

File No.: 04-1000-20-2022-619

February 13, 2023

s.22(1)

Dear s.22(1)

Re: **Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")**

I am responding to your request of November 30, 2022 under the ***Freedom of Information and Protection of Privacy Act (the Act)*** for:

**Correspondence between the Office of the City Manager and the 2030 Leadership Assembly, which was exploring a bid for the Winter Olympics and Paralympics.  
Date range: September 14, 2022 to October 28, 2022.**

All responsive records are attached. Some information in the records has been severed (blacked out) under s.15(1)(l) of the Act. You can read or download this section here: [http://www.bclaws.ca/EPLibraries/bclaws\\_new/document/ID/freeside/96165\\_00](http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00).

Under section 52 of the Act, and within 30 business days of receipt of this letter, you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your FOI request by writing to: Office of the Information & Privacy Commissioner, [info@oipc.bc.ca](mailto:info@oipc.bc.ca) or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number (#04-1000-20-2022-619); 2) a copy of this letter; 3) a copy of your original request; and 4) detailed reasons why you are seeking the review.

Yours truly,

*[Signed by Cobi Falconer]*

**Cobi Falconer, MAS, MLIS, CIPP/C**  
**Director, Access to Information & Privacy**  
[cobi.falconer@vancouver.ca](mailto:cobi.falconer@vancouver.ca)  
453 W. 12th Avenue Vancouver BC V5Y 1V4

If you have any questions, please email us at [foi@vancouver.ca](mailto:foi@vancouver.ca) and we will respond to you as soon as possible. Or you can call the FOI Case Manager at 604-871-6584.

Encl. (Response Package)

:dl

**From:** "Stewart, K" s.15(1)(l)  
**To:** "Levitt, Karen" <karen.levitt@vancouver.ca>  
**CC:** "Reid, Lauren" <Lauren.Reid@vancouver.ca>  
**Date:** 10/4/2022 8:01:27 AM  
**Subject:** Re: Oct 12 COC/FHFN Proposal

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Cheers

Sent from my iPhone

On Oct 3, 2022, at 3:06 PM, Levitt, Karen <karen.levitt@vancouver.ca> wrote:

□

To answer your question from this morning – the Oct 12<sup>th</sup> proposal to the fed/prov/munis from the COC/Nations will not be public.

Thx,

Karen

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**Karen Levitt**, Deputy City Manager (she/her)  
[karen.levitt@vancouver.ca](mailto:karen.levitt@vancouver.ca) telephone (604) 873-7251

The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the xʷməθkʷəy̓əm/Musqueam, Skwxwú7mesh/Squamish and salilwetat/Tsleil-Waututh nations

**From:** ["Chief Wayne Sparrow" <chief.wsparrow@musqueam.bc.ca>](mailto:chief.wsparrow@musqueam.bc.ca)  
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[ghamamoto@paralympic.ca](mailto:ghamamoto@paralympic.ca)  
**Date:** 10/18/2022 2:28:46 PM  
**Subject:** [EXT] Hosting Proposal for an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia  
**Attachments:** 2030 Hosting Proposal 2022 10 12 FINAL.pdf  
App C Brief 2\_Games Engagement 2030 Fall 2022.pdf  
App D 2030 Letters of Support.pdf  
App F PwC\_The Socio-Economic Impact of the 2030 Winter Games in BC\_10072022.pdf  
App G PwC\_Tourism potential of the 2030 Winter Games in BC\_10112022.pdf  
2030 Proposal Cover letter - CoV 18OCT2022.pdf

**City of Vancouver security warning:** Do not click on links or open attachments unless you were expecting the email and know the content is safe.

Dear Mr. Mochrie,

The ḠNÑewat (Lilwat), xʷməŋNəʔəm (Musqueam), ḠNḠwəsh (Squamish) and səliłwəta+ (Tsleil-Waututh) Nations are pleased to provide the City of Vancouver a formal proposal related to hosting an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia.

Please find attached a cover letter, in addition to the following documentation regarding this exciting project.

- ☐ 2030 Hosting Proposal 2022 10 12
- ☐ Appendix C Brief 2\_Games Engagement 2030 Fall 2022
- ☐ Appendix D 2030 Letters of Support
  - ☐ 100 letters in support of this initiative
- ☐ Appendix F PwC\_The Socio-Economic Impact of the 2030 Winter Games in BC
- ☐ Appendix G PwC\_Tourism potential of the 2030 Winter Games in BC

Thank you for your contributions to this important project.

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Chief Wayne Sparrow  
Musqueam Indian Band

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GAMES ENGAGEMENT



# 2030 OLYMPIC AND PARALYMPIC WINTER GAMES HOSTING PROPOSAL

Submitted by the Li'l'wat (Lil'wat), x̣̣'məθḳ̣'əyəm (Musqueam), Sḳ̣wxwú7mesh (Squamish), and səliwətał (Tsleil-Waututh) First Nations, with full support of the Canadian Olympic Committee (COC) and the Canadian Paralympic Committee (CPC)

October 12, 2022



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## EXECUTIVE SUMMARY

*The Games will be a beacon of hope, inspire us to live healthier, to find harmony with the land, to lift each other up, and to build a stronger Canada. Indigenous led, the Games will leverage and enhance the lasting legacies of Vancouver 2010, while accelerating our shared journey of reconciliation. These will be an inclusive, sustainable, climate positive Games that will drive change by giving communities, businesses, organizations, and the public a common dream to share, while creating legacies that reflect the priorities and needs of a new generation of Canadians.*

This statement served as the touchstone for 2030 Games project as we spoke to over 4,500 people in local communities throughout the region. And it resonated. People visiting a pop-up at a farmer's market, joining a virtual workshop or answering the online survey shared support, talked about the success and legacy of the 2010 Games, spoke of hope and optimism, supported the need for Truth and Reconciliation. To date, 100 letters of support have been received from diverse communities, associations and sectors in British Columbia and Canada, including letters from the National Chief of the Assembly of First Nations, a senator, CEOs of small and large businesses, 23 tourism and hotel associations around BC, 17 sport organizations, 29 provincial and federal (summer and winter) sport federations, educational institutions, and others.

That is the power of the invitation that began with the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish), and səliłwətał (Tsleil-Waututh) Nations inviting the City of Vancouver and Resort Municipality and the Canadian Olympic and Paralympic Committees to explore the possibility of putting reconciliation at the core of bringing the Olympic and Paralympic Winter Games back to British Columbia and Canada in 2030 – with one heart, one mind.

The 2030 Games Concept builds on the significant legacy of Vancouver 2010, while expanding the footprint to additional communities in BC, so that more Indigenous and non-Indigenous people can benefit. It focuses on upgrades required for competition as well as accessibility, environmental and sport legacy upgrades, providing a fiscally responsible and sustainable climate positive footprint.

The concept forms naturally into three circles:

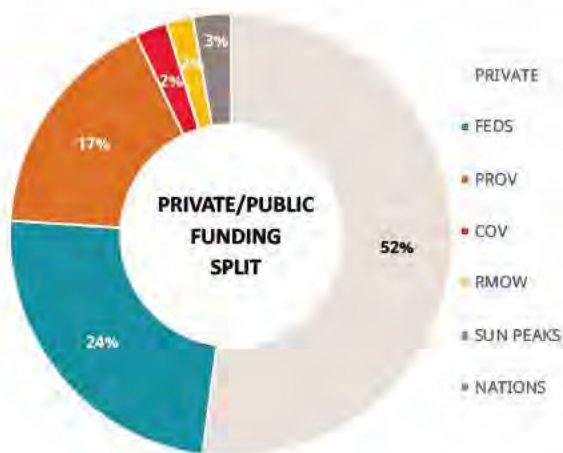
- Whistler: Lil'wat and Squamish territories
- Vancouver and the Lower Mainland: Musqueam, Squamish and Tsleil-Waututh territories
- Sun Peaks: Adams Lake, Little Shuswap Lake, Neskonalith and Tk'emlúps te Secwépemc territories

The Paralympic Games concept revisits the compactness of 2010 with events taking place entirely within the Vancouver and Whistler Circles, ensuring an engaging experience for all Paralympians.

Olympic and Paralympic Village projects have been developed with options for each location, focusing on providing over 1000 units of much needed non-market housing in Vancouver and Whistler, and for First Nations in the Sea to Sky corridor and in the Kamloops/Sun Peaks area.



This Indigenous-led 2030 Games would show concrete progress on 41 articles and actions committed to in the provincial and federal legislations of DRIPA and UNDRIP at a time when the Prime Minister of Canada, and the Premier of BC together with the Minister of Indigenous Relations and Reconciliation, recognized on September 30, 2022, the willingness and eagerness to do more. It would advance 16 recommendations and goals of municipalities in UNDRIP strategies and Official Community Plans. The alignment to reconciliation is in addition to government priorities on accessibility, social inclusion, economic recovery, climate action, community development, sport development and cultural enrichment for which the 2030 Games could act as a catalyst.

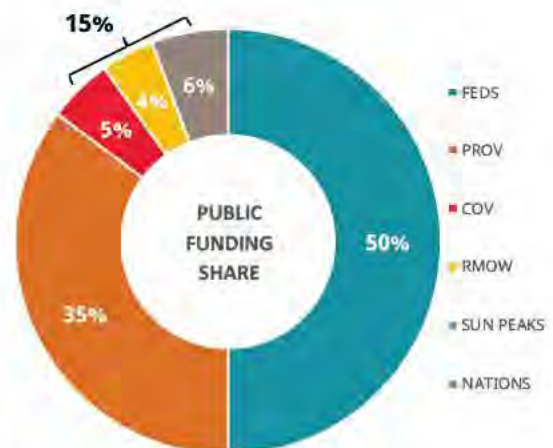


Financially, the proposal looks to the private sector to cover 52% of the 2030 Games costs through a privately funded Organizing Committee, which is more than twice the funding request of the federal government and three times that of the provincial government. Public funding is focused on long-term investment in venue upgrades, affordable housing, and legacy endowment funds to support people and communities for generations to come, as well as providing essential services, as is done for annual Pride celebrations, jazz festivals, Celebration of Lights, Diwali celebrations, and events such as HSBC Rugby 7s, Grey Cup and Stanley Cup playoffs etc.

| FUNDING: CASH & IN KIND (millions) | 2022 \$      | 2030 \$      |
|------------------------------------|--------------|--------------|
| FEDS                               | 1,060        | 1,357        |
| PROV                               | 742          | 957          |
| COV                                | 103          | 134          |
| RMOW                               | 88           | 109          |
| SUN PEAKS                          | 0.6          | 0.7          |
| NATIONS                            | 127          | 157          |
| <b>TOTAL</b>                       | <b>2,120</b> | <b>2,715</b> |

The proposal looks to the municipalities and Nations to contribute land for the Villages and in-kind essential municipal services.

The funding from senior governments comes with significant reward. For every \$1 of investment, the senior governments will attract \$5 in return. Significant tax recovery will also offset investments, in addition to benefits noted in the following table.





**2030 GAMES SUMMARY OF BENEFITS**

| CATEGORY   | DESCRIPTION   |
|--|---|
| Housing  | 1000+ non-market housing units between the Vancouver and Whistler Villages and workforce accommodation, plus market housing at Sun Peaks  |
| Revitalization of venues                                   | Accessibility, environmental and sport legacy upgrades to 12 venues that provide hundreds of millions of positive economic impact annually to the region  |
| Legacy endowment funds                                     | Funds for facility operations, event hosting, Indigenous priorities, programming with sport as medicine, accelerator and global citizen to help advance TRC Calls to Action, UNDRIP principles, BC's DRIPA Action Plan and articles in federal and provincial disability legislation  |
| Organizing Committee governance, structure and initiatives | Equity in governance across all parties; Corporate culture and policies that reflect Indigenous ways of being and knowing; Climate positive Games requirements that will provide a spotlight on climate action plans for all parties to take back to their home environments; Ability for the organizing committee to act as an incubator of capacity building and career development in any of 50 different business units |
| Economic impacts in 2022 \$ (App. F)                       | GDP avg: BC \$3.7B   all Can \$5B      Labour income avg: BC \$2.1B   all Can \$2.9B<br>Tax revenue avg: BC \$480M   all Can \$1.16B (note: BC includes municipal tax revenues)   |
| Tourism (App. G)   | International tourism visitation uplift of 29.6K to 62K, with total expenditure of \$28-\$61M during the 2030 Games, and estimated real GDP impact of \$216-249M in 2022\$  |
| Dispersal of benefits (App. H)                             | Benefits from employment to sponsors donating to local charities across the country, to new businesses being started, to sport and recreation in disadvantaged neighbourhoods, to arts and culture funding, to economic impact of 78 teams from 24 countries coming to do pre-Games training in 20 BC communities, the benefits are dispersed far beyond the footprint of the events in February and March 2030.            |

Benefits arising from the 2030 Games will accrue across these many areas by creating a partnership of private entities, local, regional, national and international organizations working together with Nations and all levels of government towards a common purpose.

We have faith that with the approval of municipal councils, and provincial and federal cabinets, the finer details that need to be discussed domestically can be resolved by coming to the table and talking to one another in a spirit of listening and collaboration.

The 2030 Games present an extraordinary opportunity to lift each other up, unite the country once more and show the world it is possible to take tangible, meaningful action on reconciliation in unique and innovative ways. With all partners working together, the 2030 Games can be a moment in our history that leaves a legacy for generations to come.





## 1.0 VISION

*The Games will be a beacon of hope, inspire us to live healthier, to find harmony with the land, to lift each other up, and to build a stronger Canada. Indigenous led, the Games will leverage and enhance the lasting legacies of Vancouver 2010, while accelerating our shared journey of reconciliation. These will be an inclusive, sustainable, climate positive Games that will drive change by giving communities, businesses, organizations, and the public a common dream to share, while creating legacies that reflect the priorities and needs of a new generation of Canadians.*

This statement served as the touchstone for 2030 Games project as we spoke to people in local communities throughout the region. And it resonated. People walking by a pop-up at a farmer's market, joining a virtual workshop or answering the online survey shared support, talked about the success and legacy of the 2010 Games, spoke of hope and optimism.

The three strongest themes from the public engagement were the concept being **Indigenous led**, with a focus on "Indigenous partnerships and unity," and "showcasing Indigenous land, culture, and traditions;" **Reconciliation** as "a great opportunity to share the history of Indigenous Peoples in Canada on a global stage;" and the Games as a **Common Dream** for all Canadians to share. Some quotes received on comment cards were:

"The 2010 Olympics was one of the best, uniting things to happen for our city.

2030 brings an incredible opportunity to forward Truth and Reconciliation."

"Indigenous led? It's about time!"

"The theme of reconciliation is so wonderful in our divisive time."

"It's a great initiative to advance reconciliation and to stand all together as one."

"Let's bring the Games home! To Canada!"

"The Olympics in Vancouver would be ideal. With ancient lands where the earth holds its people. Beautiful area. A great representation of all that is good about Canada."

That is the power of the invitation that began with the Li'l'wat (Lil'wat), x̱wməθkwə'yəm (Musqueam), Skwxwú7mesh (Squamish), and səliłwətał (Tsleil-Waututh) Nations inviting the City of Vancouver and Resort Municipality of Whistler, and the Canadian Olympic and Paralympic Committees to explore the possibility of putting reconciliation at the core of bringing the Olympic and Paralympic Winter Games back to British Columbia and Canada in 2030 – with one heart, one mind.

The 2030 Games provide an opportunity for public and private entities to invest in our joint future in a way that not only delivers world-class Olympic and Paralympic Winter Games but serves as a global model for reconciliation; and a catalyst to achieve and accelerate community priorities, and strengthen Indigenous and non-Indigenous peoples in Canada.





## 2.0 GAMES CONCEPT

### 2.1 VENUE MASTER PLAN

The 2030 Games Concept, launched publicly on June 14, 2022, is published on [gamesengagement.ca](https://gamesengagement.ca). It is a fiscally responsible and sustainable footprint that builds on the significant legacy of Vancouver 2010 and reflects well on all partners, together with the venue owners who maintained these great venues.

The concept forms naturally into three circles:

- ***Whistler: Lil'wat and Squamish territories***  
A vibrant community atmosphere that showcases Whistler as a sport centre of excellence for both Olympic and Paralympic athletes, and displays the majesty of the region
- ***Vancouver and the Lower Mainland: Musqueam, Squamish and Tsleil-Waututh territories***  
Hastings Park as a lively central gathering place for both the Olympic and Paralympic Games, with sport events, entertainment, merchandise store, and a medals plaza/celebration site serving as the heartbeat of the circle, with beautiful legacy venues at UBC and in Richmond, and the world-class convention centre and Rogers arena
- ***Sun Peaks: Adams Lake, Little Shuswap Lake, Neskonlith and Tk'emlúps te Secwépemc territories***  
Bringing Freestyle Skiing and Snowboard athletes together in a true Canadian mountain setting, walkable by athletes, delivering a self-contained, intimate competition environment

The Paralympic Games concept revisits the compactness of 2010 with events taking place entirely within the Vancouver and Whistler Circles, ensuring an engaging experience for all Paralympians.

### 2.2 VENUE CHANGE FOR PARA ICE HOCKEY

The only change from the Games concept launched in June is a move of Para Ice Hockey from UBC Doug Mitchell Thunderbird Sports Centre to the Pacific Coliseum in Hastings Parks. This change:

- Increases capacity for Para Ice Hockey, a popular sport, from 6,000 to 15,700 per session
- Provides a concise footprint at Hastings Park for the Paralympic Games, with Wheelchair Curling, the celebration site/medals plaza and the Paralympic Closing Ceremony
- Provides ability to attract 60K people/day to the park and increase awareness of the Paralympic Games
- Creates operational efficiencies for Organizing Committee to have a compact footprint
- Post Games, increases potential to continue to host events at a venue of this size, with accessibility and refresh upgrades to Pacific Coliseum





## 2.3 VENUE CAPITAL IMPROVEMENTS

### 2.3.1 VANCOUVER AND THE LOWER MAINLAND CIRCLE

| CLUSTER                               | ACTIVITY  | CAPITAL IMPROVEMENTS   |
|---------------------------------------|---|--|
| MUSQUEAM, SQUAMISH AND TSLEIL-WAUTUTH |   |  |
| HASTINGS PARK                         | <b>RACECOURSE</b><br><b>Event:</b> Freestyle Skiing / Snowboard: Big Air (O)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Great Canadian Gaming Corp.<br><b>Capacity (O):</b> 20,000                                      | Required Upgrades: <ul style="list-style-type: none"> <li>As the long-term plan for the Racecourse is unknown any potential investment cannot be specified at this time. A placeholder for upgrades has been included in the capital plan.</li> <li>Note the Big Air ramp is a temporary structure in the operating budget</li> </ul>  |
|                                       | <b>PACIFIC COLISEUM</b><br><b>Event:</b> Figure Skating (O); Short Track Speed Skating (O); Para Ice Hockey (P)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Pacific National Exhibition<br><b>Capacity (O/P):</b> 15,700 | Required Upgrades: <ul style="list-style-type: none"> <li>Arena level back of house upgrade</li> <li>New drapes and pulley system to manage upper bowl seat access</li> <li>New hockey boards &amp; glass (Para IH)</li> <li>New floor &amp; brine lines</li> <li>HVAC upgrades</li> <li>Accessibility upgrades</li> <li>Field of Play sound &amp; lighting upgrades</li> <li>New seats and extendable replacement</li> </ul>  |
|                                       | <b>AGRODOME</b><br><b>Event:</b> Curling (O), Wheelchair Curling (P)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Pacific National Exhibition<br><b>Capacity (O/P):</b> 3,200   | Required Upgrades: <ul style="list-style-type: none"> <li>Dressing rooms upgrades</li> <li>Washroom and accessibility upgrades</li> <li>New floor &amp; brine lines</li> <li>New seats</li> <li>Score clock/playback screens for events</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>Main floor offices, upper offices and back of house upgrades</li> <li>Concessions/equipment and catering space upgrades</li> <li>Kitchen renovation</li> <li>Concourse and lighting updates</li> <li>Digital signage</li> <li>Exterior refresh</li> </ul> |
|                                       | <b>AMPHITHEATRE</b><br><b>Event:</b> Medal Ceremonies (O/P), Celebration Site (O/P), Closing Ceremony (P)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Pacific National Exhibition<br><b>Capacity (O/P):</b> 10,000       | Required Upgrades: <ul style="list-style-type: none"> <li>As is (delivered in the City of Vancouver Hastings Park/PNE Master Plan)</li> </ul>  |





| CLUSTER  | ACTIVITY   | CAPITAL IMPROVEMENTS  |
|----------|--|---|
|          | <b>HASTINGS PARK</b><br><b>Event:</b> Spectator Services, Olympic Paralympic Store, Hospitality<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Pacific National Exhibition<br><b>Capacity (O/P):</b> 60,000 overall Hastings Park capacity | Legacy Upgrades: <ul style="list-style-type: none"> <li>Upgrades to Heritage Livestock Buildings to allow for convention-style use</li> </ul> |
| DOWNTOWN | <b>ROGERS ARENA</b><br><b>Event:</b> Ice Hockey I (O)<br><b>Owner:</b> Canucks Sports & Entertainment, Aquilini Investment Group<br><b>Management:</b> Canucks Sports & Entertainment, Aquilini Investment Group<br><b>Capacity (O):</b> 18,000      | Required Upgrades: <ul style="list-style-type: none"> <li>No required capital investments contemplated</li> </ul>                             |
|          | <b>BC PLACE</b><br><b>Event:</b> Opening Ceremonies (O/P), Closing Ceremony (O)<br><b>Owner:</b> Province of BC<br><b>Management:</b> BC Pavilion Corporation (PAVCO)<br><b>Capacity (O/P):</b> 32,710 in Ceremonies configuration                   | Required Upgrades: <ul style="list-style-type: none"> <li>No required capital investments contemplated</li> </ul>                             |
|          | <b>VANCOUVER CONVENTION CENTRE WEST</b><br><b>Event:</b> International Broadcast Centre (O/P)<br><b>Owner:</b> Province of BC<br><b>Management:</b> BC Pavilion Corporation (PAVCO)  | Required Upgrades: <ul style="list-style-type: none"> <li>No required capital investments contemplated</li> </ul>                             |
|          | <b>VANCOUVER CONVENTION CENTRE EAST</b><br><b>Event:</b> Main Press Centre (O)<br><b>Owner:</b> Province of BC<br><b>Management:</b> BC Pavilion Corporation (PAVCO)   | Required Upgrades: <ul style="list-style-type: none"> <li>No required capital investments contemplated</li> </ul>                             |
|          | <b>NORTHEAST FALSE CREEK ARENA AND COMMUNITY CENTRE</b><br><b>Event:</b> Hockey Training (O)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Vancouver Parks & Recreation   | Required Upgrades: <ul style="list-style-type: none"> <li>As is (delivered in the City of Vancouver Master Plan)</li> </ul>                   |



| CLUSTER        | ACTIVITY   | CAPITAL IMPROVEMENTS   |
|----------------|--|--|
| UBC            | <b>DOUG MITCHELL THUNDERBIRD SPORTS CENTRE</b><br><b>Event:</b> Hockey II (O)<br><b>Owner:</b> University of British Columbia<br><b>Management:</b> University of British Columbia<br><b>Capacity (O/P):</b> 6,000 | Required Upgrades: <ul style="list-style-type: none"> <li>Dasherboard / Glass</li> <li>Replacement of ice resurfacing machines</li> <li>New videoboard / scoreboard</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>Legacy Training Centre</li> </ul>   |
| RICHMOND       | <b>RICHMOND OVAL</b><br><b>Event:</b> Speed Skating (O)<br><b>Owner:</b> City of Richmond<br><b>Management:</b> Richmond Olympic Oval Corp.<br><b>Capacity (O):</b> 6,000  | Required Upgrades: <ul style="list-style-type: none"> <li>Removal &amp; replacement of all hard court and plastic flooring, batting cage, divider curtains, dasher boards &amp; glass</li> <li>Removal &amp; reinstall of elevator</li> <li>Upgrade &amp; replacement of ice plant and HVAC</li> <li>Replacement of ice resurfacing machines</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>Sport legacy upgrades</li> <li>Contribution to the creation of additional meeting area space</li> <li>Contribution to the roof replacement capital fund</li> </ul> |
| EAST VANCOUVER | <b>KILLARNEY RINK</b><br><b>Event:</b> Short Track Training (O)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Vancouver Parks & Recreation  | Required Upgrades: <ul style="list-style-type: none"> <li>Recommissioning, decommissioning international ice rinks</li> <li>Dasherboard &amp; bleacher removal, storage, expansion, re-installation</li> <li>Heaters, dehumidifier replacement, interior arena changeroom upgrades, signage removal</li> </ul>   |
|                | <b>TROUT LAKE RINK</b><br><b>Event:</b> Figure Skating Training (O); Para Ice Hockey Training (P)<br><b>Owner:</b> City of Vancouver<br><b>Management:</b> Vancouver Parks & Recreation                            | Required Upgrades: <ul style="list-style-type: none"> <li>Recommissioning, decommissioning international ice rinks</li> <li>Dasherboard &amp; bleacher removal, storage, expansion, re-installation</li> <li>Heaters, dehumidifier replacement, interior arena changeroom upgrades, signage removal</li> <li>Lighting and audio upgrades</li> </ul>  |





## 2.3.2 WHISTLER CIRCLE

| CLUSTER              | ACTIVITY   | CAPITAL IMPROVEMENTS   |
|----------------------|--|--|
| LIL'WAT AND SQUAMISH |  |  |
| WHISTLER             | <b>WHISTLER CREEKSIDE</b><br><b>Events:</b> Alpine Skiing speed events (O), Para Snowboard (P)<br><b>Owner:</b> Vail Resorts<br><b>Management:</b> Whistler Blackcomb<br><b>Capacity (O/P):</b> 4,000<br><br><b>WHISTLER PTARMIGAN</b><br><b>Events:</b> Alpine Skiing technical events (O), Para Alpine Skiing (P)<br><b>Owner:</b> Vail Resorts<br><b>Management:</b> Whistler Blackcomb<br><b>Capacity (O/P):</b> 3,000 | Required Upgrades: <ul style="list-style-type: none"> <li>• Snowmaking</li> <li>• New lift to support Whistler Creekside Stadium</li> <li>• Course upgrades &amp; new finish area for Whistler Ptarmigan</li> <li>• Course safety systems</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>• Permanent event timing building</li> </ul>  |
|                      | <b>WHISTLER SLIDING CENTRE</b><br><b>Events:</b> Sliding Sports (Bobsleigh, Luge, Skeleton) (O)<br><b>Owner:</b> Whistler Sport Legacies<br><b>Management:</b> Whistler Sport Legacies<br><b>Capacity (O):</b> 4,000   | Required Upgrades: <ul style="list-style-type: none"> <li>• Videoboards</li> <li>• Mountain access road repaving</li> <li>• Luge start house completion</li> <li>• Covered top start &amp; outrun</li> <li>• Refrigeration system &amp; isolation points on track for zone cooling</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>• Permanent spectator &amp; sport hosting facilities</li> <li>• Covered sled deck top start</li> <li>• Workshop storage</li> <li>• Sprint running track at Athlete Centre</li> <li>• Start ramp/push track ice facility</li> </ul> |
|                      | <b>WHISTLER OLYMPIC PARK</b><br><b>Events:</b> Biathlon, Cross-Country Skiing, Ski Jumping, Nordic Combined (O) Para Nordic Skiing (P)<br><b>Owner:</b> Whistler Sport Legacies<br><b>Management:</b> Whistler Sport Legacies<br><b>Capacity (O):</b> 4,000 X 3 stadiums (12,000)<br><b>Capacity (P):</b> 4,000 (1 stadium)  | Required Upgrades: <ul style="list-style-type: none"> <li>• Snowmaking/storage facility</li> <li>• Biathlon range upgrade</li> <li>• Ski Jumping upgrades of inrun system, judges tower and chairlift</li> <li>• Road, bridges and parking improvements on venue</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>• Stadium &amp; trail lighting refurbishment</li> <li>• General building &amp; storage upgrades</li> <li>• Wastewater treatment upgrades</li> <li>• Enhance roller ski facilities</li> <li>• Ski grinder facility</li> </ul>                         |



| CLUSTER | ACTIVITY | CAPITAL IMPROVEMENTS   |
|---------|----------|--|
|         |          | <ul style="list-style-type: none"> <li>• Additional wax cabins &amp; improvements</li> <li>• Construction of a 60-metre ski jump</li> <li>• Light for night training on ski jumps</li> <li>• Plastic for junior jumps &amp; K90 Olympic Hill</li> <li>• Support of Squamish Legacy Park jumps &amp; roller trails</li> <li>• Grooming equipment</li> </ul> |

### 2.3.3 SUN PEAKS CIRCLE

| CLUSTER  | ACTIVITY  | CAPITAL IMPROVEMENTS  |
|--|---|---|
| ADAMS LAKE, LITTLE SHUSWAP LAKE, NESKONLITH, TK'EMLÚPS TE SECWÉPMC |   |   |
| SUN PEAKS  | <b>SUN PEAKS MOUNTAIN RESORT</b><br><b>Events:</b> Freestyle Skiing / Snowboard: Cross, Slopestyle, Parallel Giant Slalom, Halfpipe, Moguls, Aerials (O)<br><b>Owner:</b> Nippon Cable Company of Japan<br><b>Management:</b> Sun Peaks Resort LLP<br><b>Capacity (O):</b> 4,000 & 3,000 (2 stadia) | Required Upgrades: <ul style="list-style-type: none"> <li>• Earthworks for all courses &amp; finish areas:               <ul style="list-style-type: none"> <li>◦ Moguls/Aerials/Halfpipe</li> <li>◦ Ski &amp; Snowboard Cross &amp; Slopestyle, PGS</li> </ul> </li> <li>• New lift for moguls / aerials</li> <li>• Snowmaking</li> <li>• Field of Play lighting</li> <li>• Upgraded utilities</li> <li>• Upgrades to roads &amp; compounds</li> <li>• Snowcat shop expansion</li> <li>• Environmental restoration allowance</li> </ul> Legacy Upgrades: <ul style="list-style-type: none"> <li>• Finish building / judges tower</li> <li>• Zaugg 22ft halfpipe grinder</li> <li>• PistenBully 600 winch cat – halfpipe setup</li> </ul> |





## 2.4 OLYMPIC AND PARALYMPIC VILLAGES AND ACCOMMODATION

### 2.4.1 VANCOUVER OLYMPIC AND PARALYMPIC VILLAGE

| VILLAGE   | FORMAT  | CONSIDERATIONS   |
|---|---|--|
| <b>VANCOUVER OLYMPIC AND PARALYMPIC VILLAGE</b>   |   |  |
| <p>The Vancouver Olympic and Paralympic Village is proposed for an MST Nation-owned development site, and would be developed by the MST Development Corporation, a partnership of the Musqueam Indian Band, Squamish Nation and Tsleil-Waututh Nation. There are three MST owned sites currently under consideration including the ʔə́y alməxw / ý álməxw / Jericho Lands, Heather Lands and the former Liquor Distribution Branch site in Vancouver. All three sites will meet the IOC site area and travel distance to sports venues requirements. The ʔə́y alməxw / ý álməxw / Jericho Lands site has been used as a model for the Village. The same specs could be transferred to other options if a different location is ultimately preferred by the parties.</p> |   |  |
| <b>ʔə́y alməxw / ý álməxw / Jericho Lands</b>   | <p>100% non-market<br/>410 units</p> <ul style="list-style-type: none"> <li>• 60 studio</li> <li>• 207 1 bdrm</li> <li>• 103 2 bdrm</li> <li>• 40 3 bdrm</li> </ul> <p>Affordable rental and ownership housing for working families providing community stability and continuity, especially for first responders such as fire, ambulance and health care workers.</p> <p>First Nations housing – priority to be determined by the Musqueam, Squamish and Tsleil-Waututh Nations.</p> | <ul style="list-style-type: none"> <li>• Central location</li> <li>• Would accelerate development of non-market housing units and assure completion earlier than without the 2030 Games</li> <li>• Timeline is feasible but would need to be carefully managed</li> <li>• Would support the future extension of the SkyTrain to UBC (not required for the Games)</li> <li>• City of Vancouver land use and building permit approval timeline would be challenging</li> </ul> |
| <b>Heather Lands</b>  | Same specs as above   | <ul style="list-style-type: none"> <li>• Central location</li> <li>• Certainty of schedule as City of Vancouver land use approvals are well advanced</li> <li>• Use as a Village location will delay the overall development schedule for the site that includes a range of market and non-market housing and a daycare</li> </ul>   |
| <b>Former Liquor Distribution Branch site in Vancouver or other MST properties</b>  | Same specs as above   | <ul style="list-style-type: none"> <li>• Central locations</li> <li>• Projects are not as advanced in approval processes but might have other benefits</li> </ul>  |





## 2.4.2 WHISTLER OLYMPIC AND PARALYMPIC VILLAGE

| VILLAGE   | FORMAT   | CONSIDERATIONS   |
|---|--|--|
| <b>WHISTLER OLYMPIC AND PARALYMPIC VILLAGE</b><br><p>Similar to the Vancouver Village, the Whistler Olympic and Paralympic Village could be located in a number of areas. The Driving Range site, located in the town centre, has been used as a model for the Village for the purposes of this proposal. It has not been agreed to by all parties and the specifications could be transferred to other options if a different location is ultimately preferred by the parties.</p> |  |  |
| <b>Driving Range</b>  | <p>100% non-market (target)<br/>579 units</p> <ul style="list-style-type: none"> <li>• 6 studio</li> <li>• 163 1 bdrm</li> <li>• 387 2 bdrm</li> <li>• 23 3 bdrm</li> </ul> <p>The driving range site provides a potential opportunity to substantively address workforce housing needs in a preferred location adjacent to Whistler Village. Whistler brings in 25% of BC's total tourism export revenue and is facing a critical shortage of employee housing.</p> <p><i>NOTE: Use of the Driving Range site for the Whistler Athlete's Village is subject to appropriate arrangements with respect to the leasehold interest of Tourism Whistler (Whistler Resort Association) in the Practice Fairway under its lease with the Resort Municipality of Whistler (Whistler Village Land Co. Ltd.).</i></p> | <ul style="list-style-type: none"> <li>• Central location</li> <li>• Alpine Skiing and Sliding athletes could walk to the competition, saving transportation requirements and reducing carbon footprint</li> <li>• Location limits incremental transportation congestion problems into and from the community and benefits from investments in existing infrastructure; might require an upgrade to the traffic light at Whistler Way intersection</li> </ul>    |
| <b>Split between Cheakamus Crossing and Driving Range</b>   | <p>Village would split into two similar sizes with the driving range housing Alpine Skiing and Sliding athletes and Cheakamus Crossing housing Nordic Skiing athletes.</p> <p>This would apply to the Olympic Village and the Paralympic Village would be consolidated into one Village at the driving range.</p>  | <ul style="list-style-type: none"> <li>• Alpine Skiing and Sliding athletes could walk to the competition, while Nordic Skiing athletes would be in close proximity to the Callaghan</li> <li>• Density lessened at the driving range</li> <li>• Builds on legacy of affordable housing and the Whistler Athlete Centre in Cheakamus Crossing near existing services and amenities</li> <li>• Transportation implications would need to be considered</li> </ul> |
| <b>Other locations</b>  | <p>Other parcels are possible and could be considered if all parties agree they want to bid</p>  | <ul style="list-style-type: none"> <li>• Transportation implications/upgrades to be considered depending on location</li> <li>• Would need to consider other infrastructure requirements</li> </ul>  |





### 2.4.3 SUN PEAKS OLYMPIC VILLAGE

| VILLAGE  | FORMAT  | CONSIDERATIONS  |
|--|---|---|
| <b>SUN PEAKS OLYMPIC VILLAGE</b><br>Following the requirement of self-financing, the Sun Peaks Mountain Resort has proposed a market driven project on Mt Morrisey that would be developed by a private developer, as described in the first row below. Three additional alternatives to the current proposal are outlined below: two at the Mountain Resort and one in the Kamloops area. |   |   |
| <b>Sun Peaks Mountain Resort</b>   | <p>The proposed apartment form of development is in alignment with Sun Peaks Resort Master Plan that was updated in 2020.</p> <p>This would increase market housing for the Resort which provides a valuable legacy, but because there is not an affordable housing component the Village would be rented at Games-time rather than requiring a capital contribution.</p> | <ul style="list-style-type: none"> <li>• Use of Crown land</li> <li>• Athletes would be able to walk to their competition in all cases</li> <li>• Relieves pressure on the existing on Mountain hotel capacity</li> <li>• Press and broadcasters would be housed in hotels on the Mountain</li> <li>• Relieves pressure on the Sun Peaks Mountain road in case of inclement weather or accidents as the broadcasted competition could continue</li> <li>• Reduces carbon footprint</li> <li>• Does not provide affordable housing for First Nations or in Kamloops</li> </ul> |
| <b>Sun Peaks Mountain Resort option 2</b>  | A combination of permanent market housing and affordable modular housing that would be relocated post Games   | <ul style="list-style-type: none"> <li>• Provides an affordable housing legacy for First Nations</li> <li>• Requires funding to relocate post-Games</li> <li>• Requires discussion with the Adams Lake Indian Band, Little Shuswap Lake Band, Neskonalith Indian Band, Tk'emlúps te Secwépemc, BC Housing, and Sun Peaks Mountain Resort Municipality</li> </ul>  |
| <b>Sun Peaks Mountain Resort option 3</b>  | Use of existing hotel inventory   | <ul style="list-style-type: none"> <li>• Rental solution with no capital investment</li> <li>• No project risk</li> <li>• Solves the issue of the athletes village requirements but uses all of the available inventory so that other Games stakeholders will need to travel up from Kamloops every day (e.g. broadcast)</li> <li>• Increases Organizing Committee operational costs</li> <li>• Increases impact on the resort operations as the accommodation inventory would be taken out of commission longer for athlete village set-up and tear down</li> </ul>          |





| VILLAGE                          | FORMAT   | CONSIDERATIONS  |
|----------------------------------|--|---|
| <b>Kamloops area development</b> | A location could be found that aligns with affordable housing needs. | <ul style="list-style-type: none"> <li>Requires discussion with the Adams Lake Indian Band, Little Shuswap Lake Band, Neskonlith Indian Band, Tk'emlúps te Secwépemc, BC Housing, and City of Kamloops</li> <li>Requires parties to identify a possible location, developer, etc.</li> <li>Provides much needed affordable housing for First Nations and the City of Kamloops underhoused population</li> <li>Increases the carbon footprint</li> <li>Increases Organizing Committee operational costs</li> <li>Requires consideration of transportation and essential services given greater use of mountain road</li> </ul> |

## 2.4.4 WORKFORCE ACCOMMODATION

| VILLAGE   | FORMAT  | CONSIDERATIONS  |
|---|---|---|
| <b>ACCOMMODATION</b><br><p>Workforce accommodation is needed in the Sea to Sky Corridor. There is not enough resident population between Squamish and Pemberton for Games requirements at the Whistler venues, nor accommodation currently in the area to house workforce being brought in from outside the area. There are a number of parcels that could work for 2030 workforce accommodation and leave a legacy for First Nations housing. A similar approach would be taken to provide legacy housing for the Secwépemc Nation in the Kamloops and Sun Peaks area. Some possibilities are noted below as high-level examples of the concept.</p> |   |   |
| <b>7374 Highway 99 Works Yard</b>   | <p>Lil'wat is submitting a rezoning application for the Highway 99 Works Yard project, located off of Pemberton Portage Road beside Underhill Lane.</p> <p>It is planned to be a development of 30% non-market housing and will provide much needed affordable units for teachers, school administration, nurses, and other members of the Lil'wat Nation and Village of Pemberton communities.</p> | <ul style="list-style-type: none"> <li>Provides a great legacy for the Lil'wat Nation and the Village of Pemberton</li> <li>Convenient location for Games workforce</li> <li>Timing would work well for the Games</li> <li>Does not exacerbate congestion on Highway 99 between Vancouver and Whistler</li> </ul> |
| <b>Lil'wat and Squamish Lands</b>   | There are other parcels in the Sea to Sky corridor, shared by Lil'wat and Squamish Nations, that could also be opportunities for workforce housing and First Nations affordable housing legacy.   | <ul style="list-style-type: none"> <li>Any location in the Sea to Sky corridor will support Games needs and provide needed affordable housing legacy.</li> <li>Could also serve as an impetus to build a zero emission, convenient and low cost local and regional transit system</li> </ul>                      |
| <b>Kamloops/Sun Peaks area</b>  | A location could be found that aligns with First Nations affordable housing needs.  | <ul style="list-style-type: none"> <li>See Kamloops area development above re discussions with Nations</li> </ul>   |





## 2.5 ORGANIZING COMMITTEE

The Organizing Committee will be a not-for-profit corporation following the Truth and Reconciliation Commission's Call to Action 91 that calls "upon the officials and host countries of international sporting events such as the Olympics... to ensure that Indigenous peoples' territorial protocols are respected, and local Indigenous communities are engaged in all aspects of planning and participating in such events."

