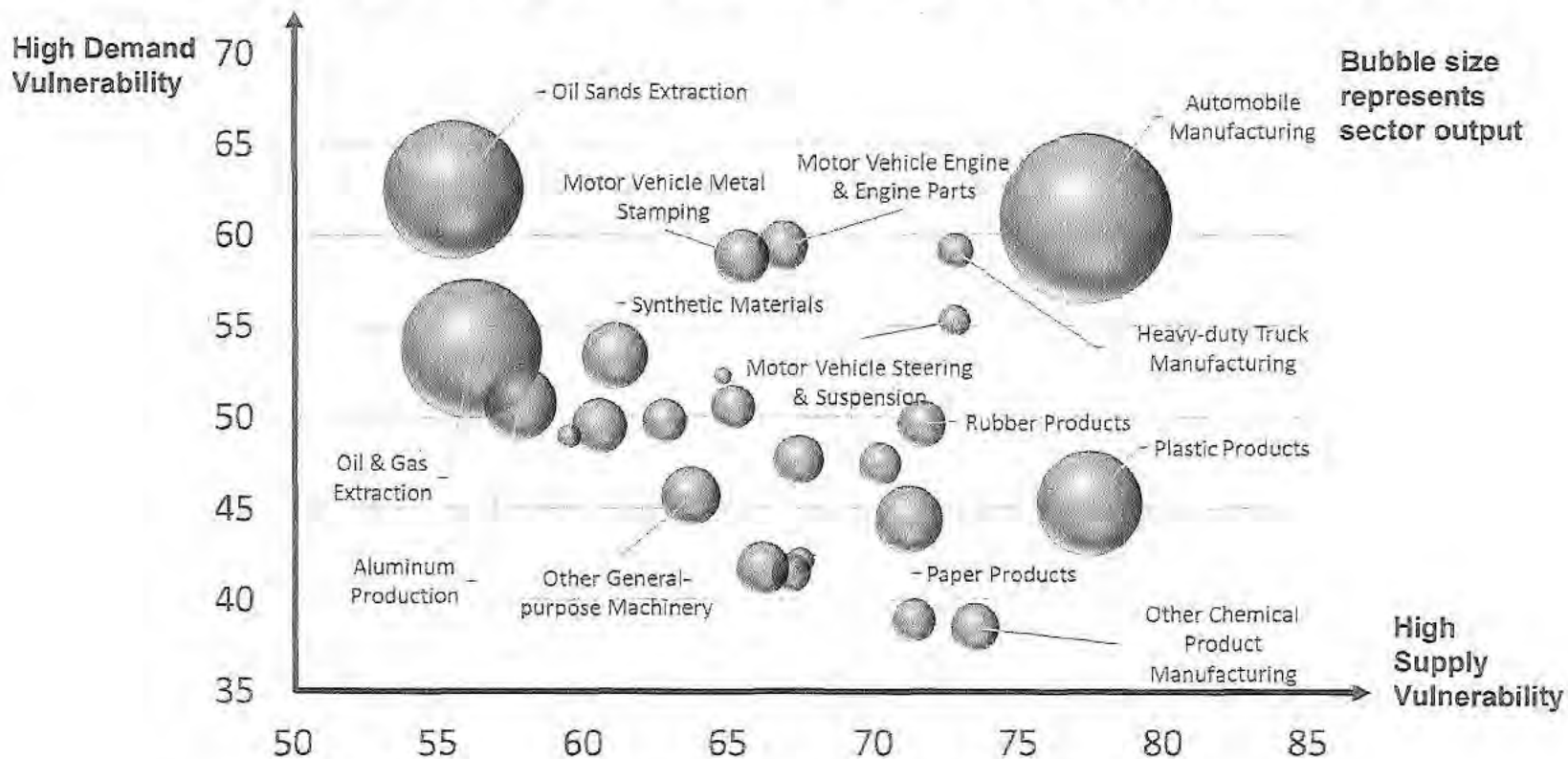
* Products with multiple suppliers

** More than 90% of import value

DISTRIBUTION OF LIMITED SUPPLY PRODUCTS BY SECTOR (NO MORE THAN THREE SUPPLIERS)

Sector	Definition	Number of Products
Agri-food	HS 1-24	863
Chemicals & Fertilizers	HS 28, 29, 31-38	338
Metals & Minerals	HS 25, 26, 27, 68-81	316
Wood & paper	HS 44-49	215
Clothing & Textiles	HS 41-43, 50-67	122
Transport Equipment	HS 86-89	122
Machinery	HS 84, 90	78
Misc. Manufactures	HS 49, 82-83, 91-96	72
Fuels	HS 27	62
Plastics & Rubber	HS 39-40	60
Electronics	HS 85	34
Pharmaceutical Products	HS 30	19
Other	HS 97-99	14
Sub-total	All HS Chapters	2,315

TOP 25 SECTORS MOST VULNERABLE TO DISRUPTIONS



Data: Statistics Canada, Office of the Chief Economist Calculations
 Source: Office of the Chief Economist, Global Affairs Canada

NEXT STEPS

1. Transportation dimension
2. Inventories
3. More in-depth look at specific industries

TAKE-HOME MESSAGES

1. As the Canadian and global economies recuperate from their COVID-induced lockdowns, each industry will face their own particular challenges with re-establishing their international linkages.
2. In Canada, manufacturing sectors are particularly vulnerable as they are the most open to international trade, relying on both foreign suppliers for inputs and foreign markets for sales.
3. Retail and service industries, on the other hand, are generally more reliant on domestic markets and suppliers and may be less vulnerable to disruption.
4. The vulnerabilities of international supply chains must be weighed against their many benefits including improved competitiveness and productivity which contribute to higher wages for workers and lower prices for consumers.

THE OFFICE OF THE CHIEF ECONOMIST

We Provide Support for:

- Trade negotiations
- Export promotion
- FDI promotion and attraction
- Trade litigation
- Advocacy
- Public outreach

We work with:

- Stats Canada, ISED, BoC, EDC, etc
- Multilateral organizations such as OECD, WTO, UN, etc
- Conference Board, CD Howe, CIGI, etc.
- Universities

We undertake trade and investment research and report on Canada's performance:

- *Monthly Trade Report*
- *Think Canada – Invest in Canada*
- *Quarterly Economic Outlook*