The proposed Board of Directors provides 25 seats as described in Appendix A – built on the principle of equity across all parties.

Living Indigenous values and ways of being and knowing, the Organizing Committee will build a corporate culture and enact policies that remove barriers for Indigenous peoples, people with disabilities and ensure representation that reflects the diversity in Canada. It will be a powerful engine to put Indigenous culture at the forefront of the Games while recognizing and celebration all cultures that make up Canada. And abiding by the seventh generation principle will deliver on the requirement for a climate positive Games that will benefit people for generations to come.

With 3000 staff on board by 2030, the Organizing Committee can build capacity within communities, developing careers in any of the 50 different business units. Additional opportunities provided by the Organizing Committee are outlined in Appendix A including a new co-managed model of revenue generation between the Committee and the Canadian Olympic and Paralympic Committees.

A diagram showing key agreements and guarantees is included as Appendix B. It complements the Guarantees Matrix provided to partners on August 15, 2022.

## 2.6 COMMUNITY ENGAGEMENT AND SUPPORT

### 2.6.1 COMMUNITY ENGAGEMENT

Through late 2021 and early 2022, the 2030 Feasibility Team began initial engagement with the partners in the Leadership Assembly, inclusive of the four Host First Nations communities, as well as the tourism, business, and sport sectors and other stakeholder groups. Over 500 meetings were conducted to listen and learn from participants, leaders, and members to understand their aspirations for a potential bid, and questions and key considerations they had about the prospect of a Games bid.

Following the release of the initial Games Hosting Concept in June, engagement was broadened to include the public, key partners, and interested groups who wanted to engage on the possibility of a 2030 Games bid.



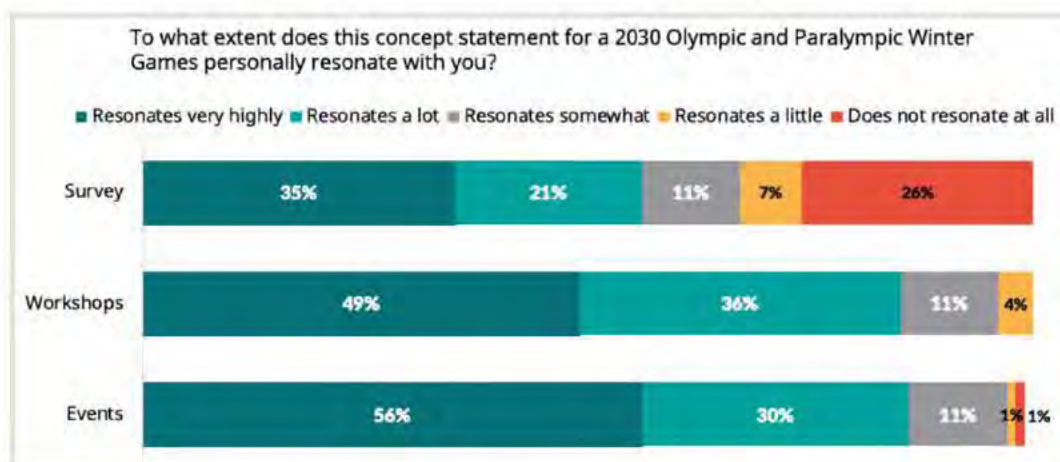


The Feasibility Team hired Delaney, the engagement people, in May 2022 to plan engagement based on input from the Leadership Assembly and best practices, to engage the public and stakeholders, and to report on what was heard so that engagement findings could help the Feasibility Team refine the vision and key legacy elements of the initial Games concept plan.

Engagement continues in Sun Peaks and Kamloops as well as the Lower Mainland through November 2022 and beyond, should all parties decide they want to bid for the 2030 Games.

More than 4,500 people engaged in 23 public engagement sessions and through the online survey from June to September 2022:

- In the online survey, 74% of participants said the draft concept statement for the 2030 Games resonated to some extent, with 56% feeling it resonated very highly or a lot
- In the stakeholder workshops, 100% participants shared that the draft concept statement resonated to some degree with 85% saying it resonated very highly or a lot
- At in-person pop-ups, 98% stated the draft concept statement resonated to some extent with 86% stating it resonated very highly or a lot



The updated engagement report outlining the themes that came out across all engagements is included as Appendix C.

## 2.6.2 LETTERS OF SUPPORT

Appendix D lists 100 letters that display the significant support for hosting an Indigenous-led 2030 Games. In addition to the Secwépemc Nation and municipalities in Sun Peaks and Kamloops, enthusiastic support was received across diverse communities and sectors in British Columbia and Canada. Included are letters from the National Chief of the Assembly of First Nations, a senator, CEOs, businesses, 23 tourism and hotel associations around BC, 17 sport organizations, 29 provincial and federal (summer and winter) sport federations, educational institutions, and others.





## 3.0 IMPACT AND LEGACY ENDOWMENT FUNDS

The Nations have invited partners to join a conversation about a project that can address community needs and benefit all peoples – one that operates on the foundation of respect, inclusivity and community. Being Indigenous-led means following Indigenous values and ways of being and knowing. Central to all discussions are concepts of reciprocity, equity and collaboration to lift each other up. This is basis on which the following legacy endowment funds are proposed.

### 3.1 PRINCIPLES

The proposal around establishment of endowment funds is based on the following principles:

- Funds are to be managed by existing charitable foundation(s)
- Funds are Indigenous run and/or have meaningful Indigenous representation on fund management
- Foundations or trusts are:
  - To be locally or regionally based with disbursement in BC and potentially across Canada
  - To demonstrate reduction of historical barriers of access for Indigenous organizations
- Legacy funds must protect funding for programming
- Contributions to the initial funds are by the Provincial and Federal Governments
- Funds to be established upon signing of funding agreements to begin gathering interest and potentially disburse in support of pre-Games impact objectives (escalated of total fund amount from 2022 to 2024 dollars to reflect this)
- A detailed 2030 Impact and Legacy Endowment Plan on governance and distribution of funds will be developed after the Games award as noted below

### 3.2 IMPACT AND LEGACY ENDOWMENT FUNDS

#### 3.2.1 PUBLIC FUNDING REQUEST

The funding request is for \$160M in 2030 dollars (an escalation from \$150M in 2022\$ to when funding would be received, approximately 2024). Additional funds may be added from a surplus





from the Organizing Committee post-Games, or by donation or contribution from Multiparty Agreement parties and/or other persons or organizations. A matching program could also be considered to add additional funds post Games award.

**\$15M: 2010 Games Operating Trust:**

Top up of existing trust

**\$5M: Event Hosting:**

Top up to Hosting BC fund for event hosting, including an allocation outside Vancouver and Whistler to address provincial priorities

**\$40M: First Nations Sport & Reconciliation Legacy Fund:**

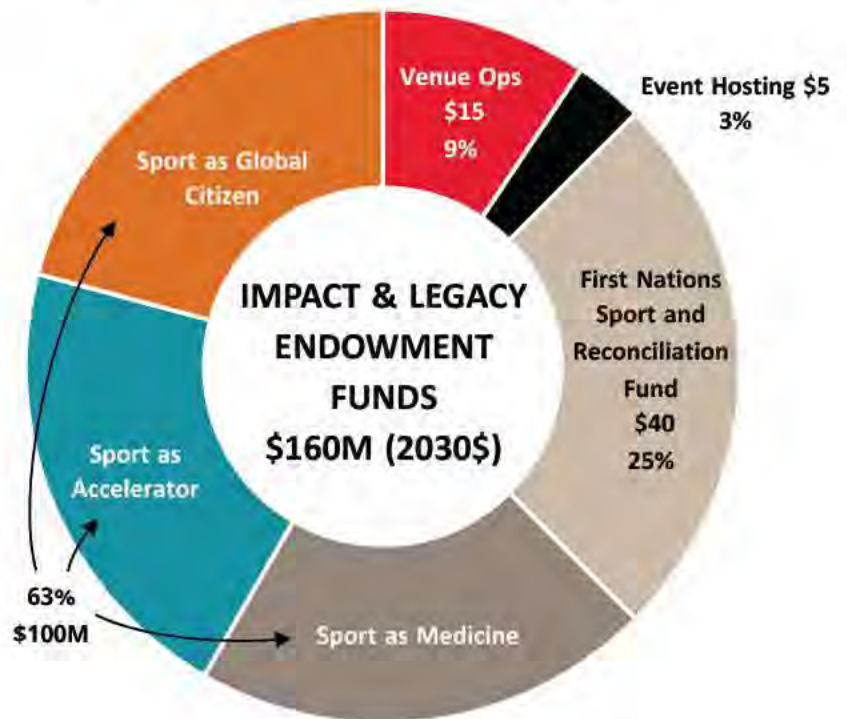
Fund jointly administered by Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to

provide space for governance the Indigenous way with self-determination of funds, to advance common priorities of Indigenous peoples across British Columbia. It could have tiered draws for Host First Nations, Secwépemc Nation in the Sun Peaks/Kamloops area and Indigenous peoples across BC.

**\$100M: Programming Initiatives** (split equally into 3 in the chart for illustrative purposes only):

To help advance TRC Calls to Action, UNDRIP principles, BC's DRIPA Action Plan and articles in federal and provincial disability legislation, administered by an existing foundation that has meaningful Indigenous representation in its governance, for initiatives that fall into three themes:

- **Sport as Medicine:** such as youth sport; barrier-free access to sport that goes beyond facilities to provide a fully inclusive environment (TRC 89, 90); high performance pathway for Indigenous athletes (TRC 90) and athletes with disabilities
- **Sport as Accelerator:** such as career development for Indigenous peoples; people with a disability; and other specific recipients (e.g. at-risk youth)
- **Sport as Global Citizen:** following UNDRIP, DRIPA, UN Sustainable Development Goals, and provincial and federal disability legislation, for initiatives in climate; social justice (e.g. Murdered and Missing Women and Children, DTES, We the 15); and arts and culture





### 3.2.2 2030 IMPACT AND LEGACY ENDOWMENT PLAN

A 2030 Impact and Legacy Endowment Plan will be drafted during the transition phase post-Games award to include:

- Governance structure and composition of entities that will have the responsibility and accountability for annual funding decisions and will provide direction to the designated foundations, which, in turn, would have the responsibility for disbursement of funds
- Timing and mechanism of plan approval and process for amendment, including ability to award funds during the lead up to the 2030 Games while continuing to grow the fund
- Structure of funds, i.e. annuity vs. perpetual funding or a mix of both
- Principles around protecting capital first, then guidelines for drawing on funds
- Confirmation of % split between elements or themes above based on ongoing public engagement and discussions between partners with the goal to protect programming funding and ensure funds are not spread too broadly, resulting in less impact
- Timing of RFP for choosing foundation(s) and of establishing/funding the Impact and Legacy Endowment Funds





## 4.0 ALIGNMENT WITH GOVERNMENT PRIORITIES

### 4.1 ALIGNMENT WITH THE 2030 GAMES CONCEPT

There are many ways to look at alignment with government priorities, from mandate letters and platforms to programs and funding commitments. Some of these include:

- **Government of Canada**

A review of 2021 mandate letters showed direct alignment on the four common priorities of “build a healthier, more resilient future; take bold climate action; move faster on a path to reconciliation and address systemic inequalities and disparities.”

Some specific examples of alignment include on climate action with Canada’s National Determined Commitment (NDC) under the UN Climate Program, the Paris Agreement and COP26 having 2030 as a target year for reduced emissions. There is also an action plan to support 2SLGBTQI communities to fight discrimination, break down barriers, advance rights and build an inclusive future and many more.

- **Government of BC**

A similar review of 2020 mandate letters showed the 2030 Games aligns with 59 individual statements across 24 ministries and parliamentary secretaries, as well as all five common priorities of “putting people first; lasting and meaningful reconciliation; equity and anti-racism; a better future through fighting climate change; and a strong, sustainable economy that works for everyone.”

As a climate positive project, the 2030 Games can also help deliver commitments outlined in the CleanBC Roadmap to 2030; Climate Preparedness and Adaptation Strategy; Grow BC; Feed BC; Buy BC; Homes for BC; TogetherBC; and StrongerBC programs among others. viaSport BC also has awareness programs related to Inclusive Sport (women and girls, persons with disabilities, LGTBQ2S, youth) and Physical Literacy.

- **City of Vancouver**

As a member of the Leadership Assembly investigating the feasibility of the 2030 Games, the staff reviewed priorities with council and identified the following seven areas the 2030 Games could help advance. Specifics in each of these areas were built into the 2030 Games Concept for venues, villages, impact and legacy, e.g. the revitalization of Hastings Park, and housing on MST Development Corp lands at Jericho or Heather Lands:





*Establish affordable housing legacies with a focus on reconciliation housing objectives*  
*Place First Nations culture at the forefront of the Games*  
*Replace high carbon transport modes with low carbon options*  
*Renew community facilities with focus on environmental stewardship and accessibility*  
*Provide spaces for Games- time gathering and celebration*  
*Ensure social inclusion is a key priority of the Games*  
*Support long term sport, physical literacy and health development*

- **Resort Municipality of Whistler (RMOW)**

As a member of the Leadership Assembly investigating the feasibility of the 2030 Games, RMOW staff similarly reviewed priorities with council and identified three objectives where the 2030 Games could help realize benefits:

*Establish an innovative workforce housing legacy*  
*Create a future focussed transportation system and climate legacy*  
*Strengthen community capacity and resiliency*

- **Sun Peaks Mountain Resort Municipality (SPMRM)**

While there have been numerous discussions with SPMRM staff and council on employee housing, resort upgrades and other items, the greatest opportunity identified was in strengthening the Municipality to Nation relationships with the Adams Lake Indian Band, Little Shuswap Lake Band and Neskonlith Indian Band.

Documents showing the alignments above have been developed with partners and/or provided over the past nine month of working together. The analysis for this proposal instead focuses on alignment with legislation or commitments specifically to do with reconciliation.

## 4.2 RECONCILIATION AND THE 2030 GAMES

On the National Day for Truth and Reconciliation less than two weeks ago, Prime Minister Trudeau recognized additional progress is needed:

*"I am hugely impatient to do even more. I think the speed of reconciliation is something we are always going to have to contend with but as Murray Sinclair pointed out today, what took generations to break in terms of relationships in terms of community, is going to take generations to heal. But there are things we have been moving very quickly on but there's always more to do."*

APTN National News, September 30, 2022, by Fraser Needham



Premier John Horgan and Murray Rankin, Minister of Indigenous Relations and Reconciliation, released a joint statement on September 30, 2022:

*"Today is an opportunity for individuals, families, communities, schools, workplaces and faith communities to come together and begin new conversations on reconciliation. By working together, we can strengthen relationships between Indigenous and non-Indigenous people today and for generations to come."*

<https://news.gov.bc.ca/releases/2022IRR0059-001437>

A full listing of the alignment of calls to action, articles and commitments with the 2030 Impact and Legacy Framework is provided in Appendix E.

| SOCIAL<br>INCLUSION &<br>ACCESSIBILITY  | ECONOMIC<br>PROSPERITY                        | ENVIRONMENTAL<br>STEWARDSHIP &<br>ACTION | COMMUNITY<br>RESILIENCE &<br>AFFORDABILITY                    | SPORT<br>PARTICIPATION &<br>DEVELOPMENT | CULTURAL<br>ENRICHMENT                                 |
|---|---|--|---|---|--|
| <b>TRC CALLS TO ACTION – 14 calls directly align with the 2030 Games</b>                                  |   |  |   |   |  |
| 7, 16, 43, 44, 57, 92<br>86, 88, 89, 90, 92   |   |  | 14, 57, 90  | 87, 88, 89, 90, 91                      | 7, 14, 16, 43, 44, 57, 63, 86, 87, 90, 91, 92          |
| <b>UNDRIP – 12 articles directly align with the 2030 Games</b>  |   |  |   |   |  |
| 14, 15, 16, 17, 21, 23  | 17, 21, 23                                    | 29, 32                                   | 13, 21, 23  |   | 11, 12, 13, 14, 15, 16, 25                             |
| <b>DRIPA ACTION PLAN – 29 (more than 1/3) commitments directly align with 2030 Games</b>                  |   |  |   |   |  |
| 3.1, 3.2, 3.5, 3.8, 3.10, 3.15, 4.6, 4.9, 4.15, 4.21  | 2.12, 3.9, 4.15, 4.37, 4.38, 4.41, 4.42, 4.45 | 2.6, 2.7, 2.8, 2.12, 3.9, 4.43, 4.48     | 2.12, 3.1, 3.9, 4.6, 4.21, 4.23, 4.24, 4.25, 4.41, 4.42, 4.48 | 4.6                                     | 3.1, 3.2, 3.5, 3.15, 4.6, 4.24, 4.28, 4.29, 4.30, 4.35 |
| <b>VANCOUVER – 6 UNDRIP taskforce early recommendations directly align with 2030 Games</b>                |   |  |   |   |  |
| EA6   | EA3, EA4                                      |  |   | EA5                                     | EA1, EA2, EA3, EA5                                     |
| <b>WHISTLER – 6 Official Community Plan goals directly align with 2030 Games</b>                          |   |  |   |   |  |
|   | 3.6, 3.8                                      | 3.7                                      | 3.8   |   | 3.2  |
| <b>SUN PEAKS – Principle 8 of the Official Community Plan + 3 policies directly align with 2030 Games</b> |   |  |   |   |  |
|   | P5.5.5  |  |   | P5.5.6                                  | GP8, P5.3.8, P5.5.5                                    |





## 5.0 SHARE OF BENEFITS

Costs should be considered in the context of the benefits they engender, both financial and intangible. The following section highlights the benefits from the 2030 Games, with 3<sup>rd</sup> party reports and other analysis provided in Appendices F to I.

### 5.1 PRINCIPLES

- There must be benefits and legacies that are meaningful to each party and can be financial and non-financial in nature
- Benefits must be equitable between Nations, while working within the requirements and constraints of the project
- Benefits must accrue to Indigenous and non-Indigenous peoples in BC and Canada
- The Games should offer a unique opportunity to invest in existing priorities while leveraging dollars that would not otherwise flow to the region ("The whole is greater than the sum of its parts")

### 5.2 SUMMARY OF BENEFITS

| 2030 GAMES SUMMARY OF BENEFITS                             |   |
|--|---|
| CATEGORY   | DESCRIPTION   |
| Housing  | 1000+ non-market housing units between the Vancouver and Whistler Villages and workforce accommodation, plus market housing at Sun Peaks  |
| Revitalization of venues                                   | Accessibility, environmental and sport legacy upgrades to 12 venues that provide hundreds of millions of positive economic impact annually to the region  |
| Legacy endowment funds                                     | Funds for facility operations, event hosting, Indigenous priorities, programming with sport as medicine, accelerator and global citizen to help advance TRC Calls to Action, UNDRIP principles, BC's DRIPA Action Plan and articles in federal and provincial disability legislation  |
| Organizing Committee governance, structure and initiatives | Equity in governance across all parties; Corporate culture and policies that reflect Indigenous ways of being and knowing; Climate positive Games requirements that will provide a spotlight on climate action plans for all parties to take back to their home environments; Ability for the organizing committee to act as an incubator of capacity building and career development in any of 50 different business units |
| Economic impacts in 2022 \$ (App. F)                       | GDP avg: BC \$3.7B   all Can \$5B      Labour income avg: BC \$2.1B   all Can \$2.9B<br>Tax revenue avg: BC \$480M   all Can \$1.16B (note: BC includes municipal tax revenues)   |
| Tourism (App. G) & Dispersal of benefits (App. H)          | International tourism visitation uplift of 29.6K to 62K, with total expenditure of \$28-\$61M during the 2030 Games, and estimated real GDP impact of \$216-249M in 2022\$  |





### 5.3 SUMMARY OF ECONOMIC IMPACT

The following charts have been extracted from the economic and social impact study prepared by PricewaterhouseCoopers LLP and included as Appendix F. They are listed in 2022 dollars. An additional row has been added for illustrative purposes only to show the totals if the same escalation factor used on operational costs were applied.

#### Total economic footprint of the 2030 Olympic and Paralympic Winter Games by expenditure category - BC

In 2022 \$CAD, cumulative between 2022 and 2030\*\*

|   | GDP<br>(\$ millions)     | Labour income<br>(\$ millions) | Employment<br>(Headcount) | Tax revenue**<br>(\$ millions) |
|---|--------------------------|--------------------------------|---------------------------|--------------------------------|
| Venue Capital Upgrades                  | \$555 - \$582            | \$324 - \$340                  | 4,709 - 4,942             | \$82 - \$86                    |
| Village Construction                    | \$696                    | \$387                          | 6,023                     | \$108                          |
| <i>Subtotal, Capital expenditures</i>   | <i>\$1,251 - \$1,278</i> | <i>\$711 - \$727</i>           | <i>10,732 - 10,965</i>    | <i>\$190 - \$194</i>           |
| Organizing Committee                    | \$1,723 - \$1,933        | \$972 - \$1,091                | 19,053 - 21,372           | \$207 - \$232                  |
| Public Safety and Security              | \$607 - \$632            | \$364 - \$379                  | 8,327 - 8,669             | \$69 - \$72                    |
| <i>Subtotal, Operating expenditures</i> | <i>\$2,330 - \$2,564</i> | <i>\$1,336 - \$1,469</i>       | <i>27,380 - 30,041</i>    | <i>\$276 - \$304</i>           |
| <b>Total impact</b>                     | <b>\$3,581 - \$3,842</b> | <b>\$2,047 - \$2,196</b>       | <b>38,112 - 41,006</b>    | <b>\$466 - \$498</b>           |
| 2030\$ (as spent ops escalation)        | \$4,400 - \$4,700        | \$2,500 - \$2,700              |                           | \$570 - \$610                  |

#### Total economic footprint of the 2030 Olympic and Paralympic Winter Games by expenditure category - Canada

In 2022 \$CAD, cumulative between 2022 and 2030\*

|   | GDP<br>(\$ millions)     | Labour income<br>(\$ millions) | Employment<br>(Headcount) | Tax revenue**<br>(\$ millions) |
|---|--------------------------|--------------------------------|---------------------------|--------------------------------|
| Venue Capital Upgrades                  | \$701 - \$736            | \$405 - \$425                  | 5,955 - 6,252             | \$178 - \$187                  |
| Village Construction                    | \$887                    | \$491                          | 7,635                     | \$230                          |
| <i>Subtotal, Capital expenditures</i>   | <i>\$1,588 - \$1,623</i> | <i>\$896 - \$916</i>           | <i>13,590 - 13,887</i>    | <i>\$408 - \$417</i>           |
| Organizing Committee                    | \$2,529 - \$2,836        | \$1,440 - \$1,615              | 27,582 - 30,939           | \$542 - \$608                  |
| Public Safety and Security              | \$774 - \$806            | \$471 - \$490                  | 10,254 - 10,675           | \$168 - \$175                  |
| <i>Subtotal, Operating expenditures</i> | <i>\$3,303 - \$3,642</i> | <i>\$1,911 - \$2,105</i>       | <i>37,836 - 41,614</i>    | <i>\$710 - \$783</i>           |
| <b>Total impact</b>                     | <b>\$4,891 - \$5,265</b> | <b>\$2,807 - \$3,021</b>       | <b>51,426 - 55,501</b>    | <b>\$1,118 - \$1,200</b>       |
| 2030\$ (as spent ops escalation)        | \$6,000 - \$6,500        | \$3,500 - \$3,700              |                           | \$1,400 - \$1,500              |





A comparison of public funding to economic impact, in 2022 dollars, shows a rate of return of \$5 for every dollar spent by senior levels of government. While it is difficult to do the same measure in 2030 dollars, even a rough calculation mimicking escalation up to the point operational dollars will be spent provides a similar return. Looking at tax implications alone shows 64% of the investment is recovered through increased taxes.

| IN 2022\$            |                       |   |                    |
|----------------------|-----------------------|---|--------------------|
| SENIOR GOVT          | PUBLIC FUNDING 2022\$ | RETURN AVG 2022\$                       | GDP RATE OF RETURN |
| Government of BC     | \$742M                | \$3.7B in GDP<br>\$480M in tax recovery | 1:5 GDP RETURN     |
| Government of Canada | \$1.06B               | \$5B in GDP<br>\$680M in tax recovery   | 1:4.7 GDP RETURN   |

| IN 2030\$ (using escalation factor of 1.23 to mimic as spent operational dollars) |                       |   |                    |
|---|-----------------------|---|--------------------|
| SENIOR GOVT   | PUBLIC FUNDING 2030\$ | RETURN AVG 2022\$                       | GDP RATE OF RETURN |
| Government of BC  | \$957M                | \$4.5B in GDP<br>\$590M in tax recovery | 1:4.7 GDP RETURN   |
| Government of Canada  | \$1.36B               | \$6.2B in GDP<br>\$830M in tax recovery | 1:4.6 GDP RETURN   |

## 5.4 DISPERSED BENEFITS ACROSS BC AND CANADA

The Federal Major Sport Event Rationale recognizes that major events like the Olympic and Paralympic Games are more than a collection of individual events. They spur activity and investment using the Games as leverage and a milestone throughout the host province and across Canada. One of the objectives of the 2030 Games is to collect the impacts and legacies in a central repository – something that does not exist today. However, research of publicly available information provides a large number of examples that have been captured over nine pages in Appendix H where benefits accrued more widely than the Games event footprint. A few examples from the appendix, in no particular order are:

- Charitable donations of over \$5M by RBC at torch community stops around the country
- Employment of more than 1,000 Inuit artists to hand-carve Inuksuit
- 2010 Commerce Centre staging 252 workshops across the province, playing "matchmaker" between 1,000 regional delegates and 3,000 potential international partners
- 1,500 new businesses (both directly and indirectly related to the 2010 Winter Games) were created in BC between 2003 and 2010 because of induced economic growth from hosting the Games
- Bell allocated \$2M to community sports and recreation projects in disadvantaged neighborhoods, including in Prince George



- 225 medical AEDs distributed across Canada
- Sleep Country donated 4,000 beds to target populations across Canada
- More than 1,200 buildings across Canada were rated for accessibility by the Rick Hansen Foundation Accessibility Certification TM (RHFAC), and 752 RHFAC certified
- From 2004 to 2009, Hosting BC provided grants totalling \$2.7 million to 34 communities to host 197 national and international sport events
- 78 teams from 24 countries were hosted for pre-Games training in 20 BC communities
- From 2007 to 2010, Arts Partners in Creative Development (APCD) distributed over \$6 million to support the creation of 84 projects in 16 BC communities
- Prince George strategically executed their “Five Rings of Opportunity” to capitalize on the Games and related opportunities, including development of a sports centre and destination tourism





## 6.0 PUBLIC FUNDING REQUEST

This proposal is provided for federal, provincial and municipal governments to consider investing public funding in an event that is aligned with existing priorities and commitments. It provides opportunities for governments to leverage the profile and complexity of the Games to work together with Nations, corporations and other organizations to accelerate, amplify and deliver on these priorities and commitments.

### 6.1 PRINCIPLES

- Funding share is based on delivering Games requirements and considers flow of direct financial benefits
- Funding share follows federal and provincial major multi-sport event guidelines:
  - Federal Policy for Hosting International Sporting Events
  - Provincial Event Funding for Marquee Events
- Discretionary spending is not included; assumes parties will present a business case to respective cabinets/councils to secure funds as their own initiatives are developed
- All parties contribute to delivering the 2030 Games

### 6.2 PROPOSED FUNDING SHARE

#### 6.2.1 CONCEPT OF FUNDING SHARE

- Municipalities cover the cost of their own essential services (2010 estimates escalated to 2030 plus 10% operating contingency) as an in-kind contribution
  - If additional funds are needed, an application can be made to an overall central contingency fund held jointly by the Provincial and Federal Governments (see Deficit Mitigation Strategy)
  - In the case of a force majeure event (e.g. pandemic, earthquake, war), all levels of governments will come together with the IOC and share costs based on a formula agreed to during the IOC targeted dialogue phase with capped liability for municipalities and Nations (see Deficit Mitigation Strategy)
- Land contributions are valued at 20% of construction costs for the proposed split below
- Security is coordinated through an Integrated Security Unit led by the RCMP National Protective Policing (see Appendix J)
- Organizing Committee is funded privately so does not factor into the public funding share

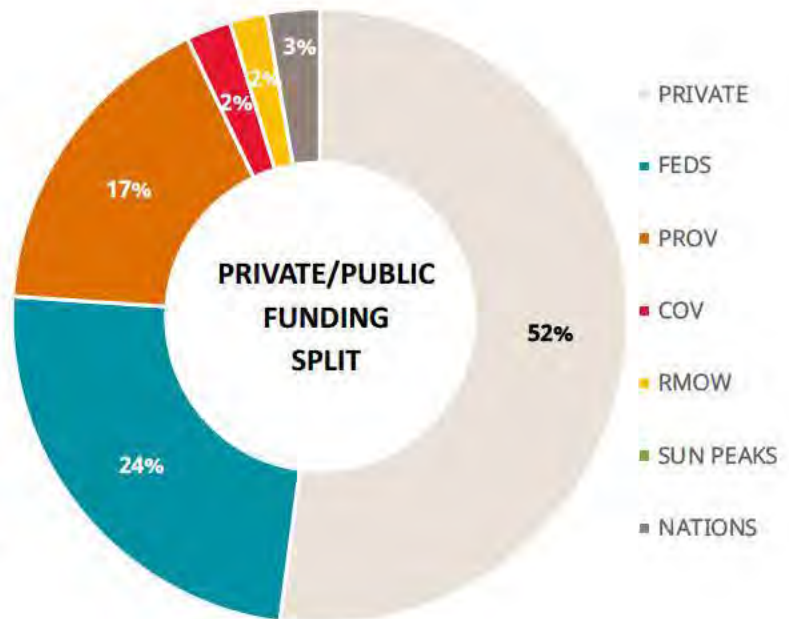




## 6.2.2 PUBLIC / PRIVATE FUNDING SPLIT

Delivery of the 2030 Games requires a strong partnership with private and public entities. Private enterprise plays a significant role by funding more than half the total event cost. It covers the cost of the Organizing Committee which is charged with planning and delivering the event. It should be noted that the private share is more than twice the funding request from the federal government and three times the request from the provincial government.

The public funding requests are focused on:



1. Investment into long term legacy items such as revitalizing venues for accessibility, environmental improvements and sport legacy. These venues are used by the community and provide a significant a annual positive economic impact in their daily operations and their ability to attract events into the future. Capital improvement provide benefits long after the event has concluded.
2. Investment in programming legacy endowment funds that leverage the partners coming together to providing lasting benefits across the region.
3. In-kind contributions of land for Villages which provides a much-needed legacy of housing, and use of a refurbished Hastings Park amphitheatre which gives back to the community in economic impact evrey year.
4. In-kind essential services, and security, that are provided for any event that happens in the region and brings life and economic impact, e.g. annual Pride celebrations, jazz festivals, Celebration of Lights, Diwali celebrations, as well as events such as HSBC Rugby 7s, Grey Cups, Davis Cup, Laver Cup, Stanley Cup playoffs etc.
5. An allowance for an overall central contingency in place of a blanket financial guarantee

Public investment is offset by economic, tourism, social benefits and intangible benefits that come from the event as described in the following section.

The public funding requests are made in 2030 dollars (or more specifically “as spent” dollars, which recognizes escalation up to the point the money is spent).



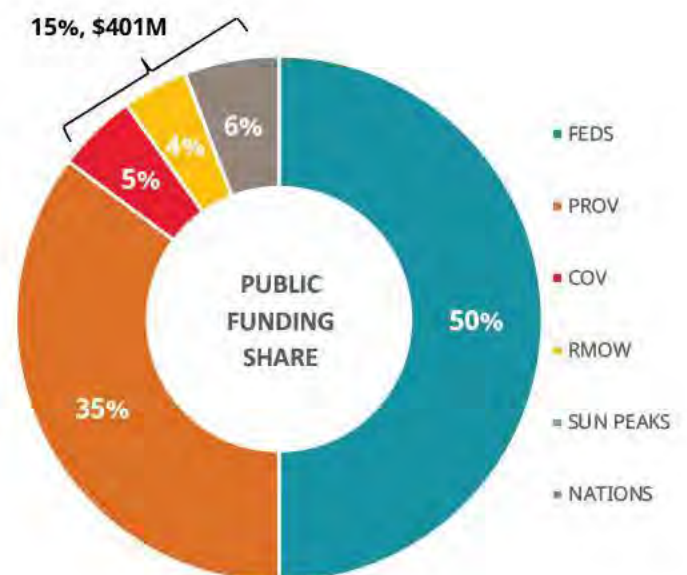


### 6.2.3 SUMMARY OF PUBLIC FUNDING AND ACKNOWLEDGMENT OF IN-KIND CONTRIBUTIONS

| TOTAL PUBLIC FUNDING (millions)                   | 2022         | 2030         |
|---|--------------|--------------|
| <b>GAMES REQUIREMENTS (without contingencies)</b> |              |              |
| Venues  | 286          | 375          |
| Villages  | 267          | 383          |
| Essential Services & Security                     | 756          | 958          |
| <b>SUBTOTAL REQUIREMENTS</b>                      | <b>1,309</b> | <b>1,716</b> |
| <b>CONTINGENCIES</b>                              |              |              |
| Venues  | 89           | 117          |
| Essential Services & Security                     | 145          | 184          |
| Overall Central Contingency                       | 150          | 190          |
| <b>SUBTOTAL CONTINGENCIES</b>                     | <b>384</b>   | <b>491</b>   |
| <b>LEGACY ENDOWMENT FUNDS</b>                     | <b>150</b>   | <b>160</b>   |
| <b>IN-KIND LAND CONTRIBUTIONS</b>                 | <b>277</b>   | <b>348</b>   |
| <b>TOTAL</b>                                      | <b>2,120</b> | <b>2,715</b> |

### 6.2.4 PUBLIC FUNDING SHARE

| FUNDING: CASH & IN KIND (millions) | 2022 \$      | 2030 \$      |
|------------------------------------|--------------|--------------|
| FEDS                               | 1,060        | 1,357        |
| PROV                               | 742          | 957          |
| COV                                | 103          | 134          |
| RMOW                               | 88           | 109          |
| SUN PEAKS                          | 0.6          | 0.7          |
| NATIONS                            | 127          | 157          |
| <b>TOTAL</b>                       | <b>2,120</b> | <b>2,715</b> |





## NOTES

- Municipal essential services would be provided in-kind. They are estimated based on 2010 actuals, escalated to 2022 dollars, increased by 10% as extra contingency and escalated to 2030 dollars. This acts as a cap of sorts, after which if additional dollars are required, the party can apply to the Overall Central Contingency described below. Consideration was given to dollars municipalities were able to secure in 2010 without reimbursement from provincial and federal governments, partnership with sponsors, and other donors.
- Security estimate released on July 8, 2022, included a 25% contingency which has been split out in the chart above. Essential services and security have been combined to show base costs as one line, and contingency as a separate line for simplicity.
- Overall Central Contingency: See Deficit Mitigation Strategy below.
- Legacy Endowment Funds: The amount has only been escalated to 2024 as the funding is proposed to be secured upon signing contribution agreements with major funding partners, at which point it would begin generating interest.
- As per the Federal funding formula, in-kind contributions can be included if they are materially used as part of the Games concept. This Games concept proposes use of:
  - Hastings Park Amphitheatre which is part of the Hastings Park/PNE Master Plan. The Hastings Park/PNE Master Plan was identified by City of Vancouver staff as a priority objective that the 2030 Games could help realize to “renew community facilities with a focus on environmental stewardship and accessibility”. The Amphitheatre is proposed for the Vancouver Medals Plaza/Celebration Site for the Olympic and Paralympic Games and for the Paralympic Closing Ceremonies.
  - Land contributions from the Lil’wat, Musqueam, Squamish and Tsleil-Waututh Nations are included at 20% of the construction costs for the Vancouver Village and Sea-to-Sky Accommodation. The Accommodation construction costs are prorated based on the proposed contribution. It should be noted that:
    - 20% is a broad rule-of-thumb measure for the purposes of the proposed funding share
    - The measure of 20% underestimates the true value of the land, which could be measured as value based on current use, proposed use or best possible use, among other methods, such as book value
    - It also does not recognize that within the 20% rule of thumb, market land values differ significantly between Lil’wat/Pemberton (possible project on Highways Yard), Whistler and the Westside of Vancouver.





## 7.0 DEFICIT MITIGATION STRATEGY

### 7.1 PRINCIPLES

- Solid estimates were created by experts and then reviewed by independent experts
- Layers of mitigation and contingency are built into budget estimates
- Residual risk needs to be shared between parties
- Built on experience, knowledge, learnings, and budget actuals of Vancouver 2010

### 7.2 SUMMARY OF CONTINGENCIES

| CONTINGENCIES (millions)                  | 2030 \$         |
|---|-----------------|
| Venue legacy scope reduction              | \$ 258          |
| Venue construction, design & project      | \$ 117          |
| Venue escalation                          | \$ 117          |
| Essential services and security           | \$ 184          |
| Organizing Committee operations           | \$ 268          |
| Organizing Committee escalation           | \$ 528          |
| Overall Central Contingency               | \$ 190          |
| <b>TOTAL CONTINGENCIES AND ESCALATION</b> | <b>\$ 1,662</b> |

### 7.3 PROPOSED DEFICIT MITIGATION PLAN

Deficit mitigation is top of mind on major events such as the 2030 Games and has been contemplated in all phases of planning to date. A number of layers of risk mitigation are built in to responsibly manage a project of this magnitude and complexity. In priority order of access, these are:

#### 1. Strength of Estimates

Venue capital estimates were provided by experienced venue operators, based on 2030 Games technical requirements, identified upgrades to extend venue life, and legacy improvements for sport use. All estimates were then validated by BTY Group (a third-party cost consultant) and reviewed by additional subject matter experts with experience in delivering large-scale development projects. The capital budget was then reviewed by an independent 3rd party commissioned by Sport Canada, as well as by the Province of BC's Ministry of Finance.





Village capital projects were scoped by the developer of each project, chosen to align with existing community housing needs. They were validated by BTY Group and reviewed by additional subject matter experts with experience delivering large-scale development projects. To determine an appropriate project contribution, four benchmarks were considered: the 2010 dollar village contributions escalated to 2022; the percentage of 2010 contributions on the final cost of the villages in 2010; the cost to build temporary villages with no legacy value; and the theoretical cost of renting hotel rooms if that level of inventory existed in the right locations.

The Organizing Committee (OC) estimates are not included in the funding share formula as no public funding is being requested. However, the strength of estimates is relevant based on the International Olympic Committee (IOC) requirement for a Games Delivery guarantee which underwrites the cost of any potential overruns of the OC. Organizing Committee operational estimates were developed with a blend of bottom-up work prepared specifically for the 2030 Games; detailed estimates prepared by the Calgary 2026 Bid Corporation adjusted to 2030 Games parameters and escalated to current dollars; and escalated actuals from 2010. 2010 actuals were audited and provided publicly in 2014. 30 subject matter experts worked on the Calgary 2026 detailed operating budget for more than a year; and additional subject matter experts created or reviewed each 2030 budget line to ensure the local context and assumptions were incorporated. Subsequently, the operating budget was reviewed separately by an independent 3rd party commissioned by Sport Canada, by the Province of BC's Ministry of Finance and by the IOC.

The Security estimate was developed by a team of security subject matter experts, with a combined 140 years of experience and involvement in the planning, delivering or reviewing of major Canadian events over the last 16 years. The RCMP National Headquarters Protective Policing subsequently convened an independent team that also included members of RCMP E Division (British Columbia), Indigenous Policing Services, and the Police of Jurisdiction for relevant venues, to validate the process undertaken by the security experts.

Essential services are being developed and are owned by each level of government. For the purposes of the proposed funding share, estimates for the Municipalities and the Province were based off of 2010 actuals escalated to 2022 plus an additional 10%. 10% was chosen to add a buffer despite the fact that the 2030 Games concept has a smaller and more contained footprint in the Lower Mainland. For instance, with Hastings Park at the centre of the concept, there is one less venue in the urban domain (curling previously at Hillcrest) and no need for a separate Vancouver live site (previously at David Lam Park). The estimate for Federal Essential services was escalated from detailed 2018 work done by the Essential





Federal Services Working Group for the Calgary 2026 Bid. Similarly the scope of some federal services is less than in Calgary given existing infrastructure in the 2030 Games footprint so the estimate included as a placeholder is expected to overstate what is needed in the 2030 context.

### **2. Scope Reduction (Non-Contractual)**

In a concept where no new venues need to be built, there is the opportunity to significantly manage scope if costs escalate beyond all the contingencies and estimated inflation. While it would not be ideal to lose planned legacy, it is feasible to do so rather than to go into a cost overrun situation. Similarly, given timing of revenue generation vs. operational spend, scope and/or service level reduction is a viable strategy to manage operational budgets.

There is over \$258M in legacy elements over and above minimum Games requirements built into the venue capital plan in 2030 dollars.

### **3. Contingencies**

The venue capital plan includes contingencies recommended by BTY Group. Each individual project includes a 25% design contingency and a 10% construction contingency. An additional 10% program contingency has been added on top of those contingencies in the total venue budget. \$117M is included for venue capital contingency in 2030 dollars.

Village contributions are proposed to be a flat amount provided to each developer. The contributions account for inflation but the actual project contingency will be the responsibility of each developer. The contribution does not change based on project actuals so there is no design and construction contingencies needed in the contribution.

Essential services contingencies are included in estimates at 10%, with 25% included for the security contingency. The total security estimate is more than double the cost of the actual security costs for the Toronto 2015 Pan Am/Parapan Am Games despite that event being more than 2.5 times the size of the 2030 Games. Total essential services and security contingency is \$184M in 2030 dollars.

### **4. Escalation Contingencies**

BTY Group provided recommendations on inflation adjustments to reflect "as spent" or 2030 dollars, i.e. escalation up to the mid-point of each capital project. For simplicity, we are calling as spent dollars 2030 dollars. Annual construction escalation was calculated at 7% for 2022, 6% for 2023, 6% for 2024 and 5% per annum from 2025 on. An additional 2.5% per annum was added for design cost escalation. And a further 5% super escalation was calculated on top of the construction and design escalations. This results in an additional \$117M in escalation contingencies to bring the 2022 estimates up to 2030 dollars.





The Organizing Committee includes \$268M in scope contingency in 2030 dollars and \$528M in escalation contingency to bring the 2022 estimate up to 2030 dollars.

## 5. Insurance

While the insurance market has heated up significantly, there remains a possible strategy to procure insurance to mitigate some risks for major events. Examples of insurance products investigated by major events have been breach of contract, loss of appeal, event cancellation and construction cost overrun.

## 6. Overall Central Contingency

The funding request includes a proposed Overall Central Contingency of \$190M in 2030 dollars to act as a central cost overrun contingency. It would be funded and managed jointly by the Provincial and Federal Governments. Municipal, Provincial or Federal departments and the Organizing Committee would need to apply for access to any additional funds. It is included in the overall funding formula but that is not required. The senior governments could choose to exclude this amount from current funding allotments and instead sign a capped Games Delivery Guarantee.

## 7. Scope Reduction (Contractual)

The scope reduction above refers primarily to legacy scope or budgeted scope over minimum Games requirements. This item of deficit mitigation proposes discussion during IOC targeted dialogue of a new clause to be added to the Olympic Host Contract that states if all the above layers have been exhausted, the Organizing Committee has the ability to reduce IOC contractual technical requirements in order to balance the budget, as long as it does not impede the ability to run or broadcast the competition, e.g. a reduction in service levels for client groups or other technical requirements.

## 8. Force majeure

In the past, the only Olympic Games that had been cancelled were due to the First and Second World Wars. The COVID-19 pandemic has brought the question of impact of unforeseen, global events to the fore, as have changing threat levels, domestically and internationally. It is proposed that a multi-partner approach to responding to force majeure events be developed as part of targeted dialogue between all partners and the IOC including a proposed share of the risk by each party and a capped indemnification of risk for municipalities and Nations in such a situation. This would take effect after all the above mitigation measures have been exhausted.





## 8.0 CONCLUSION

*"We call upon the officials and host countries of international sporting events such as the Olympics, Pan Am, and Commonwealth games to ensure that Indigenous peoples' territorial protocols are respected, and local Indigenous communities are engaged in all aspects of planning and participating in such events."*

This proposal is the embodiment of TRC Call to Action 91.

An Indigenous-led 2030 Olympic and Paralympic Winter Games is proposed, inspired by the transformative impact such a large step forward on reconciliation will have on the country and around the world.

These Games will show that British Columbia and Canada stand behind 41 articles and actions committed to around the legislations of DRIPA and UNDRIP. It will show municipalities stand behind over 16 recommendations and the numerous goals and policies in UNDRIP strategies and Official Community Plans. And it will show that Nations and governments can work together to deliver a complex project to the benefit of all.

This proposal has outlined benefits and costs, suggested strategies to mitigate risk and proposed all partners stand together to bid for a 2030 Games that has a rate of return of approximately 5 to 1 for the senior levels of government and significant tax recovery offsetting investments. This is a financially responsible proposal.

Furthermore, this is a project that aligns with existing priorities, not only around reconciliation but around accessibility, social inclusion, economic recovery, climate action, community development, sport development and cultural enrichment. It is a climate positive project that, in the Indigenous ways of being and knowing, is founded on human values of respect, community and inclusivity for all peoples: Indigenous, non-Indigenous, people with disabilities, and all the rich diverse cultures that live on Canadian soil.

### WE BELIEVE:

Benefits arising from the 2030 Games will accrue across many areas by creating a partnership of private entities, local, regional, national and international organizations working together with Nations and all levels of government with a common purpose.

A set deadline of the 2030 Games and requirement to measure progress will ensure priorities are advanced and achieved.



Each municipal council, and provincial and federal cabinet should have the confidence that finer details that need to be discussed domestically can be resolved by coming to the table and talking to one another in a spirit of listening and collaboration.

The 2030 Games presents an extraordinary opportunity to lift each other up, unite the country once more and show the world it is possible to take tangible, meaningful action on reconciliation.

We respectfully request, that if you believe in this opportunity, you complete and sign the template letter of support in Appendix K by November 30, 2022, and allow British Columbia and Canada to show itself as a leader to the world.





## APPENDIX A: ORGANIZING COMMITTEE

### ORGANIZING COMMITTEE GOVERNANCE PRINCIPLES

- The Organizing Committee will be a not-for-profit corporation
- The Board composition will respect TRC 91 and UNDRIP principles
- Representation will be from 10 proposed signatories to a Multiparty Agreement: Lil'wat Nation, Musqueam Indian Band, Squamish Nation, Tsleil-Waututh Nation, Government of Canada, Government of BC, City of Vancouver, Resort Municipality of Whistler, Canadian Olympic Committee, Canadian Paralympic Committee
- There will be equity among parties, while accounting for IOC requirements
- The Organizing Committee Board is charged with making decisions in the best interest of the project
- The by-laws of the Organizing Committee will set out appropriate consideration of the distribution of decision-making authority among the parties for certain types of decisions
- There are complementary mechanisms such as funding agreements and a coordinating committee structure across all levels (executive, operational, topic-specific) that provide government partners ability to influence direction taken by the Organizing Committee
- There will be equitable representation of men and women, as well reflection of diversity, equity and inclusion

### PROPOSED BOARD COMPOSITION

25 board members as follows:

- Lil'wat, Musqueam, Squamish, Tsleil-Waututh Nations: 2 each (8)
- Govt of Canada, Govt of BC, Vancouver, Whistler: 2 each (8)
- COC, CPC 2 each (4)
- Members-at-Large (includes Chair) up to 5
  - One from the Secwépemc Nation
  - One recent Olympic athlete (as per IOC requirements)
  - One recent Paralympic athlete (as per IOC requirements)

Members are appointed based on the following:

- Except as required to comply with IOC requirements for Board composition (see below), no more than one appointee from each party may be a staff member or elected official of that party, i.e. if one member is Chief, Nation Councillor, Deputy Minister, Assistant Deputy Minister, City Manager, or Deputy City Manager, the other appointee would be drawn from the business, sport, social, other public service sector or Nation membership
- Appointees should reflect diversity, equity, inclusion (e.g. BIPOC, LGBTQ2S+) and provide a broad mix of skills and business experience based on a skills matrix that will be developed
- IOC requirements need to be covered in the allotments above (see below)
- Additional entities could be invited to attend with observer status, e.g. representative from Sun Peaks Mountain Resort Municipality





## PROPOSED BOARD COMMITTEES

Standing Board committees are proposed as follows:

- Audit & Finance
- Human Resources
- Governance
- Indigenous Protocol
- Risk Management
- Sport

The Board can strike Board councils and/or additional committees at its discretion, for example, Elders and Youth, Athletes, Nominations Committee.

The Organizing Committee can strike advisory panels, such as Indigenous Sport, Legacy and Sustainability, Inclusion, Climate etc.

## IOC REQUIREMENTS FOR BOARD APPOINTMENTS (per Olympic Host Contract Principles 2030)

- Any Canadian IOC member(s): Tricia Smith (Dick Pound's term ends in 2022)
- Any Canadian IPC Governing Board members Chelsey Gotell, Josh Dueck
- COC President and the Secretary General Tricia Smith (President), David Shoemaker (Sec Gen)
- CPC President Marc-André Fabien
- At least one recent Canadian Olympian [TBD]
- At least one recent Canadian Paralympian [TBD]
- Equity between men and women

## VANOC BOARD COMPOSITION FOR REFERENCE (per the VANOC MPA)

20 members as follows:

- 3 by Canada
- 3 by the Province
- 2 by Vancouver
- 2 by Whistler
- 7 by the COC
- 1 by the CPC
- 1 by the Lil'wat and Squamish First Nations acting together
- 1 by vote of the other Members

VANOC's Board composition did not reflect the principle that all of the partners should have equal representation, and it only provided for one member-at-large appointed by the other parties. We





are proposing a model based on equity of the ten parties at the table, while ensuring the presence of additional independent voices who do not represent any of the interested parties.

### **2030 ORGANIZING COMMITTEE COMPARISON TO 2010**

In addition to governance changes, the following adjustments are contemplated to the operations of a 2030 Organizing Committee, reflecting the values of an Indigenous-led Olympic & Paralympic Winter Games:

- Host Nations Secretariat funded by the Organizing Committee and integrated into project planning across all business units
- Creation of C-Suite Leadership role focused on Reconciliation and Indigenous Leadership
- A human resources plan that supports the intentional removal of barriers to hiring Indigenous people, people with disabilities, and other diverse peoples as staff and volunteers
- Operations funding inside Organizing Committee for culture, torch, ceremonies, sport presentation (e.g. commentators and in-venue entertainment), Village activation, transport, Games protocol, security, and other areas with an opportunity to advance reconciliation, Indigenous culture, and community priorities
- Cultural Onboarding for all Games participants (Athletes and Officials, spectators, sponsors, staff, security, broadcast public, etc.)
- A focus on careers and development potential within over 50 Organizing Committee business units – acting as model for all businesses and advancing career prospects for Indigenous and non-Indigenous peoples
- Indigenous, local and regional procurement opportunities in the delivery of the 2.5 billion dollar privately funded Organizing Committee budget
- Opportunity to leverage Games to accomplish additional priorities and attract sponsor/partner funding
  - Youth based development, partnership with post-secondary Indigenous students, capacity building
  - Nation to nation relationship-building; Nation to government relationship-building
  - Telling your truth; telling your story
  - Revitalizing languages
- Use of Games commitment to climate positivity to achieve targets in climate action plans (CAPs) and drive enhanced partnerships between relevant parties

### **Revenue Generation & Commercial Rights:**

In connection with hosting the Games, the IOC will require a Joint Marketing Programme to be created between the OC and the COC, to combine the marketing and commercial rights of the future OC with those of the COC for the Games period between 2025-2032. An arrangement must also be concluded with the CPC in connection with the Paralympic Games.



The current proposal for the 2030 Games Organizing Committee expects to be entirely privately funded through domestic and international revenue sources (sponsorship, broadcast rights, tickets, merchandise, etc.). In order to best achieve this and to effectively monetize the 2030 Games and Team Canada brands, an adapted commercial model is being proposed, in the form of a collaboratively managed Brand & Commercial (Sales and Marketing) arrangement between the OC, the COC and the CPC. The goal of this commercial arrangement is to provide the parties an opportunity to work together, to maximize the marketing and brand potential of the 2030 Games and Team Canada during the Games period, including maximizing and optimizing revenue generation, and to strengthen brand and commercial prospects at its conclusion.

A well-structured commercial arrangement for revenue generation will provide greater potential upsides for all domestic stakeholders, including the OC, the COC, and the CPC through a holistic and strategic approach to the commercial market, enhancing the relationship among the parties and mitigating brand, commercial and financial risks. Through the commercial arrangement, the OC, COC, and CPC can benefit from shared efficiencies to reduce costs, while taking advantage of COC and CPC's knowledge and experience in the Games market to optimize revenue generation and launch a successful 2030 Games brand alongside the established and successful Team Canada brands. This arrangement will also satisfy IOC requirement for a Joint Marketing Programme.





# GAMES ENGAGEMENT



## APPENDIX B: KEY AGREEMENTS AND GUARANTEES

### Delivered by Feasibility Team

**Venue Owners\***

\* Includes CoV (PNE/Hastings Park) and Prov of BC (BC Place/Van. Convention Centre)

- Venue Use Guarantees with COC/OC (G 1.1)
- Venue Accessibility (G 1.3)
- Venue Sustainability (G 1.4)
- Clean Venue (G 3.3)

### Hotel & Accom. Suppliers

- Hotel Guarantees with COC/OC (G. 1.7)

### Out of Home Advertising Providers

- Brand Protection Guarantee (Binding Option Agreements with COC / OC) (G 3.2)

### AT THE END OF TARGETED DIALOGUE

#### Delivered by Partners

#### Government of BC

- TBD - Venue Financing & Delivery (G 1.2)
- Infrastructure (G 1.5)
- TBD - New Accommodation (G 1.6)
- Security (G 1.9)
- Health / Safety / Medical (G 1.10)
- Public Services (G 1.11)
- Government Services – entry visas, labour laws, admin policies (G 2.1)
- Tax-related matters (G 2.2)
- Protection of Olympic Properties (G 3.1)
- TBD - Games Delivery Guarantee (G 4.1)
- TBD - Media Rights Refund (G 4.2)
- Compliance with Charter, Code of Ethics, Anti-doping, sports betting and other non-financial guarantees (G 5.1-5.2)
- TBD – Legal Undertaking (G 5.3)

#### Government of Canada

- TBD - Venue Financing & Delivery (G 1.2)
- Infrastructure (G 1.5)
- TBD - New Accommodation (G 1.6)
- Security (G 1.9)
- Health / Safety / Medical (G 1.10)
- Public Services (G 1.11)
- Government Services – entry visas, labour laws, admin policies (G 2.1)
- Tax-related matters (G 2.2)
- Protection of Olympic Properties (G 3.1)
- Coin/Banknote Program (G 3.5)
- TBD - Games Delivery Guarantee (G 4.1)
- TBD - Media Rights Refund (G 4.2)
- Non-financial Guarantees (G 5.1-5.2)
- TBD – Legal Undertaking (G 5.3)

#### City of Vancouver

- TBD - Venue Financing & Venue Delivery – Vancouver Village (G 1.2)
- TBD – Infrastructure (G 1.5)
- Public Services (G 1.11)
- TBD - Protection of Olympic Properties (G 3.1)
- TBD - Brand Protection (G 3.2)
- TBD - Games Delivery Guarantee (G 4.1)
- TBD - Media Rights Guarantee (G 4.2)
- Non-Financial Guarantees (G 5.1-5.2)
- TBD – Legal Undertaking (G 5.3)

#### RMOW

- Venue Financing & Venue Delivery – Whistler Village (G 1.2)
- TBD – Infrastructure (G 1.5)
- TBD – New Accommodation (G 1.6)
- Public Services (G 1.11)
- TBD - Protection of Olympic Properties (G 3.1)
- TBD - Brand Protection (G 3.2)
- TBD - Games Delivery Guarantee (G 4.1)
- TBD - Media Rights Refund (G 4.2)
- Non-Financial Guarantees (G 5.1-5.2)
- TBD – Legal Undertaking (G 5.3)

Olympic Host Contract signatories might also include COV, RMOW, Host First Nations

### AFTER AWARD OF GAMES

#### To Be Executed If Bid Is Successful





## APPENDIX C: ENGAGEMENT REPORT AS OF SEPTEMBER 30, 2022

A neutral third-party engagement firm, Delaney, the engagement people, was hired to support planning, implementation, and reporting on the engagement process. The process has been planned based on the International Association for Public Participation (IAP2) best practices, combined with Indigenous protocols. The engagement is ongoing and the initial phase will continue through November 2022. Provided all parties agree to advance the project into an “official bid” and the International Olympic Committee (IOC) invites Canada into Targeted Dialogue, future engagement will continue throughout the 2030 bid phase.

This report is the second interim update on the 2030 engagement process, which includes engagement numbers and initial insights into what has been shared by the community. The first engagement brief summarized input up to August 1, 2022, and this update reports on all input received as of September 30, 2022.

The full report, called Brief 2\_Games Engagement 2030 Fall 2022, is provided as a separate attachment to the Hosting Proposal.





## APPENDIX D: COMMUNITY LETTERS OF SUPPORT

The 100 letters of support listed below will be provided in an information package accompanying this proposal.

### GOVERNMENTS

|  |                      |
|--|----------------------|
| Adams Lake Indian Band                 | City of Kamloops     |
| Neskonlith Indian Band                 | City of Richmond     |
| Tk'emlúps te Secwépemc                 | Village of Pemberton |
| Sun Peaks Mountain Resort Municipality |                      |

### INDIVIDUALS

RoseAnne Archibald, National Chief, Assembly of First Nations  
Ava Hill, former Elected Chief of the Six Nations of the Grand River  
Tewanee Joseph, Former CEO for the Four Host First Nations Secretariat for the 2010 Games  
The Honourable Yonah Martin, Senator for British Columbia

### SPORT ORGANIZATIONS

|  |  |
|--|--|
| BC Sports Hall of Fame   | Canada Games Council   |
| Canadian Olympic Committee   | Canadian Sport Institute Atlantic                                  |
| Canadian Paralympic Committee  | Canadian Sport Institute Pacific                                   |
| Canadian Olympic Committee Athletes' Commission                        | Coaching Association of Canada                                     |
| Canadian Paralympic Athletes' Council                                  | Commonwealth Sport Canada  |
| 2023 North American Indigenous Games (NAIG) Local Organizing Committee | Institut national du sport du Québec (INS)                         |
| Aboriginal Sport Circle  | Indigenous Sport, Physical Activity & Recreation Council (I-SPARC) |
| Canadian Centre for Ethics in Sport                                    | North American Indigenous Games Council                            |
|  | Own The Podium   |

### SUMMER AND WINTER SPORT FEDERATIONS

|                                  |                            |
|----------------------------------|----------------------------|
| Alpine Canada Alpin              | Curl BC                    |
| BC Wheelchair Sports Association | Curling Canada             |
| Biathlon Canada                  | Field Hockey Canada        |
| Bobsleigh Canada Skeleton        | Freestyle BC               |
| Boxing Canada                    | Freestyle Canada           |
| Canada Snowboard                 | Luge Canada                |
| Canadian Tenpin Federation       | Nordic Combined Ski Canada |
| Canoe Kayak Canada               | Nordiq Canada              |



Racquetball Canada  
Rugby Canada  
Sail Canada  
Skate Canada  
Ski Jumping Canada  
Softball Canada  
Speed Skating Canada

Tennis BC  
Triathlon BC  
Triathlon Canada  
Volleyball Canada  
Water Polo Canada  
Wheelchair Basketball Canada

## **TOURISM & HOSPITALITY**

BC Hotel Association  
Best Western Plus Chateau Fort St John  
Destination Vancouver  
Discover Langley City  
Hotel Association of Vancouver  
Indigenous Tourism BC  
Kamloops Accommodation Association  
Kelowna Hotel and Motel Association  
Nanaimo Hospitality Association  
Richmond Hotel Association  
Surrey Hotel and Motel Association  
Tourism Industry Association of BC (TIABC)

Tourism Abbotsford  
Tourism Kamloops  
Tourism Langley  
Tourism Prince George  
Tourism Prince Rupert  
Tourism Richmond  
Tourism Squamish  
Tourism Sun Peaks  
Tourism Whistler  
Vancouver Hotel Destination Association  
Vancouver's North Shore Tourism Association

## **BUSINESS, EDUCATION AND OTHERS**

ACCESS – Bladerunners  
ArtZone Sun Peaks Arts Society  
Black Business Association of BC  
Gibbons Whistler  
Greater Vancouver Board of Trade  
Greater Victoria Chamber of Commerce  
Gustavson School of Business (UVic)  
Kamloops & District Chamber of Commerce  
Lillooet & District Chamber of Commerce  
Mink Chocolates  
PacificSport Interior BC

PEG Companies  
Sun Peaks Freestyle Club  
Vancouver Fraser Port Authority  
Richmond Olympic Oval Corporation  
Roxxy Bomb's Pet Food + Supplies  
University of Victoria  
Vancouver Airport Authority  
Vancouver Fraser Port Authority  
Vancouver Mural Festival  
Whistler Mountain Ski Club

In addition, a letter of support is being drafted by the Leadership Council, which consists of the First Nations Summit, the BC Assembly of First Nations, and the Union of BC Indian Chiefs.





## APPENDIX E: ALIGNMENT ON COMMITMENTS TO RECONCILIATION

### TRUTH AND RECONCILIATION COMMISSION CALLS TO ACTION

| REF   | TRC CALL TO ACTION  | ALIGNMENT WITH 2030   |
|---|---|---|
| <b>EDUCATION</b>  |   |   |
| 7   | We call upon the federal government to develop with Aboriginal groups a joint strategy to eliminate educational and employment gaps between Aboriginal and non-Aboriginal Canadians.  | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT     |
| <b>LANGUAGE AND CULTURE</b>   |   |   |
| 14  | We call upon the federal government to enact an Aboriginal Languages Act that incorporates the following principles:<br>i. Aboriginal languages are a fundamental and valued element of Canadian culture and society, and there is an urgency to preserve them.<br>ii. Aboriginal language rights are reinforced by the Treaties.<br>iii. The federal government has a responsibility to provide sufficient funds for Aboriginal-language revitalization and preservation.<br>iv. The preservation, revitalization, and strengthening of Aboriginal languages and cultures are best managed by Aboriginal people and communities.<br>v. Funding for Aboriginal language initiatives must reflect the diversity of Aboriginal languages. | COMMUNITY RESILIENCE & AFFORDABILITY<br><br>CULTURAL ENRICHMENT |
| 16  | We call upon post-secondary institutions to create university and college degree and diploma programs in Aboriginal languages.  | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT     |
| <b>CANADIAN GOVERNMENTS AND THE UNITED NATIONS DECLARATION ON THE RIGHTS OF INDIGENOUS PEOPLE</b> |   |   |
| 43  | We call upon federal, provincial, territorial, and municipal governments to fully adopt and implement the United Nations Declaration on the Rights of Indigenous Peoples as the framework for reconciliation.   | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT     |
| 44  | We call upon the Government of Canada to develop a national action plan, strategies, and other concrete measures to achieve the goals of the United Nations Declaration on the Rights of Indigenous Peoples.  | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT     |





| REF  | TRC CALL TO ACTION  | ALIGNMENT WITH 2030  |
|--|---|--|
| <b>PROFESSIONAL DEVELOPMENT AND TRAINING FOR PUBLIC SERVANTS</b> |   |  |
| 57   | We call upon federal, provincial, territorial, and municipal governments to provide education to public servants on the history of Aboriginal peoples, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations. This will require skills- based training in intercultural competency, conflict resolution, human rights, and anti-racism.   | <p>SOCIAL INCLUSION &amp; ACCESSIBILITY</p> <p>COMMUNITY RESILIENCE &amp; AFFORDABILITY</p> <p>CULTURAL ENRICHMENT</p> |
| <b>EDUCATION FOR RECONCILIATION</b>                              |   |  |
| 63   | <p>We call upon the Council of Minister of Education, Canada to maintain an annual commitment to Aboriginal education issues, including:</p> <ul style="list-style-type: none"> <li>i. Developing and implementing Kindergarten to Grade Twelve curriculum and learning resources on Aboriginal peoples in Canadian history, and the history and legacy of residential schools.</li> <li>ii. Sharing information and best practices on teaching curriculum related to residential schools and Aboriginal history.</li> <li>iii. Building student capacity for intercultural understanding, empathy, and mutual respect.</li> <li>iv. Identifying teacher-training needs relating to the above.</li> </ul> | CULTURAL ENRICHMENT  |
| <b>MEDIA AND RECONCILIATION</b>                                  |   |  |
| 86   | We call upon Canadian journalism programs and media schools to require education for all students on the history of Aboriginal peoples, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal- Crown relations.   | <p>SOCIAL INCLUSION &amp; ACCESSIBILITY</p> <p>CULTURAL ENRICHMENT</p>   |
| <b>SPORTS AND RECONCILIATION</b>                                 |   |  |
| 87   | We call upon all levels of government, in collaboration with Aboriginal peoples, sports halls of fame, and other relevant organizations, to provide public education that tells the national story of Aboriginal athletes in history.   | <p>SPORT PARTICIPATION &amp; DEVELOPMENT</p> <p>CULTURAL ENRICHMENT</p>  |
| 88   | We call upon all levels of government to take action to ensure long-term Aboriginal athlete development and growth, and continued support for the North American Indigenous Games, including funding to host the games and for provincial and territorial team preparation and travel.  | <p>SOCIAL INCLUSION &amp; ACCESSIBILITY</p> <p>SPORT PARTICIPATION &amp; DEVELOPMENT</p>                               |
| 89   | We call upon the federal government to amend the Physical Activity and Sport Act to support reconciliation by ensuring that policies to promote physical activity as a fundamental element of   | SOCIAL INCLUSION & ACCESSIBILITY   |





| REF                                | TRC CALL TO ACTION  | ALIGNMENT WITH 2030  |
|------------------------------------|---|--|
|                                    | health and well-being, reduce barriers to sports participation, increase the pursuit of excellence in sport, and build capacity in the Canadian sport system, are inclusive of Aboriginal peoples.  | SPORT PARTICIPATION & DEVELOPMENT  |
| 90                                 | We call upon the federal government to ensure that national sports policies, programs, and initiatives are inclusive of Aboriginal peoples, including, but not limited to, establishing: <ul style="list-style-type: none"> <li>i. In collaboration with provincial and territorial governments, stable funding for, and access to, community sports programs that reflect the diverse cultures and traditional sporting activities of Aboriginal peoples.</li> <li>ii. An elite athlete development program for Aboriginal athletes.</li> <li>iii. Programs for coaches, trainers, and sports officials that are culturally relevant for Aboriginal peoples.</li> <li>iv. Anti-racism awareness and training programs.</li> </ul>  | SOCIAL INCLUSION & ACCESSIBILITY<br><br>COMMUNITY RESILIENCE & AFFORDABILITY<br><br>SPORT PARTICIPATION & DEVELOPMENT<br><br>CULTURAL ENRICHMENT |
| 91                                 | We call upon the officials and host countries of international sporting events such as the Olympics, Pan Am, and Commonwealth games to ensure that Indigenous peoples' territorial protocols are respected, and local Indigenous communities are engaged in all aspects of planning and participating in such events.   | SPORT PARTICIPATION & DEVELOPMENT<br><br>CULTURAL ENRICHMENT   |
| <b>BUSINESS AND RECONCILIATION</b> |   |  |
| 92                                 | We call upon the corporate sector in Canada to adopt the United Nations Declaration on the Rights of Indigenous Peoples as a reconciliation framework and to apply its principles, norms, and standards to corporate policy and core operational activities involving Indigenous peoples and their lands and resources. This would include, but not be limited to, the following: <ul style="list-style-type: none"> <li>i. Commit to meaningful consultation, building respectful relationships, and obtaining the free, prior, and informed consent of Indigenous peoples before proceeding with economic development projects.</li> <li>ii. Ensure that Aboriginal peoples have equitable access to jobs, training, and education opportunities in the corporate sector, and that Aboriginal communities gain long-term sustainable benefits from economic development projects.</li> <li>iii. Provide education for management and staff on the history of Aboriginal peoples, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations. This will require skills based training in intercultural competency, conflict resolution, human rights, and anti-racism.</li> </ul> | SOCIAL INCLUSION & ACCESSIBILITY<br><br>ECONOMIC PROSPERITY<br><br>CULTURAL ENRICHMENT   |





## UNITED DECLARATION ON THE RIGHTS OF INDIGENOUS PEOPLES ACT (UNDRIP)

| REF | UNDRIP ARTICLE  | ALIGNMENT WITH 2030   |
|-----|---|---|
| 11  | <p>1. Indigenous peoples have the right to practise and revitalize their cultural traditions and customs. This includes the right to maintain, protect and develop the past, present and future manifestations of their cultures, such as archaeological and historical sites, artefacts, designs, ceremonies, technologies and visual and performing arts and literature.</p> <p>2. States shall provide redress through effective mechanisms, which may include restitution, developed in conjunction with indigenous peoples, with respect to their cultural, intellectual, religious and spiritual property taken without their free, prior and informed consent or in violation of their laws, traditions and customs.</p> | CULTURAL ENRICHMENT   |
| 12  | <p>1. Indigenous peoples have the right to manifest, practise, develop and teach their spiritual and religious traditions, customs and ceremonies; the right to maintain, protect, and have access in privacy to their religious and cultural sites; the right to the use and control of their ceremonial objects; and the right to the repatriation of their human remains.</p> <p>2. States shall seek to enable the access and/or repatriation of ceremonial objects and human remains in their possession through fair, transparent and effective mechanisms developed in conjunction with indigenous peoples concerned.</p>  | CULTURAL ENRICHMENT   |
| 13  | <p>1. Indigenous peoples have the right to revitalize, use, develop and transmit to future generations their histories, languages, oral traditions, philosophies, writing systems and literatures, and to designate and retain their own names for communities, places and persons.</p> <p>2. States shall take effective measures to ensure that this right is protected and also to ensure that indigenous peoples can understand and be understood in political, legal and administrative proceedings, where necessary through the provision of interpretation or by other appropriate means.</p>  | COMMUNITY RESILIENCE & AFFORDABILITY<br><br>CULTURAL ENRICHMENT |
| 14  | <p>1. Indigenous peoples have the right to establish and control their educational systems and institutions providing education in their own languages, in a manner appropriate to their cultural methods of teaching and learning.</p> <p>2. Indigenous individuals, particularly children, have the right to all levels and forms of education of the State without discrimination.</p>   | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT     |





| REF | UNDRIP ARTICLE  | ALIGNMENT WITH 2030   |
|-----|---|---|
|     | 3. States shall, in conjunction with indigenous peoples, take effective measures, in order for indigenous individuals, particularly children, including those living outside their communities, to have access, when possible, to an education in their own culture and provided in their own language.   |   |
| 15  | 1. Indigenous peoples have the right to the dignity and diversity of their cultures, traditions, histories and aspirations which shall be appropriately reflected in education and public information.<br>2. States shall take effective measures, in consultation and cooperation with the indigenous peoples concerned, to combat prejudice and eliminate discrimination and to promote tolerance, understanding and good relations among indigenous peoples and all other segments of society.   | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT   |
| 16  | 1. Indigenous peoples have the right to establish their own media in their own languages and to have access to all forms of non-indigenous media without discrimination.<br>2. States shall take effective measures to ensure that State-owned media duly reflect indigenous cultural diversity. States, without prejudice to ensuring full freedom of expression, should encourage privately owned media to adequately reflect indigenous cultural diversity.  | SOCIAL INCLUSION & ACCESSIBILITY<br><br>CULTURAL ENRICHMENT   |
| 17  | 1. Indigenous individuals and peoples have the right to enjoy fully all rights established under applicable international and domestic labour law.<br>2. States shall in consultation and cooperation with indigenous peoples take specific measures to protect indigenous children from economic exploitation and from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical, mental, spiritual, moral or social development, taking into account their special vulnerability and the importance of education for their empowerment.<br>3. Indigenous individuals have the right not to be subjected to any discriminatory conditions of labour and, inter alia, employment or salary. | SOCIAL INCLUSION & ACCESSIBILITY<br><br>ECONOMIC PROSPERITY   |
| 21  | 1. Indigenous peoples have the right, without discrimination, to the improvement of their economic and social conditions, including, inter alia, in the areas of education, employment, vocational training and retraining, housing, sanitation, health and social security.<br>2. States shall take effective measures and, where appropriate, special measures to ensure continuing improvement of their  | SOCIAL INCLUSION & ACCESSIBILITY<br><br>ECONOMIC PROSPERITY<br><br>COMMUNITY RESILIENCE & AFFORDABILITY |





| REF | UNDRIP ARTICLE  | ALIGNMENT WITH 2030   |
|-----|---|---|
|     | economic and social conditions. Particular attention shall be paid to the rights and special needs of indigenous elders, women, youth, children and persons with disabilities.  |   |
| 23  | Indigenous peoples have the right to determine and develop priorities and strategies for exercising their right to development. In particular, indigenous peoples have the right to be actively involved in developing and determining health, housing and other economic and social programmes affecting them and, as far as possible, to administer such programmes through their own institutions.   | SOCIAL INCLUSION & ACCESSIBILITY<br><br>ECONOMIC PROSPERITY<br><br>COMMUNITY RESILIENCE & AFFORDABILITY |
| 25  | Indigenous peoples have the right to maintain and strengthen their distinctive spiritual relationship with their traditionally owned or otherwise occupied and used lands, territories, waters and coastal seas and other resources and to uphold their responsibilities to future generations in this regard.  | CULTURAL ENRICHMENT   |
| 29  | 1. Indigenous peoples have the right to the conservation and protection of the environment and the productive capacity of their lands or territories and resources. States shall establish and implement assistance programmes for indigenous peoples for such conservation and protection, without discrimination.<br>2. States shall take effective measures to ensure that no storage or disposal of hazardous materials shall take place in the lands or territories of indigenous peoples without their free, prior and informed consent.<br>3. States shall also take effective measures to ensure, as needed, that programmes for monitoring, maintaining and restoring the health of indigenous peoples, as developed and implemented by the peoples affected by such materials, are duly implemented.      | ENVIRONMENTAL STEWARDSHIP & ACTION  |
| 32  | 1. Indigenous peoples have the right to determine and develop priorities and strategies for the development or use of their lands or territories and other resources.<br>2. States shall consult and cooperate in good faith with the indigenous peoples concerned through their own representative institutions in order to obtain their free and informed consent prior to the approval of any project affecting their lands or territories and other resources, particularly in connection with the development, utilization or exploitation of mineral, water or other resources.<br>3. States shall provide effective mechanisms for just and fair redress for any such activities, and appropriate measures shall be taken to mitigate adverse environmental, economic, social, cultural or spiritual impact. | ENVIRONMENTAL STEWARDSHIP & ACTION  |