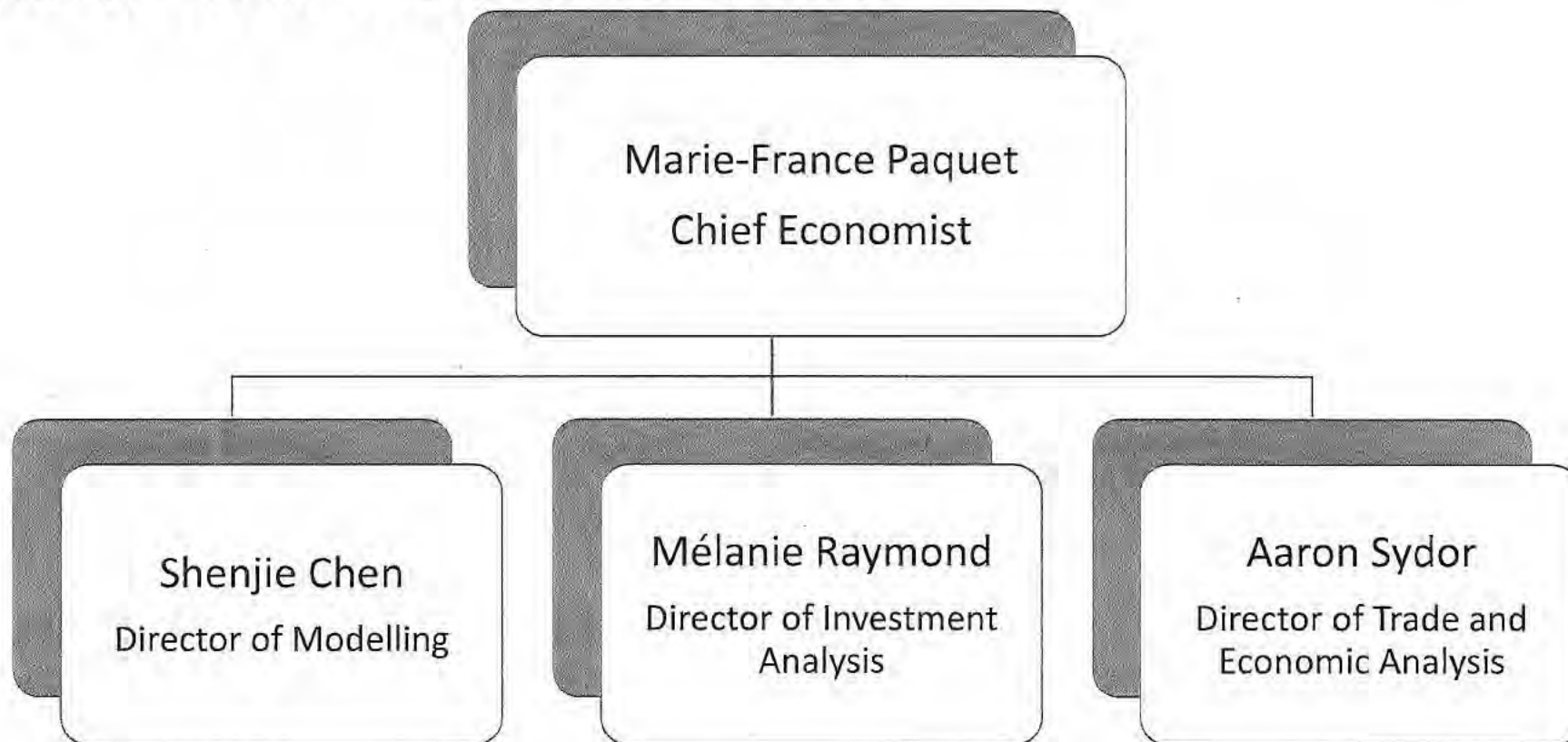
We produce the annual State of Trade report:

- A comprehensive annual report on Canada international trade and investment performance

Visit our websites to review our products

<http://www.international.gc.ca/economist-economiste>

THE OFFICE OF THE CHIEF ECONOMIST



From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "Chan, Cheryl" <Cheryl.Chan@vancouver.ca>
CC: "Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>

Date: 5/27/2020 12:07:26 PM

Subject: Board memo re outdoor rec

Attachments: NR_ Outdoor rec reopening (2).docx

Hi Cheryl,

I've not been able to connect with Camil for his approval of the quotation in the release, or the content, but have been trying diligently.

Wanted to share the draft of the release with you now so you can begin formatting for a board memo.

The plan is to issue this new release tomorrow morning at 9 am. It would be great if you could advise when the memo should go.

I will also give the Board an advance copy of the release, likely 15 mins before it goes tomorrow morning.

Please let me know if you have any questions or need anything else and just a heads-up that things could change slightly if the Chair would like to see edits.

Thx,

C



Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca



More outdoor recreation facilities to reopen in Vancouver for casual use

The Vancouver Park Board will begin reopening more than 320 outdoor recreation amenities across the city on Friday, May 29 including skate parks, synthetic sports fields, basketball and volleyball courts, disc golf, roller hockey, multisport courts, and 166 playgrounds.

The Park Board is taking a thoughtful and phased reopening and recovery approach in alignment with the [BC Restart Plan](#), and in consultation with various government and non-government agencies and partners.

Skate parks will be opened on Friday with other facilities following a phased approach throughout the weekend. Playgrounds will be open across the city by Monday, June 1, in alignment with the Vancouver School Board's resumption of in-class learning.

"Vancouver is an incredibly active city with residents who rely on our outdoor facilities for recreation, fitness, and overall wellbeing," said Park Board Chair Camil Dumont. "We know it has been a challenge for many in our community who have had to forego their usual outdoor recreation activities during COVID-19 and I'm grateful to everyone for their understanding and patience through this process. We are asking residents to work together to ensure our facilities are used safely once reopened."

The outdoor recreation facilities will be available for casual use only, meaning residents are encouraged to practice individual skills or play for fun with others in their household. Organized competitive play or training will not be permitted at this time.

Once outdoor recreation facilities reopen, the Park Board is asking residents to follow these guidelines for safe casual play:

- Maintain two metres distance from others who are not in your household
- Wash and/or sanitize your hands frequently
- Disinfect personal equipment before and after use
- Do not share equipment
- Stay home if you feel sick

Park Board staff will be installing educational signage at many of the outdoor recreation sites that will be reopened to support user awareness and compliance with the new guidelines.

The Park Board closed its outdoor recreation facilities in mid-March as part of its response to COVID-19. In recent weeks, the Park Board has reopened Fraserview, McCleery and Langara golf courses, VanDusen Botanical Garden, as well as tennis and pickleball courts.

The Park Board continues to review the feasibility of reopening other facilities and services and will make adjustments to its operations based on the latest information provided by Vancouver Coastal Health, the Provincial Health Officer, and industry partners.

For more information about the status of services and facilities impacted by COVID-19, please visit:
vancouver.ca/covid19.

Media contact:

Vancouver Park Board

pb.communications@vancouver.ca

From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "Iacoe, Sarah" <Sarah.Iacoe@vancouver.ca>
"Chin, Daisy" <daisy.chin@vancouver.ca>
"Gandha, Amit" <Amit.Gandha@vancouver.ca>
"Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
"Embley, Erin" <Erin.Embley@vancouver.ca>

Date: 5/26/2020 3:43:15 PM

Subject: Draft NR on outdoor rec facilities/playgrounds

Attachments: NR_ Outdoor rec reopening (2).docx

Hi everyone,

Wanted to share the draft news release with you for feedback (attached.) If we get the green light on pitch-and-putts we can include them as well but for now, this is current and accurate.

Right now, looks like we are working toward a Thursday morning announcement of a June 1 reopening.

Please note the Chair has not reviewed his quotation so it may change.

I welcome feedback, edits, and unbridled criticism.



C



Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca



More outdoor recreation facilities to reopen in Vancouver for casual use

s.13(1)



Media contact:
Vancouver Park Board
pb.communications@vancouver.ca

From: "Daly, Patty [VCH]" <Patricia.Daly@vch.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/28/2020 9:09:22 AM
Subject: [EXT] FW: News release: More outdoor recreation facilities to reopen in Vancouver for casual use

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Great job Malcolm – thanks for all your help on the reopening.