**DECLARATION ON THE RIGHTS OF INDIGENOUS PEOPLES ACT (DRIPA) ACTION PLAN**

| REF   | DRIPA ACTION   | ALIGNMENT WITH 2030   |
|---|--|---|
| <b>TITLE AND RIGHTS OF INDIGENOUS PEOPLES</b>               |  |   |
| 2.6   | Co-develop strategic-level policies, programs and initiatives to advance collaborative stewardship of the environment, land and resources, that address cumulative effects and respects Indigenous Knowledge. This will be achieved through collaborative stewardship forums, guardian programs, land use planning initiatives, and other innovative and evolving partnerships that support integrated land and resource management. (Ministry of Land, Water and Resource Stewardship, Ministry of Indigenous Relations and Reconciliation, Ministry of Environment and Climate Change Strategy, Ministry of Forests, Ministry of Energy, Mines and Low Carbon Innovation, BC Oil and Gas Commission) | ENVIRONMENTAL STEWARDSHIP & ACTION  |
| 2.7   | Collaborate with First Nations to develop and implement strategies, plans and initiatives for sustainable water management, and to identify policy or legislative reforms supporting Indigenous water stewardship, including shared decision-making. Co-develop the Watershed Security Strategy with First Nations and initiate implementation of the Strategy at a local watershed scale. (Ministry of Land, Water and Resource Stewardship)  | ENVIRONMENTAL STEWARDSHIP & ACTION  |
| 2.8   | Collaborate with Indigenous partners on issues related to conservation and biodiversity in B.C., including the protection of species at risk. (Ministry of Land, Water and Resource Stewardship)   | ENVIRONMENTAL STEWARDSHIP & ACTION  |
| 2.12  | Collaboratively develop and implement CleanBC and the Climate Preparedness and Adaptation Strategy to support resilient communities and clean economic opportunities for Indigenous Peoples that benefit our shared climate and advance reconciliation. (Ministry of Environment and Climate Change Strategy)  | ECONOMIC PROSPERITY<br><br>ENVIRONMENTAL STEWARDSHIP & ACTION<br><br>COMMUNITY RESILIENCE & AFFORDABILITY |
| <b>ENDING INDIGENOUS-SPECIFIC RACISM AND DISCRIMINATION</b> |  |   |
| 3.1   | Develop essential training in partnership with Indigenous organizations, and deliver to the B.C. public service, public institutions and corporations that aims to build foundational understanding and competence about the history and rights of Indigenous Peoples, treaty process, rights and title, the UN Declaration, the B.C. Declaration Act, the dynamics of proper respectful relations, Indigenous-specific racism, and meaningful   | SOCIAL INCLUSION & ACCESSIBILITY<br><br>COMMUNITY RESILIENCE & AFFORDABILITY<br><br>CULTURAL ENRICHMENT   |





| REF   | DRIPA ACTION  | ALIGNMENT WITH 2030   |
|---|---|---|
|   | reconciliation. (Public Service Agency, Ministry of Finance – Crown Agencies and Board Resourcing Office)   |   |
| 3.2   | Establish an operational approach to set and achieve targets for equitable recruitment and retention of Indigenous Peoples across the public sector, including at senior levels. (Public Service Agency, Public Sector Employers' Council Secretariat)  | SOCIAL INCLUSION & ACCESSIBILITY<br>CULTURAL ENRICHMENT   |
| 3.5   | Provide resources to Indigenous organizations to improve public understanding of Indigenous histories, rights, cultures, languages and the negative impacts of Indigenous-specific racism. (Ministry of Tourism, Arts, Culture and Sport)   | SOCIAL INCLUSION & ACCESSIBILITY<br>CULTURAL ENRICHMENT   |
| 3.8   | Develop and implement community-driven activities to end violence against Indigenous women, girls and 2SLGBTQQIA+ people, beginning with the foundational activities in A Path Forward: Priorities and Early Strategies for B.C.13 and steps towards achieving the mandate commitment to develop a gender-based violence action plan. (Ministry of Public Safety and Solicitor General, Ministry of Attorney General, Ministry of Finance - Gender Equity Office) | SOCIAL INCLUSION & ACCESSIBILITY  |
| 3.9   | Identify and implement multi-modal transportation solutions that provide support and enable the development of sustainable, safe, reliable and affordable transportation options for First Nations communities. (Ministry of Transportation and Infrastructure)   | ECONOMIC PROSPERITY<br>ENVIRONMENTAL STEWARDSHIP & ACTION<br>COMMUNITY RESILIENCE & AFFORDABILITY |
| 3.10  | Implement improvements to public safety oversight bodies and complaints processes, such as enhanced investments in the B.C. Human Rights Tribunal and new models for including Indigenous laws in complaints resolution. (Ministry of Attorney General, Ministry of Public Safety and Solicitor General)  | SOCIAL INCLUSION & ACCESSIBILITY  |
| 3.15  | Adopt an inclusive digital font that allows for Indigenous languages to be included in communication, signage, services and official records. (Ministry of Citizens' Services)  | SOCIAL INCLUSION & ACCESSIBILITY<br>CULTURAL ENRICHMENT   |
| <b>SOCIAL, CULTURAL AND ECONOMIC WELL-BEING</b> |   |   |
| 4.6   | Promote culturally relevant sport, physical activity and recreation initiatives and opportunities that increase Indigenous engagement, participation and excellence in both traditional and mainstream sports for individuals in both urban and rural or remote areas. (Ministry of Tourism, Arts, Culture and Sport)   | SOCIAL INCLUSION & ACCESSIBILITY<br>COMMUNITY RESILIENCE & AFFORDABILITY                          |





| REF  | DRIPA ACTION  | ALIGNMENT WITH 2030  |
|------|---|--|
|      |   | SPORT PARTICIPATION & DEVELOPMENT  |
|      |   | CULTURAL ENRICHMENT  |
| 4.9  | As a part of the implementation of the Accessible British Columbia Act, support the identification, prevention and removal of barriers for Indigenous persons with disabilities. This includes ensuring that the development of accessibility standards considers the rights recognized and affirmed by the UN Declaration. (Ministry of Social Development and Poverty Reduction)                                  | SOCIAL INCLUSION & ACCESSIBILITY   |
| 4.15 | Incorporate Indigenous experiences and knowledge of poverty and well-being into ongoing poverty reduction efforts and the 2024 Poverty Reduction Strategy. The strategy will recognize the ongoing impacts of colonialism and include Indigenous-identified actions and progress measures. (Ministry of Social Development and Poverty Reduction)   | SOCIAL INCLUSION & ACCESSIBILITY<br>ECONOMIC PROSPERITY                  |
| 4.21 | Bring together key Indigenous urban leaders to create a provincial urban Indigenous advisory table to develop and implement a five-year plan to address the priorities of urban Indigenous Peoples, including a focus on Elders, youth, children, women, men, 2SLGBTQIA+ and persons with disabilities. (Ministry of Indigenous Relations and Reconciliation, Ministry of Social Development and Poverty Reduction) | SOCIAL INCLUSION & ACCESSIBILITY<br>COMMUNITY RESILIENCE & AFFORDABILITY |
| 4.23 | Undertake a cross-government review of provincial supports and services for Indigenous Peoples in urban settings and develop a plan with clear timelines that will provide greater collaboration and coordination to meet needs. (Ministry of Indigenous Relations and Reconciliation)  | COMMUNITY RESILIENCE & AFFORDABILITY                                     |
| 4.24 | Expand support to Aboriginal Friendship Centres and other urban Indigenous organizations that serve the needs of urban Indigenous people in B.C. while also acknowledging that Aboriginal Friendship Centres and other urban Indigenous organizations play a vital role for those that wish to connect to their cultures and traditions. (Ministry of Indigenous Relations and Reconciliation)                      | COMMUNITY RESILIENCE & AFFORDABILITY<br>CULTURAL ENRICHMENT              |
| 4.25 | Work with Indigenous Peoples to build more on- and off-reserve housing and pursue new federal contributions. (Ministry of Attorney General, Ministry of Indigenous Relations and Reconciliation)  | COMMUNITY RESILIENCE & AFFORDABILITY                                     |
| 4.28 | Draft a report with recommendations for how BC Parks can better reflect Indigenous Peoples' histories and cultures in provincial  | CULTURAL ENRICHMENT  |





| REF  | DRIPA ACTION   | ALIGNMENT WITH 2030   |
|------|--|---|
|      | parks and protected areas. (Ministry of Environment and Climate Change Strategy)   |   |
| 4.29 | Establish an Indigenous-led working group to develop a strategy for the revitalization of Indigenous languages in B.C., including potential legislative supports. (Ministry of Indigenous Relations and Reconciliation, Ministry of Education and Child Care, Ministry of Advanced Education and Skills Training)  | CULTURAL ENRICHMENT   |
| 4.30 | Support Indigenous language revitalization through sustainable funding. (Ministry of Indigenous Relations and Reconciliation, Ministry of Advanced Education and Skills Training)  | CULTURAL ENRICHMENT   |
| 4.35 | Work with First Nations to reform the Heritage Conservation Act to align with the UN Declaration, including shared decision-making and the protection of First Nations cultural, spiritual, and heritage sites and objects. (Ministry of Forests, Ministry of Tourism, Arts, Culture and Sport)  | CULTURAL ENRICHMENT   |
| 4.37 | Provide funding to assist Indigenous tourism businesses that have been financially impacted by the COVID-19 pandemic, in order to further support recovery of the Indigenous tourism sector in B.C. (Ministry of Tourism, Arts, Culture and Sport)   | ECONOMIC PROSPERITY   |
| 4.38 | Provide investments to Indigenous Tourism B.C. to support Indigenous tourism, Indigenous job creation, preservation of Indigenous languages, celebration of Indigenous cultures and the stewardship of territories, and to tell the stories of Indigenous Peoples in B.C. in their own words. (Ministry of Tourism, Arts, Culture and Sport)   | ECONOMIC PROSPERITY   |
| 4.41 | Work with First Nations, Métis chartered communities and urban Indigenous organizations to provide funding for self-determined, community-led programs for Indigenous Peoples to upgrade skills, obtain credentials, secure employment, and develop and support community economies. (Ministry of Advanced Education and Skills Training, Ministry of Social Development and Poverty Reduction)  | ECONOMIC PROSPERITY<br>COMMUNITY RESILIENCE & AFFORDABILITY |
| 4.42 | Co-develop economic metrics to help evaluate progress as reconciliation is advanced. The baseline data will begin to address the persistent gap in Indigenous-specific economic metrics and through this co-designed effort, build a comprehensive set of data to measure Indigenous economic well-being and track progress over time. (Ministry of Jobs, Economic Recovery and Innovation, Ministry of Indigenous Relations and Reconciliation) | ECONOMIC PROSPERITY<br>COMMUNITY RESILIENCE & AFFORDABILITY |
| 4.43 | Co-develop recommendations on strategic policies and initiatives for clean and sustainable energy. This includes identifying and supporting First Nations-led clean energy opportunities related to  | ENVIRONMENTAL STEWARDSHIP & ACTION                          |





| REF  | DRIPA ACTION  | ALIGNMENT WITH 2030  |
|------|---|--|
|      | CleanBC, the Comprehensive Review of BC Hydro, and the BC Utilities Commission Inquiry on the Regulation of Indigenous Utilities. (Ministry of Energy, Mines and Low Carbon Innovation)   |  |
| 4.45 | Prioritize and increase the number of technology sector training opportunities for Indigenous Peoples and other groups currently under-represented in B.C.'s technology sector. (Ministry of Jobs, Economic Recovery and Innovation)  | ECONOMIC PROSPERITY  |
| 4.48 | Work with the B.C. Indigenous Advisory Council on Agriculture and Food and other Indigenous partners to identify opportunities to strengthen Indigenous food systems and increase Indigenous participation in the agriculture and food sector. (Ministry of Agriculture and Food) | ENVIRONMENTAL STEWARDSHIP & ACTION<br><br>COMMUNITY RESILIENCE & AFFORDABILITY |

## CITY OF VANCOUVER UNDRIP TASK FORCE

In March 2021, the City of Vancouver convened an UNDRIP task force in conjunction with the Musqueam Indian Band, Squamish Nation, and Tsleil-Waututh Nation. The Task Force was scheduled to meet regularly from July 2021 to October 2022 to develop recommendations to Mayor and Council on how the City of Vancouver can implement UNDRIP as an integral aspect of its work on Indigenous relations and reconciliation. In June 2022, the Task force provided an update and made recommendations for six early actions. While the Early Actions items are short term in nature, we have identified links of the 2030 project to the theme of the actions and the ability of the Games to support long term initiatives of a similar nature.

| REF | EARLY ACTION   | ALIGNMENT WITH 2030 |
|-----|--|---------------------|
| EA1 | Early Action 1: Assert presence of the Musqueam Indian Band, Squamish Nation, and Tsleil-Waututh Nation via asset naming, re-naming and commemoration, including measures to share stories and histories on the land.<br>a. Coordinated Approach: Explore options to co-develop a naming policy framework including appropriate cultural protocols, and/or intergovernmental table.<br>b. Public Education on Naming: Develop standards for audio/visual/tactile signage and public education on (re)introduced names, including cultural programming. | CULTURAL ENRICHMENT |
| EA2 | Early Action 2: Support the development of a Host Nations historical atlas book created by the local Nations with educational resources.   | CULTURAL ENRICHMENT |





| REF | EARLY ACTION   | ALIGNMENT WITH 2030  |
|-----|--|--|
| EA3 | Early Action 3: Build upon the City's social procurement framework and expand the procurement policy to prioritize Indigenous participation for all projects (Including large and small infrastructure, art and culture, environmental resource management, etc.).   | CULTURAL ENRICHMENT<br><br>ECONOMIC PROSPERITY               |
| EA4 | Early Action 4: Build on existing City of Vancouver work underway to refine procurement policies/regulations with regards to art, structures, planning/architecture, procurement etc. to ensure Musqueam, Squamish, and Tsleil-Waututh maintain a presence and the public realm is representative of MST artistic and cultural traditions.   | ECONOMIC PROSPERITY  |
| EA5 | Early Action 5: Develop process and requirements for (1) event organizers to engage and partner with MST in permitted events/festivals; (2) City staff to engage and partner with MST in City-organized events; and (3) City staff to support and facilitate MST hosting their own events/festivals (e.g., in parks and other areas of significance).  | CULTURAL ENRICHMENT<br><br>SPORT PARTICIPATION & DEVELOPMENT |
| EA6 | Early Action 6: Provide a spectrum of mandatory anti-racism and Indigenous cultural safety training for employees (including temporary and auxiliary) of the City of Vancouver to build foundational understanding of the rights of Indigenous Peoples, Indigenous history, Indigenous-specific racism, and the dynamics of proper respectful relations. Training should be adapted for, and relevant to, the nuances of different roles and their levels of responsibility. For senior leaders, curriculum should also include the UN Declaration, the Declaration Act, treaties, and meaningful reconciliation. Training will be developed and/or led by knowledge holders approved by the Nations. For vendors/suppliers, relevant training opportunities will be recommended as appropriate. | SOCIAL INCLUSION AND ACCESSIBILITY                           |

## RESORT MUNICIPALITY OF WHISTLER OFFICIAL COMMUNITY PLAN

Chapter Three of the Resort Municipality of Whistler's Official Community Plan outlines eight Goals, fourteen objectives and fifty policies related to the RMOW's Reconciliation efforts with the Lil'wat Nation and Squamish Nation. The 2030 feasibility project in itself is an example of these goals in





action, bringing RMOW, Lil'wat Nation and Squamish Nation together to explore the opportunity of hosting the Games. Overall, six of eight goals align to the 2030 Games project.

| REF | GOALS & OBJECTIVES  | ALIGNMENT WITH 2030         |
|-----|---|-----------------------------|
| 3.1 | <p>Goal: The municipality has initiated the ongoing process towards reconciliation with the Squamish Nation and Lil'wat Nation.</p> <p>Objective:</p> <ul style="list-style-type: none"> <li>Strengthen the relationships with both Nations through initiatives and processes to advance and support reconciliation in Whistler.</li> </ul>   | FEASIBILITY PROJECT OVERALL |
| 3.2 | <p>Goal: The Lil'wat Nation's and Squamish Nation's history, and the importance of Whistler to the Nations, is widely understood.</p> <p>Objectives:</p> <ul style="list-style-type: none"> <li>Increase opportunities to share the rich history and stories of each Nation with Whistler's community members and visitors.</li> <li>Strive to develop a strong First Nations cultural presence throughout Whistler</li> <li>Preserve and minimize impacts on sites of cultural significance.</li> </ul>  | CULTURAL ENRICHMENT         |
| 3.3 | <p>Goal: The municipality has established cooperative government-to-government relationships with the Lil'wat Nation and Squamish Nation.</p> <p>Objectives:</p> <ul style="list-style-type: none"> <li>Continue to maintain and build relationships based on the principles of equality, partnership, good faith and mutual respect</li> <li>Implement and leverage the Protocol Agreement entered into by the municipality, Squamish Nation and Lil'wat Nation.</li> <li>The Lil'wat Nation and Squamish Nation meaningfully participate in the future direction of Whistler and the surrounding region.</li> </ul> | FEASIBILITY PROJECT OVERALL |
| 3.6 | <p>Goal: The Squamish Nation and Lil'wat Nation are successfully participating in Whistler's resort economy and regional economic growth.</p> <p>Objectives:</p> <ul style="list-style-type: none"> <li>Strengthen cooperation and coordination to realize economic benefits.</li> <li>Support capacity building through economic opportunities</li> </ul>  | ECONOMIC PROSPERITY         |



| REF | GOALS & OBJECTIVES  | ALIGNMENT WITH 2030                                       |
|-----|---|---|
| 3.7 | <p>Goal: The Lil'wat Nation and Squamish Nation are working with the municipality to support and improve local and regional transportation systems.</p> <p>Objective:</p> <ul style="list-style-type: none"> <li>Work collaboratively with the Squamish Nation, Lil'wat Nation, Province and other local governments to develop transit solutions.</li> </ul> | ENVIRONMENTAL STEWARDSHIP & ACTION                        |
| 3.8 | <p>Goal: The Squamish Nation and Lil'wat Nation participate in employee housing opportunities</p> <p>Objective:</p> <ul style="list-style-type: none"> <li>Employee housing initiatives support opportunities for economic development and create housing options for members of both Nations to live in Whistler.</li> </ul>                                 | ECONOMIC PROSPERITY, COMMUNITY RESILIENCE & AFFORDABILITY |

## SUN PEAKS MOUNTAIN RESORT MUNICIPALITY OFFICIAL COMMUNITY PLAN

Sun Peaks Mountain Resort Municipality Official Community Plan makes several references to enhancing existing relationships with local First Nations. Hosting the 2030 Games aligns to guiding principle 8 of the plan in addition to three policies.

| REF                       | GOALS & OBJECTIVES   | ALIGNMENT WITH 2030                        |
|---------------------------|--|--|
| <b>GUIDING PRINCIPLES</b> |  |  |
| GP8                       | Enhance existing relationships with our First Nations neighbours to identify and facilitate opportunities to work together, including celebration of First Nations culture.  | CULTURAL ENRICHMENT                        |
| <b>POLICIES</b>           |  |  |
| P5.3.8                    | Encourage the implementation of a First Nations message in Sun Peaks in partnership with Secwepemc communities and facilitate First Nations history, values and culture (i.e., Sun Peaks Centre).  | CULTURAL ENRICHMENT                        |
| P5.5.5                    | Identify opportunities to work with neighbouring First Nations to explore opportunities for economic development partnerships, and the enhancement of cultural sharing through the continued development of community-to-community relationships with local First Nations. | ECONOMIC PROSPERITY<br>CULTURAL ENRICHMENT |
| P5.5.6                    | Share the recreational experiences at Sun Peaks with neighbouring First Nations communities.   | SPORT PARTICIPATION & DEVELOPMENT          |





## APPENDIX F: ECONOMIC IMPACT REPORT

The Canadian Olympic Committee commissioned PricewaterhouseCoopers LLP (PwC), to conduct a socio-economic analysis of the potential impacts associated with hosting the Games in BC.

Hosting the Games would create a significant economic footprint in BC and the rest of Canada through its impacts on GDP, employment and tax revenues in the years leading to and during the Games. In addition, the Games also have the potential to generate a diverse range of wider socio-economic benefits for the province before, during and after the Games.

For the purposes of estimating the economic footprint, PwC has modelled the economic impacts associated with each expenditure category separately. The economic footprint associated with these expenditures has been estimated between 2022 and 2030, which spans expenditures incurred leading up to and while hosting the Games.

The wider socio-economic benefits were assessed by PwC based on their understanding of the plans for the Games, experience from the 2010 Winter Olympics in Vancouver, and literature review on the benefits of sport events.

The full report, called PwC\_The Socio-Economic Impact of the 2030 Winter Games in BC\_10072022, is provided as a separate attachment to this Hosting Proposal.



## APPENDIX G: TOURISM IMPACT REPORT

The Canadian Olympic Committee commissioned PricewaterhouseCoopers LLP (PwC), to conduct a high-level analysis to help in understanding the tourism potential of the 2030 Games.

A high-level analysis of the potential tourism visitation uplift associated with the 2030 Games was undertaken under the assumption that the number of tourists associated with the BC 2010 Vancouver Olympic Games (2010 Games) would be the same in the 2030 Games.

For the purposes of completing this high-analysis analysis, the following steps were undertaken to calculate the potential international tourism visitation uplift and tourism expenditure associated with the 2030 Games:

- Conducted a historical analysis of international overnight visitors to BC drawing on Statistics Canada data;
- Calculated the associated uplift in international visitors to BC that may have occurred during the 2010 Games by comparing visitation during the 2010 Games to historical average visitor levels during the month of February;
- Developed expenditure profile for visitors to BC based on pre-Covid Statistics Canada and Destination BC data;
- Calculated a range of associated tourism expenditure based on the calculated uplift in international visitors and the above noted expenditure profile; and
- Based on the above, calculated the short-term international tourism expenditure uplifts that could occur as a result of the 2030 Games.

The full report, called PwC\_Tourism potential of the 2030 Winter Games in BC\_10112022, is provided as a separate attachment to this Hosting Proposal.





## APPENDIX H: DISPERSED BENEFITS TO BC AND CANADA

| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |                                   |   |   |
|--|-----------------------------------|---|---|
| REGION   | LEGACY                            | DESCRIPTION / QUOTED TEXT   | SOURCE  |
| Province-wide  | Economy                           | The 2010 Games, which are now widely regarded as a financial success that brought lasting positive physical legacies, provided just enough of a boost for BC to weather through the recession in the late-2000s.  | <a href="https://dailyhive.com/calgary/vancouver-olympic-games-hosting-future">https://dailyhive.com/calgary/vancouver-olympic-games-hosting-future</a>   |
| Province-wide  | Economy                           | In BC, 12 economic announcements were made during the Games, including those in the clean energy, transportation, and digital media sectors. Other announcements included \$91 million in venture capital secured by eight high-tech firms and a graduate student entrepreneur program from B.C. Renaissance Capital Fund partners, an airlines announcement of added services between Shanghai and Vancouver, and contracts for local B.C. companies.  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |
| Province-wide  | Games contracts / purchase orders | According to data provided by VANOC, by March 2010 the organization issued 6,689 contracts and purchase orders totaling \$1.6 billion. BC-based companies were awarded 4,700 of those, which represented 70% of the total value, or \$1.1 billion. Of the BC portion, the percentage of contracts and purchase orders awarded is as follows: <ul style="list-style-type: none"> <li>• 68% to Metro Vancouver businesses</li> <li>• 17% to businesses in the Sea-to-Sky Corridor</li> <li>• <b>15% to businesses located in the balance of the province</b></li> </ul> | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |
| Province-wide  | 2010 Commerce Centre              | The 2010 Commerce Centre staged 252 workshops across the province, playing "matchmaker" between 1,000 regional delegates and 3,000 potential international partners. It enlisted B.C. businesses, some tied to the Games and some not, and introduced them to companies visiting from outside the province. Almost all of the BC businesses who participated were small businesses and considered the Games to be a launching pad.  | (paywall)<br><a href="https://www.theglobeandmail.com/report-on-business/small-business/an-olympic-launching-pad-for-small-businesses/article1379054/">https://www.theglobeandmail.com/report-on-business/small-business/an-olympic-launching-pad-for-small-businesses/article1379054/</a><br>(free)<br><a href="https://archive.ph/PIRId">https://archive.ph/PIRId</a> |
| Province-wide  | New Businesses                    | Based on economic modelling, PwC estimated that about 1,500 new businesses (both directly and indirectly related to the 2010 Winter Games) were created in BC between 2003 and 2010 because of induced economic growth from hosting the Games.  | OGI Final Report  |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |                                      |  |  |
|--|--------------------------------------|--|--|
| REGION   | LEGACY                               | DESCRIPTION / QUOTED TEXT  | SOURCE   |
| Province-wide  | International Business Opportunities | By the end of 2010, the provincial government was tracking a portfolio of over 70 opportunities that included pursuing new business opportunities, speeding up business development cycles and fostering collaborations and partnerships.<br><br>BC companies are also using the expertise gained from the Games-related work to pursue international business opportunities at major sporting events around the world.  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010  |
| Cariboo<br><br>Mainland / Southwest                            | Sponsor leverage                     | The recruitment of sponsors to sustainable legacy projects. For example, Bell agreed to allocate \$2M from its \$100M overall contribution to community sports and recreation projects in disadvantaged neighborhoods, one in Vancouver and the other in the town of Prince George.  | <a href="https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver">https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver</a>  |
| Province-wide<br><br>Rest of Canada                            | Sponsor leverage - Torch Relay       | At each celebration site of the torch relay, RBC presented a donation of varying size to the community. Total charitable donations made across Canada were estimated to be over \$5 million to organizations making positive and meaningful impacts in their neighbourhoods. Funding benefitted organizations such as United Way/Centraide campaigns, Big Brothers Big Sisters, local food banks, numerous schools, colleges, universities, and dozens of other locally run charities. | <a href="https://www.newswire.ca/news-releases/legacy-of-vancouver-2010-olympic-torch-relay-includes-a-helping-hand-from-the-bc-foundation-across-canada-539297251.html">https://www.newswire.ca/news-releases/legacy-of-vancouver-2010-olympic-torch-relay-includes-a-helping-hand-from-the-bc-foundation-across-canada-539297251.html</a><br><br>PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010 |
| Province-wide  | Torch Relay Community Celebrations   | In 2009, British Columbia communities received 2010 Olympic Torch Relay Community Grants totaling over \$2.86 million. This provincial funding was used to support cultural celebrations and performances featuring local and regional talent in communities throughout BC.  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010  |
| Rest of Canada   | Inuit Artists                        | A licensing agreement with the Nunavut Development Corporation employed more than 1,000 Inuit artists to hand-carve Inuksuit, the official symbol of the Games.  | <a href="https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver">https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver</a>  |
| Province-wide  | Podium wood                          | The Ministry of Forests, Mines and Lands sourced the wood and coordinated the production of 23 podiums used at the 2010 Games. The podiums were made from 18 wood types donated from community forest  | <a href="https://archive.news.gov.bc.ca/releases/news_releases_2009-2013/2010FOR0015-001400.htm">https://archive.news.gov.bc.ca/releases/news_releases_2009-2013/2010FOR0015-001400.htm</a>  |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |                                      |  |   |
|--|--------------------------------------|--|---|
| REGION   | LEGACY                               | DESCRIPTION / QUOTED TEXT  | SOURCE  |
| Province-wide<br>Rest of Canada<br>International               | Surplus medical and dental equipment | <p>operators and other forest licensees around the province.</p> <p>The Medical Equipment Legacy of \$3.6M CAD in donated medical equipment for local health clinics was procured through the VANOC community asset donation program, including:</p> <ul style="list-style-type: none"> <li>• 225 AEDs distributed across Canada</li> <li>• 15 National Emergency Strategic Stockpile (NESS) for BC and Public Health Agency of Canada</li> <li>• 10 Chemical, Biological, Radiological, Nuclear, and high yield Explosives (CBRNE) units given to BC Ambulance Service</li> </ul> <p>In addition, \$125,000 CAD of surplus athlete medical and dental supplies and equipment were donated to the 2010 Haiti earthquake relief effort.</p> | <p>PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010</p> <p><a href="http://www.sportmedab.ca/uploads/files/Jt_Hawaiian_Conference/Speaker_Presentations/Dr.%20Jack%20Taunton-Medical%20Services%202010%20Olympics.pdf">http://www.sportmedab.ca/uploads/files/Jt_Hawaiian_Conference/Speaker_Presentations/Dr.%20Jack%20Taunton-Medical%20Services%202010%20Olympics.pdf</a></p> |
| Province-wide  | Mobile Medical Unit                  | As of 2016, the Mobile Medical Unit (MMU) used during the Games is in constant demand, deployed to communities all over the province 80 to 200 days a year as a medical centre and for disaster and tactical medicine training. It's been used as a temporary medical centre in First Nations communities, for special events like the 2015 Canada Winter Games in Prince George and as a stand-in hospital like when Kitimat General was under renovation.  | <a href="https://vancouver.sun.com/news/staff-blogs/hospital-on-wheels-a-2010-vancouver-olympic-games-legacy-is-the-mobile-medical-unit">https://vancouver.sun.com/news/staff-blogs/hospital-on-wheels-a-2010-vancouver-olympic-games-legacy-is-the-mobile-medical-unit</a>   |
| Rest of Canada<br>International                                | Whistler Fuel Cell Bus Project       | For the first time in the world, Whistler ran a 23-bus fleet made up entirely of zero-emission hydrogen fuel cell electric buses. Many engineers and scientists who cut their teeth on the Whistler project now run companies in Canada and Vancouver, such as Loop, Illuming, Overdrive and Zen, which offer world-leading technology to help companies around the world integrate fuel cell technology into buses, trucks, trains, and other heavy equipment.  | <a href="https://www.chfca.ca/2021/01/04/legacies-of-the-2010-olympic-games-in-whistler-are-powering-more-than-nostalgia/">https://www.chfca.ca/2021/01/04/legacies-of-the-2010-olympic-games-in-whistler-are-powering-more-than-nostalgia/</a>   |
| Mainland / Southwest<br>Vancouver Island / Coast<br>Northeast  | Social Housing                       | VANOC and the Province of BC in 2008 agreed to create an Olympic legacy of 156 permanent, affordable rental units for people across BC who are at risk of homelessness. By the end of 2010, the modular units from the Olympic and Paralympic Village at Whistler had been distributed and converted into permanent housing at the following locations:  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |               |   |   |
|--|---------------|---|---|
| REGION   | LEGACY        | DESCRIPTION / QUOTED TEXT   | SOURCE  |
| Thompson / Okanagan  |               | <ul style="list-style-type: none"> <li>Chetwynd: four assisted living units for seniors and eight units for low-income seniors</li> <li>Sechelt: eight units for people who are homeless or at risk of homelessness</li> <li>Enderby: 15 units for low-income seniors</li> <li>Chilliwack: 33 units for people who are homeless or at risk of homelessness</li> <li>Saanich: 36 units for people who are homeless or at risk of homelessness</li> <li>Surrey: 52 units for seniors and people with disabilities who are at risk of homelessness.</li> </ul>   |   |
| Province – wide<br><br>Rest of Canada                          | Donated beds  | <p>Sleep Country Canada donated 5,000 mattresses, box springs and frames to the Olympic Village. These were subsequently donated to charitable organizations around Sleep Country's 15-region chain.</p> <ul style="list-style-type: none"> <li>1,000 beds for low-income housing residents in Vancouver, Squamish, and Whistler</li> <li>4,000 beds for target populations across Canada.</li> </ul>   | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |
| Province-wide  | Literacy      | The Games and 2010 Legacies Now were instrumental in increasing literacy levels in marginalized communities in the province. 2010 Legacies Now helped to establish Decoda Literacy Solutions, a provincial organization committed to the development of strong individuals, families, and communities by providing literacy resources and training. As of 2020, Decoda supported children and families, youth, adults, seniors, Indigenous and immigrant communities through community-based literacy programs and initiatives in more than 400 communities across B.C., benefiting 1.6 million people. | <a href="https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games">https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games</a> |
| Province-wide<br><br>Rest of Canada                            | Accessibility | 2010 Legacies Now worked closely with BC's own Rick Hansen Foundation (RHF) and other partners to tap into the growing accessibility tourism market and awareness created by the Games to ensure ours were the most accessible. 2010 Legacies Now's accessible tourism program transitioned to RHF, where they used the tools and resources as the basis for the highly successful Rick Hansen Foundation Accessibility Certification TM  | <a href="https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games">https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games</a> |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |                      |  |  |
|--|----------------------|--|--|
| REGION   | LEGACY               | DESCRIPTION / QUOTED TEXT  | SOURCE   |
|  |                      | (RHFAC) rating system. More than 1,200 buildings across Canada have been rated, and 752 RHFAC certified. This Games-time legacy and investment will assist people with disabilities for generations to come.   |  |
| Province-wide<br>Rest of<br>Canada                             | Sustainability       | VANOC's Sustainability Measurement and Reporting System and its Sustainable Sport and Event Toolkit informed the development of a new Canadian standard for sustainable event management (CSA Z2010).  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010  |
| Rest of<br>Canada<br>International                             | Pride House          | <p>The Pride Houses in Vancouver and Whistler, an Olympic first, were a tremendous success. While not officially associated with VANOC, the Pride Houses received much informal support from Olympic organizers, and their presence became well known. More than 20,000 people visited to one or both of the Pride Houses during the Games.</p> <p>As one result of their efforts, the London Olympic Organizing Committee (LOCOG) committed to an official Pride House in 2012 and circulated an official 'gay pride' pin to reach out to the LGBT community and express its commitment to diversity. The organizing committee for the 2015 Pan American and Parapan American Games in Toronto created a Pride House for those Games, to be turned after the Games into a permanent LGBT human rights centre.</p> | <a href="https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver">https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver</a>  |
| Province-wide  | Volweb.ca            | VolWeb.ca was an online registration tool to connect volunteers with event organizations throughout BC. By mid-2010, it had a database of more than 11,000 volunteers and 2,000 registered events and organizations. Post Games, it was transferred to the BC Games Society to maintain.   | <a href="https://www.2010andbeyond.ca/html/inspiring-stories/volweb-ca-connects-event-organizations-with-volunteers">https://www.2010andbeyond.ca/html/inspiring-stories/volweb-ca-connects-event-organizations-with-volunteers</a><br><br><a href="https://www.bcgames.org/News/Latest-News/News-Releases/ArtMID/1939/ArticleID/127/VolWeb-Transferred-to-Community-Partners">https://www.bcgames.org/News/Latest-News/News-Releases/ArtMID/1939/ArticleID/127/VolWeb-Transferred-to-Community-Partners</a> |
| Province-wide  | Hosting sport events | <p>From 2004 to 2009, Hosting BC provided grants totaling \$2.7 million to 34 communities to host 197 national and international sport events including:</p> <ul style="list-style-type: none"> <li>The Comox Valley/Mount Washington Alpine Resort in BC hosted a variety of international Olympic teams. In March 2009, Mount Washington hosted the</li> </ul>   | <p>PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010</p> <p><a href="https://www.2010andbeyond.ca/html/inspiring-">https://www.2010andbeyond.ca/html/inspiring-</a></p>  |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |                              |  |  |
|--|------------------------------|--|--|
| REGION   | LEGACY                       | DESCRIPTION / QUOTED TEXT  | SOURCE   |
|  |                              | <p>cross-country and biathlon World Cup finals. Teams from Europe, North America and Asia competed in this International Paralympic Committee event involving more than 100 athletes.</p> <ul style="list-style-type: none"> <li>In 2009, Prince George, BC hosted Road to the Roar, the pre-trials curling competition at which four Canadian teams were selected to compete to represent Canada at the 2010 Winter Games.</li> <li>In 2008, Victoria hosted an Olympic Qualifier For Women's Field Hockey drawing 108 athletes, from six countries, including Malaysia, Uruguay, and Italy.</li> </ul>   | <p>stories/victoria-hosts-2008-olympic-qualifier-for-women-s-field-hockey</p>  |
| Province-wide  | Hosting pre-Games training   | <p>78 teams from 24 countries were hosted for pre-games training in 20 BC communities including:</p> <ul style="list-style-type: none"> <li>Training camps for the Russian figure skating and Japanese speed skating teams were held at the Abbotsford, BC recreation centre in 2010. Community benefits included access for residents to view training sessions and opportunities to interact with athletes at special community events.</li> <li>Kimberley hosted para-alpine teams from Canada, the United Kingdom, New Zealand, and Australia.</li> </ul>  | <p>PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010</p>   |
| Province-wide  | Provincial & Community Sport | <p>viaSport, established in 2011 by 2010 Legacies Now in consultation with the provincial sport system, continues to lead a consultative and coordinated provinciewide approach to increase participation in sport and physical activity. As of 2020, the amateur sports sector in British Columbia is thriving. On average, more than 718,000 athletes register for organized sports every year, with over 16,000 coaches attending training sessions. BC has outperformed other provincial and territorial jurisdictions in the number of registered athletes on national teams, with 38 per cent of Canada's 2018 Olympic team tied in some way to BC</p> | <p><a href="https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games">https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games</a></p> |
| Cariboo  | Chill                        | <p>Chill was a snowboarding program for inner-city youth designed to increase self-esteem and positive self-image, which 2010 Legacies Now</p>   | <p><a href="https://www.2010andbeyond.ca/html/inspiring-">https://www.2010andbeyond.ca/html/inspiring-</a></p>   |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |  |  |  |
|--|--|--|--|
| REGION   | LEGACY                                 | DESCRIPTION / QUOTED TEXT  | SOURCE   |
| Mainland/<br>Southwest   |  | operated in BC from 2005 to 2008. The program was sponsored by Bell and the Province of British Columbia, with support from Cypress Mountain (West Vancouver) and Tabor Mountain (Prince George).  | stories/teaching-life-lessons-through-snowboarding   |
| Province-wide  | BC Indigenous Sport Excellence program | BC Aboriginal (now Indigenous) Sport Excellence program, developed in 2004 by Sport Canada and the BC Ministry of Community, Sport and Cultural Development  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010<br><br><a href="https://news.gov.bc.ca/releases/2015CSCD0062-002118">https://news.gov.bc.ca/releases/2015CSCD0062-002118</a>                           |
| International  | Indigenous Sport Gallery               | Since 2008, the Indigenous (formerly Aboriginal) Sport Gallery at BC Sports Hall of Fame became the largest known permanent gallery in the world dedicated to Indigenous sport. In 2021, plans to make the collection virtual commenced.   | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010<br><br><a href="https://news.gov.bc.ca/releases/2021TACS0067-002280">https://news.gov.bc.ca/releases/2021TACS0067-002280</a>                           |
| Province-wide  | Indigenous Housing Legacy              | \$6.5 million housing legacy, established by VANOC and the Province of BC to benefit First Nations   | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010  |
| Province-wide  | Indigenous Youth Sport Legacy Fund     | <p>The Aboriginal (now Indigenous) Youth Sport Legacy Fund was created to assist amateur athletes of Indigenous ancestry, including athletes with a disability or disabilities, in their pursuit of excellence in sport.</p> <p>From 2006 to 2010, the BC Aboriginal Youth Sport Legacy Fund, which was administered by 2010 Legacies Now, provided 72 high-performance athletes grants, three post-secondary scholarships and 80 community grants. \$310,000 was raised through the sale of licensed merchandise and corporate donations from 2008 to 2010.</p> <p>As of 2022, the fund which continues to be operated by viaSport.</p> | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010<br><br><a href="https://www.viasport.ca/grant/Indigenous-youth-sport-legacy-fund">https://www.viasport.ca/grant/Indigenous-youth-sport-legacy-fund</a> |
| Province-wide<br><br>Rest of<br>Canada                         | Venues Aboriginal Art Program          | Showcasing of First Nations, Inuit and Métis works Program of art during the 2010 Winter Games - these works have been permanently installed in Olympic and Paralympic venues and will remain as a legacy of the Games.  | OGI Final Report   |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |   |   |   |
|--|---|---|---|
| REGION   | LEGACY                                    | DESCRIPTION / QUOTED TEXT   | SOURCE  |
| Province-wide  | Arts & Culture Grants                     | From 2007 to 2010, Arts Partners in Creative Development (APCD) distributed over \$6 million to support the creation of 84 projects in 16 BC communities. APCD was funded as a partnership of six organizations to assist British Columbia artists and arts organization to create and develop new pieces of work.  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |
| Province-wide<br>Rest of Canada                                | National Presentation and Touring Program | <p>VANOC facilitated the National Presentation and Touring Program (NPTP) with provincial and territorial partners to bring the Cultural Olympiad to all Canadians.</p> <ul style="list-style-type: none"> <li>In 2009, the NPTP featured 12 artists in 35 locations and over 50 shows in communities across Canada.</li> <li>In 2010, the NPTP featured nine artists in over 40 shows held in communities across Canada from January to March.</li> </ul>  | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |
| Province-wide  | 2010 Sports and Arts Legacy Fun           | In 2010/11, the BC government established a \$60 million (over three years) 2010 Sports and Arts Legacy Fund to build on the momentum created by hosting the Olympics. Half of the fund focused on support for arts and culture projects.   | PWC Report 7: Impact of the 2010 Olympic and Paralympic Winter Games on British Columbia and Canada: 2003 to 2010   |
| Province-wide  | 2010 Legacies Now Impact                  | <p>In a very short time, Legacies Now blanketed the province with new locally planned initiatives, encouraged new forms of activity, and strengthened accessibility for persons with disabilities, Aboriginal peoples, seniors and others.</p> <p>As of 2011, the reported metrics are impressive:</p> <ul style="list-style-type: none"> <li>4,000 families discovering life-altering lessons in literacy and early childhood learning</li> <li>200,000 people participating in new sport programs, creating a legacy of active British Columbians</li> <li>95 Spirit of BC committees creating Olympic and Paralympic legacies in their communities</li> <li>107 communities improving accessibility for people with disabilities and seniors</li> <li>200 national and international sport events which were hosted in 34</li> </ul> | <a href="https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver">https://www.researchgate.net/publication/50372370_The_Legacies_of_the_2010_Winter_Olympic_and_Paralympic_Games_in_Vancouver</a> |





| 2010 GAMES LEGACIES   EXAMPLES OUTSIDE OF 2010 GAMES FOOTPRINT |                             |   |   |
|--|-----------------------------|---|---|
| REGION   | LEGACY                      | DESCRIPTION / QUOTED TEXT   | SOURCE  |
|  |                             | <p>communities and funded by Hosting BC</p> <ul style="list-style-type: none"> <li>• 530,000 students making healthy choices through Action Schools! BC</li> <li>• 101 task groups working with over 1,000 community partners to improve literacy for people of all ages</li> <li>• 445 arts and cultural projects which engaged British Columbians throughout the province</li> <li>• 1,900 organizations and close to 10,000 volunteers using VolWeb.ca to find volunteers and volunteer opportunities</li> <li>• 65 provincial sport organizations and multi-sport organizations who receive annual and project funding, along with other support and resources</li> <li>• 1,300 high-performance athletes supported by Game Plan BC and the Targeted Sport Strategy each year, as they strive to reach the national team level</li> <li>• 16,000 students who experienced high-quality summer camps in arts, sport and recreation</li> <li>• 125 Aboriginal organizations offering sport and recreation programs for youth</li> </ul> |   |
| Province-wide<br><br>Rest of<br>Canada                         | 2010 Legacies<br>Now Legacy | Fueled by the experience and knowledge gained from working with organizations and communities, 2010 Legacies Now reinvented itself as LIFT Philanthropy Partners — the first national non-profit organization that uses a venture philanthropy approach to help build the capacity and capabilities of social purpose organizations (SPO) Canada-wide. SPOs are charities, non-profits and social enterprises that operate with the primary aim of achieving measurable social impact.  | <a href="https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games">https://vancouver.sun.com/opinion/bruce-dewar-2010-olympics-and-paralympics-were-about-more-than-just-games</a> |



LN – Lil'wat Nation

MIB – Musqueam Indian Band

SN – Squamish Nation

TWN – Tseil-Waututh Nation

SECW – Secwépemc peoples of the Adams Lake Indian Band, Little Shuswap Lake Band, Neskonlith Indian Band and the Tk'emlúps te Secwépemc