Patty

Patricia Daly MD, FRCPC
Vice-President, Public Health and Chief Medical Health Officer
Vancouver Coastal Health
#800-601 West Broadway
Vancouver, BC V5Z 4C2
Phone: 604-675-3924
Fax: 604-731-2756
E-mail: Patricia.Daly@vch.ca

Assistant: Erika Bell
Phone: 604-675-3918
E-mail: Erika.Bell@vch.ca

From: Kieltyka, Matt [VCH]
Sent: Thursday, May 28, 2020 9:08 AM
To: Daly, Patty [VCH]; Lysyshyn, Mark [VCH]; Dawar, Meena [VCH]; Schwandt, Michael [VCH]; Hayden, Althea [VCH]; McKee, Geoff [VCH]; Lu, James [VCH]; Harding, John [VCH]
Subject: FW: News release: More outdoor recreation facilities to reopen in Vancouver for casual use

Good news on the playground front

From: PB Communications [mailto:PB.Communications@vancouver.ca]
Sent: Thursday, May 28, 2020 9:02 AM
To: Kieltyka, Matt [VCH]
Subject: News release: More outdoor recreation facilities to reopen in Vancouver for casual use

EXTERNAL SENDER. If you suspect this message is malicious, please forward to spam@phsa.ca and **do not** open attachments or click on links.

Vancouver Park Board
News Release
May 28, 2020

More outdoor recreation facilities to reopen in Vancouver for casual use

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The Park Board is taking a thoughtful and phased reopening and recovery approach in alignment with the BC Restart Plan [gov.bc.ca], and in consultation with various government and non-government agencies and

partners.

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For more information about the status of services and facilities impacted by COVID-19, please visit: vancouver.ca/covid19.

-30-

Media contact:

Vancouver Park Board

pb.communications@vancouver.ca

You're receiving this email because you are subscribed to our newsletter with matt.kieltyka@vch.ca.

Contact us here: <http://vancouver.ca/your-government/tell-us-online.aspx>.

You can unsubscribe at any time: [unsubscribe](#).

Thank you,
City of Vancouver
453 W 12th Avenue
Vancouver, BC V5Y 1V4

From: "Stephen Regan" <s.regan@westendbia.com>
To: "Victoria Jazic" s.22(1)
"Fry, Pete" <Pete.Fry@vancouver.ca>
"Bligh, Rebecca" <Rebecca.Bligh@vancouver.ca>
"Boyle, Christine" <Christine.Boyle@vancouver.ca>
"Carr, Adriane" <Adriane.Carr@vancouver.ca>
"De Genova, Melissa" <Melissa.DeGenova@vancouver.ca>
"Dominated, Lisa" <Lisa.Dominated@vancouver.ca>
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"Kirby-Yung, Sarah" <Sarah.Kirby-Yung@vancouver.ca>
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"Barker, Tricia" <Tricia.Barker@vancouver.ca>
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"Dumont, Camil" <Camil.Dumont@vancouver.ca>
"Giesbrecht, Gwen" <Gwen.Giesbrecht@vancouver.ca>
"Irwin, John" <John.Irwin@vancouver.ca>
"Mackinnon, Stuart" <Stuart.Mackinnon@vancouver.ca>
CC: mkissinger@vancourier.com
gordmcintyre@postmedia.com
"Media - TV - Global TV" <tips@globaltvbc.com>
vantips@postmedia.com
jmackie@postmedia.com
mhowell@vancourier.com
Date: 5/24/2020 11:22:17 PM
Subject: [EXT] RE: URGENT: Jim Deva Plaza - Unsafe to Citizens

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hello Victoria,

Thank you for taking the time to detail your concerns. I worked closely with Dean prior to your taking over the business and will make sure we work together to turn this situation around. WEBIA agrees things have gone from good, to bad to downright ugly. There are pressures on spaces all around the city exacerbated by the pandemic.

I will follow up with you directly tomorrow to fill you in on plans being developed between the City, BIA, VPD, businesses and others.

I will call you tomorrow.

Best

From: Victoria Jazic

Sent: Sunday, May 24, 2020 4:34 PM

To: CLRfry@vancouver.ca; Stephen Regan ; CLRbligh@vancouver.ca; CLRboyle@vancouver.ca; CLRCarr@vancouver.ca; CLRDegenova@vancouver.ca; CLRDominated@vancouver.ca; CLRhardwick@vancouver.ca; CLRkirby-yung@vancouver.ca;

CLRswanson@vancouver.ca; CLRwiebe@vancouver.ca; malcolm.bromley@vancouver.ca; Tricia.Barker@vancouver.ca; john.coupar@vancouver.ca; Dave.Demers@vancouver.ca; Camil.Dumont@vancouver.ca; Gwen.Giesbrecht@vancouver.ca; John.Irwin@vancouver.ca; stuart.mackinnon@vancouver.ca
Cc: mkissinger@vancourier.com; gordmcintyre@postmedia.com; tips@globaltvbc.com; vantips@postmedia.com; jmackie@postmedia.com; mhowell@vancourier.com
Subject: URGENT: Jim Deva Plaza - Unsafe to Citizens

To whom it may concern,

I am the owner of Honey Hair Lounge, 1209 Bute St. in the **Jim Deva Plaza**. As a young business owner, I am increasingly frustrated that witnessing my business vandalized, used as a toilet, a constant stream of visible drug use, and my doorways used as a camp, has become a daily occurrence.

I arrived to work yesterday to 4 people camped out in my entry door, visibly smoking Meth, shooting Heroin as their injection site bled onto my entry, and being forced to be exposed to the fumes of their drugs as I attempt to gain access to my own business, waiting 3.5 hours for police to arrive as my staff, clients, and I did not feel safe, and my kind pleas for them to leave were met with deaf ears. By the time police arrived, my staff and I had already managed to clear the group from our doorway, taking well over 45 minutes causing us great distress, and leaving heaps of garbage and needles in their wake.

Being a young woman of small stature, I do not feel safe approaching a large group of men using drugs, for fear of retaliation on myself, my staff, or my clientele. Having to contact 911 for assistance, and encountering copious amounts of used needles inches from my doors, garbage lining all surfaces of our outdoor space, and the smells of crystal meth, heroin, vomit, urine, and feces on a regular basis is unacceptable.

On top of the group outside of our door, there is a large group of people that sit in the plaza getting heavily intoxicated everyday, using our salon as their personal toilets. A major contrast to the image projected on the West End BIA website. Many are signing a petition to rid the West End of the Plaza, and regain safety to our community.

This is extremely shocking, and triggering to many of my staff and my clients. We should not be forced to witness and deal with this, and keep our doors constantly locked out of fear while we work. It's not uncommon for my staff and myself to be brought to tears from the emotional trauma of being exposed to this environment. When we do call the police out of desperation, it is hours before any help arrives, or we are simply just told that "downtown is just a bad area" from dispatch. I am beyond disappointed in the City of Vancouver and Vancouver Police Department for the lack of empathy, or regard for local small businesses, patrons of the Jim Deva Plaza, and the community.

My concern is not only for my business and our community, but the health and safety for those suffering from mental health, homelessness and addiction; the City's initiatives towards the Downtown Eastside need to be revisited and expanded for various communities in the city, as things are increasingly getting worse in the West End at a rapid rate.