## APPENDIX I: PARTNERS BENEFITS MATRIX

|  |   | NATION GOVTS* |     |    |     |      | GOVTS |    |     |     |      | SPORT |     |
|--|---|---------------|-----|----|-----|------|-------|----|-----|-----|------|-------|-----|
| TOPIC                                    | DESCRIPTION   | LN            | MIB | SN | TWN | SECW | FED   | BC | VAN | WHI | SP-K | COC   | CPC |
| HOUSING                                  |   |               |     |    |     |      |       |    |     |     |      |       |     |
| Vancouver Olympic and Paralympic Village | 100% non-market<br>410 units <ul style="list-style-type: none"><li>▪ 60 studio</li><li>▪ 207 1 bdrm</li><li>▪ 103 2 bdrm</li><li>▪ 40 3 bdrm</li></ul>  |               | X   | X  | X   |      | X     | X  | X   |     |      |       |     |
| Whistler Olympic and Paralympic Village  | 100% non-market<br>579 units <ul style="list-style-type: none"><li>▪ 6 studio</li><li>▪ 163 1 bdrm</li><li>▪ 387 2 bdrm</li><li>▪ 23 3 bdrm</li></ul> Revenue opportunity to offset annual operating costs of the Squamish Lil'wat Culture Centre | X             |     | X  |     |      | X     | X  |     | X   |      |       |     |
| First Nations Housing legacy             | Sea-to-Sky housing projects for Lil'wat and Squamish (e.g. Highways Yard)<br>Allocation for Kamloops/SP area project  | X             |     | X  |     | X    | X     | X  |     |     |      |       |     |
| VENUE UPGRADES                           |   |               |     |    |     |      |       |    |     |     |      |       |     |
| Hastings Park                            | Racecourse<br>Livestock building<br>Agrodome<br>Pacific Coliseum  |               |     |    |     |      |       |    | X   |     |      | X     | X   |
| Training venues                          | Killarney<br>Trout Lake   |               |     |    |     |      |       |    | X   |     |      |       |     |
| UBC                                      | UBC Doug Mitchell Thunderbird Sports Centre   |               |     |    |     |      |       |    |     |     |      | X     | X   |
| Richmond                                 | Richmond Olympic Oval   |               |     |    |     |      |       |    |     |     |      | X     | X   |





|   |  | NATION GOVTS* |     |    |     |      | GOVTS |    |     |     |      | SPORT |     |
|---|--|---------------|-----|----|-----|------|-------|----|-----|-----|------|-------|-----|
| TOPIC   | DESCRIPTION  | LN            | MIB | SN | TWN | SECW | FED   | BC | VAN | WHI | SP-K | COC   | CPC |
| Whistler venues   | Whistler Olympic Park<br>Whistler Sliding<br>Whistler Conference<br>Whistler Blackcomb<br>Whistler Celebration Plaza   |               |     |    |     |      |       | X  |     | X   |      | X     | X   |
| Sun Peaks   | Sun Peak Mountain Resort upgrades  |               |     |    |     |      |       |    |     |     | X    | X     | X   |
| <b>LEGACY ENDOWMENT FUNDS</b>   |  |               |     |    |     |      |       |    |     |     |      |       |     |
| GOT top up  | Top up of 2010 Games Operating Trust (GOT) for facility operations and maintenance   |               |     |    |     |      |       | X  |     | X   |      | X     | X   |
| Event Hosting top up  | Top up of Hosting BC fund with amount protected for hosting events outside Vancouver and Whistler  | X             | X   | X  | X   | X    | X     | X  |     |     | X    | X     | X   |
| First Nations Sport & Recon. Fund   | Sport and Reconciliation Fund administered by the Four Host First Nations (HFNS) for common Indigenous priorities across BC  | X             | X   | X  | X   | X    | X     | X  |     |     |      |       |     |
| Programs that achieve Impact & Legacy objectives that aren't directly provided by 2030 Games operations | Sport as medicine: <ul style="list-style-type: none"> <li>Indigenous Youth</li> <li>Barrier-free access to sport (TRC 89, 90)</li> <li>High performance pathway for Indigenous athletes (TRC 90) and athletes with a disability</li> </ul>   | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
|   | Sport as accelerator <ul style="list-style-type: none"> <li>Career development for Indigenous peoples, people with a disability and other specific recipients (e.g. at-risk youth)</li> </ul>  | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
|   | Sport as global citizen (UNDRIP, DRIPA, UN SDG, Provincial and Federal Disability Legislation) <ul style="list-style-type: none"> <li>Climate positive initiatives</li> <li>Social initiatives (e.g. Murdered and Missing Women and Children, DTES, We the 15, discrimination against people with a disability)</li> <li>Arts and culture</li> </ul> | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |



# GAMES ENGAGEMENT



|                                     |   | NATION GOVTS* |     |    |     |      | GOVTS |    |     |     |      | SPORT |     |
|-------------------------------------|---|---------------|-----|----|-----|------|-------|----|-----|-----|------|-------|-----|
| TOPIC                               | DESCRIPTION   | LN            | MIB | SN | TWN | SECW | FED   | BC | VAN | WHI | SP-K | COC   | CPC |
| ORGANIZING COMMITTEE (OC)           |   |               |     |    |     |      |       |    |     |     |      |       |     |
| OC Board                            | <ul style="list-style-type: none"><li>Nations with 8 seats on OC board</li><li>Member-at-Large for Secwépemc Nation</li><li>Equitable seats for all other parties</li><li>Possible observer status for Sun Peaks Resort Municipality</li></ul>  | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
| Host Nations Secretariat            | <ul style="list-style-type: none"><li>Host Nations Secretariat funded by the Organizing Committee</li></ul>   | X             | X   | X  | X   | X    | X     | X  |     |     |      |       |     |
| OC Corporate Culture and Operations | <ul style="list-style-type: none"><li>Transformational progression on leadership &amp; governance</li><li>Operations funding inside Organizing Committee for culture, torch, ceremonies, sport presentation (e.g. commentators, in-venue entertainment), Village activations, transport, Games protocol, security through an Indigenous lens</li><li>Onboarding for all Games participants, from athletes to spectators to sponsors to staff to security to the broadcast public</li><li>Removal of barriers to hiring Indigenous people, people with disabilities as staff and volunteers; career/development potential in 50 business units – model for all businesses</li><li>Indigenous, local and regional procurement opportunities</li></ul> | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
| OC Initiatives                      | <ul style="list-style-type: none"><li>Youth based development, partnership with post-secondary Indigenous students, capacity building</li><li>Nation to nation relationship-building; Nation to government relationship-building</li></ul>  | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |





# GAMES ENGAGEMENT



| TOPIC                                      | DESCRIPTION  | NATION GOVTS* |     |    |     |      | GOVTS |    |     |     |      | SPORT |     |
|--|--|---------------|-----|----|-----|------|-------|----|-----|-----|------|-------|-----|
|  |  | LN            | MIB | SN | TWN | SECW | FED   | BC | VAN | WHI | SP-K | COC   | CPC |
|  | <ul style="list-style-type: none"> <li>Telling your truth; telling your story</li> <li>Revitalizing languages</li> <li>Every participant being absolutely clear on whose lands the Games are taking place</li> <li>Leveraging of Games to accomplish additional priorities &amp; attract sponsor/partner funding</li> <li>Use of Games commitment to climate positivity to achieve targets in climate action plans (CAPs)</li> </ul> |               |     |    |     |      |       |    |     |     |      |       |     |
| <b>TAX REVENUES</b>                        |  |               |     |    |     |      |       |    |     |     |      |       |     |
|  | Income tax   |               |     |    |     |      | X     | X  |     |     |      |       |     |
|  | Sales taxes  |               |     |    |     |      | X     | X  |     |     |      |       |     |
|  | Municipal Regional District Tax (MRDT, formerly Hotel Tax)   |               |     |    |     |      |       | X  | X   | X   | X    |       |     |
|  | Resort Municipality initiative (RMI, formerly Additional Hotel Room Tax)   |               |     |    |     |      |       | X  |     | X   |      |       |     |
|  | Destination Marketing Fees (DMF)   |               |     |    |     |      |       | X  | X   | X   | X    |       |     |
| <b>OTHER ECONOMIC IMPACTS</b>              |  |               |     |    |     |      |       |    |     |     |      |       |     |
|  | Tourism/Hospitality spending   |               |     |    |     |      |       | X  | X   | X   | X    |       |     |
|  | Incremental GDP  |               |     |    |     |      | X     | X  |     |     |      |       |     |
| <b>INFRASTRUCTURE BENEFIT IMPACTS</b>      |  |               |     |    |     |      |       |    |     |     |      |       |     |
|  | Digital backbone to increase connectivity around BC  | X             | X   | X  | X   | X    |       | X  |     |     | X    | X     | X   |
|  | Electric vehicle charging stations enhanced  | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
| <b>SOCIAL AND OTHER INTANGIBLE IMPACTS</b> |  |               |     |    |     |      |       |    |     |     |      |       |     |
|  | Reconciliation   | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
|  | Social impacts...volunteerism, unity, etc.   | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |
|  | Food security, climate action, etc.  | X             | X   | X  | X   | X    | X     | X  | X   | X   | X    | X     | X   |





## APPENDIX J: SECURITY GOVERNANCE

Planning security for the Games will require a joint forces operation, working through an Integrated Security Unit (ISU). The ISU will bring together police services, intelligence agencies, other enforcement entities, emergency management personnel, private security industry, and the Canadian Armed Forces. The approach is to formally request that the ISU be led by the RCMP National Protective Policing and include key pillars that could be co-led or led by personnel from various agencies. These pillars would include Planning, Operations, Operations Support (Logistics), Finance, Intelligence and Communications. Their mission will be to provide a safe and secure Games while not having security become the face of the Games. The Strategic Objectives of the ISU could include:

- Determining all Games security requirements
- Developing the business plan, concept of operations, and operational plans for Games security
- Incorporating Games security partners in an Integrated Security Unit, including police services such as the Stl'atl'imx Tribal Police, or Indigenous businesses providing private security
- Coordinating intelligence to support Games security
- Developing a network to facilitate and liaise between local, provincial and federal agencies
- Developing the information technology systems required for an integrated planning/operations group
- Providing training for all Games security personnel
- Developing a comprehensive exercise program
- Ensuring the safety and well-being of employees
- Developing and implementing a comprehensive transfer of knowledge strategy for future Games

It is anticipated an operational steering committee will be established, composed of senior members from law enforcement agencies involved in the ISU. Respective levels of government will also be expected to provide strategic and financial guidance and oversight to the ISU. A Liaison Section will be established within the ISU, with a direct reporting line to the Commander, to facilitate seamless integration and interaction with the Organizing Committee from its initial formation until Games conclusion.

A Security Concept of Operations document and a Command and Control (C2) document will ultimately be created and these will clearly articulate the various roles and responsibilities along the chain of command.





## APPENDIX K: TEMPLATE LETTER OF SUPPORT FOR IOC TARGETED DIALOGUE

November 30, 2022

To: Chief Dean Nelson, Lil'wat Nation  
Chief Wayne Sparrow, Musqueam Indian Band  
Spokesperson Wilson Williams, Squamish Nation  
Chief Jen Thomas, Tsleil-Waututh Nation

From: [Signatory, specific government entity]

Subject: 2030 Olympic & Paralympic Winter Games Bid

[Greeting]

Thank you for the materials provided on August 15th regarding a potential 2030 Olympic and Paralympic Winter Games bid and for your formal proposal for support dated October 12th, 2022.

The [specific government entity] would like to acknowledge your leadership in this historic bid exploration process and welcomes your vision of placing Reconciliation at the heart of this project. The Truth and Reconciliation Report Call to Action 91 calls for Indigenous peoples' territorial protocols to be respected, and local Indigenous communities to be engaged in all aspects of major sporting events. Your invitation to all partners to explore and support a potential 2030 Games in British Columbia represents a full implementation of this Call to Action.

We appreciate that the work done to date has involved engaging staff at all levels of government, including the City of Vancouver, Resort Municipality of Whistler, the Province of British Columbia and the Government of Canada. We also note that this work has been done in conjunction with the support of experts in the planning and delivery of major events and is built on the knowledge and lessons acquired in the lead up and during the 2010 Games. We share the belief that the region and country are well equipped to host a successful Olympic and Paralympic Games.

We recognize and appreciate the community engagement done to date, reaching over 4,500 individuals through a combination of in-person events, on-line virtual workshops, and online surveys. We appreciate the plan to have engagement continue throughout the project.

We note the significant contributions and the endorsement of your proposal by the Canadian Olympic Committee and Canadian Paralympic Committee, the Franchise holders for the Olympic and Paralympic Games in Canada.





Considering the requests contained in your proposal and in light of the compelling potential for an Indigenous-led 2030 Olympic and Paralympic Winter Games to deliver positive benefits in communities across the [region/country], we are pleased to confirm the following:

- The [specific government entity] understands the opportunity and benefits that hosting an Indigenous-led Games in 2030 could have on residents in the region and across the country.
- We believe hosting the 2030 Games provides a unique opportunity to help advance our government's priorities around reconciliation, economic and social development, affordable housing, improving health and wellness, and meeting climate and environmental targets.
- We are eager to engage in constructive collaborative discussions with all domestic partners, and the International Olympic Committee (IOC) should we be invited into targeted dialogue to finalize a number of important details in advance of submitting final bid documentation.
- We would like to collaborate with all relevant partners, in line with the stated project values of respect, inclusivity, and community, to define the terms of a Games multi-party agreement outlining the roles and responsibilities in the planning and delivery of a 2030 Games.
- We are supportive of seeking entry into Targeted Dialogue with the IOC, alongside all parties, thereby formalizing efforts to work through the requirements of a Canadian bid for the 2030 Games.
- We wish to be an active and committed partner in bidding for a 2030 Olympic and Paralympic Winter Games.

We look forward to working with you in pursuit of a unique opportunity to host the first-ever Indigenous-led Olympic and Paralympic Winter Games in 2030.

Sincerely,

[Signatory]

Cc:

Tricia Smith, President, Canadian Olympic Committee

Gail Hamamoto, Vice-President, Canadian Paralympic Committee



# Games Engagement 2030

## Brief 2

Fall 2022



GAMES ENGAGEMENT  
ENGAGEMENT JEUX



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# Introduction

The 2030 Leadership Assembly (consisting of Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish), and səlilwətał (Tsleil-Waututh) First Nations, the City of Vancouver (CoV), the Resort Municipality of Whistler (RMOW), the Canadian Olympic Committee (COC), and the Canadian Paralympic Committee (CPC) have been exploring the possibility of hosting the world's first-ever Indigenous-led, reconciliation-focused Olympic and Paralympic Winter Games in British Columbia and Canada in 2030.

The concept incorporates a potential Games Hosting Concept which maps out the proposed locations and venues, as well as the following legacy pillars envisioned for the Games. Embedded within each pillar are meaningful steps towards reconciliation (vs. reconciliation as a stand-alone pillar).

- Social Inclusion and Accessibility
- Economic Prosperity
- Environmental Stewardship and Action
- Community Resilience and Affordability
- Sport Participation and Development
- Cultural Enrichment

To continue the work of refining the initial Games Hosting Concept, and in keeping with Indigenous practices, a public community engagement process was launched following the June announcement of the initial concept. Adhering to the values of respect, inclusivity, and community, the purpose of this engagement process is both to receive feedback on the concept and to listen and learn from community members about the potential legacies and benefits the Games could facilitate for the host Nations, host communities, British Columbia and Canada. The concept planning is ongoing. Never before have community members been engaged this early on the vision and possible legacies of a Games.

A neutral third-party engagement firm, Delaney, *the engagement people*, was hired to support planning, implementation, and reporting on the engagement process. The process has been planned based on the International Association for Public Participation (IAP2) best practices, combined with Indigenous protocols. The engagement is ongoing and the initial phase will continue through November 2022. Provided all the parties agree to advance the project into an “official bid” and the International Olympic Committee (IOC) invites Canada into Targeted Dialogue, future engagement will continue throughout the 2030 bid phase.

This report is the second interim update on the 2030 engagement process, which includes engagement numbers and initial insights into what has been shared by the community. The first engagement brief summarized input up to August 1, 2022, and this update reports on all input received as of September 30, 2022.



# Engagement Overview and Timeline



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# Engagement Overview and Timeline

Through late 2021 and early 2022, the 2030 Feasibility Team began initial engagement with the partners in the Leadership Assembly, inclusive of the Four Host Nations communities, as well as the tourism, business, and sport sectors and other stakeholder groups. Following the release of the initial Games Hosting Concept in June, engagement was broadened to include the public, key partners, interested groups and all those who wanted to engage on the possibility of a 2030 Games bid.

To support this broadened engagement process, the Feasibility Team hired Delaney, *the engagement people*, in May 2022 to support planning, implementation and reporting on broad community and stakeholder engagement. Delaney's role was to plan the engagement based on input from the Leadership Assembly and best practices, to engage the public and stakeholders, and to report on what was heard through the process so that engagement findings could help the Feasibility Team refine the vision and key legacy elements of the initial Games concept plan.

This phase of the 2030 community engagement process was launched on June 14, along with the initial release of the Games concept, and is continuing through November 2022. The process has incorporated a number of different engagement techniques.

## Virtual workshop sessions

Two-hour virtual workshops that were community specific and brought diverse interested parties together, including: the nonprofit sector, business community, tourism partners, community sport organizations and others.

A presentation was provided, followed by a Q&A session. Participants responded to polls about the draft concept statement, followed by breakout groups who had in-depth dialogue on the six legacy pillars. Additionally, based on available time, most workshops included an opportunity to explore community specific opportunities and potential negative impacts.

## Pop-ups at local community events

Pop-ups sought to share information about the potential bid, the draft concept statement, and how the public could take part in the online engagement opportunity.

Comment cards were provided to gather initial input on the draft concept statement.

Included a colouring contest for children and a draw for a Team Canada jacket signed by an Olympian.



## Online survey

Participants were encouraged to provide detailed input on the draft concept statement and on each of the six legacy pillars.

The table below provides an overview of the community engagement activities conducted to date, as well as the associated number of participants.

| Date          | Event  | Total # of persons engaged |
|---------------|--|----------------------------|
| June 15, 2022 | Greater Vancouver Board of Trade Keynote and Panel luncheon (Information sharing and engagement promotion) | 225                        |
| June 21, 2022 | Musqueam National Indigenous Peoples' Day Festival   | 60                         |
| June 25, 2022 | Vancouver Dragon Boat Festival   | 400                        |
| June 26, 2022 | Squamish Nation Summer Festival  | 65                         |
| June 26, 2022 | Whistler Community Open House at the Squamish Lil'wat Cultural Centre                                      | 80                         |
| June 28, 2022 | Whistler Virtual Workshop  | 41                         |
| June 29, 2022 | Whistler Virtual Workshop  | 35                         |
| July 1, 2022  | Whistler Canada Day  | 900                        |
| July 8, 2022  | Lil'wat Community Activation   | 30                         |
| July 8, 2022  | West Coast Sr. Lacrosse Game   | 68                         |
| July 9, 2022  | Tsleil-Waututh Canoe Festival  | 73                         |
| July 12, 2022 | Movie Night in Stanley Park  | 39                         |
| July 15, 2022 | Pemberton Farmers Market   | 39                         |
| July 15, 2022 | Vancouver Virtual Workshop   | 21                         |
| July 16, 2022 | Squamish Farmers Market  | 89                         |
| July 22, 2022 | Squamish/Pemberton Virtual Workshop  | 15                         |
| July 23, 2022 | Squamish Nation Amalgamation Day   | 210                        |
| Sep 8, 2022   | Vancouver Virtual Workshop   | 14                         |
| Sept 24, 2022 | Kamloops Farmers Market  | 144                        |
| Sept 24, 2022 | Sun Peaks Fall Festival  | 59                         |
| Sept 25, 2022 | Sun Peaks Farmers Market   | 99                         |

| Date                    | Event   | Total # of persons engaged |
|-------------------------|---|----------------------------|
| Sept 26, 2022           | Sun Peaks Virtual Workshop  | 20                         |
| Sep 28, 2022            | Kamloops Virtual Workshop   | 29                         |
| <b>Sub total</b>        | Community engagement events + stakeholder workshops                     | <b>2,755</b>               |
| June 14 – Sept 15, 2022 | Online survey   | 1,826                      |
| <b>Total</b>            | Engaged in events, workshops and online survey as of September 30, 2022 | <b>4,581</b>               |

Further engagement is planned for October/November at farmers markets, fall festivals and other community events in the Lower Mainland, Sea to Sky region, and Sun Peaks / Kamloops. Additional virtual engagement opportunities will also be explored to connect with key parties with an interest in specific legacy pillars.

## What We Heard

The following provides a detailed overview of what we have learned through the community engagement process so far. Specifically, this report details what was heard through the online survey, community engagement events and virtual workshops. For the survey responses, it is important to note that this survey was conducted via an open link that was accessible to anyone. As the survey respondents were self-selected and not a random sample, and the results were not weighted to be reflective of a larger group (i.e., all British Columbians or all Canadians), the results should not be extrapolated to a larger community or group, nor can be deemed representative of the broader community. We, therefore, report on what was heard from survey participants and cannot say that findings reflect the opinions of anyone but those who participated. These findings provide a window of insights into perceptions of those who participated in the survey.

It is also important to note that this is an engagement update, and regular engagement updates will continue to be provided as the project advances.



# Insights on the Draft Concept Statement



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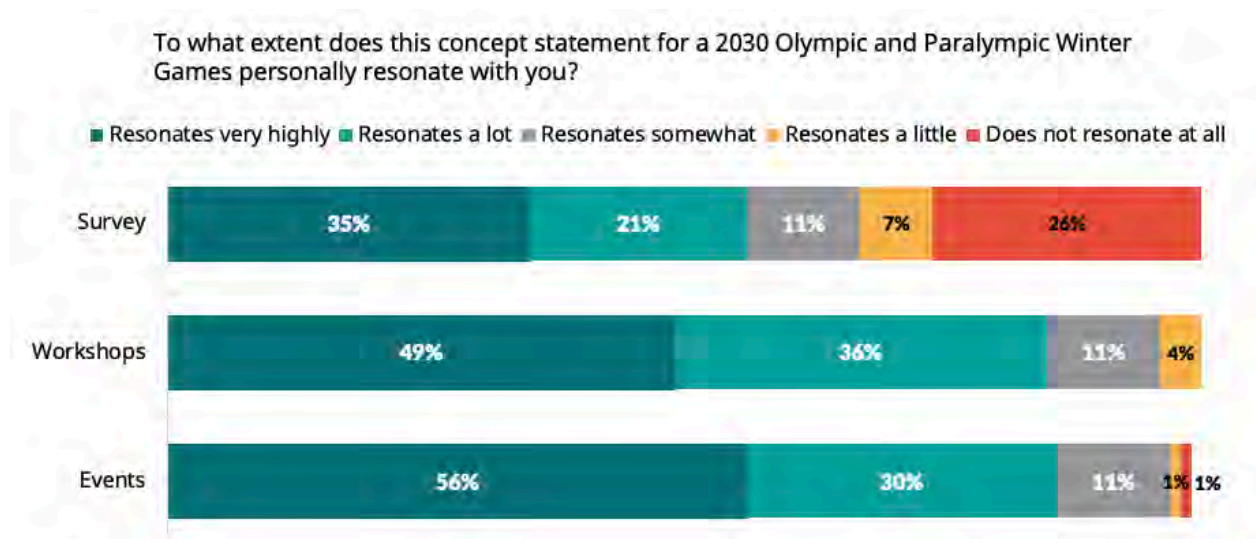


# Insights on the Draft Concept Statement

In both the live engagements and online survey, participants were asked to respond to a draft concept statement and indicate the degree to which it resonates with them. The draft concept statement shared with participants was:

*The Games will be a beacon of hope, inspire us to live healthier, to find harmony with the land, to lift each other up, and to build a stronger Canada. Indigenous led, the Games will leverage and enhance the lasting legacies of Vancouver 2010, while accelerating our shared journey of reconciliation. These will be an inclusive, sustainable, climate-positive Games that will drive change by giving communities, businesses, organizations, and the public a common dream to share, while creating legacies that reflect the priorities and needs of a new generation of Canadians.*

In the online survey, 74% of participants (n=1,817) said the draft concept statement resonates to some extent – either very highly (35%), a lot (21%), somewhat (11%), or a little (7%). Approximately one quarter (26%) of participants said it does not resonate with them at all.



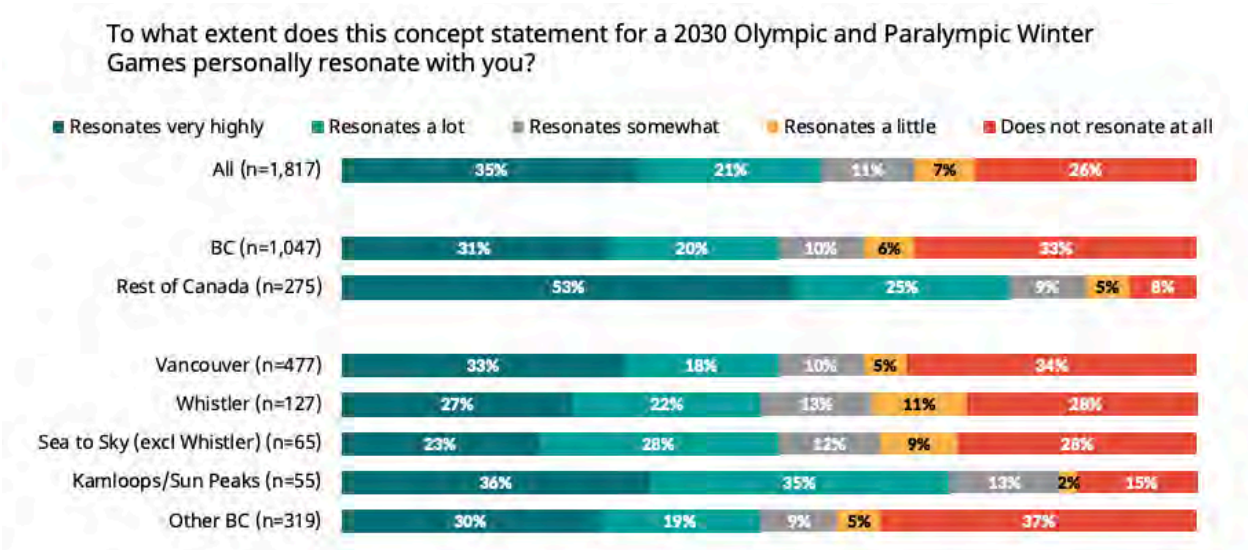
In the stakeholder workshops, of the participants who responded to this question (n=140), half (49%) shared that the draft concept statement resonates very highly. Furthermore, all workshop participants shared the draft concept statement resonates to some extent (very highly [49%], a lot [36%], somewhat [11%], and a little [4%]). 0% of workshop participants responded that the concept statement does not resonate at all.

For those who responded to this question on the comment cards at the pop-up tents at community events (n= 174), the vast majority of respondents (98%) said the draft concept statement resonates to some extent - either very highly (56%), a lot (30%), somewhat (11%), or a little (1%). Only one per cent of participants stated the concept



statement does not resonate at all.<sup>1</sup>

When considering how the draft concept resonates in a regional context amongst the host communities, it is highest in Kamloops/Sun Peaks with 86% saying it resonates to some extent, followed by Whistler (73%), Sea to Sky (excluding Whistler) (72%) and Vancouver (66%).



Of those who responded in the survey that the draft concept statement resonates either a lot or very highly (n=1005), the majority of respondents shared support for the whole concept overall, with comments ranging from continuing the legacy from the 2010 Games, to looking forward to the future with hope and idealism, to comments of appreciation for the move from a commercial focus to a more socially conscious Games. Some participants shared they are supportive of the concept but require more detail about how it will actually be achieved. Furthermore, the following aspects were the most mentioned:

**INDIGENOUS-LED**

Participants lauded the concept being Indigenous-led, and specifically shared they hope the Games will focus on Indigenous partnerships and unity, as well as showcasing Indigenous land, culture, and traditions. Some participants see this as an opportunity to share the diversity of Indigenous Peoples and Nations – to break stereotypes and demonstrate what Indigenous leadership is capable of.

**RECONCILIATION**

Mentioned almost as often as Indigenous-led, reconciliation was a major theme amongst those who felt the draft concept statement resonated a lot or very highly. In some ways, participants linked the Indigenous-led concept to reconciliation, with comments including this is “reconciliation in action.”

<sup>1</sup>Discrepancies in % totals are due to rounding.

Participants shared that Indigenous Peoples, communities, cultures, and heritage deserve continued recognition and the Games is an opportunity to do so. Along these lines, it was shared that the Games present a great opportunity to share the history of Indigenous Peoples in Canada on a global stage.

## COMMON DREAM

The third most common theme amongst those who felt the draft concept resonated a lot or very highly was that of a common dream for all Canadians to share. Participants shared that the Olympic spirit is a “special feeling,” brings community together, allows for a shared pride in the country, and allows people to grow together. Others shared the draft concept fulfills Olympic ideals, will allow the community to “work together like in the canoe,” and will provide an opportunity to unite the country in the wake of the COVID-19 pandemic. Linking this common dream once again with it being Indigenous-led and in the spirit of reconciliation, it was shared that “paddling together” allows for more Indigenous voices to be heard.

By those who stated the draft concept statement resonated somewhat (n=202), the following key themes were shared:

## GENERAL SKEPTICISM

The most shared comment was a general skepticism towards the draft concept statement. Participants shared that the statement “seems political” and “feels abstract,” and that trendy or buzz words have been used, while it was also described as “greenwashing.” There were comments stating that the goals will be hard to reach and are abstract, with some questioning “what is going to be different”, and how these concepts will actually be enacted. Others shared the statement should be more succinct, while others said they do not support the Games, or that they do not believe the statement aligns with the International Olympic Committee (IOC) and its actions.

## CLARITY REQUIRED

Related to the theme of general skepticism is that a number of participants requested more clarity about how the goals will actually come to fruition. Specifically, there were a number of comments and requests for clarity on what Indigenous-led actually means, and how the Games will “capture [the Nations’ cultures] while also delivering exceptional Games experiences.” Additionally, there were questions whether Indigenous-led also means the Host Nations will be financing the Games, while others questioned whether or not the Games will *actually* be Indigenous-led.



Lastly, of those who stated the draft concept statement resonates a little or not at all (n=610), the following were the most common themes:

## **NEGATIVE ECONOMIC IMPACT**

The most commonly mentioned concern of the draft concept statement among these respondents was the potential negative economic impact, with some inquiring how the Games will be paid for, and others stating private funding is not a feasible approach. There was a significant concern about the cost to the public if the Games proceed, with some stating it will likely cost more than is budgeted. Another common theme was a preference for the money that would be used for funding the Games to instead be put into other social services, such as health care, addressing the cost of living, or supporting Indigenous communities. Others shared their view that the government does not have that money to spend.

## **LACK OF SUPPORT**

A general lack of support was mentioned nearly as often as comments related to the negative economic impact mentioned above. In summary, these comments cited:

- The negative impact they believe the Games will have on the community;
- The corruption and diminished reputation they see in the International Olympic Committee (IOC);
- The distraction the Games provide from the issues people in Canada are facing;
- The displacement of people that occurred for the 2010 Games; and
- The anticipated disruption to daily life of those living in the area.

# Insights on the Legacy Pillars



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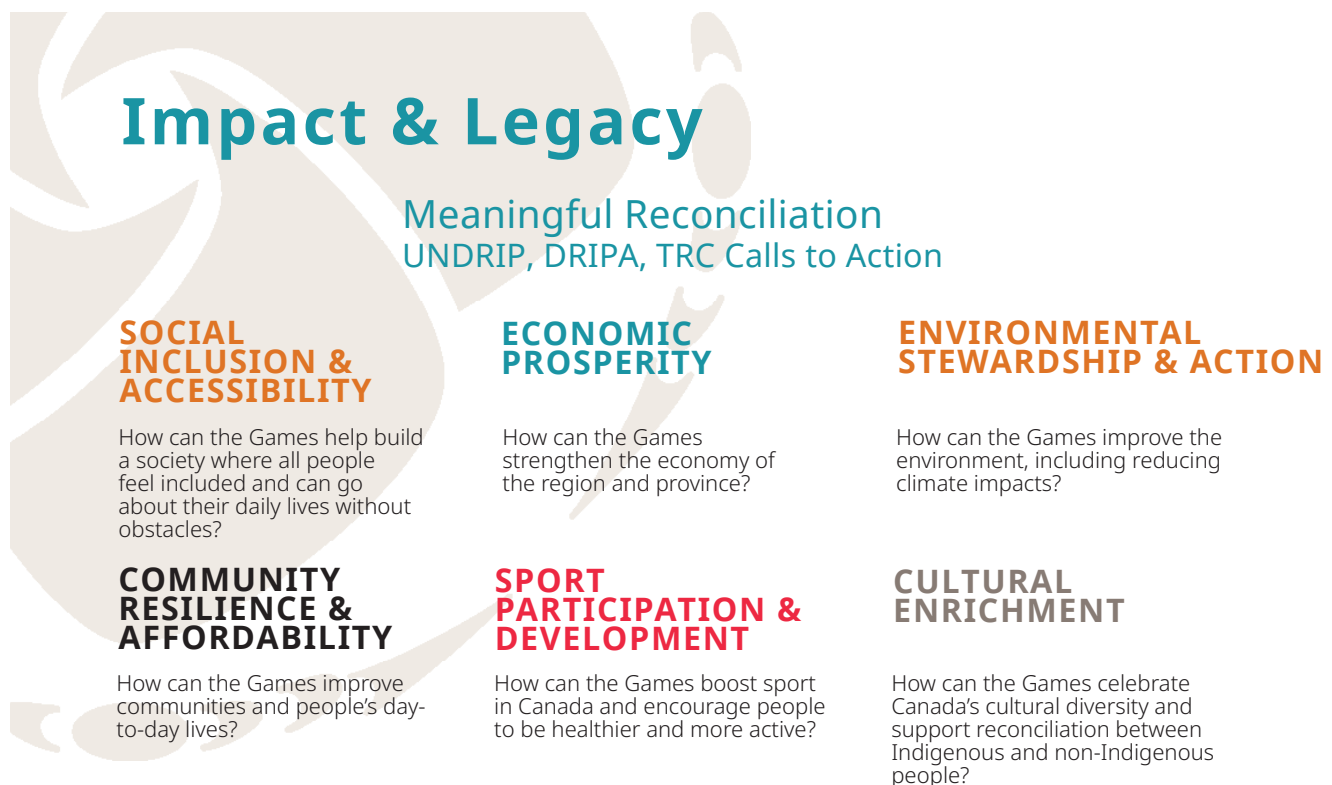


# Insights on the Legacy Pillars

In all engagement opportunities (community events, virtual workshops and online survey), participants learned about each of the proposed six legacy pillars, as outlined below. Information was shared about how each pillar is rooted in reconciliation and considers specific recommendations from United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), Declaration on the Rights of Indigenous Peoples Act (DRIPA) and Truth and Reconciliation Commission (TRC).

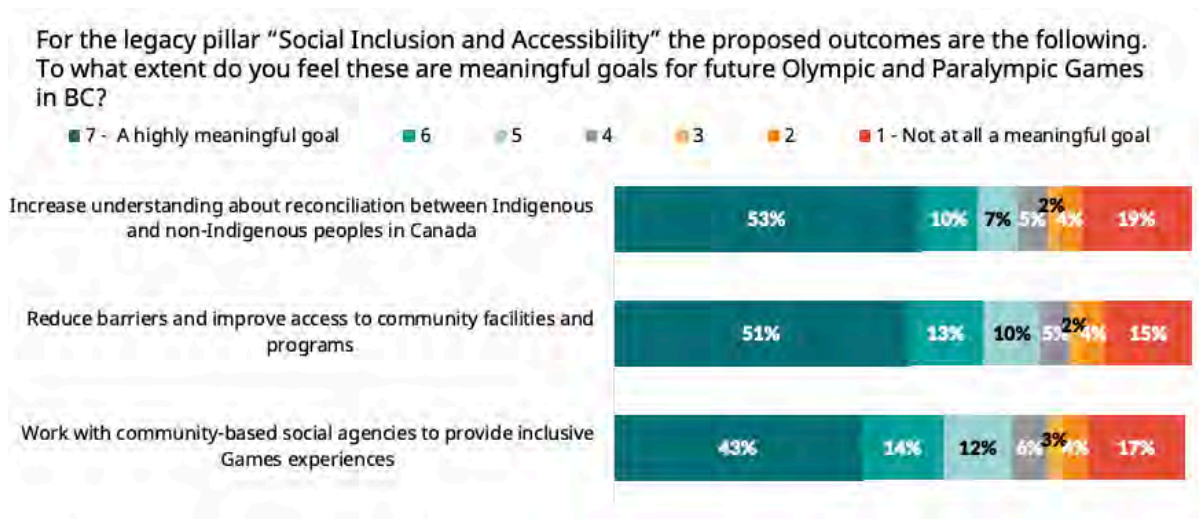
Participants in the online survey were asked about the extent to which they felt the draft goals associated with each pillar were meaningful. In total, 19 draft goals across the six pillars were shared for feedback. Additionally, a follow-up question was available to participants for them to share any additional long-term outcomes they would like to see the 2030 Games strive for in the context of each pillar.

Similarly, in the virtual workshops, participants were asked to share their insights about what was most important to them within each pillar. Below is a combination of both survey results from the closed ended (rating) questions on each pillar and thematic responses from both the survey and the virtual workshops.



## Pillar 1: Social Inclusion and Accessibility

In the survey, participants were asked the extent to which they felt specific goals within **Social Inclusion and Accessibility** were meaningful. Half (53%) said that *increased understanding about reconciliation* was a highly meaningful goal (giving it a rating of seven out of seven). This goal, however, also had the highest number of participants identifying it was not at all a meaningful goal (19%). A review of the open-ended comments identifies some underlying anti-Indigenous racism which may account for some of these responses. As well, half (51%) of respondents said that *reduce barriers and improve access to community facilities and programs* was highly meaningful, while somewhat fewer (43%) said the same of “*working with community-based social agencies to provide inclusive Games experiences.*”



When asked to share potential additional long-term outcomes within this pillar, comments can be grouped into the following themes: 1) accessibility, 2) equity, and 3) partnership.

1. **Accessibility:** Survey respondents primarily referenced accessibility as financial and physical accessibility to Games venues. Specifically, respondents noted that Indigenous people, in particular Indigenous youth, as well as youth from lower-income households, the elderly, people with physical disabilities, and others who may experience barriers to entry need to be prioritized in being able to access the Games.

Respondents also wanted to see people who may be living in the Downtown Eastside (DTES) are able to experience the Games. These responses were in addition to overwhelming commentary about ensuring people living in the DTES are not displaced, taken advantage of, or traumatized through security activities. This theme is discussed in more detail below under “equity”. Additionally, respondents wanted to see opportunities for people from outside the host communities being able to participate in the Games.



*“A stripped-down games should bring costs down for remote communities to attend, since we will be paying through our taxes and rarely can attend.”*

Survey Respondent

- 2. Equity:** Amongst survey respondents, there was some overlap between accessibility and equity; however, the general commentary is that these Games need to be inclusive, accessible, and support people and groups who may otherwise not be able to participate in the Games. Furthermore, the Games must mitigate potential negative impacts on people and communities who had a poor experience with the 2010 Games or could have a negative experience with the 2030 Games. For example, survey respondents noted the opportunity for skills and training programs for residents in the DTES and to work proactively with the community to mitigate potential impacts on that community. They also identified the 2030 Games as providing an opportunity to address sexism in sport, homophobia, and racism. Within this theme, reconciliation was identified as a key outcome to strive towards.

Workshop participants contributed greatly to this pillar and suggested the following long-term outcomes they would like to see within social inclusion and accessibility:

- Social procurement approach to the Games, with targets
- Highest level of universal design guidelines need to be used in design of transportation and any new build.
- Inclusive HR strategies
- Signage in Indigenous languages

Workshop participants were strong in their support and advocacy for engaging with and hiring people with lived experience to be directly involved in legacy work in this pillar. For example, hiring people with disabilities to work on accessibility; hiring people in the DTES to work with that community to leverage benefits and manage impacts; hiring Indigenous firms wherever possible and having Indigenous people working in the organizing committee as senior leaders. Additionally, workshop participants encouraged investment and support for nonprofit organizations who often bear more responsibilities as a result of the Games, but do not receive additional funding to do so.

Within Sun Peaks, there were suggestions that conducting an accessibility audit early and being able to improve accessibility in the resort would be a key long-term positive legacy outcome.

Within the Vancouver and Sea to Sky workshops, participants noted the opportunity to invest in an Indigenous healing centre as a place to support Indigenous people in their healing and in being together, in community. This was

identified as both an approach to equity, as well as advancing reconciliation.

- 3. Partnership:** In both the survey and workshops, participants shared a desire to partner with a potential Games organizing committee so that “we get the right people” doing the planning for a safe, inclusive and welcoming Games for all. The spirit of partnership was especially strong in how a potential Games would be in partnership with the Four Host Nations and would be imperative to have these Games truly be Indigenous-led.

Suggestions for partnership included:

- Engaging Elders and seniors, including “modern Elders”.
- Having an advisory committee on accessibility and inclusion.
- Working with nonprofit organizations, social service providers, and the Rick Hansen Foundation was specifically mentioned.
- Engaging with the para-sport community to ensure inclusive and accessible Games and broader community accessibility.
- Seeking to engage across Canada and not forgetting more rural or remote communities.
- Working directly with people experiencing homelessness and people who use street drugs to ensure they are not marginalized / victimized in the lead up to and during the Games.
- Collaborating with the education sector to identify how schools should operate during the Games and educational partnership opportunities. A workshop participant noted that school closures in 2010 were difficult on working families and this may not be the ideal approach for 2030.

***“The Games should ideally be an example of inclusion for the global audience.”***

Survey Respondent

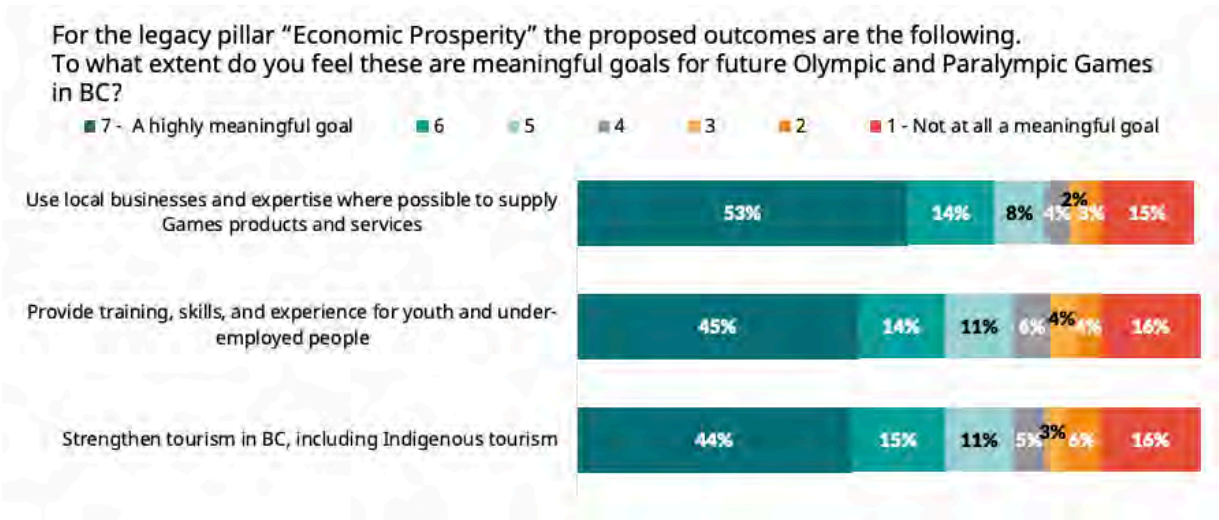
***“I love this last goal. Community based social agencies are the connectors in community. Having the Olympics partner with this sector would have far reaching impact after this event. It’s a sector that deserves more recognition as we often are the advocates and bridge between community and government.”***

Survey Respondent



# Pillar 2: Economic Prosperity

Across all pillars and goals in the survey, the **Economic Prosperity** goal related to *use of local businesses and expertise where possible to supply Games products and services* was rated the highest (mean of 5.36 out of a possible seven, and just over half (53%) saying this is a highly meaningful goal, rating it seven out of seven). The two other goals in this pillar were said to be highly meaningful by just under half of respondents, with *provide training, skills and experience for youth and underemployed people* at 45% and *strengthen tourism in BC, including Indigenous tourism*, at 44%. For all three goals in this pillar, 15-16% of respondents said they were not at all a meaningful goal.



When asked to share potential additional long-term outcomes within this pillar, some participants offered new ideas, while others elaborated on the previously proposed outcomes in their comments. Overall, comments can be grouped into the following themes: 1) supporting local businesses, 2) funding infrastructure, 3) tourism, 4) support employment, and 5) investing in Indigenous economic development.

**1. Supporting Local Businesses:** This was viewed as the most meaningful goal across all the pillars and the open text comments support this. There is a strong desire to see local businesses thrive in the lead up to, during and after the Games. This includes:

- Supporting local artists, musicians, and performers
- Directing event attendees to local businesses
- Working with local suppliers in the lead up to the Games
- Working closely with Indigenous businesses and trades people
- Creating investment opportunities for new businesses and entrepreneurs
- Ensuring local businesses have the opportunity to sell Games merchandise
- Collaborating with the culture and heritage sector to promote unique offerings

While there is a clear desire to support local businesses, there is also a sense in some of the comments that this may be challenging or that IOC guidelines may limit local, small businesses from fully participating in the economic opportunities associated with the Games.

Amongst workshop participants, there was some belief that the overall vision needs to more accurately reflect economic prosperity and the associated economic legacies the Games could facilitate. Additionally, workshop participants wanted to ensure that negative impacts on local businesses were mitigated. For example, some referenced security fencing and other measures coupled with transportation impacts/closures as negative impacts for local businesses arising from the 2010 Games.

In the Sea to Sky workshop, participants spoke of the need to have shared economic benefits in Squamish, Pemberton, and Lil'wat Nation and to focus economic opportunities on Indigenous people and businesses living and working in the Sea to Sky corridor.

**2. Funding Infrastructure:** Key opportunities for infrastructure funding that survey respondents identified include:

- Extending the life of existing 2010 venues.
- Investing in pedestrian-focused transportation as well as public transportation systems.
- Funding facilities within Indigenous communities.
- Invest in affordable housing that includes options of rent to income housing.
- Investing in highway and road improvements. Specifically, the intersection coming into Whistler was noted frequently in the survey, and in the workshops improving the road to Sun Peaks and key points of the Sea to Sky Highway were also noted.
- Invest in winter sport training facilities at Sun Peaks for a longer training season.
- Invest in much-needed health care facilities.

Comments also noted the need to minimize long-term negative environmental impacts associated with new developments.

Similarly, participants in the workshops noted infrastructure legacies as a key Games goal. Crucial amongst potential investments was affordable housing. This was viewed across every workshop as a key positive Games legacy.

Additional infrastructure investments noted in the workshops included:

- Inclusive sport infrastructure
- Trail development and expansion
- Updates / expansion of the Whistler Conference Centre
- Improved access to Whistler Olympic Park, including trail development



- Investments to the school in Sun Peaks
- Water, power and road improvements in Sun Peaks, including connecting the forest service road to smaller communities to the southeast
- Staff housing in Sun Peaks
- Fiber optic legacy upgrades
- Housing in Mt. Currie
- Artists space in Vancouver
- Healing centre for Indigenous people in Vancouver

Workshop participants also identified upcoming significant sporting events such as the FIFA World Cup and Invictus Games as opportunities to further leverage Vancouver's position as a premier destination, but that a lack of hotel accommodation is a challenge in Vancouver and that more hotel inventory needs to be built now.

Finally, workshop participants shared that developing and defining a concrete economic agenda for each region and being able to benchmark investment and improvements in the lead up to the Games would be necessary to reporting on the success of this pillar.

***"The dream of community is to have connection to other communities through the back road. This would transform the interconnectedness and involvement with Chase, Salmon Arm and other areas."***

Workshop Participant (Sun Peaks)

- 3. Tourism:** Survey respondents commented on the need for a broad tourism campaign that would promote Canada as a global destination, but with a focus on responsible tourism. The focus of commentary was on leveraging tourism opportunities while actively managing negative impacts associated with tourism. Respondents commented on the need to invest in a long-term, sustainable sector that faces challenges because of labour shortages and the lack of affordable housing.

Similarly, workshop participants, particularly in Whistler and Sun Peaks, spoke of "too much of a good thing" and the need to manage the potential for "overtourism." Key to being able to have a sustainable sector was the view that affordable housing is a critical requirement to ensuring workforce are able to be part of the community and have stable, safe and affordable housing. A focus on nature, Indigenous art and culture were shared as key means of marketing British Columbia to tourists.

Raising the profile of Sun Peaks was identified as an opportunity, particularly if/when coupled with investments to extend the training season should enhanced snow making infrastructure be possible. Within Vancouver, participants identified the need to increase accommodation inventory.

## *“We need to draw out tourists with shared values.”*

Survey Respondent

4. **Support Employment:** Respondents identified Games employment opportunities as a key positive outcome within this pillar, with a strong preference for encouraging and preferred hiring for Indigenous people. A key challenge respondents identified is that even if jobs are available, housing in the host communities is limited and very expensive, and so employment opportunities need to be coupled with affordable housing opportunities. Respondents also identified the importance of investing in skills to work in the sport and event sector and senior roles in planning and executing the Games.

Workshop participants identified the need to support parents with childcare so they are able to work, not just in the Games, but in leadership positions, noting that women typically bear more of the childcare responsibilities.

During the workshops, and to a lesser degree in the survey, participants identified the opportunity to partner early with advanced education institutions (college, trade schools and universities) so that young people have the skills and training they need to secure a variety of roles in planning and implementing the Games.

5. **Investing in Indigenous Economic Development:** Respondents identified the opportunity to support Indigenous communities with economic development, including employment as a key opportunity. The opportunity to embed Indigenous values-based principles into the economic culture of the Games was also identified as a key consideration. For example, understanding and valuing the land that artists and craftspeople use to be economically independent was identified as a key Indigenous teaching that would benefit the broader economic realm. Similarly, the principles of moderation and sustainability, as well as community-based wealth and redistribution of wealth were identified as important. Games procurement was identified as a key opportunity to ensure economic benefits flow back to Indigenous communities.

Within the workshops, participants strongly supported/advocated for long-term economic benefit to Indigenous communities. Additionally, many participants were eager for a social procurement process that ensures all social factors will be considered when making purchasing decisions.

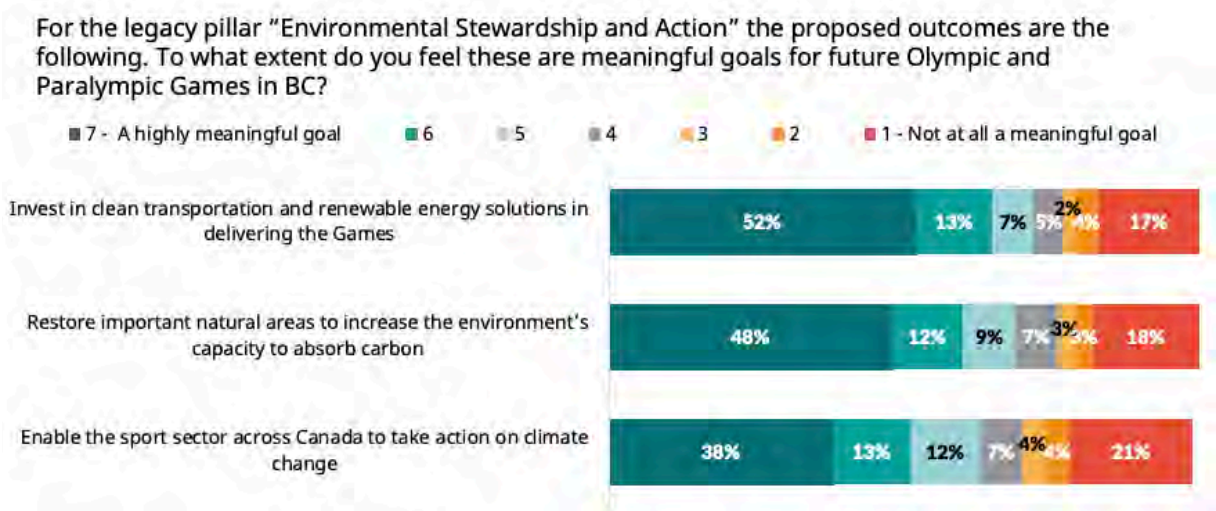
## *“The lowest cost should not be the driver.”*

Workshop Participant



## Pillar 3: Environmental Stewardship and Action

Amongst survey participants, the goal within the **Environmental Stewardship and Action** pillar which they believed was the most meaningful was *to invest in clean transportation and renewable energy solutions in delivering the Games* (mean of 5.20 and 52% rating it seven out of seven, or highly meaningful). Just under half (48%) rating *restore important natural areas to increase the environment's capacity to absorb carbon* as highly meaningful, while fewer (38%) said the same of *enable the sport sector across Canada to take action on climate change*. At the same time, a relatively high proportion (21%) felt this last goal was not meaningful at all.



When asked to share potential additional long-term outcomes within this pillar, comments can be grouped into the following themes: 1) transportation, 2) environmental leadership, and 3) sustainable building practices.

**1. Transportation:** the highest number of comments in this pillar related to enhanced transportation as a long-term outcome. Specific transportation input included:

- Commuter rail in the Sea to Sky
- Expansion of public transit, particularly improvements in south Vancouver and in the Sea to Sky, specifically between Mt. Currie and Whistler
- Focusing Games planning on being less car dependent
- Not moving snow as was required in 2010 with the venues at Cypress Mountain
- Electrification of transit
- Increasing hydrogen transit options

Coupled with comments on transportation where a number of comments related to carbon footprints and the need to off-set negative effects associated with international travel, incentive programs for businesses to reduce carbon footprint and using renewable resources wherever possible for transportation and fuel.

Amongst workshop participants, transportation featured prominently. Ideas shared around transportation, included:

- A valley-wide gondola in Whistler to move people/visitors between neighbourhoods
- A light rail train between Vancouver and Whistler
- Invest in a regional transit legacy in the Sea to Sky corridor, extending to Mt. Currie
- Have a regular shuttle from Whistler Village to Whistler Olympic Park
- Invest in electric charging stations in Sun Peaks, while recognizing additional power is needed to support this
- Enhance the number of charging stations throughout Highway 99
- Invest in sidewalks and other means to encourage walking

Workshop participants noted that education and changing baseline behaviours will need to be a key part of having users adopt more sustainable modes of transportation.

**2. Environmental Leadership:** Survey respondents identified an opportunity the Games could enable by being able to showcase practices that address climate change and the associated impacts of climate change. Included in this theme is the identification that Indigenous ways of knowing and being can teach Canadians and the world about stewardship. Outreach in schools also featured as an important element to educating youth about the impact of climate change and how to address the challenge with the next generation.

Workshop participants noted that 2030 is a big year for achieving climate targets and that the Games could provide additional awareness and motivation to achieve these previously established targets. Moreover, participants from the Vancouver workshops noted that as a coastal city, climate change and the associated rising sea levels have a direct impact on the City and its residents and that 2030 could provide a global platform to showcase technology, policies and approaches to address climate change at a city level.

*“Climate change is perhaps the most important issue of our time, and seeing the Olympics take charge on this is a top priority that should be highly emphasized in any way possible.”*

Survey Respondent



**3. Sustainable Building Practices:** Survey respondents identified opportunities to “green” existing venues, improve their sustainability and showcase improvements that use innovative practices. Some respondents identified that all venues should be carbon neutral and be models for how cities can re-use and extend the life of Games infrastructure.

While some workshop participants shared insights similar to those of survey participants, many assumed that such upgrades would happen and, instead, focused on new opportunities to explore sustainable practices, beyond facilities. For example, workshop participants shared:

- The opportunity to ensure food security and sustainability by working with local producers (particularly in Pemberton) to ensure as much food as possible is locally grown and sourced.
- The desire to support more sustainable, nature-based tourism that is Indigenous owned and operated.
- To invest in a high-quality digital experience so that less travel is required to the Games themselves.
- To reduce waste, in terms of packaging, souvenirs, and marketing materials.
- To prioritize procurement from local companies to reduce shipping costs and carbon.
- To collaborate with large businesses to help reduce their emissions.

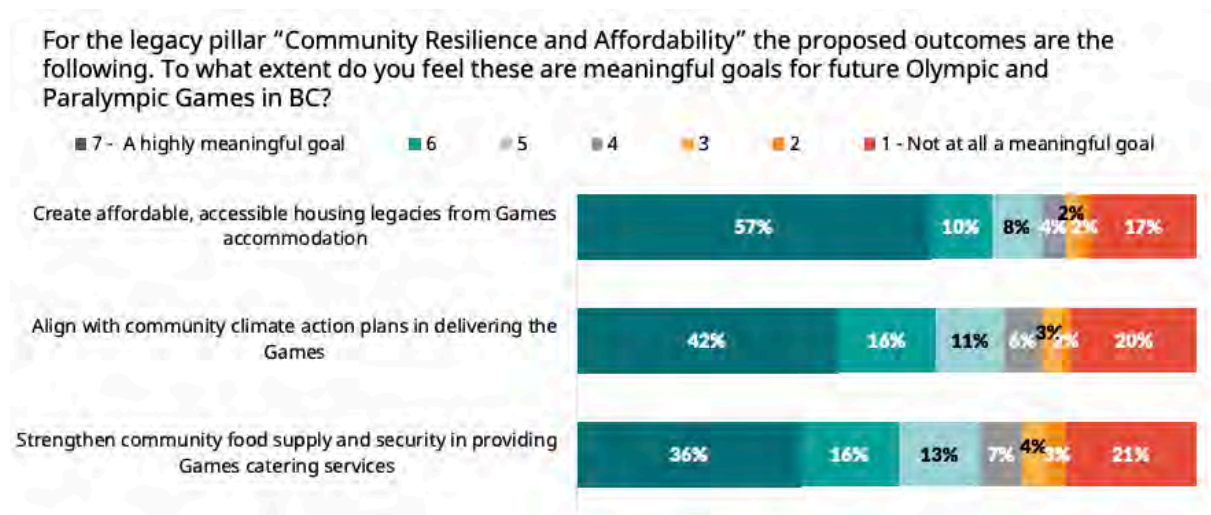
It should be noted there was broad support amongst workshop participants for a climate-positive Games in 2030, however, there was also a strong sense that this was very ambitious and would require a coordinated effort amongst all parties. Additionally, workshop participants commented on the importance of documenting baseline data and using this data to inform a comprehensive monitoring and evaluation framework.

***“We need to measure!! Start with baseline”***

Workshop Participant

## Pillar 4: Community Resilience and Affordability

Amongst survey participants, the second most meaningful goal overall was *to create affordable, accessible housing legacies for Games accommodation* (mean of 5.27 and with a majority of 57% rating it a highly meaningful goal of seven out of seven). Within the pillar of **Community Resilience and Affordability**, it is important to note that it was the highest ranked goal amongst participants from Sun Peaks/Kamloops (mean of 6.02) and Whistler (mean of 5.65). *Align with community climate action plans in delivering the Games* was seen as a highly meaningful goal by 42% of respondents, while reviews on *strengthen community food supply and security in providing Games catering services* received more mixed reviews, with 36% rating this a highly meaningful goal and conversely, 21% rating this not at all a meaningful goal.



When asked to share potential additional long-term outcomes within this pillar, survey respondent comments can be grouped into the following themes:

1) affordable housing and 2) other lasting benefits. While workshop participant comments do align with these themes, they are much more diverse and community-specific.

**1. Affordable Housing:** Within this pillar, affordable housing was most commonly identified as a positive long-term legacy. It should be noted that this legacy was often couched with disdain for how the 2010 Vancouver Olympic Village did not result in affordable housing, but rather a “real estate frenzy” for developers. Respondents want to see housing that is:

- Permanent and permanently affordable
- Focused on supporting Indigenous people with accommodation to meet their needs
- For locals (not foreign-owners)
- Within this theme, survey respondents wanted to ensure that people experiencing homelessness are not displaced to build Games villages.



*“A beautiful idea would be to create affordable accessible housing for low-income families by providing them with the legacy of Olympic Villages after the Games.”*

Survey Respondent

*“Access to affordable housing is certainly a way for the games to impact communities and individuals and using locally grown produce and supplies wherever possible will have a huge impact.”*

Survey Respondent

**2. Other Lasting Benefits:** Survey respondents identified a number of additional benefits in addition to affordable housing within this pillar:

- Clean water for all First Nations
- Food security for all Indigenous people
- Affordable sport programming / equipment for youth who experience barriers to accessing winter sports
- Mental health support for athletes, youth and groups who may not be able to secure their own supports
- Job assistance for Indigenous people
- Childcare, in particular for women seeking employment with the Games
- Accessibility improvements to physical venues
- Investment in public, active transportation
- Safety and security for potentially vulnerable groups like sex workers, people experiencing homelessness

*“Establish programs and pathways that will persist after the games where communities are directly served. Use the games as an opportunity to train and up-skill people and communities that will allow for a sustainability and legacy of positive impact well beyond the spotlight of the games.”*

Survey Respondent

Workshop participants contributed greatly to this pillar with the most comments received across all workshop sessions. In addition to affordable housing legacies being most often cited by participants, detailed contributions included:

**Quality of Life:** Ensuring the day-to-day life of residents in host communities and surrounding communities is not negatively impacted by the Games.

**Health and Wellness:** Supporting enhancements to community health and medical needs. For example, a new MRI in Whistler, improved health services in Sun Peaks, ensuring outreach workers in the DTES have the resources, support and access required to assist the community.

**Overdose Prevention:** Related to health enhancements was the concern about toxic drugs in communities and how people who use substances would be supported in accessing a clean, consistent supply during the Games and options for treatment. Drug testing and outreach were identified in three workshops as important considerations.

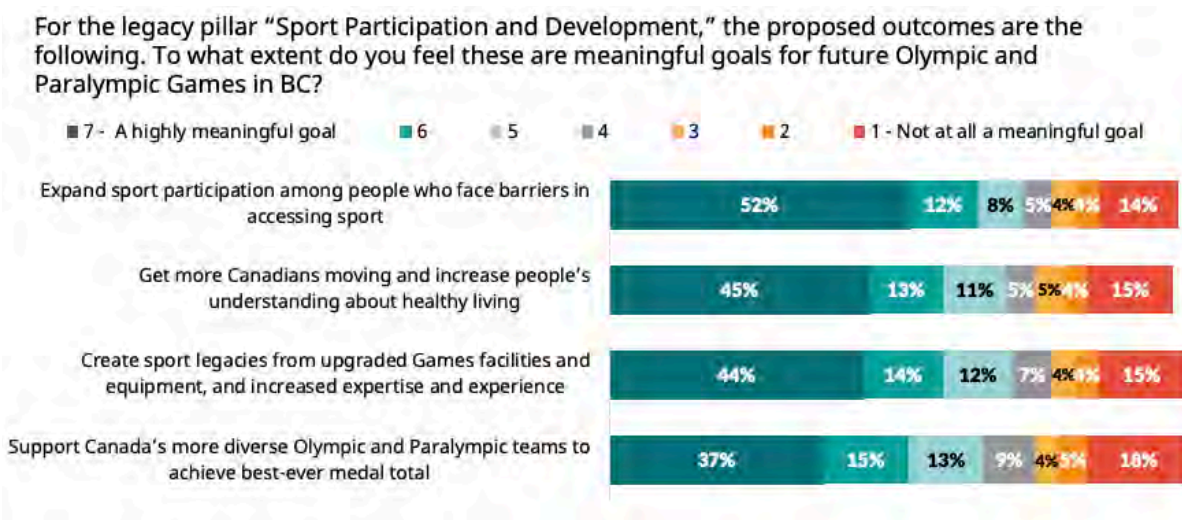
**Protecting Vulnerable Populations:** There is a deep commitment amongst many workshop participants to ensuring a potential 2030 Games does not negatively impact vulnerable populations, including: sex workers, Indigenous girls and women, as well as Two-Spirit people, people living in the DTES, people who use substances and members of the LGBTQ2S+ community. Putting measures in place to avoid poverty-tourism or other means of exploitation were identified as critical.

It is important to note that anecdotally when engaging at pop-up booths and in dialogue with workshop participants, a deep desire to see a potential 2030 Games facilitate lasting community benefits for host communities and British Columbia was heard. For those who engaged, there is a sense that these potential Games could be a catalyst for investment, initiatives and focused energy to improve housing as well as other key supports that positively contribute to a community's overall well-being.



## Pillar 5: Sport Participation and Development

Amongst survey participants, the number one goal within the Sport **Participation and Development** pillar was *expanding sport participation amongst people who face barriers in accessing sport* (mean of 5.25). This goal was significantly higher in the rest of Canada (excluding BC) (mean of 6.18) versus in British Columbia (5.03). Within British Columbia, however, this goal was viewed as being more meaningful than average by participants from Kamloops/Sun Peaks (mean of 5.96). Fewer than half of respondents overall felt that *get more Canadians moving and increase people's understanding about healthy living* (45%) and *create sports legacies from upgraded Games facilities and equipment, and increased expertise and experience* (44%) are highly meaningful goals. A fourth goal, *support Canada's more diverse Olympic and Paralympic teams to achieve best-ever medal total* was seen as the least-meaningful within this pillar with 37% saying this was highly meaningful.



When asked to share potential additional long-term outcomes within this pillar, survey respondent comments can be grouped into the following themes: 1) accessibility, 2) inclusion and 3) sport legacies.

**1. Accessibility:** Accessibility was interpreted by respondents in a number of different ways, the most common of which were physical accessibility and financial accessibility. Respondents shared the desire to make venues, programs and sport available to people with disabilities, including learning disabilities. There was a desire to ensure para-sports programs would be available before the Games and that people with or without disabilities would have the opportunity to be introduced to para-sport.

Respondents also commented that winter sports are expensive and the financial barrier to excelling in winter sports is significant. There was strong support for removing financial barriers to sport. This included making sport accessible to youth, in particular girls, racialized community members, people living in rural and remote areas and Indigenous people of all ages.

Ways of improving accessibility that were shared include:

- Preparing and circulating school curriculum in advance of the Games (the 2010 Games program was noted as being a good example).
- Making sport event tickets available to groups who may not be able to afford or access high performance sporting events. There is strong support for NO empty seats at venues.
- Ensuring all venues are highly accessible (physical) to all spectators.
- Having demonstration or pilot programs where everyone (not just youth) can try new winter sports.
- Introducing Olympians and Paralympians to youth, particularly in Indigenous communities, so they have a role model and someone they can look up to in the context of sport and working towards a goal.
- Promoting sport as medicine and sharing with youth the link between physical health and mental wellness.

***“Access to sport for all. Not just those that have money. The winter games appear to be for athletes from wealthy families who have time and resources to support kids. How do we make it available for single parent low-income earners? And how do we battle the digital addiction?”***

Survey Respondent

***“Open the door for a child to access sports that they may not have had an opportunity to play before.”***

Survey Respondent

Similarly, in the workshops participants who engaged in this pillar shared accessibility as a key theme. While there was much overlap with what was shared in the survey, additional contributions in the workshops included:

- Improving supports for coaches, particularly access to housing in less affordable markets.
- Facilitating multiple pathways to try new sports.
- Enhancing supports/funding for Indigenous youth and for girls to stay in and advance in sport.



- Applying a GBA+ (gender based analysis plus) lens to sport development, programs, and events.
- Recognizing that volunteering in sporting events is an economic privilege that many cannot afford. Consider developing a sliding scale for funding so that everyone can experience the Games and consider being a Games volunteer.

**2. Inclusion:** While there are some overlaps between accessibility and inclusion, the comments relating to inclusion were less about removing barriers, but rather taking intentional steps to be welcoming and inclusive of all in the Games. Specifically, survey respondents identified the need to be inclusive of all based on: language, body-type (removing body stigma), chronically ill people, 55+ adults, and the LGBTQ2S+ community. Comments also included re-imagining the gender binary in sport.

In the workshops, participants shared the need to invest in clubs, programs and opportunities for youth, particularly Indigenous youth.

***“Amateur sport needs investment at the grassroots level: judging, officials, everything - there is a lack of development pathways.”***

Workshop Participant

Participants in the workshops provided input that was very much aligned with survey respondents. They shared from an inclusion perspective:

- The desire to ensure tickets would be available to community members who may face barriers to accessing tickets to events at the Games.
- The need to support, promote, and require safe sport for everyone.
- The need to support and invest in coaching.

**3. Sport Legacies:** Amongst survey respondents, legacy was a key theme in the open-ended comments for this pillar. The legacies identified were diverse and spoke to the need for a tangible legacy in sport arising from a potential 2030 Games. These legacies included:

- National sport organization (NSO) legacy funding
- Extending the life of 2010 venues, particularly with green/sustainable enhancements
- Legacy fund for youth to get active in sport
- Legacy fund for Indigenous athletes
- Opportunity to invest in coaches and coaching as a profession
- Connecting people to nature by the opportunity to enjoy outdoor sport. This has the opportunity to create a greater appreciation for conservation and

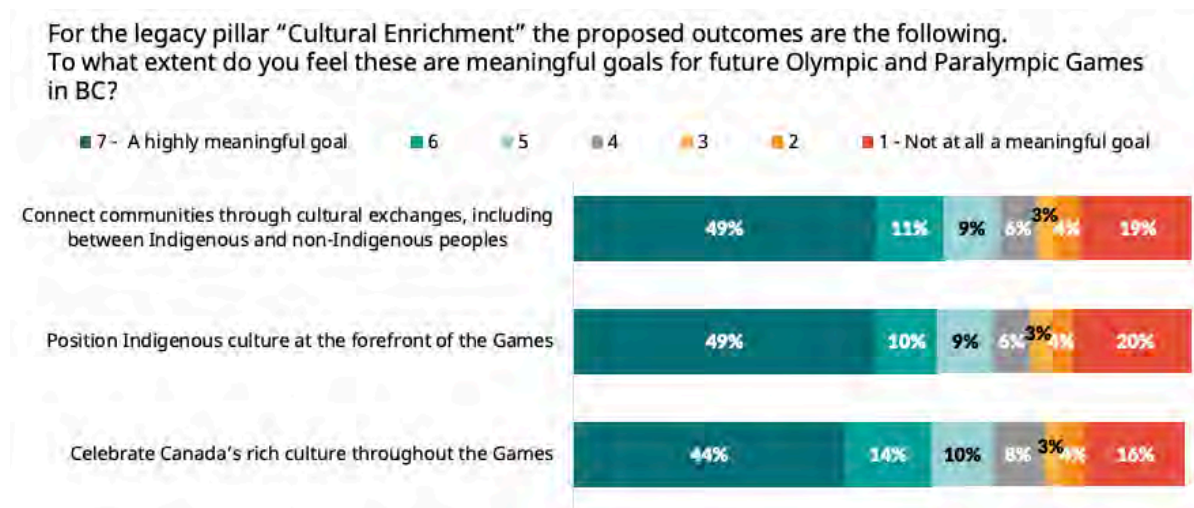
environmentalism.

- Torch Relay as a legacy of cross Canada connection
- Invest in snowmaking facilities in Sun Peaks

Additionally, respondents shared the opportunity for sport to support people (adults and youth alike) with goal setting, managing mental health challenges and helping people to avoid bad habits and ritualize good ones. The legacy identified in these comments identifies a healthier population.

## Pillar 6: Cultural Enrichment

Amongst survey participants, the **Cultural Enrichment** pillar goals were all ranked similarly, with means: 5.04 for *connect communities through cultural exchanges, including between Indigenous and non-Indigenous peoples*, (and 49% saying it is a highly meaningful goal) 5.03 for *celebrate Canada's rich culture throughout the Games* (49%), and 4.99 for *position Indigenous culture at the forefront of the Games* (44%). All goals were ranked higher in the rest of Canada than in British Columbia, with each having over a full point difference.



When asked to share potential additional long-term outcomes within this pillar, survey respondent comments can be grouped into the following themes: 1) celebrate Indigenous cultures and arts, 2) reconciliation, and 3) connection.

- 1. Celebrate Indigenous Cultures and Arts:** Survey respondents identified opportunities to celebrate Indigenous cultures and arts from not only the Four Host Nations but from Indigenous people across Canada and the world. The Games were viewed as an educational opportunity to share information about Indigenous cultures and arts so that non-Indigenous people would better understand the traditions, histories, practices and Indigenous ways that exist across Canada.

Some of the comments went beyond exploring culture and art and sought to explore land-based practices, spirituality, language, and medicines. Other



respondents were keen to explore stewardship practices of Indigenous peoples and how to be better stewards of the Earth, including traditional controlled burns as a way of managing the forests.

Comments identified a strong need for the work within this pillar to be truly Indigenous-led and not “whitewashed” or commercialized. Avoiding tokenism, employing Indigenous people, and supporting and encouraging Indigenous-led businesses were seen as key positive outcomes associated with this pillar.

Similarly, in the workshops participants spoke of “decolonizing” the work of the Games, not just within this pillar, but all of the work needed to plan and deliver the Games.

Specific ideas shared by workshop participants include:

- Establishing a Nation “house” for each of the Four Host Nations during the Games to showcase how each is unique and where they have similarities.
- Showcasing traditional Indigenous sports
- Installing public art and exhibitions not just during the Games but in the lead up to the Games
- Collaborating with Aboriginal Friendship Centres and universities across Canada
- Engaging all Indigenous people in Canada and globally to showcase art and culture, as well as storytelling
- Developing / providing a healing centre for Indigenous people to come together and grieve the past and heal together
- Developing education program for non-Indigenous people about how to “walk along side” Indigenous people and be an ally
- Working closely with Elders to ensure the work is done in a good way and provide support to all as the work can be emotional and traumatizing
- Facilitating historical tourism and having Elders on site before and during the Games.
- Providing education around cultural practices and ceremonies (pow pows, Coastal jams, longhouse tradition)

It is important to note that in the survey and in workshops, there was strong support for celebrating Indigenous culture and arts, but that the work needed to be Indigenous-led, and done in a good trauma-informed way. Also, there was a strong sense in the workshops that communities cannot have dialogue about arts and culture, in the absence of having a deeper conversation and exploration about the true history of Canada which includes its colonial and traumatic impacts on Indigenous people.

- 2. Reconciliation:** Both the survey comments and workshop participants noted that these Games alone will not bring about reconciliation. For some they were viewed as an opportunity to educate and engage non-Indigenous people and to enable opportunities for Indigenous people and communities. Within the survey, respondents identified educating non-Indigenous people about what true reconciliation means and to build positive relationships and connections so that the work of reconciliation is personalized.

Similarly, participant workshops spoke of the need to be clear about what reconciliation is and is not.

*“How can we reconcile when one side doesn’t understand, or want to move forward on their promises?”*

Workshop Participant

Engaging Indigenous people across the country and showcasing what Indigenous people can do when supported and encouraged within a decolonized structure is an important opportunity. Participants, however, shared that while the Games have an opportunity to educate non-Indigenous people about reconciliation, the Games alone cannot bring about reconciliation.

- 3. Connection:** Survey respondents identified that the Games facilitate opportunities for greater connection and exchange of ideas between Indigenous people and non-Indigenous people. For some respondents it was important to see connection and engagement with all Indigenous people in Canada, not only the Four Host Nations, and some suggested there were opportunities to bring together Indigenous people from around the world to exchange, celebrate, and honour Indigenous traditions, ceremony and culture. Amongst workshop participants, the idea of connection came through in “the power of an invitation” and inviting people into the project so they could learn from each other and build a legacy for cultural practices after the Games. Additionally, workshop participants were eager to explore opportunities for a permanent Indigenous art and culture centre as well as a healing centre that could support artists in the lead up to and after the Games. Similarly to other themes, the idea of education and leveraging the time leading up to the Games was viewed as a significant opportunity to advance reconciliation and work to build connections between Indigenous and non-Indigenous People.



# Next Steps



GAMES ENGAGEMENT  
ENGAGEMENT JEUX



# Next Steps

The 2030 Feasibility Team, with support from Delaney, will continue to engage communities and stakeholders throughout 2022. Ongoing engagement updates will be provided as the project advances. The purpose of this overview is to provide an update on initial themes, while recognizing new themes may emerge or evolve in the time ahead.

Following the reporting on what was heard, the 2030 Feasibility Team and the leads for each legacy pillar will review findings and refine the draft legacy goals within the initial concept plan. A final decision by the Host Nations, government partners and the Canadian Olympic and Paralympic Committees on whether to pursue a bid, by moving to Targeted Dialogue with the International Olympic Committee (IOC), will be made in late 2022.

On behalf of the Leadership Assembly, sincere thanks to those who participated in the engagement process thus far on a potential 2030 Games bid. We appreciate and value your contributions, perspectives and wisdom.





**ADAMS LAKE INDIAN BAND**

PO Box 588 Chase, BC V0E 1M0  
Phone: (250) 679-8841 Fax: (250) 679-8813

[www.adamslakeband.org](http://www.adamslakeband.org)

[receptionist@alib.ca](mailto:receptionist@alib.ca)

October 4, 2022

Attention: Four Host First Nations Leadership

Chief Dean Nelson (Lil'wat Nation)

Chief Wayne Sparrow (xʷməθkʷəy̓əm - Musqueam Indian Band),

Spokesperson Wilson Williams (Skwxwú7mesh Uxwumixw – Squamish Nation)

Chief Jen Thomas (Tsleil-Waututh Nation);

Re: Statement of Support in Principle Letter

On behalf of the Adams Lake Indian Band we welcome being engaged in dialogue and discovery with you, the Canadian Olympic Committee and Canadian Paralympic Committee regarding potential partnership opportunities for an Indigenous-led 2030 Winter Olympic and Paralympic Games in British Columbia.

The initial Hosting Concept proposes an Indigenous-led Games takes place on the traditional and unceded territories of the Four Host First Nations in Whistler, Vancouver, and the Lower Mainland and on the traditional and unceded territories of the Adams Lake Indian Band, Little Shuswap Lake Band and Neskonlith Indian Band, and Tk'emlups te Secwépemc. We can see the potential of this exciting opportunity to drive benefits to all people in the region and to bring them together inspired by a common goal.

We are eager for further engagement and meaningful dialogue to collaboratively understand historic benefits and potential concerns of this groundbreaking vision. As we continue conversations and identify next steps in this engagement process, we ask for continued respect for proper protocol, inherent title, as well as free prior and informed consent for the traditional and unceded territories of our respective communities.

Sincerely,



Chief Lynn Duck Chief  
Adams Lake Indian Band



October 4, 2022

Attention: Four Host First Nations Leadership

Chief Dean Nelson (Líl'wat Nation)

Chief Wayne Sparrow (xʷməθkʷəy̓əm - Musqueam Indian Band),

Spokesperson Wilson Williams (Sḵwxwú7mesh Úxwumixw – Squamish Nation)

Chief Jen Thomas (Tsleil-Waututh Nation);

As previously discussed with the Four Host Nations, it is mutually understood that there are several outstanding issues and concerns with Sun Peaks Mountain Resort Municipality, and that the three bands discussions with the Four Host Nations, are based upon respecting our Secwépemc proper protocols, inherent title & rights, as well as free prior and informed consent over our traditional and unceded territories.

This includes our review of the Sun Peaks Mountain Resort Municipality Draft Official Community Plan (OCP) with the Mayor and the province of B.C. about the next steps in an engagement process. The OCP affects our environment, our lands and resources, on our core territory—the 1862 Neskonlith Dougals Reserve, for the next 10-15 years. If adopted, this OCP will apply to the time-frame contemplated by the Four Host Nations for the Hosting Concept.

However, we look forward to our continued dialogue with the Four Host Nations about the potential opportunities regarding the Hosting Concept, while we hold parallel discussions with the Sun Peaks Mountain Resort Municipality and the government of B.C. about our concerns with the Draft Sun Peaks OCP.

We acknowledge that this is a first time ever bid of this magnitude by First Nations.

Our three Douglas reserve bands agree—there are potential benefits to all people in the region.



The recognition of Secwepemc Title and Rights is a foremost priority for our First Nation along with full implementation of the minimum human rights standards contained in UNDRIP. It is based on our title, rights and the international standards that we agree to come together, inspired by a common goal as Indigenous Nations and communities.

We look forward to further discussions with the Four Host Nations on the Host Concept opportunities and issues.

Sincerely,

A handwritten signature in cursive script, appearing to read "Judy Wilson".