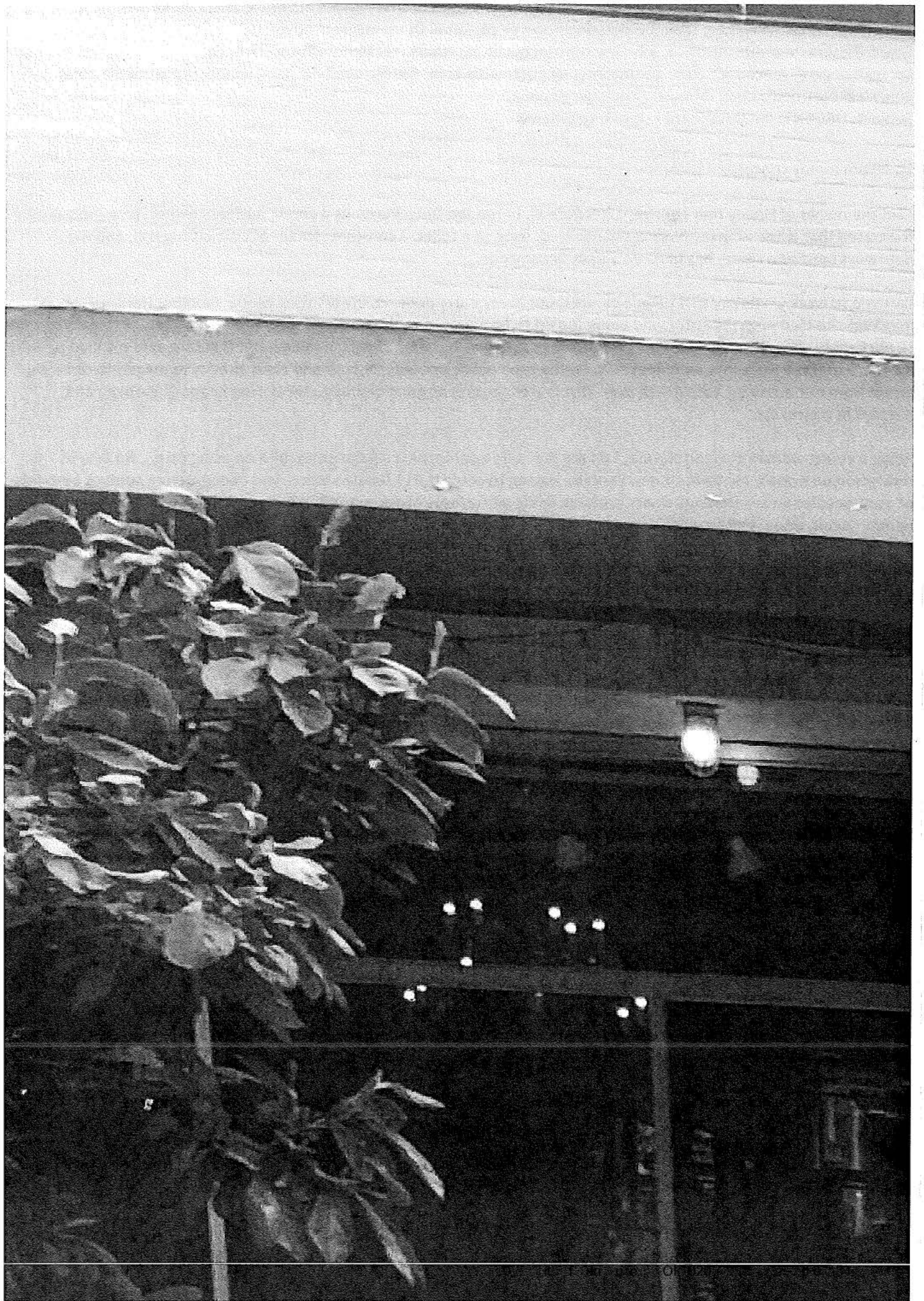
Is this what "Normal" is supposed to be for our community and proud local business owners?

Thank you for your time, I eagerly look forward to your response.

Sincerely,
Victoria Jazic

Owner & Lead Stylist
Honey Hair Lounge, Vancouver

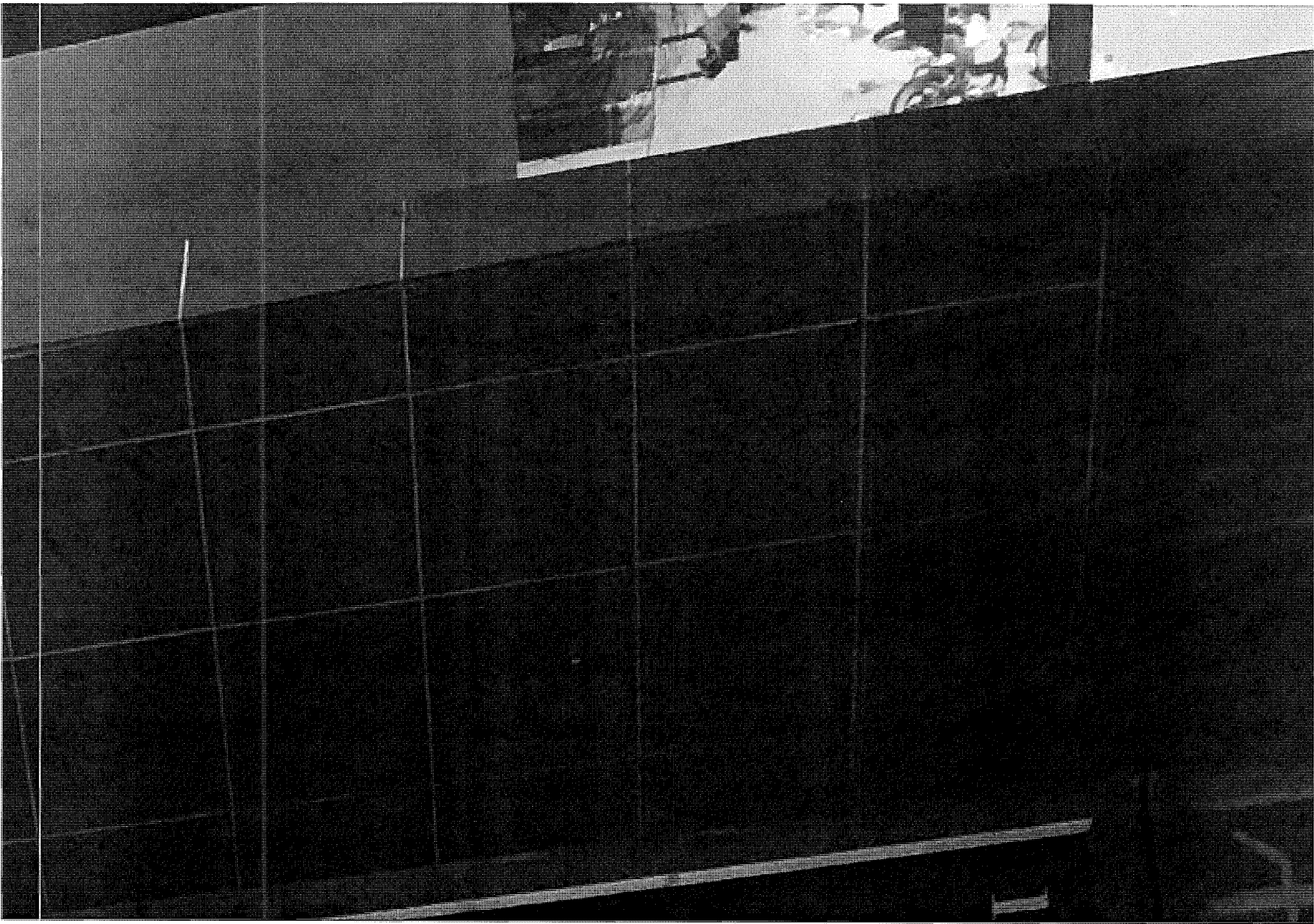
Photos attached for reference.











From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "PB SLT (Senior Leadership Team) - DL" s.15(1)(l)
Date: 5/27/2020 9:43:46 AM
Subject: FW: outdoor signs...
Attachments: 20-025-play responsibly-36x48-v2 copy.pdf
20-025-play responsibly-36x48 copy.pdf

Draft signage for review.

C

From: Soh, Virgil
Sent: Wednesday, May 27, 2020 9:42 AM
To: Ulmer, Christine; Woo, Leeza; Guerette, Jeannine
Subject: RE: outdoor signs...

Got it, plz see attached.

Thanks

virg

From: Ulmer, Christine
Sent: Wednesday, May 27, 2020 9:33 AM
To: Soh, Virgil; Woo, Leeza; Guerette, Jeannine
Subject: RE: outdoor signs...

Thanks Virg ☑ can you please remove the reference to toys on the version with icons.

On both versions, can you please reword this bullet "Use only your own equipment" to say "Do not share equipment"

If you can make those quick changes and resend, that would be great.

Thx,

C

From: Soh, Virgil to s
Sent: Wednesday, May 27, 2020 9:30 AM
To: Woo, Leeza; Ulmer, Christine; Guerette, Jeannine
Subject: RE: outdoor signs...

Done, please see attached.

Thanks

virg

From: Woo, Leeza
Sent: Wednesday, May 27, 2020 9:24 AM

To: Soh, Virgil; Ulmer, Christine; Guerette, Jeannine
Subject: RE: outdoor signs...

Hi Virgil,

Please remove "toys" and "play at your own risk"

Thanks,
Leeza

From: Soh, Virgil
Sent: Wednesday, May 27, 2020 9:22 AM
To: Ulmer, Christine; Woo, Leeza; Guerette, Jeannine
Subject: outdoor signs...

Hi Christine, Leeza and Jeannine
Here are the latest revisions. Please see 2 attached pdf files.

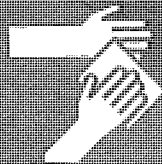
Thank you

virg

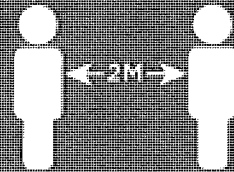
PLAY SAFE

- Clean your hands frequently
- Keep 2 metres apart
- Do not share equipment
- Clean personal equipment
- Stay home if you feel sick
- Surfaces are not sanitized

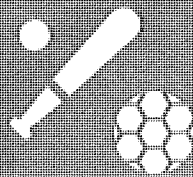
PLAY SAFE



Clean your
hands frequently



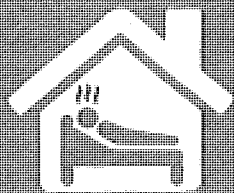
Keep 2 metres
apart



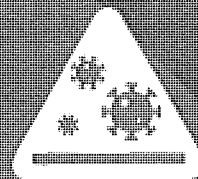
Do not share
equipment



Clean personal
equipment



Stay home if
you feel sick



Surfaces are
not sanitized

From: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
To: "Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/25/2020 2:13:41 PM
Subject: FW: URGENT: NR for tomorrow A.M. - references to reopening

Heads up...city planning on going out with this news release tomorrow morning. Gail just reached out to get approvals on the Park Board-related content. My feedback is below in green. Wanted to share with you two in case you have any issues.

s.13(1)

C

From: Ulmer, Christine
Sent: Monday, May 25, 2020 2:12 PM
To: Pickard, Gail
Cc: Tait, Godfrey; Jack, Carolyn
Subject: RE: URGENT: NR for tomorrow A.M. - references to reopening

Thanks Gail ☑ my feedback/comments below.

C

From: Pickard, Gail
Sent: Monday, May 25, 2020 1:59 PM
To: Ulmer, Christine
Cc: Tait, Godfrey; Jack, Carolyn
Subject: URGENT: NR for tomorrow A.M. - references to reopening
Importance: High

Hey Christine and Godfrey. This has all come together super quickly, but staff are going to be speaking to the City ☑ restarting planning at Council tomorrow as part of the Financial report, so we ☑e going to be launching our ☑Restart Smart Vancouver ☑visual identity/theme etc. with a release and a 2-page document summarizing our approach (still in review but it ☑ the CMO work).

The NR references what we closed/some of what ☑ been re-opened (most of which is Park Board-related). Can you please review the list highlighted below and confirm it ☑ OK as is or provide edits?

Thx

G.

City of Vancouver
Information bulletin
May 26, 2020

Vancouver takes careful, phased approach to re-opening
Shares plan for recovery, restart and rebuilding

s.13(1)



Gail Pickard, ABC | Associate Director
Civic Engagement and Communications | City of Vancouver
453 West 12th Avenue
Vancouver BC V5Y 1V4
t. 604.873.7397
m. s.15(1)(b)
gail.pickard@vancouver.ca

I am humbly thankful that I live and work on the territories of the xʷməθkʷəyəm (Musqueam), Skwxwú7mesh (Squamish), and səłlɪwətaʔt / selfwɪtulh (Tsleil-Waututh) nations.

From: "Dumont, Camil" <Camil.Dumont@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
CC: "Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
DaveDemers@vancouver.ca
"Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
Date: 5/26/2020 11:15:00 AM
Subject: Media re council motion

Hi all, as per CBC media request re council motion on alcohol consumption in Parks I have connected vice chair Demers & CBC "on the coast" this afternoon, FYI.

Thanks,

Camil

Sent from my iPhone

From: "Tait, Godfrey" <Godfrey.Tait@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
"Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Hutch, Dave" <dave.hutch@vancouver.ca>
"Chin, Daisy" <daisy.chin@vancouver.ca>
"Gandha, Amit" <Amit.Gandha@vancouver.ca>
"Jackson, Steve" <Steve.Jackson@vancouver.ca>
CC: "PB Communications" <PB.Communications@vancouver.ca>
Date: 5/22/2020 4:37:24 PM
Subject: Parking lot media coverage from today

All in all the reopen announcement went very smoothly with most outlets picking up the news release as is. Shauna did interview with CKNW and Global. CKNW randomly brought up alcohol on beaches (again), but that was the only real curveball question.