Chief Judy Wilson

cc. Adams Lake Indian Band  
Little Shuswap Indian Band



## *Tkemlúps te Secwépemc*

(Kamloops Indian Band)

### OFFICE OF THE CHIEF

September 27, 2022

Attention: Four Host First Nations Leadership  
Chief Dean Nelson (Lílwat Nation)  
Chief Wayne Sparrow (xʷməθkʷəy̓əm - Musqueam Indian Band),  
Spokesperson Wilson Williams (Sk̓w̓xwú7mesh Úxwumixw – Squamish Nation)  
Chief Jen Thomas (Tsleil-Waututh Nation);

On behalf of the Tkemlúps te Secwépemc, we welcome being engaged in dialogue and discovery with you, the Canadian Olympic Committee and Canadian Paralympic Committee regarding potential partnership opportunities for an Indigenous-led 2030 Winter Olympic and Paralympic Games in British Columbia.

The initial Hosting Concept proposes an Indigenous-led Games takes place on the traditional and unceded territories of the Four Host First Nations in Whistler, Vancouver, and the Lower Mainland and on the traditional and unceded territories of the Adams Lake Indian Band, Little Shuswap Lake Band and Neskonalith Indian Band, and Tkemlúps te Secwépemc. We can see the potential of this exciting opportunity to drive benefits to all people in the region and to bring them together inspired by a common goal.

We are eager for further engagement and meaningful dialogue to collaboratively understand historic benefits and potential concerns of this groundbreaking vision. As we continue conversations and identify next steps in this engagement process, we ask for continued respect for proper protocol, inherent title, as well as free prior and informed consent for the traditional and unceded territories of our respective communities.

Yours truly,  
**Tkemlúps te Secwépemc**

*Morning Star Peters* Acting Chief

Kukpi7 Rosanne Casimir (Chief)  
On behalf of Council





September 23, 2022

Chief Dean Nelson – Lil'wat Nation  
Chief Wayne Sparrow – Musqueam Indian Band  
Spokesperson Wilson Williams – Squamish Nation  
Chief Jen Thomas – Tsleil-Waututh Nation  
Vancouver 2030 Olympic Committee

Dear Chiefs Nelson, Sparrow and Thomas and Spokesperson Williams:

Thank you for your recent presentation to our community. We are excited that your Vancouver 2030 Committee wishes to hold some 2030 Olympic events in Sun Peaks.

On behalf of the Sun Peaks Mountain Resort Municipal Council, I am honoured to provide the attached resolution of Council made September 6, 2022 supporting the 2030 Olympic Games bid.

If Vancouver 2030's bid is successful, the Sun Peaks venues for the 2030 Olympic Games will be held on the traditional lands of the Secwepemc people. With the strong reconciliation theme of your bid, we envision 2030 Games helping to strengthen our relationships with the Bands upon whose traditional territories the Games will be held, namely, Adams Lake Indian Band, Neskonlith Lake Band and Little Shuswap Lake Band. Every effort must be made to ensure the lands are treated with the utmost of respect and that our neighbouring Bands are fully informed and consent to each step in your plans. We trust that all three Bands will become active partners in hosting the 2030 events in Sun Peaks.

We wish you success with your efforts to secure the 2030 Olympic Games for Canada.

Best regards,

SUN PEAKS MOUNTAIN RESORT MUNICIPALITY

A handwritten signature in black ink that reads "Al Raine".

Al Raine  
Mayor

c.c. Chief Kenoras-Duck Chief, Adams Lake Indian Band  
Kukpi7 Tomma, Little Shuswap Lake Band  
Kukpi7 Wilson, Neskonlith Indian Band  
Tricia Smith, Canadian Olympic Committee  
Gail Hamamoto, Canadian Paralympic Committee

**CERTIFIED COPY OF RESOLUTION OF THE COUNCIL OF THE  
SUN PEAKS MOUNTAIN RESORT MUNICIPALITY**

2022-09-06/02

Moved by Councillor O'Toole, seconded by Councillor Popig:  
WHEREAS Sun Peaks Mountain Resort Municipality sees the potential of this exciting opportunity to drive benefits to all people in the region and to bring them together inspired by a common goal;

AND WHEREAS Council supports moving forward with the next steps to better understanding the obligations, the specific risk and benefits expected of the Sun Peaks Mountain Resort Municipality;

THEREFORE, Council supports in principle moving to the next step of a 2030 Olympic Games Bid, conditional on agreement with respect to any shared risks and legacy benefits arising from the Olympic Games;

AND FURTHER THAT Council directs staff to support the 2030 Feasibility Team under the leadership of the Host First Nations on advancing work that will help achieve and/or accelerate priorities of our neighbouring First Nations Bands, the Four Host First Nations, and the Sun Peaks community.

Motion carried

I, Nicky Jonsson, Director of Corporate Services for the SUN PEAKS MUNICIPALITY, do hereby certify that the forgoing is a true copy of a resolution passed by the Council of the Sun Peaks Mountain Resort Municipality on the 6<sup>th</sup> day of September, 2022.

WITNESS BY HAND THIS 9<sup>th</sup> day of September, 2022.



NICKY JONSSON  
DIRECTOR OF CORPORATE SERVICES





October 3, 2022

Canadian Olympic Committee  
250 Yonge St, Suite 3000  
PO Box #19  
Toronto, ON Canada M5B 2L7  
Attention: Tricia Smith, President of the Canadian Olympic Committee

Email [tsmith@olympic.ca](mailto:tsmith@olympic.ca)

Dear Tricia Smith:

On behalf of Kamloops City Council, I write today to offer our full support for the feasibility study for hosting the 2030 Olympic and Paralympic Winter Games and the continuation of work presented to date.

We recognize the benefits of this prestigious event and welcome the opportunity to be involved in the BC2030 Canadian Olympic bid.

All the best,

A handwritten signature in black ink, appearing to read 'Ken Christian', enclosed within a hand-drawn oval.

Ken Christian, Mayor  
City of Kamloops

/cg



City of  
Richmond

6911 No. 3 Road  
Richmond, BC V6Y 2C1  
[www.richmond.ca](http://www.richmond.ca)

July 18, 2022  
File: 06-2050-20-ROO/Vol 01

Office of the Chief Administrative Officer  
Telephone: 604-276-4336  
Fax: 604-276-4222

Via Email: [tsmith@olympic.ca](mailto:tsmith@olympic.ca)

Tricia Smith  
President  
Canadian Olympic Committee

Dear Ms. Smith:

**Re: Richmond 2030 Games Feasibility Study Support**

I am writing to inform you of the City of Richmond's support for the feasibility study for hosting the 2030 Olympic Winter Games. The City is committed to contributing relevant information regarding the opportunity to utilize the Richmond Olympic Oval as a key feature of a 2030 Games bid.

The 2010 Olympic Winter Games were an exceptional experience for Richmond, its residents and stakeholders. The Richmond Olympic Oval is a lasting legacy which continues to serve our community as a centre of health, recreation, sport and culture. We look forward to the potential opportunity to once again participate in such an international event and any benefits that hosting speed skating events at the Richmond Olympic Oval might bring.

However, while supportive of the bid effort, Richmond is not considered a partner city. As a result, our support for the use of the Richmond Olympic Oval is provided within the context that acceptable terms are negotiated and that the City of Richmond will not assume any share of the financial costs, risks or liability that the organizers will incur.

Should you have any questions or would like to discuss any of the above information, please do not hesitate to contact me directly at [slusk@richmond.ca](mailto:slusk@richmond.ca) or 604-233-3344.

Sincerely,

Serena Lusk  
*Chief Administrative Officer*

SL:lc

pc: George Duncan, CEO, Richmond Olympic Oval Corporation  
Gerry De Cicco, Managing Director, Richmond Olympic Oval Corporation





PO Box 100  
7400 Prospect St.  
Pemberton  
British Columbia  
CANADA  
V0N2L0

P. 604.894.6135  
F. 604.894.6136

[www.pemberton.ca](http://www.pemberton.ca)

October 4, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of the Village of Pemberton, we would like to express support of the Líl'wat (Lil'wat), x̱m̱əθḵ'əy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to the Sea to Sky Corridor. Notably, the improvements made to the Sea to Sky Highway, which made our community more accessible for locals and visitors.

As our province emerges from this global pandemic, we need another inspirational goal that has the potential to unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that could impact generations to come.

Working in the Public sector, we are facing our own set of challenges. We believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors could hold potential to help regional communities to achieve our priorities like affordable housing, regional transit and increased access to childcare. The potential for corridor communities to come together and build capacity through the shared experience of the Games is one with great value.

Therefore, we are happy to keep exploring an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

**VILLAGE OF PEBBERTON**

Mayor Mike Richman  
c/o Council



October 4, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

As a Senator for British Columbia, I would like to express my full support of the Lil'wat (Lil'wat), x̱m̱əθḵ'əy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Games provided a stage for several important and impactful cultural events, like the National Dance Company of Korea's presentation of "The Scent of Spring," a recounting of Korea's best known love story, Chunhyang. Through these artistic exchanges, Canadians had the opportunity to immerse themselves into other cultures that make up the fabric of the Canadian mosaic.

The 2010 Games provided the venue for a deeper understanding of Korean Canadian culture. With that in mind, in the spirit of true reconciliation with Indigenous peoples, it is my hope that 2030 Games will be the catalyst for new opportunities for Canadians to challenge their presuppositions and engage with Indigenous communities through an exposition of Indigenous music, dance, food, and storytelling; made uniquely possible through their intrinsic involvement in hosting the 2030 Olympic and Paralympic Games.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of these four First Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.



SENATE  
The Honourable Yonah Martin



SÉNAT  
L'honorable Yonah Martin

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your careful consideration of this timely and unique bid.

Sincerely,

A handwritten signature in black ink, appearing to be "Yonah Martin", written over a faint circular stamp.

The Honourable Yonah Martin  
*Senator for British Columbia*



October 11, 2022

The Honourable Lisa Beare  
Minister of Citizen's Services  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Assembly of First Nations, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provides the opportunity to make progress in ways that can impact generations to come.

I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. First Nations have a lot to offer the global community and these games are an opportunity for them to showcase their diversity, gifts and strengths.





ASSEMBLY OF FIRST NATIONS / ASSEMBLÉE DES PREMIÈRES NATIONS  
OFFICE OF THE NATIONAL CHIEF / BUREAU DE LA CHEFFE NATIONALE

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to the province.

Thank you for your support.

Ninanaskamon!

Wishing you Peace beyond all understanding,

National Chief RoseAnne Archibald

September 26, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

I am the former Elected Chief of the Six Nations of the Grand River, which is the largest populated First Nations in Canada, and I would like to express my full support of the Líl'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

I was fortunate enough to attend the Opening Ceremonies of the 2010 Vancouver Games and the pride and joy I felt as a First Nation Leader motivated me to continue to make the world more aware of our history and our rich culture as the First Peoples of this Land. The experience of the Vancouver 2010 Games not only brought tremendous benefits and lasting legacies to the First Nations communities in B.C. that were directly involved in the Games, but also provided hope and inspiration to Indigenous Peoples throughout the country.

As the country emerges from this global pandemic, we all need another inspirational goal that will unite us and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Líl'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, will provide all Indigenous Peoples with the opportunity to make progress in ways that can impact generations to come.

As a former leader of a large First Nations community, which is located in Southern Ontario, I know that we are all facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate the ability of the Four Host First Nations to achieve their priorities and to be a model for other First Nations. The Games, which will focus on Reconciliation, will continue to make the world more aware of the history and culture of the Indigenous Peoples and will help all of our Leaders as they continue their work to make our communities sustainable and healthy. The Games will also give our young people, who are our future leaders, hope and inspiration to work hard to achieve their dreams.



I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province. Their efforts and success will impact all Indigenous Peoples across the country.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Ava Hill". The signature is written in a cursive, flowing style.

Ava Hill  
Former Elected Chief  
Six Nations of the Grand River



October 11, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings Victoria, British Columbia V8V 1X4  
Dear Minister Beare:

Re: 2030 A New Time, A New Beginning – Reconciliation Games

My name is Tewanee Joseph, and I was the CEO for the Four Host First Nations (FHFN) for the 2010 Olympic and Paralympic Winter Games. I would like to share this letter of support for the work being done in British Columbia around the first ever Indigenous-led Olympic and Paralympic Winter Games bid in history.

During my time as the FHFN CEO, the 2010 Games were one of those shining moments that showcased our province, our country, and in particular Indigenous Peoples in Canada, at our very best.

Our Nations invited the world. We welcomed more than 250,000 visitors to British Columbia for the Games, while billions more from around the world tuned in to watch them at home. Regardless of how people experienced the Games, everyone witnessed a celebration of cultural diversity, along with incredible athletes, and Canadians from all walks of life, enjoying history in the making.

Most important for me, was that for the first time in Olympic history, Indigenous Peoples - our Four Host Nations – were official partners in the planning, staging and hosting of the Games. Through our role as “host” Nations, we had the opportunity to:

- reflect, educate and share;
- showcase and proudly display our arts and culture, language, cuisine and entrepreneurial spirit;
- change and grow and;
- perhaps most importantly, to “dream.”

Vancouver-Whistler 2010 was the first time I’ve seen First Nations, Inuit and Métis partner with local, regional and national governments, as well as with the private sector and international organizations.

We knew, with our very limited financial resources in the years leading up to 2010, that we were only going to be as successful as our partners helped us to be. The key to building successful partnerships was our ability to maximize and combine the resources available to us, and to be clear on what was needed from each party to accomplish our shared objectives.



Together, through these partnerships and working together, we exceeded our expectations. As an organization, we leveraged our combined resources to deliver:

- more than 200 Games-related initiatives;
- more than \$200 Million in Aboriginal contracting, investment, and total spend;
- more than 4,000 job opportunities for Indigenous Peoples;
- Indigenous artists, for the first time ever, being part of the official retail merchandizing of the Olympic and Paralympic Games;
- a national legacy fund for Indigenous youth;
- original First Nations, Inuit and Métis art works from across the country present at every venue;
- a Torch Relay that traveled through 117 First Nation communities, the four Inuit regions as well as Métis communities;
- the Chiefs of the FHFN being accredited as Heads of State and were seated in the Presidential Box at the Opening and Closing Ceremonies;
- more than 300 youth from every province and territory participating in the longest portion of the Opening Ceremonies in what has been called the greatest Athletes Parade in Winter Olympic History;
- more than 10,000 media stories worldwide;
- hosting more than 300,000 visitors who came to experience the Aboriginal Pavilion and the Aboriginal Artisans' Village and Business Showcase;
- more than 673 performing artists and cultural groups in a total of 232 performances during Games time at the Pavilion.

The experience in 2010 was a model at the time, but today, we proceed in a different and important time for our country, a time of Truth and Reconciliation and a time for Action. Any future Games hosted in Canada must do better than we did in 2010. The Four Host First Nations, together with the Canadian Olympic Committee, Canadian Paralympic Committee are exploring the feasibility of hosting the 2030 Olympic and Paralympic Winter Games once again in British Columbia. I firmly believe that we will establish a new precedent for working collaboratively as Indigenous communities, sport leaders, government officials, and venue hosts. Together, we will review opportunities that we know will greatly benefit our country and its citizens. This is a new era for the Olympic and Paralympic movements, and Canada - and British Columbia, in particular – we are uniquely poised to help shape the future of the Games, while also taking a tremendous step forward on Canada's journey towards Truth and Reconciliation with Indigenous peoples.

For the first time in the history of the Olympic and Paralympic Games, Indigenous Peoples are not only partners in the bid for the 2030 Winter Olympic and Paralympic games but are in the unique position of co-leading all aspects of planning, staging and hosting the Games. It is an incredible opportunity to build on the success of 2010, maintain key infrastructure that affects the health and wellbeing of millions of British Columbians and Canadians, revitalize the tourism industry and local economy affected by the pandemic, and accelerate reconciliation by undertaking a process that respects Indigenous protocols from day one and that can serve as an example globally.

There is no doubt that we face challenges and sometimes we feel in this country that things may seem impossible. However, I believe that Canada is in the beginning of a transformation, that the 21<sup>st</sup> Century heralds a new and better time for all - both Indigenous and non-Indigenous Peoples. For this forward motion to continue, we must focus on what we have in common, while respecting and celebrating our unique differences.

**MAILING ADDRESS: PO BOX 51556 ♦ PARK ROYAL WEST VANCOUVER, B.C. ♦ V7T 2Y5**

**OFFICE ADDRESS: 208 MISSION ROAD ♦ NORTH VANCOUVER, BC ♦ V7M 1A7**

**EMAIL: TCG@TEWANEEGROUP.COM**

In closing, I would like to share with you some final thoughts; I am often asked: "What is the legacy of the 2010 Games for Indigenous Peoples?"

I believe the legacy of the 2010 Games lives on in all of us. More than anything in our country's history, the Games unified our nation together as one. We carry the responsibility of moving forward together to make this country a better place for all people, from all cultures.

Given these experiences and remarkable achievements for Indigenous Peoples, I believe that a 2030 Games can be the beginning of a model for inclusivity that our children, and our children's children will benefit from. I also believe we can tackle and overcome the toughest issues facing all of our people, if we "do it together."

In this country what makes us great is our common cause amidst our cultural diversity.

A 2030 Game will be a marker in time that will demonstrate and exemplify Truth and Reconciliation in Action.

Respectfully,

A handwritten signature in black ink, appearing to read "Tewanee Joseph". The signature is fluid and cursive, with a long horizontal stroke at the beginning.

Tewanee Joseph  
Former CEO, Four Host First Nations Secretariat for the 2010 Games





**BRITISH COLUMBIA  
SPORTS HALL OF FAME  
AND MUSEUM**

777 Pacific Boulevard S, Gate A  
Vancouver, BC V6B 4Y8

(604) 687-5520  
bcsportshall.com

**HONOURARY PATRON**

Her Honour the Honourable  
Janet Austin, OBC  
Lieutenant Governor of  
British Columbia

**HONOURARY TRUSTEES**

\*Dr. Doug Clement, O.C.  
Ron Cliff  
\*Ron Jones  
\*Karen Magnussen  
Anna Nyarady  
\*Peter Webster

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2022-2023**

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\*INDUCTED MEMBERS

October 7, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, BC V8V 1X4

Dear Minister Beare:

**RE: Indigenous-led bid to host the 2030 Olympic and Paralympic Winter Games  
in British Columbia**

On behalf of the British Columbia Sports Hall of Fame and Museum, I am writing today to express our full support of the Lil'wat (Lil'wat), x'məθk'əy'em (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The past Olympic and Paralympic games to be hosted in BC brought together our province and built a lasting legacy that has had a profound impact on our communities, culture, and sport heritage. Vancouver 2010 laid the foundation to inspire future generations of athletes and leaders. Moreover, the spirit of the games has inspired all of us to become connected and engaged in reconciliation, committing to the calls to action of the Truth and Reconciliation Commission.

More specifically, the BC Sports Hall of Fame – inspired by the legacy of the Olympic and Paralympic Games – is deeply engaged in celebrating First Nations and Métis athletes, coaches, and builders, recognizing Indigenous sport heritage in ways that did not happen before the games.

We believe that the Indigenous-led bid to host the 2030 Olympic and Paralympic Winter Games will advance positive economic, environmental, and social outcomes – particularly in working to address the housing and health challenges of our times. The model the Lil'wat, Musqueam, Squamish, and Tseil-Waututh Nations are advancing as hosts, sets an example for the world of how a compassionate and sustainable games can be held moving forward.

We also believe in the power of sport connecting people and culture together, fostering deeper understanding and social resilience among nations and communities. We are committed to working with First Nations, Métis, and Inuit peoples in advancing a sustainable plan for the 2030 Games that lifts all communities.

With our deepest conviction, we wholeheartedly support the Lil'wat, Musqueam, Squamish, and Tseil-Waututh Nations to bring the Olympic and Paralympic Games back to Canada. We hope that the Government of British Columbia will join the four host nations in paddling together toward a successful bid and Games ahead.

With appreciation,

Nicholas Cartmell  
CEO



**BC 2030 OLYMPIC AND PARALYMPIC GAMES**  
**COC SESSION – APPROVED MOTION AND PRINCIPLES**

The following outlines the resolution and the guiding principles that were approved by the COC Session on June 11, 2022, in connection with the approval to move forward with the BC 2030 bid proposal.

**APPROVED MOTION:**

**BE IT RESOLVED** that, subject to compliance with the principles outlined, the proposal to support the bid of British Columbia to host the 2030 Olympic and Paralympic Winter Games, be approved, and that the Session delegates authority to a Board committee, including representation from the sport caucuses and athletes, to determine if compliance has occurred and make recommendations to the Board.

**BC 2030 GUIDING PRINCIPLES:**

1. The Games are Indigenous-led and a global model for reconciliation.
2. The hosting model supports the delivery of a world-class 2030 Games.
3. The COC can continue to be a leading National Olympic Committee in fulfilling its core mandate of preparing Team Canada for the Games and Olympic performance programming.
4. The COC can continue its high-performance investment (currently directed through Own The Podium) at current or increased levels.
5. A commercial relationship is defined that maximizes the marketing and brand potential of the Organizing Committee and Team Canada during the hosting period and strengthens the COC's brand and commercial prospects at its conclusion.
6. The Games create holistic system value, including COC direct investment, Games- influenced dollars, indirect system value, and tangible and intangible benefits for sport and the COC.
7. The COC will work with partners to seek the following priority legacy themes for the national sport system: strong Olympic & Paralympic Team performance; greater, more inclusive access to sport; and a modernized, sustainable national sport system.





Board of Director's Meeting – Canadian Paralympic Committee  
Agenda Item 19: British Columbia 2030 Olympic & Paralympic Games Bid Project  
11.06.2022

On June 11, 2022, in Montreal, QC, the Canadian Paralympic Committee Board of Directors unanimously approved a motion to support the Bid Project proposal and to continue the exploration and work for the next phase of the Project.

*MOTION: BE IT RESOLVED that the CPC Board of Directors support the bid proposal for British Columbia to host the 2030 Olympic and Paralympic Winter Games, pursuant to the information as circulated; and that the CPC engage in the next phase of the bid process in furtherance of the Paralympic Movement, and the Canadian Paralympic Committee's vision, mission and values, and its commitment to Truth and Reconciliation.*

*Motion by: Marc-André Fabien*

*Seconded by: Tony Walby*

*Tony Walby requested a vote. Vote unanimous. Carried.*



October 7, 2022

The Honourable Lisa Beare  
Minister for Sport of Canada  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Canadian Olympic Committee Athletes' Commission, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəṽəm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to the sport and athlete community. The performances of Canadian athletes on home soil left countless impressions on Canadians from coast to coast to coast. They inspired young people to dream big and helped to build a stronger sport infrastructure from grassroots to podium. As the province and country emerge from this global pandemic, we need another inspirational goal to unite all British Columbians and Canadians and help us address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

We firmly believe that a clear plan for hosting the 2030 Games that incorporates feedback from various communities and sectors can vastly accelerate Canada's ability to achieve our priorities, from reconciliation to physical health and activity.

Canada is a nation that finds strength in its diversity. For Team Canada to reach our full potential, we must aim to represent the diversity of the Canadian population. We believe that the infrastructure and dedicated legacy programs from these Games can help us achieve this goal by increasing community participation and allowing more Canadians to benefit from the holistic human development that sport offers.

Therefore, as the elected representatives of Canada's Olympians, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Rosie MacLennan- Chair  
Canadian Olympic Committee Athletes' Commission





Rosie MacLennan- Chair  
Inaki Gomez- Vice-Chair  
Philippe Marquis- First Officer  
Martha McCabe  
Quinn  
Jacqueline Simoneau  
Maxwell Latimer

Mercedes Nicoll  
Kim Boutin  
Phil Brown  
Melissa Humana-Parades  
Lucas Makowsky  
Joseph Polossifakis  
Seyi Smith



October 3, 2022

The Honourable Lisa Beare  
Minister of Citizens' Services, Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of the Canadian Paralympic Athletes' Council, we would like to express our full support of the Lil'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our community. The first time the Olympic and Paralympic Games were together hosted in the same Canadian city, Vancouver 2010 significantly increased the exposure of the Paralympic Movement across the country. This resulted in more investment in programs and athletes, which has helped Paralympic sport reach new heights in our country. As our province emerges from this global pandemic – a pandemic which also disproportionately affected people with a disability – we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in Paralympic sport, we are facing our own set of challenges as we look to the future. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Sport can play a substantial role in showcasing and improving inclusivity and accessibility both in the host city and country, and a home Paralympic Games would shine the brightest light on Canada's superb Paralympians and further develop the nation's role as a leader in this space. We strongly believe a 2030 Games in British Columbia would create real, long-lasting legacies in providing many more opportunities for people with a disability to be active and participate in sport at all levels.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to the province.

Thank you for your support.





Sincerely,

Tony Walby  
Chair, Canadian Paralympic Athletes' Council

Erica Gavel  
Vice-Chair, Canadian Paralympic Athletes' Council



October 6, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of 2020 North American Indigenous Games Local Organizing Committee, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our provinces and territories emerges from this global pandemic, we need another inspirational goal that will unite all Canada and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous Sport, Recreation and Physical Activity sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. By having the bid Indigenous led provides the opportunity for indigenous communities across Canada to model and envision Sport Tourism as a part of there economic development strategy. This model would development new partnership between municipalities and indigenous communities that will only strengthen future relationships.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Brendon Smithson  
2023 North American Indigenous Game Local Organizing Committee, CEO





October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Room 133 Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Aboriginal Sport Circle, I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought incredible benefits and lasting legacies to our communities. Given the tremendous amount of Indigenous inclusion of local Culture in the Games there had been a swell of pride in Indigenous Communities. As our provinces and territories emerge from this global pandemic, we need another inspirational goal that will unite all Canadians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous sport sector, we are facing our own set of challenges. We strongly believe in a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. By having these games be Indigenous led it is showing not only the Country, but the World, that the First People of Canada are truly part of the fabric of sport Internationally. It also brings hope that more Indigenous people across the Country will see and be inspired to invest in themselves and their future connected to sport. This will improve the physical quality of life in many Indigenous Communities across the Nation. The added commitment of the Host Society to work with the Indigenous Sport Sector brings promise of improved relationships between Indigenous peoples and mainstream sporting systems.

.../2

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read "Matt Tapper", with a stylized, cursive script.

Matt Tapper  
Chief Executive Officer  
Aboriginal Sport Circle

CC: ASC Board of Directors  
Rick Brant teho:ka, Chief Executive Officer, ISPARC



201-2723 chemin Lancaster Rd  
Ottawa ON Canada K1B 0B1  
Tel/Tél + 1 613 521 3340  
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info@cces.ca www.cces.ca

October 6, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Canadian Centre for Ethics in Sport, we would like to express our support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As Canada emerges from this global pandemic, we need another inspirational goal that will unite all Canadians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us.

We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can provide tremendous benefit to Canadians.

Therefore, the CCES supports the development of an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to Canada.

Thank you for your support.

Sincerely,



Paul Melia, CCES President and CEO

cc Dr. Don C. McKenzie, Chair CCES Board of Directors



October 7, 2022

**The Honourable Lisa Beare**

Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of the **Canada Games Council**, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia!

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to the country. As the **Franchise Holder for the Canada Games**, the benefits from having hosted the Olympic & Paralympic Games in Canada were far-reaching. The excitement and thirst for sport was renewed through the exemplary showcase of athleticism and Canada's success on an international stage. The interest from corporate Canada in supporting sport events was beneficial to the Canada Games Movement, with several Olympic and Paralympic partners supporting the Canada Games following their exceptional experience with the 2010 Organizing Committee.

The 2007 Canada Winter Games, hosted in Whitehorse, Yukon, preceded the 2010 Olympic and Paralympic Winter Games, where our Games hosting and organizing experience strengthened capacity for the system. **Experienced multi-sport event organizers and lessons learned from the 2010 Organizing Committee strengthened the Canada Games in the years following the Olympic & Paralympic Games**, in Halifax NS, Sherbrooke QC, and Prince George, BC. Likewise, as we forecast to the future, Whitehorse and Yukon are once again scheduled to host our prestigious winter event 3 years prior to 2030, and will draw benefit from the vision set by the leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations. The 2027 Bid Committee has already drawn inspiration from the 2030 Indigenous-led bid, in our country's commitment to actioning reconciliation.

**Hosting an Olympic and Paralympic Games in Canada unites the country from coast to coast to coast.** This includes inspiring communities to invest in sport and sport events. Every edition of the Canada





Games held across the country, will draw on lessons and inspiration of the Olympic & Paralympic Games hosted in Canada.

It is with enthusiasm that the Canada Games endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to Canada.

Yours in Sport,

A handwritten signature in black ink that reads "Kelly-Ann Paul".

**Kelly-Ann Paul**

President & CEO

T 613-222-9471

**Canada Games Council**

C.c. CGC Board of Directors

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September 27, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of the Canadian Sport Institute Atlantic, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and salilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to communities across Canada including the East Coast. I had the opportunity to attend part of the games in person but experienced the same excitement upon my return to Halifax. The "Golden Goal" remains one of the best memories of my son's life as he recently told me again. We also saw the first gold medal performance on Canadian soil during an Olympic Games which despite the rain was amazing.

The CSI Atlantic also knows the importance of this bid for reconciliation with our First Peoples. Our community is hosting the 2023 North American Indigenous Games, so we have been honoured to be working with our indigenous community for the past 3 years and have developed a strong partnership. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges and opportunities. Having more people of all ages participate in sport and to develop a broader coaching and volunteer base is essential for a host of reasons. A successful 2030 bid can be a true catalyst for change from coast to coast to coast to help Canada become a more active nation.

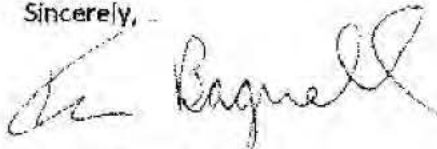
While my constituents are on the far end of the country from British Columbia, we saw the previous Olympic/Paralympic Games unite the country. I hope that we can give the young people of the country that same opportunity to bond and celebrate an amazing event as proud Canadians



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Therefore, on behalf of the Canadian Sport Institute Atlantic wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Sincerely, -



Ken Bagnell, CEO  
Canadian Sport Institute Atlantic

October 4<sup>th</sup>, 2022



**Canada**



The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canadian Sport Institute Pacific, I would like to express my full support of the Líl'wat (Lil'wat), x̣ẉməθḳẉəỵəm (Musqueam), Sḳwx̣ẉú7mesh (Squamish) and sə̣lilẉətạł (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Legacy of the 2010 Games has left a tremendous training facility in the Callaghan Valley. In my opinion, with further 2030 Legacy support, we can elevate Whistler Olympic Park (WOP) to be an internationally recognized high-performance training hub in concert with the Whistler Athlete Centre (WAC). The high performance facility legacy in Whistler has had a tremendous and positive impact on our organization's ability to support the daily training environment for winter sports in BC.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

**CSI Pacific - Victoria Campus**  
4371 Interurban Road  
Victoria, BC V9E 2C5  
[ T ] 250.220.2500 [ F ] 250.220.2503

**CSI Pacific - Vancouver Campus**  
#708- 333 Terminal Ave  
Vancouver, BC V6A 4C1  
[ T ] 250.220.7608

**CSI Pacific - Whistler Campus**  
1090 Legacy Way  
Whistler, BC V0N 1B1  
[ T ] 604.962.8891 [ F ] 778.327.4084





**Canada**



Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. I see the Games as a catalyst to make our sector, province and country better. We have an opportunity to literally change the face of sport to ensure diversity and inclusion is front and centre how we portray ourselves to the world, starting with an Indigenous led bid!

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

*Wendy Pattenden.*

Wendy Pattenden  
CEO - Canadian Sport Institute Pacific

October 6<sup>th</sup>, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Coaching Association of Canada, I would like to express my full support of the Lil'wat (Lil'wat), x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. I witnessed firsthand the impact of the Games. From the IOC decision to award Vancouver the Games, the build-up, the event itself and the legacy for Canada. I can honestly say that in my 35 year career in sport, this experience was unparalleled. During this timeframe I had the experience of working as a leader within National Sport system as CEO as well as a consultant with Petro-Canada/Suncor to actiate and deliver on their national promise in Vancouver. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport and recreation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The focus and clarity from hosting the Games will help to accelerate the actions of the Truth and Reconciliation Commission as well as address the need for better Equity, Diversity and Inclusion in sport for the betterment of Canada.



Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Lorraine Lafrenière".

Lorraine Lafrenière  
Chief Executive Officer

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**Sport with Social Purpos**

**Sport à vocation sociale**

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October 3, 2022

The Honourable Lisa Beare  
Minister of Citizens' Services, Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

As Canada emerges from the pandemic an inspirational goal of a "Year of Sport" for Canada in 2030 bookended by a winter Olympic & Paralympic Games in the West and a summer Commonwealth Games will unite Canadians from coast to coast helping to address the economic, environmental, housing, reconciliation and health challenges facing our country.

Commonwealth Sport Canada expresses its support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia. The leadership of these First Nations, along with the Six Nations of the Grand River and Mississauga's of the Credit, and their collective vision of harnessing the Games to making progress in Truth & Reconciliation Report Action #91, a significant step toward reconciliation.

CSC strongly believes a clear plan for a Year of Sport in 2030 incorporating the feedback of various communities and sectors can vastly accelerate our collective ability to achieve our common goals – economic, social, community, cultural, environmental and sport .... and most importantly, swell Canadians' pride in being "world class" and the benefits that mindset brings, for generations to come.

Commonwealth Sport Canada wholeheartedly endorses a 2030 Winter Olympic & Paralympic Games bid as part of a Year of Sport for Canada in 2030 and urges the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the winter Olympic and Paralympic Games back to the province.

Thank you for your support.



Sincerely,  
Richard Powers, CSC President





Le 4 octobre 2022

Honorable Lisa Beare  
Ministre du Tourisme, des Arts, de la Culture et du Sport  
Édifice du Parlement  
Victoria (Colombie-Britannique) V8V 1X4

Madame la ministre,

Au nom de l'Institut national du sport du Québec, je tiens à exprimer notre soutien entier aux Nations Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwx̱ wú7mesh (Squamish) et səliłwətał (Tsleil-Waututh) dans leurs efforts de candidature menée par les peuples autochtones pour l'organisation des Jeux olympiques et paralympiques d'hiver en Colombie-Britannique.

L'expérience des Jeux de 2010 à Vancouver a apporté des avantages considérables et laissé des héritages durables à nos communautés. Pour l'INS Québec, les Jeux de 2010 ont permis de renforcer la place des sports olympiques et paralympiques au Québec et au Canada. Alors que le Québec émerge de cette pandémie mondiale, nous avons besoin d'un nouvel objectif inspirant qui unira les communautés à travers le Canada et nous aidera à relever les défis liés à l'économie, à l'environnement, au logement, à la réconciliation et à la santé qui continuent de nous préoccuper. Le leadership des Nations Lil'wat, Musqueam, Squamish et Tsleil-Waututh, ainsi que leur vision qui consiste à faire des Jeux une étape importante vers la réconciliation, nous donnent l'occasion de réaliser des progrès qui auront une incidence sur les générations à venir.

Œuvrant en sport de haut niveau, nous sommes confrontés à notre propre série de défis. Nous croyons fermement qu'un plan clair pour l'organisation des Jeux de 2030, qui intègre les commentaires des différents secteurs et communautés, peut considérablement accélérer notre capacité à réaliser nos priorités. La tenue des Jeux de 2030 au Canada présente une occasion exceptionnelle pour nous unir avec les peuples autochtones, rallier les composantes des communautés sportives « D'un océan à l'autre et à l'autre » et développer notre pays grâce à la puissance du sport.

Par conséquent, nous appuyons de tout cœur cette candidature menée par les peuples autochtones pour l'organisation des Jeux d'hiver de 2030 et j'exhorte le gouvernement de la Colombie-Britannique à appuyer sans réserve les efforts des Nations Lil'wat, Musqueam, Squamish et Tsleil-Waututh pour ramener les Jeux olympiques et paralympiques dans au Canada.

Sincèrement,

Jean R. Dupré  
Président du Conseil d'administration  
Institut national du sport du Québec



**ISPARC**  
Move | Play | Compete

Indigenous Sport,  
Physical Activity  
& Recreation Council

October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Indigenous Sport, Physical Activity and Recreation Council (I-SPARC), I would like to express my full support of the Líl'wat (Lil'wat), x̱m̱əθḵ'əy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

As our province emerges from this global pandemic, we need an inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that we continue to experience. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

I had the unique opportunity to support the design and delivery of the national and provincial 2030 Sport Impacts & Legacy Engagement sessions that focused on Sport and Reconciliation. During the sessions, I was moved by the unified commitment that sport leaders conveyed towards reconciliation and the innovative, sector-wide approaches that were present on how to advance reconciliation as a result of hosting the 2030 Olympic and Paralympic Winter Games. As we continue our important community-based work implementing the *Indigenous Sport, Physical Activity Strategy* in BC, we see the Games as a transformative opportunity. One that could vastly accelerate our efforts to create a safer, more welcoming, and inclusive sport system for Indigenous people.



I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Rick Brant", followed by a long horizontal line extending to the right.

Rick Brant,  
CEO

October 3, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4



Dear Minister Beare,

On behalf of the North American Indigenous Games Council, we would like to express our full support of the Liłwat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

As we emerge from this global pandemic, we need another inspirational goal that will unite all people across Turtle Island to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous Sport sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Supporting the Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in BC also highlights the amazing work being done by our communities to move reconciliation through sport forward. The North American Indigenous Games, which is now hosted in Canada every four years, is the largest Indigenous led games in the world and supporting this bid raises awareness of the strengths of our people and communities.

Therefore, the North American Indigenous Games Council wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to BC.

Sincerely,

Shannon Dunfield  
President – NAIG Council  
[lscadn1@gmail.com](mailto:lscadn1@gmail.com)



October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Own the Podium, I would like to express my full support of the Liíwat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The 2010 Games inspired our country and helped us develop a level of confidence and pride that permeated every community. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the high performance sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. For sport in Canada, hosting the 2030 Games will provide us with an opportunity to enhance and sustain performance going forward and to sustain the operation of facilities that support sport at all levels in Canada.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Anne Merklinger  
CEO, Own the Podium



September 20, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Alpine Canada Alpin, I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. For me personally, I had the opportunity to carry the torch in my home-town back in Montreal, bringing my own career as an Olympic athlete full circle and to a close in celebration with all my friends and family. I also had the opportunity to witness first-hand in Vancouver and Whistler the way the passion and performance of our athletes, organizing committee and volunteers united and inspired a nation. For Alpine Ski racing specifically, the legacy of the Dave Murray Training center at Whistler continues to benefit young alpine and para-alpine skiers in the province and Canada in addition to generating tourism, economic activity, and jobs in the region.

As the province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Non-profit Sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The Games will serve as catalyst for investment and will leave important sport, infrastructure, social, environmental, volunteer and Truth and Reconciliation legacies. For example, we are excited about the capital investment in safety and snowmaking and upgrades to the training center that will enable the annual hosting of Alpine World Cup speed events as well as Para-Alpine World Cups. The legacy of more affordable access to training and competition with lower cost housing on





site at Whistler are also important for growing participation and creating a more diverse and inclusive ski community. Given the importance of terrain and the land for the sport of Alpine Skiing, we are especially excited about the opportunity for Truth and Reconciliation with our Indigenous communities on who's land we play, train, and compete.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Therese Brisson  
President & CEO, Alpine Canada Alpin



September 12, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of BC Wheelchair Sports Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. In particular, the 2010 Paralympic Games were a watershed moment in our province and our country, creating new awareness, respect and support for athletes with a disability and changing the perception of Canadians towards Paralympic Sport. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Venues will be upgraded for future generations of athletes and recreational participants including improved accessibility for individuals with disabilities. Sport legacies will support improved access for underserved communities, and create a more equitable sport system for all.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Laurel Crosby, President  
BC Wheelchair Sports Association





October 7, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Biathlon Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. This includes the creation of the Whistler Nordic Development Centre (WNDC), a national biathlon training centre based out of Whistler Olympic Park. Additionally, the biathlon facilities at Whistler Olympic Park have hosted many events (both intercontinental and domestic) and training sessions for all ages since 2010. As we emerge from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

**Address** 1995 Olympic Way, Canmore, AB T1W 2T6, Canada  
**Tel** 403.707.6695  
**Email** hambery@biathloncanada.ca

Working in the amateur sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

An Olympic Games at home will inspire many Canadians to be healthy, active living role models; to try new sports; to see some amazing parts of the country; and to witness their neighbours and friends achieving their Olympic dreams on home soil. For the amateur sport system, a Games at home will also boost our world class infrastructure and increase awareness of amazing, niche, sports like biathlon.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to BC.