Shauna's interview on CKNW: <https://omny.fm/shows/the-jill-bennett-show/playlists/podcast/embed?style=artwork>

Additional coverage:

<https://bc.ctvnews.ca/park-and-beach-parking-lots-are-reopening-in-vancouver-with-some-exceptions-1.4950697>

<https://globalnews.ca/news/6975696/vancouver-parking-beach-parks-open/>

<https://dailyhive.com/vancouver/vancouver-park-beach-lots-reopen-may-2020>

<https://www.citynews1130.com/2020/05/22/parking-reopens-at-vancouver-beaches-parks/>

Godfrey Tait

Communications | Park Board & City of Vancouver

t. 604.829.2058 | c. 604.754.8943

godfrey.tait@vancouver.ca

From: "Tait, Godfrey" <Godfrey.Tait@vancouver.ca>
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
CC: "Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
Date: 5/23/2020 12:09:26 PM
Subject: Re: [EXT] CTV News Question

Got it. Thanks

On May 23, 2020, at 11:08 AM, Bromley, Malcolm <Malcolm.Bromley@vancouver.ca> wrote:

Begin forwarded message:

From: "Agahi, Emad" <emad.agahi@bellmedia.ca>
Date: May 23, 2020 at 10:17:36 AM PDT
To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Subject: [EXT] CTV News Question

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Malcom ð just wanted to see if you had a few minutes today to chat to us about Stanley Park and the Parking situation.

Please let me know,
Thanks

Emad

Emad Agahi | Reporter
CTV Vancouver | c 604-353-1594 | t
@emadagahi
[twitter.com] | emad.agahi@bellmedia.ca

[ctvnews.ca]

Malcolm Bromley
General Manager - Vancouver Park Board

From: "Chin, Daisy" <daisy.chin@vancouver.ca>
To: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
"Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Iacoe, Sarah" <Sarah.Iacoe@vancouver.ca>
"Gandha, Amit" <Amit.Gandha@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
"Embley, Erin" <Erin.Embley@vancouver.ca>
Date: 5/26/2020 3:50:52 PM
Subject: RE: Draft NR on outdoor rec facilities/playgrounds

Agree, I think the toy reference can be removed as well

From: Ulmer, Christine
Sent: Tuesday, May 26, 2020 3:48 PM
To: Wilton, Shauna; Iacoe, Sarah; Chin, Daisy; Gandha, Amit; Bromley, Malcolm; Embley, Erin
Subject: RE: Draft NR on outdoor rec facilities/playgrounds

Yes the toys is in reference to playgrounds but I think we can remove it we don't supply toys and many people don't bring toys so I don't think we need it.

C

From: Wilton, Shauna
Sent: Tuesday, May 26, 2020 3:47 PM
To: Ulmer, Christine; Iacoe, Sarah; Chin, Daisy; Gandha, Amit; Bromley, Malcolm; Embley, Erin
Subject: RE: Draft NR on outdoor rec facilities/playgrounds

Hi Christine,

The toys reference looks a bit odd in relation to sports/recreation amenities but otherwise looks good.

Thanks,
Shauna

From: Ulmer, Christine
Sent: Tuesday, May 26, 2020 3:43 PM
To: Iacoe, Sarah; Chin, Daisy; Gandha, Amit; Wilton, Shauna; Bromley, Malcolm; Embley, Erin
Subject: Draft NR on outdoor rec facilities/playgrounds

Hi everyone,

Wanted to share the draft news release with you for feedback (attached.) If we get the green light on pitch-and-putts we can include them as well but for now, this is current and accurate.

Right now, looks like we are working toward a Thursday morning announcement of a June 1 reopening.

Please note the Chair has not reviewed his quotation so it may change.

I welcome feedback, edits, and unbridled criticism.

☺

C



Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca



From: "Chin, Daisy" <daisy.chin@vancouver.ca>
To: "Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
"Wilton, Shauna" <Shauna.Wilton@vancouver.ca>
"Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>
Date: 5/25/2020 2:44:02 PM
Subject: RE: Parks Reopening Video ROUGH v1

Hi Christine,
The video looks GREAT!
So professional and well done -- I particularly love the ending of the video

Daisy

From: Ulmer, Christine
Sent: Monday, May 25, 2020 1:22 PM
To: Wilton, Shauna; Bromley, Malcolm; Chin, Daisy
Subject: FW: Parks Reopening Video ROUGH v1

Hey folks,

So we've got a rough cut of our video to promote new behaviour for outdoor spaces. I LOVE it.
Tim killed it – again.

Leeza led this one and did a huge amount of work. I asked Tim to keep it under budget but he went above and beyond. Because he has already put in too much time on this project for us (as a favour and because he's a pro) we have committed to giving him one set of edits to work off so he doesn't accrue a whole bunch more hours.

Wanted to share this with you three at a high level for any feedback.

The goal was to show our spaces, how they can be used safely, to make it fun and uplifting (but informative.) Wanted to ensure we showed diversity and realistic recreation.

Hope you can all have a look and let me know if anything stands out as needing a change or revision. We won't go out with this piece until we are ready to announcing the outdoor sports but I want to have it ready to go. We also wanted to wait for ViaSport's final recos on outdoor play so that we aren't inventing policy but we kept it to very high level recos (don't share equipment, clean equipment, maintain 2 M, play for skill development and fun, not competition....all of those were endorsed by ViaSport in their initial framework.)

Anyway, let me know what you think.

<https://youtu.be/ajfC2KpPemc> [youtu.be]

Thx,

C

From: Timothy Chung [mailto:tim@tcvisuals.ca]
Sent: Monday, May 25, 2020 12:47 PM
To: Ulmer, Christine
Cc: Woo, Leeza; Tait, Godfrey
Subject: [EXT] Parks Reopening Video ROUGH v1

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Folks,

Here is the rough cut of the video:
<https://youtu.be/ajfC2KpPmc> [youtu.be]

Thank you Leeza for the fantastic coordination of the shoots and for finding such amazing volunteers! definitely made my job easier!
I mostly stuck to the script with the addition of a few parts namely the ending. As mentioned in our call, I felt the ending needed something motivational so I came up with a tie-in that answers the why

In terms of post-production, I did go a bit over-budget with the graphic treatment but I feel it elevates the video production-wise.
That being said, I'm hoping you folks could consolidate and prioritize the edits so that I can minimize any unnecessary revision work.

Hope you like it!

Cheers,

Tim

From: Ulmer, Christine
Sent: May 15, 2020 2:22 PM
To: Timothy Chung
Cc: Woo, Leeza ; Tait, Godfrey
Subject: RE: Another video :)

Tim, you're the best! Thanks and looking forward to seeing what kind of magic you and Leeza pull out.

I've copied L on this email so you two can connect directly. You already know Godfrey ^{5.2} ₂₍₁₎. He'll be holding down the fort for me next week while I have a few days off.

Leeza is hard at work at lining up the people and locations for the shoots, and she'll be fleshing out the VERY rough brief I shared (Lara would die if she saw that version 😊)

Feel free to connect with me if you need anything but I trust the team has the vision well in hand and that you'll add awesome value from your perspective, as always.

Thx,

C

From: Timothy Chung [mailto:tim@tcvisuals.ca]
Sent: Friday, May 15, 2020 3:19 PM
To: Ulmer, Christine
Subject: [EXT] RE: Another video :)

City of Vancouver security warning: Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Hi Christine,

Thanks for reaching out regarding this. Yes, I'm interested and have availability next week. I do have a shoot next Thursday (May 21), but other than that I'm free. I agree to let's keep things relatively flexible so we can shoot on optimal days weather-wise.

Tuesday the 26th for delivery works for me.

The rough outline looks great and I'm def onboard with the vision. I imagine there could be some tweaks as the storyboard becomes clearer.

Looking forward to working with Leeza! Perhaps we could aim to connect on Tuesday and move forward with a script.

Thanks again!

T.

From: Ulmer, Christine <Christine.Ulmer@vancouver.ca>
Sent: May 15, 2020 12:48 PM
To: Timothy Chung <tim@tcvisuals.ca>
Subject: Another video :)

Hey Tim,

We are hoping to work with you on our next COVID video, which will be the return to outdoor sport in the COVID pandemic. Looking to shoot another one minute video, very much in the same theme/brand as the last video - no voices, tight copy, epic shots.

On May 27 we will announce the reopening of baseball, basketball, sport courts, skateboarding, bike pump tracks, synthetic turf (soccer etc.)

We have some messaging about how to use these safely for casual use only (there will still be no permitted play allowed - no leagues or organized practices or competition etc.)

Because that is a tough concept for people, we think we would be best to show it.

Leeza on my team (who you haven't met yet, but who is awesome) is going to lead this one. I have met with her and given her my ideas on the creative. We bashed together a very rough outline this morning (attached.)

Thinking there will be four locations to shoot and she will obviously line up the participants and what they'll be doing at the locations.

Anyway, wanted to see if you are interested and available? We would ideally like to shoot toward the end of next week and would like to be a bit flexible to shoot when weather is good (right now that is looking like Saturday to a week from tomorrow.) We need the video delivered and final by the following Tuesday so you'll have a few days with the edit.

Would that work for you?

Thx,
C



Christine Ulmer | Senior Manager, Marketing & Communications
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0757
christine.ulmer@vancouver.ca
[facebook.com] [twitter.com]

From: "Hutch, Dave" <dave.hutch@vancouver.ca>
To: "Gandha, Amit" <Amit.Gandha@vancouver.ca>
"Ulmer, Christine" <Christine.Ulmer@vancouver.ca>
"PB SLT \\\(Senior Leadership Team\\) - DL" s.15(1)(l)
Date: 5/27/2020 3:40:27 PM
Subject: RE: Parks Reopening Video ROUGH v2

great job Christine – talk about leveraging our core services – health, wellness and fun!

From: Gandha, Amit
Sent: Wednesday, May 27, 2020 1:54 PM
To: Ulmer, Christine; PB SLT (Senior Leadership Team) - DL
Subject: RE: Parks Reopening Video ROUGH v2

Well Done!

Thank you,



Amit Gandha | Director of Parks (Acting)
Vancouver Park Board | 2099 Beach Avenue
t. 604-654-0781
amit.gandha@vancouver.ca

From: Wilton, Shauna
Sent: Wednesday, May 27, 2020 1:42 PM
To: Ulmer, Christine; PB SLT (Senior Leadership Team) - DL
Subject: RE: Parks Reopening Video ROUGH v2

Looks great! Thanks Christine and team!

From: Ulmer, Christine
Sent: Wednesday, May 27, 2020 12:40 PM
To: PB SLT (Senior Leadership Team) - DL
Subject: FW: Parks Reopening Video ROUGH v2

Hey team,

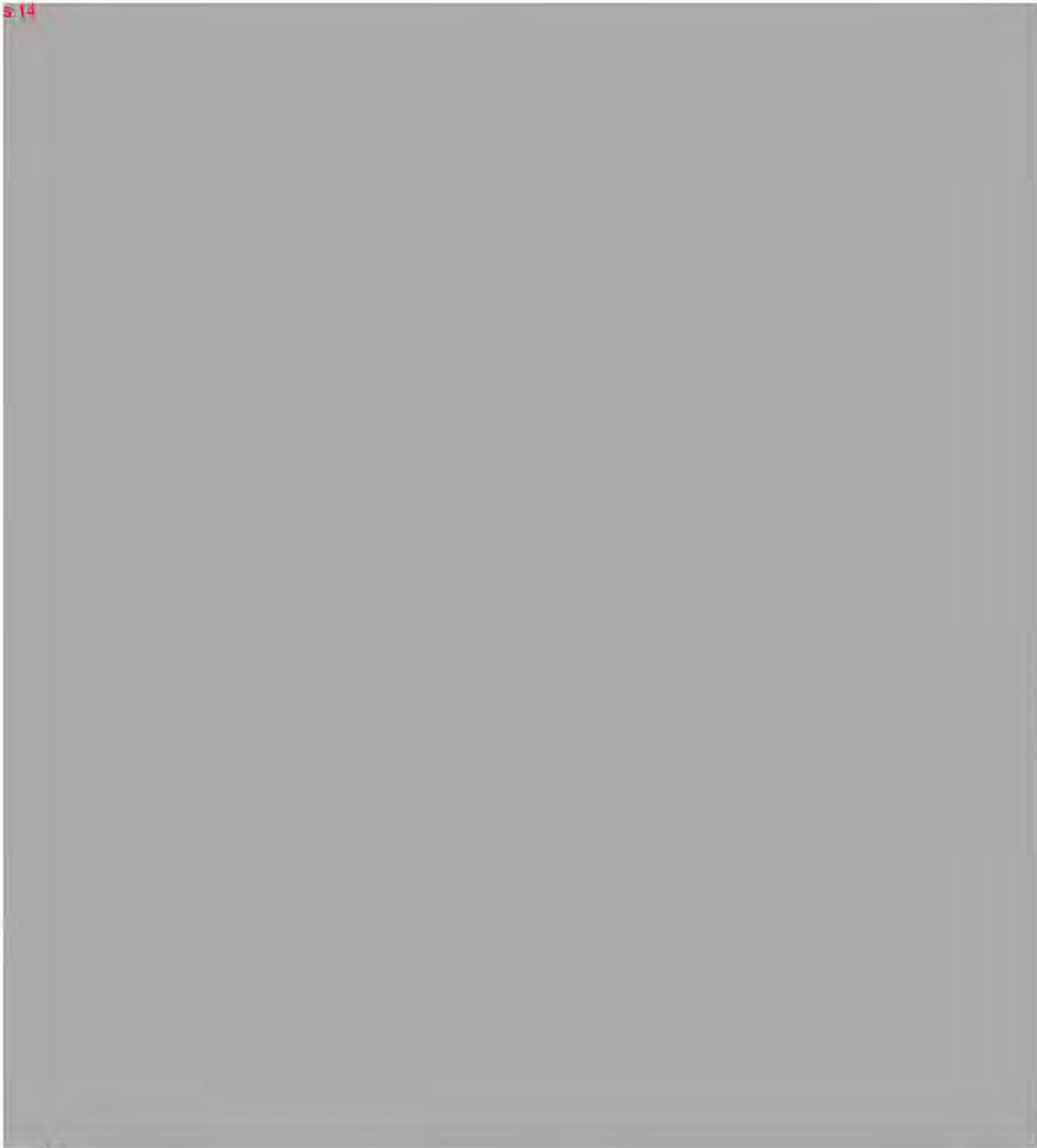
Here's the final cut of the play safe video. I think it is looking awesome. We'll be sharing via social tomorrow, following the public announcement. You will notice some more familiar Park Board faces 😊

<https://youtu.be/YhnK5F2Rrd8> [youtu.be]

Thx,

C





From: AG WEBFEEDBACK AG:EX [mailto:AGWEBFEEDBACK@gov.bc.ca]
Sent: Friday, May 22, 2020 10:18 AM
To: Boyle, Christine
Subject: [EXT] AG File No. 571199

City Councillor Christine Boyle
Email: CLRboyle@vancouver.ca

Dear Councillor Boyle:

During our recent phone call, you asked me to look into the matter of jurisdiction for allowing liquor consumption in Vancouver parks.

Section 73 of the *Liquor Control and Licensing Act* gives the authority to local governments to, via bylaw, designate a public place that is within their jurisdiction as a place where liquor may be consumed (<http://www.bclaws.ca/civix/document/id/complete/statreg/15019> [bclaws.ca]).

The Vancouver Charter (http://www.bclaws.ca/civix/document/id/complete/statreg/vanch_00 [bclaws.ca]) then gives that authority to the Vancouver Board of Parks and Recreation under Sections 488 and 489. However, to date, the Park Board has chosen not to use that power.

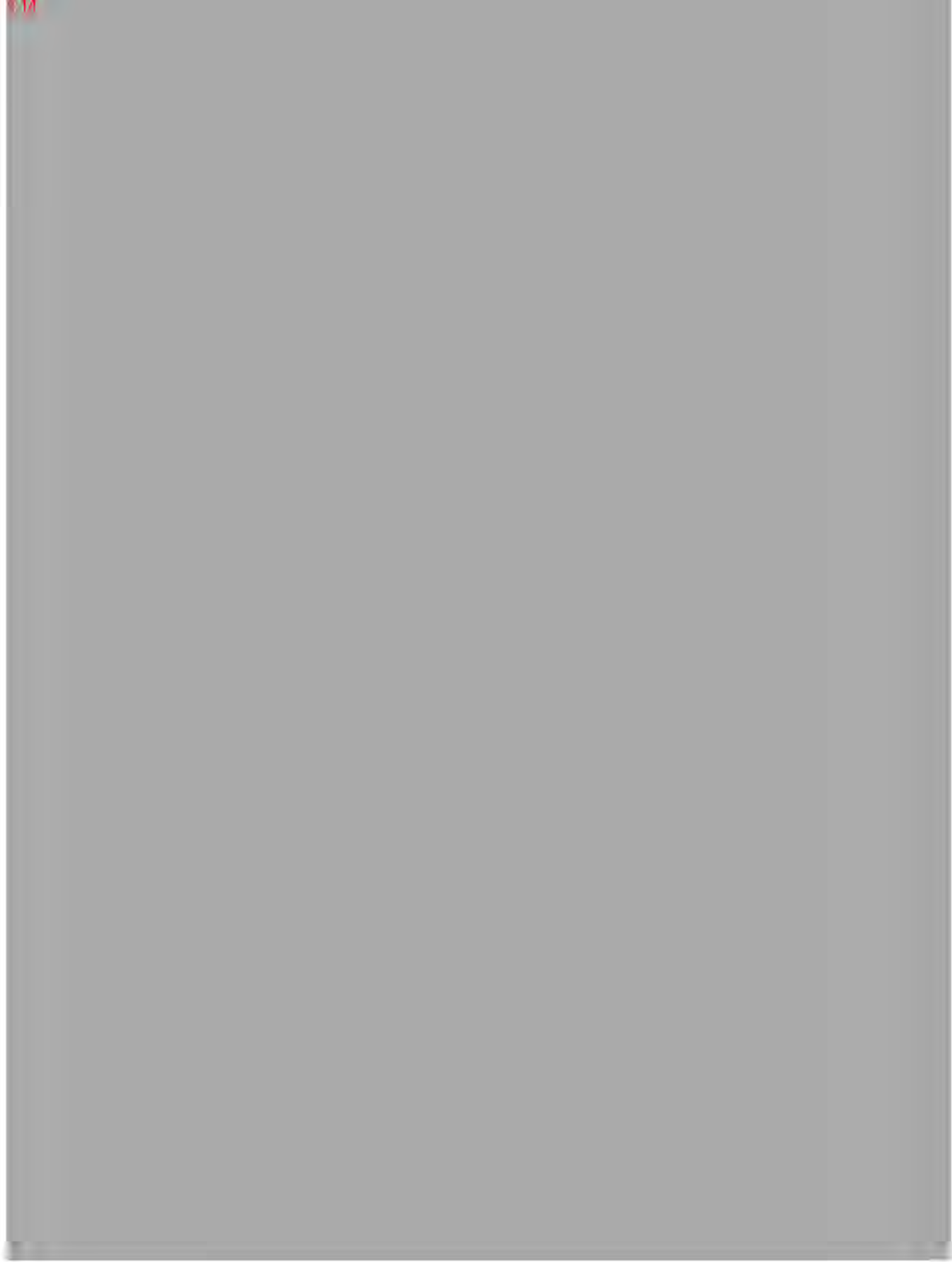
Consequently, the authority for designating liquor consumption in Vancouver parks falls to the Vancouver Board of Parks and Recreation.

Thank you for inquiring. If you have further questions, please do not hesitate to contact my office or that of my colleague the Honourable Selina Robinson, Minister of Housing and Municipal Affairs.

Yours truly,

David Eby, QC
Attorney General







From: "Araujo, Sev" <Sev.Araujo@vancouver.ca>

To: "Bromley, Malcolm" <Malcolm.Bromley@vancouver.ca>

"Wilton, Shauna" <Shauna.Wilton@vancouver.ca>

Date: 5/26/2020 3:07:56 PM

Subject: s.13(1), s.14, and s.17(1)

Attachments: s.13(1), s.14, and s.17(1)

s.13(1), s.14, and s.17(1)

Sev Araujo

Manager, Commercial Operations

Vancouver Park Board, City of Vancouver

o. 604 257 8436 / f. 604 257 8427

Email: Sev.Araujo@vancouver.ca

From: Araujo, Sev

Sent: Tuesday, May 26, 2020 12:25 PM

To: Bromley, Malcolm; Wilton, Shauna

Subject: s.13(1), s.14, and s.17(1) - GM Briefing Note (March 2020)

For our discussion

s.13(1), s.14, and s.17(1)

Sev Araujo

Manager, Commercial Operations

Vancouver Park Board, City of Vancouver

o. 604 257 8436 / f. 604 257 8427

Email: Sev.Araujo@vancouver.ca

From: Bromley, Malcolm

Sent: Monday, May 25, 2020 3:01 PM

To: Araujo, Sev; Sangalang, Ellen

Cc: Wilton, Shauna

Subject: s.13(1), s.14, and s.17(1) - GM Briefing Note (March 2020)

Hi Sev,

s.13(1), s.14, and s.17(1)

Malcolm Bromley

General Manager

Vancouver Board of Parks and Recreation

On May 15, 2020, at 2:38 PM, Araujo, Sev wrote:

Hi Malcolm and Shauna,

s.13(1), s.14, and s.17(1)

Sev Araujo

Manager, Commercial Operations

Vancouver Park Board, City of Vancouver

o. 604 257 8436 / f. 604 257 8427

Email: Sev.Araujo@vancouver.ca