Thank you for your support.

Sincerely,



Heather Ambery  
General Manager  
Biathlon Canada

**Address** 1995 Olympic Way, Canmore, AB T1W 2T6, Canada  
**Tel** 403.707.6695  
**Email** [hambery@biathloncanada.ca](mailto:hambery@biathloncanada.ca)

September 12, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canada's past, current and future bobsleigh and skeleton athletes and coaches, I would like to express my full support of the Lil'wat (Lil'wat), x̣məθḳẉəỵəm (Musqueam), Ṣḳẉx̣ẉú7mesh (Squamish) and ṣəḷiḷẉətạł (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, sparking a tradition of excellence at all level of the sport that continues to this day. A winner of four medals at the 2010 Games, Vancouver-Whistler marked two of most memorable Canadian Olympic moments: Jon Montgomery bringing communities together in jubilation with his golden skeleton run, along with our women's bobsleigh athletes finishing 1-2. These significant moments in Canada's sporting history have helped us create one of Canada's most diverse winter sport programs with athletes from all backgrounds proudly wearing the maple leaf while representing Canada on tracks around the world.

Many of those athletes including two-time Olympic medallist, Justin Kripps (bobsleigh), and World Championship medallist, Jane Channell, have been born out of grassroots programs in British Columbia and are legacy babies of the Vancouver-Whistler Games.

The Track and these athletes have also had a positive impact on the fabric of our community well beyond sport. The athletes who train there, have always given back to the community - attending schools, hospitals, charitable events - in addition to educating youth across the country, boosting tourism in British Columbia, and providing team-building opportunities for Corporate Canada.

The Olympic Track continues to be a major revenue generator for British Columbia's economy. Similar to a major convention that returns to the region each year, a World Cup or World Championship sliding sport event generates more than \$1 million for the economy - not to mention - spin-off benefits for surrounding communities as international participants and their families often take advantage of the travel to Vancouver-Whistler to explore what British Columbia has to offer. Television exposure



to millions of worldwide viewers also has had a tremendous impact on Vancouver-Whistler, British Columbia and Canadian tourism.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector now a decade removed from hosting one of the most successful Olympic Games, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

While we continue to have medal-winning athletes in our program, access to resources presents a tremendous challenge to fuel our athlete pipeline. The Olympic Track in Calgary has since closed, leaving Whistler as the only track in Canada. Maintaining this legacy venue to world-class standards is critical to the future health of our sport. Since 2010 corporate partners have also declined, presenting additional challenges towards achieving our goals.

Therefore, on behalf of Bobsleigh Canada Skeleton, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Sarah Storey  
Bobsleigh Canada Skeleton



Boxe Canada  
500 Boul. René-Lévesque Ouest, Montréal H2Z 2A5  
Tel 514-861-5513  
info@boxingcanada.org

**OCTOBER 4, 2022**

October 4th, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Boxing Canada, I would like to express my full support of the Lil'wat (Lil'wat), x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam), Sḵwəxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities and sports. Although a summer Olympic sport, we certainly benefitted from the legacy and the financial success of the Games. As our country emerges from this global pandemic, we need another inspirational goal that will unite all of Canada and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the National Sports Organisation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. There are so many benefits that are important to our sport but one in particular stands out above the others. Our sport is very present and strong amid the indigenous community. Unfortunately, as a small NSO, financial and structural capabilities to serve this community better are limited. These games are a difference maker.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to British Columbia.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Roy Halpin". The signature is stylized with a large, looped "R" and a cursive "Halpin".

Roy Halpin, Executive Director





October 3rd, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Canada Snowboard, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Canada Snowboard has an ongoing, direct benefit of the Vancouver 2010 Games through the development of the Whistler Athlete Centre, which provides year-round accommodation options and dryland training facilities for our National Team athletes. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges, including trying to work to create equitable and inclusive environments to all participants. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Canada Snowboard is committed to aligning everything we do to our core values of performance, progression, partnerships, passion and people, through an athlete-centred approach to everything we do. The potential to be part of hosting of an Indigenous-led Olympic and Paralympic Games on the home soil of Canada, is an exciting opportunity to align our core values with the legacy of the Games. In doing so, we will continue to partner with Indigenous Nations to provide more meaningful opportunities to make our sport more accessible to under-represented groups.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

**DUSTIN HEISE | CANADA SNOWBOARD**  
Executive Director/CEO  
Directeur Exécutif  
(250)-240-5951  
[dustin@canadasnowboard.ca](mailto:dustin@canadasnowboard.ca)

September 12, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canadian Tenpin Federation, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. My family and I attended many events, and we still speak of all the memories. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tenpin bowling sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. During the 2010 Olympics, Vancouver brought Canada together in a way that I have never experienced before. Our country needs this again!

Therefore, I wholeheartedly endorse an Indigenous led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.  
Sincerely,

-u; j mfl#

Catherine Innes  
Executive Director, Canadian Tenpin Federation

Cc: Blaine Boyle, President



**CANOE KAYAK  
CANADA**

It's Who We Are.  
C'est Notre Nature.

## Letter of Support for 2030 Winter Games

September 12, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canoe Kayak Canada (CKC), I would like to express our full support of the Lil'wat (Lil'wat), x̱wməθḵwəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As the province of British Columbia emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Without question, a successful Winter Olympic Games in 2030 will add great benefit to the entire sport sector both from a legacy perspective, including the promotion of sport and participation to all Canadians at all levels, as well as showcasing high performance sport with all its benefits on the provincial, Canadian and international stage. This in turn helps all sport organizations across the country in its partnership based delivery of sport programs from grassroot participation to the highest levels of performance.





**CANOE KAYAK  
CANADA**

It's Who We Are.  
C'est Notre Nature.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



**CASEY WADE**

Chief Executive Officer  
Chef de la direction  
613.260.1818 ext 2303 | (cell) 613.302.3900  
cwade@canoekayak.ca | canoekayak.ca



Suite 2001A – 3713 Kensington Avenue  
Burnaby, BC, V5B 0A7  
Phone: 604-333-3617  
Fax : 604-333-3615  
Email: [curling@curlbc.ca](mailto:curling@curlbc.ca)  
Website: [www.curlbc.ca](http://www.curlbc.ca)

October 6, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Curl BC I would like to express my full support of the Líl'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Of course, we were overjoyed to see Canada's athletes do so well—including men's gold and women's silver in curling—but we were also thrilled to see an Olympics-driven increase in interest in our sport and the creation of a legacy curling centre in Vancouver. The number of curlers who use that center today represent an overwhelming testament to the power that the Olympics have to enrich people's lives.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various

communities and sectors can vastly accelerate our ability to achieve our priorities. As the 2010 Olympics did, these new Games will have the ability to entertain, thrill, and most importantly inspire a new generation on to athletic excellence and engaged and healthy lives.

Therefore, we here at Curl BC wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in blue ink, appearing to read "S. Braley".

Scott Braley  
CEO, Curl BC





October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Curling Canada, I would like to express my full support of the Lil'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and sə̱lilw̱ətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. We have seen wonderful growth in our sport, especially amongst young people and, in no small part, the Vancouver Games provided inspiration. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. I worked as an executive at the Toronto 2015 Pan/Parapan Am Games and I know firsthand the tremendous pride and community building that a community led Games can deliver.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



A handwritten signature in black ink that reads "Katherine Henderson". The signature is fluid and cursive, with a long horizontal stroke at the end.

Katherine Henderson  
CEO Curling Canada



October 3, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Field Hockey Canada, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the National Sports Organization sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Due to the effects of the pandemic, the sports industry has been in decline in terms of participation and membership. A key driver to achieve successful engagement, revolves around raising awareness about our sports, through event hosting. These hosting opportunities not only expose our communities to sport, but also foster positive, economic impacts in the areas of infrastructure, employment, and tourism. It further allows our sport organizations to develop long lasting legacies, centered around improved facilities, growth in human resources and development of partnerships and sponsorships with local businesses. By hosting events, like the 2030 Winter Games, we open ourselves to the possibility of bettering our services to enhance the delivery of sport in Canada.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Susan Ahrens  
CEO Field Hockey Canada



October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport

Dear Minister Beare:

On behalf of Freestyle BC, I would like to express my full support of the Lil'wat (Lil'wat), x̣ẉməθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and sə̣lilẉətaɫ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As an athlete that was fortunate enough to witness the Olympic Games and participate in the Paralympic Games, my life was changed for the better, as was those in my family and overarching community. My story became a catalyst that has since gone on to inspire all walks of life to challenge perceptions and prioritize physical and mental well-being. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Now more than ever we need to build on the resources and opportunities to best support the youth in our province; both from a physical literacy and mental health perspective. In my opinion there is no better way to develop good human beings than through the team building, goal setting, passion centered, disciplined oriented and focused environment of sport.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Josh Dueck  
Executive Director, [Freestyle BC](#)  
Governing Board Member, [IPC](#)  
Chef de Mission, [Beijing 2022](#)  
2010 & 2014 [Paralympic Champion](#)



October 5<sup>th</sup>, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of Freestyle Canada, the national body for Freestyle Skiing in Canada and based in Vancouver, I would like to express our sport communities full support for the Lil'wat (Lil'wat), x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam), Sk̓wxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

I had the good fortune of growing up in Calgary and living there through the 1988 Games, then working as the Head Coach of our National Freestyle Team. As such, I witnessed first hand the power of a well executed Olympic Games and the overwhelmingly positive influence it could have on/in a community. Subsequently, in the fall of 1988, I moved to Whistler and was based in Vancouver/Whistler through the 2010 Games. This time, as a father and a senior sport executive I was able to share the intrinsic value and life altering experiences that the Vancouver 2010 Games brought along with the lasting legacies for our communities. Operating tourist accommodations in the Whistler area for almost 30 years as my side business, I can speak first hand to the impact that the 2010 Games had economically in the region particularly in the aftermath of the 2008 GFC. Fortuitously, the Games provided a significant mitigating economic buffer with respect to tourism and ultimately was an important factor in assisting BC to emerge sooner and stronger from this situation. As our province emerges from this global pandemic and faces some significant economic uncertainties, we need another inspirational goal that will not only unite all British Columbians but also help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.



Working in the sport sector and also having a strong working interest in tourism in the province, I am acutely aware that we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As mentioned above, it was my clear experience that one of the major intrinsic benefits of hosting in 2010 was the economic boost to tourism in the difficult time post 2008 leading up to the Games and most certainly post 2010. Having a solid pathway and plan to maximize and capitalize on these known benefits could have a profoundly positive impact on BC's economy for this and subsequent generations of BC residents.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Judge", written over a large, faint, circular outline.

Peter Judge  
CEO – Freestyle Canada



September 28, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Luge Canada, I would like to express my full support of the Líl'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. This games spring boarded our program towards several World Cup and World Championships medals, and finally on the podium in 2018 in Pyeongchang. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. These Games can be a beacon of hope, inspire us to live healthier, to find harmony with land, and lift each other up with pride of being Canadian. The Games can leverage and enhance the legacies of Vancouver 2010, updating and allowing Luge to continue in Whistler for another 25 years. This will open the door to all aspiring young Olympians to experience the sport of Luge.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,  
Tim Farstad  
Executive Director  
Luge Canada

October 10, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Nordic Combined Ski Canada, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθkʷəy̓əm (Musqueam), Sk̓wxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. It made it possible to develop a strong club serving the Sea to Sky corridor with Nordic sports. Since the 2010 games 8 International and 3 National competitions have been hosted with their associated economic spinoffs. In 2023 the World Junior Ski Championships will be held in Whistler. We are exposing youth to healthy, safe and engaging endeavours because of the experience and facilities that are a direct result of the 2010 Olympic Winter Games. As well with the experience and knowledge developed at the 2010 games Canadians- several from BC - have been invited by the Organizing Committees of the last 3 Olympic games to transfer and use that knowledge to assist them in presenting their games. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The games bring focus on participation in healthy winter sport to the citizens of British Columbia. Nordic Combined is ready to answer the need by helping our youth become physically stronger, mentally resilient and emotionally confident adults that will become future British Columbians and Canadian Olympians. We look forward to increased awareness and interest in our sport as a result of the exposure the Winter Olympics brings.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,  
Jim Woolsey  
Chair Nordic Combined Ski Canada



October 3, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Nordiq Canada, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθḵwəy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

Looking back at Vancouver 2010, our sport is proof a home Games was an accelerator for our community, bringing tremendous benefits and lasting legacies – both at the elite and recreational level. Vancouver 2010 sparked one of Nordiq Canada's most successful stretches in our history – on the field of play and in the board room. Canada's women's and men's Olympic and Paralympic team of athletes enjoyed a decade of sustained international excellence, delivering podium performances at all levels thanks to an influx of corporate investment and support we enjoyed until last year. This success directly resulted in welcoming more participants to the sport, a spike in our membership and greater opportunities. Thanks to new Clubs and stronger programming available in Clubs throughout the province, British Columbia has become a breeding ground for Canada's new generation of elite skiers.

As we emerge from the global pandemic together, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities once again.

The sport of cross-country skiing in Canada is at a crossroads; while recreational numbers have increased due to our past success along with the pandemic, the





Paralympic medal pipeline remains steady, and our Olympic program is at the beginning of a new era. Nordiq Canada is readying itself to launch a new strategic long-term high-performance vision targeted to 2030.

We are at the beginning of a rebuild, but “We Believe” a new generation of skiers, loaded with podium potential, are already in the system. Hosting a Games at home will help Nordiq Canada provide the support these athletes need to achieve their performance goals and continue to grow our sport.

History has shown through 2010, that NSOs who capitalize on the opportunity can leverage a home Olympic and Paralympic Games to achieve the ultimate goals of securing additional funding partners and increase grassroots participation to ultimately build the depth required to remain an international podium threat for the long term, provide a strong development pathway and ensure financial stability throughout the sport’s ecosystem.

Therefore, on behalf of the entire Nordiq Canada community, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil’wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Stéphane Barrette  
Chief Executive Officer  
Nordiq Canada

September 12, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Racquetball Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. These games brought together our country and communities and left a lasting legacy for our country. As our country emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Racquetball Canada and Racquetball BC are proud supporters of the Olympic movement, and we feel there will be many positive benefits to not our sport community but all Canadians

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Kathy Brook  
Executive Director  
Racquetball Canada



October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of Rugby Canada, I would like to express our full support of the Lil'wat (Lil'wat), x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam), Sk̓w̓xwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, including the renovation of BC Place stadium in Vancouver where we stage international rugby matches and our annual Canada Sevens tournament is hosted.

As our Province emerges from this global pandemic, we see the value in an inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate the ability of many sport organizations to achieve our priorities.

#### HEAD OFFICE

Victoria Office / Bureau de Victoria  
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Tel / Tél: 250-483-1202

Vancouver Office / Bureau de Vancouver  
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Canada







With Rugby World Cups in 2031 and 2033 now awarded to North America, and with Vancouver currently on the list of potential host cities, the 2030 Olympic Games will create a unique opportunity to again showcase our sporting credentials, and our Province, to the world.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to BC.

Thank you for your continued support.

Kind regards,

Nathan Bombrys  
Chief Executive Officer

#### HEAD OFFICE

Victoria Office / Bureau de Victoria  
3019 Glen Lake Road  
Langford, BC CANADA V9B 4B4  
Tel / Tél: 250-483-1202

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Canada





Oct 7, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Sail Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to communities in British Columbia and across Canada. As our we emerge from this global pandemic, we need another inspirational goal that will unite all British Columbians and Canadians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our British Columbia and Canada.

Thank you for your support.

Sincerely,

Don Adams  
CEO



October 7, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Skate Canada, we would like to express our full support of the Lil'wat (Lil'wat), x̣ṃəθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all Canadians and British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Karen Butcher  
President  
Skate Canada

Debra Armstrong  
Chief Executive Officer  
Skate Canada





#418, 305-4625 Varsity Dr. NW  
Calgary, Alberta, Canada  
T3A 0Z9

October 7, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Ski Jumping Canada, I would like to express my full support of the Lil'wat (Lil'wat), x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam), Sk̓wxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. For Ski Jumping, the Ski Jumps built for the 2010 games are our only active Olympic size jumps in Canada and has allowed us to grow a new group of athletes in Squamish/Whistler. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Ski Jumping sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Coming off our bronze medal (Ski Jumping Mixed Team Event) in the 2022 Games, the opportunity that the 2030 Games presents is the ability to further enhance the excitement and interest around the sport of Ski Jumping in Canada. This would lead to younger athletes joining local clubs, clubs getting the inspiration to create more training jumps and finally the potential to put plastic (for summer time training) on the jumps in Whistler.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.



Michael Bodnarchuk  
Co- President and Co-Chair  
Ski Jumping Canada



Kelly Johansson  
Co- President and Co-Chair  
Ski Jumping Canada



September 12, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Softball Canada, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and selilwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. While softball may not be a winter sport, our organization is committed to supporting Indigenous athletes, many of whom participate in multiple sports and in both the Indigenous and mainstream sport systems. Sport plays a pivotal role in the lives of many Indigenous members of our softball community and supporting this bid would be beneficial to their overall sport experience.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "A. Ballantyne".

Angela Ballantyne  
Manager, LTPD Programs - Softball Canada





House of Sport, RA Centre  
2451 promenade Riverside Dr  
Ottawa, ON K1H 7X7  
Canada

T 613 260 3669  
E [info@speedskating.ca](mailto:info@speedskating.ca)

[speedskating.ca](http://speedskating.ca)  
[patinagedevitesse.ca](http://patinagedevitesse.ca)

October 7, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Speed Skating Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Pomeroy Oval in Fort St John as well as the Richmond Oval are mainstays for our domestic competitions. As we emerge from this global pandemic, there needs to be another inspirational goal that will unite all of us to help address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. When the games came to Vancouver 2010, the whole country came together to celebrate. We are in a critical time for youth in Canada and we need to continue to send the message out about the benefits to sport and play and there is no better way to do this than through an Olympic Games.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Susan Auch  
Chief Executive Officer  
T 204-891-2824 E [sauch@speedskating.ca](mailto:sauch@speedskating.ca)



**Tennis BC**  
10251 ST EDWARDS DRIVE  
RICHMOND, BC  
V6X 2M9

September 12, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tennis BC, I would like to express our full support of the Líl'wat (Lil'wat), x̱məθḵ'əyəm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, and a new invigoration into our sport. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Sport Development sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Having more incredible sport opportunities at this level will only enhance the sport and community culture here in our Province, and also stimulate growth in the very important sport and health sector.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

**Jonathan Wornell**  
Executive Director, Tennis BC



October 6, 2022



The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Triathlon BC, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The exposure the provincial sport landscape received during the Olympic and Paralympic Games in Vancouver was unprecedented. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. We have seen how the spotlight that shone on sport during the 2010 Games helped raise the awareness of sport, and how sport is pivotal to mental and physical wellbeing to individuals.

I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your continued support.

Sincerely,

Allan Prazsky  
Executive Director  
Triathlon BC







October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare :

On behalf of Triathlon Canada, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. I remember being glued to my seat for two weeks watching every moment with great pride at the amazing performances of our Canadian athletes. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. During the pandemic, Canadian became more sedentary and I firmly believe that bringing the Olympics back to Canada will reignite my fellow Canadians passion for all sports.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Joe Morissette".

Joe Morissette  
CEO  
Triathlon Canada



October 04, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia  
V8V 1X4

Dear Minister Mark:

On behalf of Volleyball Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As an example, Volleyball Canada women's training centre has been located at the Richmond Olympic Oval for several years. The Oval and its Olympic history serve as a physical and inspirational reminder of the importance of the Games for both the athletes and sports fans alike.

As our country emerges from this global pandemic, we need another goal that will help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

As with many sectors, sport has suffered setbacks during the pandemic, and we are working hard to bring back our events, and to assist our teams to achieve at a high level. I believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to the province.

Sincerely,

Mark Eckert – President and CEO  
Volleyball Canada

# ***Water Polo Canada***

[www.waterpolo.ca](http://www.waterpolo.ca)



Suite 1A-1084 rue Kenaston  
Ottawa, ON K1B 3P5

tel: (613) 748-5682  
fax: (613) 748-5777

October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Water Polo Canada, I would like to express my full support of the *Lil'wat* (Lil'wat), *x'məθk'əyəm* (Musqueam), *Sḵwxwú7mesh* (Squamish) and *səlilwətał* (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Within British Columbia these Games made the difference for the whole sport sector – including summer sport organizations and its people. It boosted level of participation and engagement. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

**Martin Goulet, Ch.P.C. / e.p.a.**  
Executive Director | Directeur général





REAL LIFE. REAL SPORT.

Kendy Liggins

October 4, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the British Columbia Hotel Association, I would like to express my full support of the Lil'wat (Lil'wat), x̱m̱əθḵ'əy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia. This incredible event is a rare opportunity to showcase our beautiful province, grow economic prosperity, support truth and reconciliation and once again position British Columbia as a leading tourism destination for the world.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. My family and children all remember the 2010 Olympic games with such fondness and pride. Elevating the global profile of British Columbia as a travel destination has had a lasting benefit on every region in British Columbia. Increased visitation to Vancouver, Whistler, coastal communities as well as the interior has also had a domestic travel ripple effect following the 2010 Olympic Games. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to once again be a leading economic driver for the province of British Columbia. As we look to a more sustainable future for travel and tourism, a key strategy is balance as a four-season destination. The hosting of a Winter Games in British Columbia can only serve to highlight the tremendous, world class travel and adventure opportunities outside of our peak summer months. A balance of year-round visitation will also help in addressing workforce shortage issues, with operators often needing to double or triple their staff between winter and summer months.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

British Columbia Hotel Association  
Suite 200 – 948 Howe St, Vancouver B.C., V6Z 1N9  
Tel: 1-800-663-3153



BRITISH COLUMBIA  
**HOTEL ASSOCIATION**

Thank you for your support.

Most Sincerely;

Ingrid Jarrett, President & CEO

BC Hotel Association

250-864-3793

[ceo@bcha.com](mailto:ceo@bcha.com)



September 28, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Best Western Plus Chateau Fort St John, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

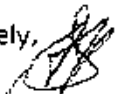
The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the hospitality sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. I might be located far from all the action but I sincerely believe in common good for all my colleagues in the industry & I also highly believe in the "Multiplier Effect" that these games will bring to our amazing province & great country. COVID is almost at the end & time for Canada to lead the way like always.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Leo Saad  
General Manager  
Best Western Plus Chateau Fort St John  
8322 86th, Fort St. John, BC, V1J 0R4  
P: 250-787-7555; F: 250-787-7556; E: [gm@bestwesternplusfsj.com](mailto:gm@bestwesternplusfsj.com); W: [www.bestwestern.com](http://www.bestwestern.com)



September 23, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

**Re: 2030 Winter Games Bid**

Dear Minister Mark:

On behalf of Destination Vancouver and our members, I would like to express our full support of the Lil'wat (Lil'wat), x̱wməθḵw̱əy'əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision for harnessing the Games as a significant step toward reconciliation, provides us with the opportunity to make progress in ways that can impact generations to come.

The 2010 Winter Games set precedents of sustainability, reconciliation and inclusion and became a model for others that followed. They also brought tremendous economic benefit and lasting legacies to our communities.

Every venue was built according to Canada's green-building standards. Venues used innovative (at that time) sustainability methods such as capturing rain to irrigate landscaping and heating from waste heat recovery systems. The West expansion of the Vancouver Convention Centre became the world's first double-platinum LEED certified convention and meeting venue.

Those newly built venues then transformed into well-used community amenities. The marquee events our city and the province will host over the coming years means venues will continue to be upgraded and ready to host in 2030.

Transportation improvements reduced emissions and encouraged, for the first time, the use of mass transit, bicycling and other alternatives to commuting by car.

2010 was the most ambitious carbon management programme at any Games to date and included the first official supplier of carbon offsets. All construction occurred with community input and integrated legacy planning from conception.

Those were all firsts. Imagine what we can accomplish in 2030.

In 2010, VANOC's work with the Four Host First Nations was unprecedented at the time. Imagine the impact of an Indigenous-led 2030 Games on meaningful economic reconciliation and inclusion across the province.

Tourism and the visitor economy is a proven pathway to promote and expand those efforts.

...2/



Destination Vancouver through our partnership with Indigenous Tourism BC will facilitate opportunities for Indigenous tourism and business creation with the Musqueam, Squamish, and Tsleil-Waututh Nations.

And then there is just the simple celebration of it all. Sport has always had the power to bring together diverse communities where language and culture are transcended when the match starts, the puck drops or the whistle blows.

Destination Vancouver wholeheartedly endorses an Indigenous-led 2030 Winter Games bid and urges the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

The 2010 Winter Games wasn't just a sporting event in Vancouver and Whistler; those Games brought together a country. Imagine what we can do together in 2030.

Sincerely,

A handwritten signature in blue ink, appearing to read "Royce Chwin".

Royce Chwin  
President & CEO  
Destination Vancouver



October 5, 2022

**The Honourable Lisa Beare**

Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of **Discover Langley City** – the destination marketing organization for the City of Langley – I would like to express my full support of the Lil'wat (Lil'wat), x'məθk'ayəm (Musqueam), Skwxwú7mesh (Squamish) and solilwatał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. It gave our region an impressive international stage to welcome guests to BC of which we're still seeing spinoffs from today. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. We are encouraged that this proposed bid will broaden the scope of local partners engaged in the guiding spirit and collaboration of these celebrations – as Langley City is ready to play a role as an 'Olympic city' too.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

**Discover Langley City**



**Russ Davies**  
Manager of Operations



October 3, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia  
V8V 1X4

Dear Minister Beare:

On behalf of the Hotel Association of Vancouver, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Adam Laker  
Chair, Hotel Association of Vancouver

October 11, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Indigenous Tourism BC (ITBC), I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Back in 2003, ITBC formerly Aboriginal Tourism BC, lead the Indigenous support for the Olympics as B.C. First Nations and Indigenous tourism businesses gathered to launch the initiative "Welcome the World to experience Aboriginal tourism and culture during the 2010 Winter Games." This invitation to the world was a historical event where First Nations and Indigenous tourism businesses were working together to celebrate the diverse cultures throughout the province, while growing the tourism industry.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Indigenous Tourism BC (ITBC) continues to hear our Stakeholders' unique short- and long-term needs in planning for COVID-19 recovery with active two-way communication and engagement. ITBC is working together with Stakeholders, Indigenous leadership, funders, and tourism partners in the COVID-19 recovery strategy creation and implementation phase to strengthen BC's Indigenous tourism economy.

Indigenous Tourism BC | Suite 707-100 Park Royal, West Vancouver BC V7T 1A2

[IndigenousBC.com/corporate](https://IndigenousBC.com/corporate) | [IndigenousBC.com](https://IndigenousBC.com)

 @ITBC\_Corporate  Indigenous Tourism BC (ITBC)

  #IndigenousBC



Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Henry Tso  
Chief Financial Officer



September 12, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Kamloops Accommodation Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Our industry benefitted from international exposure garnered for Vancouver, Whistler and British Columbia as a whole. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The boost to the accommodation sector will push product development and improvements in anticipation of this world class event in our own back yard. We anticipate that in the run up to the games, there will be opportunities for infrastructure improvements which will benefit us for decades to come, for residents and tourists visiting our region.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Angela Tasker

Chair, Kamloops Accommodation Association

250.828.6660 ext 4103

[a.tasker@mundihotels.com](mailto:a.tasker@mundihotels.com)



October 4, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Kelowna Hotel and Motel Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Elevating the global profile of British Columbia as a travel destination has had a lasting benefit on the Okanagan. Increased visitation to Vancouver and Whistler has also had a domestic travel ripple effect with more British Columbians and Western Canadians choosing the Okanagan area as a 'hidden gem' for four season travel. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we look to a more sustainable future for travel and tourism in the Okanagan, a key strategy is balance as a four season destination. The hosting of a Winter Games in British Columbia can only serve to highlight the tremendous, world class travel and adventure opportunities outside of our peak summer months. A balance of year round visitation will also help in addressing labour shortage issues, with operators often needing to double or triple their staff between winter and summer months.





Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,  
Natalie Corbett,

A handwritten signature in black ink, appearing to be "NC", followed by a horizontal line.

President  
Kelowna Hotel and Motel Association



The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

October 4<sup>th</sup>, 2022

Dear Minister Beare:

The Nanaimo Hospitality (Hotel) Association is a committed community partner of Sports Tourism in Nanaimo and in British Columbia and on behalf of The Nanaimo Hospitality Association and its members, I would like to express our full support of the Lil'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səllwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges such as securing much needed recover funding, a dedicated workforce and a supply chain of products that we can rely on. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors will vastly accelerate our ability to achieve our priorities and the priorities of other sectors. Sport Tourism and sporting events such as the 2030 Winter Games are vital to building and sustaining a healthy and vibrant accommodation industry while at the same time supporting a healthy life style and creating sport development opportunities for our entire province.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read "Dan Brady", is written over a light blue horizontal line.

Dan Brady  
Executive Director  
Nanaimo Hospitality Association



October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Richmond Hotel Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Steve Veinot  
Chair, Richmond Hotel Association





**SHMA**  
Surrey Hotel and  
Motel Association

October 3, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Surrey Hotel and Motel Association, I would like to express my full support of the Lil'wat (Lil'wat), x'maθk'əyám (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

John Kearns  
Chair, Surrey Hotel and Motel Association



Hon. Lisa Beare  
Minister of Citizen Services & Minister, Tourism, Arts, Culture & Sport  
Parliament Buildings  
Victoria, B.C.  
V8V 1X4

October 5, 2022

**Re: Indigenous-led bid to host the 2030 Olympic & Paralympic Winter Games**

Dear Minister Beare,

On behalf of the Tourism Industry Association of British Columbia (TIABC), I am writing to express my support for the Líl'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations (Four Host First Nations) bid to host the 2030 Olympic & Paralympic Winter Games in British Columbia.

As the tourism industry continues to rebuild from the devastating impacts of the pandemic, the opportunity to host major events in British Columbia is paramount to our sector's recovery in the coming years. As you are aware, the impending Invictus Games and FIFA World Cup, as well as the proposed 2030 Games offer much in the way of present and future benefits, not only for tourism, but for residents, stakeholders, and businesses in the province.

As demonstrated by the Vancouver 2010 Olympic & Paralympic Winter Games, TIABC believes that the 2030 Games will be a catalyst for further job creation and economic benefits, community pride, destination brand building and marketing opportunities, pre-and-post meetings and test events, securing additional off-season business, developing infrastructure, and importantly, as a forum for reconciliation, inspiring youth, and creating social legacies.

Aside from the venues, the enthusiasm, the reputation, and the vision, I believe we have the expertise and determination in BC to host a memorable, impactful, and beneficial Olympic and Paralympic Winter Games in 2030.

TIABC strongly urges the Province of British Columbia to join the Four Host First Nations and other proponents to secure the 2030 Olympic and Paralympic Winter Games for our province and country.

Best Regards,

J.J. Belanger  
Chair, TIABC



October 2, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Abbotsford], I would like to express our full support of the Lil'wat (Lil'wat), x̣ṃəθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to many communities throughout the province including right here in Abbotsford. Leading up to the 2010 games, Abbotsford played host to pre-games training sessions, including the Russian Figure Skating Team and the Japanese Speed-Skating team. As well, the Abbotsford Centre was the site of a men's hockey exhibition game featuring Norway. The highlight for our community, however, was coming together daily at the Olympic Live site at the Abbotsford Recreation Centre.

In the years ahead, as our province emerges from the challenges created by the global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism and hospitality sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Tourism is an industry that brings people together, creates life-long memories and develops understanding and appreciation for cultures. As we strive to create complete communities for all people and reverse some of the devastating impacts of the pandemic, an event like the Olympics would go a long way towards stimulating not only economic recovery, but social connections and community pride.

....1/



Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Allan Asaph', is positioned above the printed name.

Allan Asaph  
Board President, Tourism Abbotsford Society

Cc      MLA Bruce Banman – Abbotsford South  
          MLA Pam Alexis – Abbotsford Mission  
          MLA Mike de Jong – Abbotsford West  
          Walt Judas, CEO, Tourism Industry Association of BC



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**kamloops**  
BOLDLY UNSCRIPTED

*Monica Dickman*



TOURISMKAMLOOPS.COM





October 1, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Langley, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθkʷəy̓əm (Musqueam), Sk̓wx̓wú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Langley Events Centre is one example of a lasting legacy that has brought benefits ranging from Minor Hockey teams using the ice surface to our ability to host international sporting events. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in tourism, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The Township of Langley is a community that believes in the value of sport and recreation. In 2022 the return of Sport Tourism to our community has been a critical factor in hotel stays surpassing levels pre-2020. This positive economic impact is what businesses in our community needed. If sport can positively impact our community in less than one year, there is no question about what benefits the 2030 games can have on our province.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Erinn Kredba



October 5, 2022

Honourable Lisa Beare  
Minister of Citizens' Services and Minister of Tourism, Arts, Culture and Sport

**RE: Support for the Indigenous-led 2030 Winter Games bid**

Dear Minister Beare,

On behalf of Tourism Prince George, I would like to express my full support of the Lil'wat (Lil'wat), x̱m̱əθḵəy̱əm (Musqueam), Skwx̱wú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

During the Vancouver 2010 Games, we were fortunate to welcome athletes who used our facilities, in Prince George, to train for the Games. We know that any global event that highlights our province is a win for all British Columbian communities. It puts us on the map, and allows us to harness the excitement and encourage people to travel throughout the province, and consider Prince George: The Basecamp to the North, as a destination.

As the tourism industry emerges from the global pandemic, having an inspirational event of this scale would help revive the economic stimulus created by the hospitality and tourism industries.

Therefore, we endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

At Tourism Prince George we are true believers of amplifying the voices of our local First Nations, Lheidli T'enneh, and all Indigenous communities throughout B.C. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Sincerely,

Colin Carson, Chief Executive Officer  
Tourism Prince George

TOURISMPG.COM



T: 250 562 3700

TF: 800 668 7646

F: 250 564 9807

Suite 101-1300

1st Ave Prince George, BC

Canada V2L 2Y3



September 23<sup>rd</sup>, 2022

The Honourable Melanie Mark  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Tourism Prince Rupert, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Bringing the Games to British Columbia will help to strengthen our international profile and showcase our fantastic visitor offerings, in addition to supporting our accommodation sector, which has struggled significantly as a result of COVID-19.



The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

October 4, 2022

Dear Minister Beare:

On behalf of Tourism Richmond, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

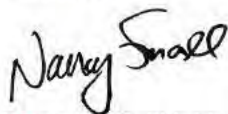
The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, such as the Richmond Olympic Oval which was converted into a top-class facility for the community and for excellence in sports. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink that reads "Nancy Small". The signature is fluid and cursive, with the first name "Nancy" being more prominent than the last name "Small".

Nancy Small, Chief Executive Officer, Tourism Richmond



October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Squamish, I would like to express my full support of the Líl'wat (Lil'wat), x̣ẉməθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought some benefits and lasting legacies to our community. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities such as ours can vastly accelerate our ability to achieve our priorities. The 2010 Games brought us a \$600 million Sea to Sky Highway improvement project, the 2030 Games could ensure long-term legacies through the creation of sustainable regional transportation in the Sea to Sky and workforce housing in areas such as Squamish and Pemberton.

Therefore, I endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Lesley Weeks  
Executive Director, Tourism Squamish



October 6th, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Sun Peaks, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to BC. For Sun Peaks, pre-Olympic training in Sun Peaks for alpine events led to both economic impact and a lasting legacy in the form of a new permanent chairlift. As our province emerges from this global pandemic, we need another inspirational goal that will unite British Columbians and help us address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. A clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Hosting the Freestyle events at Sun Peaks would be welcomed by our community and would leave a much needed legacy in the form of future affordable housing. As well, the global exposure Sun Peaks would receive from hosting these events would be invaluable.

I fully endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

*Arlene Schieven*

Arlene Schieven | President and CEO | **Tourism Sun Peaks** |

*Tourism Sun Peaks acknowledges that we live, work, & play on the unceded traditional territory of the Secwépemc people*



October 11, 2022

**Honourable Lisa Beare**  
**Ministry of Tourism, Arts, Culture and Sport**  
**RE: Indigenous-led bid for the 2030 Winter and Paralympic Winter Games**

Dear Minister Beare:

Thank you very much for again taking on the Tourism, Arts, Culture & Sport portfolio, despite already having a very full workload! I am sending best wishes to both you and to Minister Mark during this challenging time.

I am reaching out today, Minister Beare, regarding the potential of a 2030 Olympic & Paralympic Winter Games bid, lead by the Lil'wat (Lil'wat), x̱m̱əθḵəy̱əm (Musqueam), Skwxwú7mesh (Squamish) and selilwet̓əl (Tsleil-Waututh) Nations. On behalf of Tourism Whistler's 8,000+ members, I wanted to express our support for this Indigenous-lead bid, and highlight some of the many potential benefits.

The 2010 Winter Games provided lasting legacies for British Columbia that otherwise would not have been realized – from investments into sports and cultural venues, to substantial upgrades and additions in transportation and housing infrastructure, to significant growth in global awareness of British Columbia. The Games not only enabled our province to host a new breadth of programs, activities and events to positively influence year-round jobs and provincial tax revenues in the decade following the Games; but the Games also raised awareness of British Columbia as a spectacular place to live, work and play.

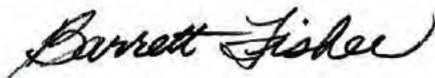
Looking forward, the 2030 Winter Games would speed up economic and social recovery following the devastating impacts of the global pandemic, and it would go a long way toward genuinely supporting Truth & Reconciliation, ensuring lasting legacies for our First Nation partners. Further, an Indigenous-led bid to host the 2030 Winter Games underlines British Columbia's proven track record of collaboration, and support for diversity, equity and inclusion.

As an outcome of hosting the 2010 Winter Games, British Columbia is fortunate to have a majority of the Olympic infrastructure required to host a Winter Games already in place; making a 2030 bid more economically and environmentally efficient and sustainable.

As a result of all of the above, Tourism Whistler supports a Four Host First Nations' Olympic & Paralympic bid for 2030, and encourages the Province of British Columbia to also support.

If you have any questions regarding the above, please do not hesitate to reach out. Thank you, Minister Beare!

Yours sincerely,



Barrett Fisher  
President & CEO  
Tourism Whistler



October 3, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Vancouver Hotel Destination Association, I would like to express my full support of the Liłwat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Liłwat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Liłwat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'Gary Collinge', with a large, stylized flourish at the end.

Gary Collinge  
Chair  
Vancouver Hotel Destination Association





October 4, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Vancouver's North Shore Tourism Association (VNSTA), I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Vancouver's North Shore saw an abundance of visitors before, during and for long after the games in the communities as a direct result from the world seeing our destination as a world class destination to visit. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the pandemic, and struggle to reach 2019 occupancies in hotels, VNSTA feels that having the 2030 games will drive new interest to the destination which is desperately needed.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Belak".

Jennifer Belak  
Executive Director  
Vancouver's North Shore Tourism Association



Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Ceilidh Marlow,

Executive Director, Tourism Prince Rupert

A handwritten signature in black ink, appearing to read 'Ceilidh Marlow', with a large, sweeping flourish at the end.



October 12, 2022

VIA EMAIL: [TAC.Minister@gov.bc.ca](mailto:TAC.Minister@gov.bc.ca)

Honourable Lisa Beare, MLA  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Vancouver International Airport (YVR), I am pleased to express my support for the efforts of the Lil'wat (Lil'wat), xʷməθkʷəy̍əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tseil-Waututh) Nations to lead a bid to host the 2030 Olympic and Paralympic Winter Games.

The 2010 Winter Games were an exciting time and delivered lasting legacies. During the two-month long games period, YVR proudly delivered a gold medal experience to over 1.3 million athletes, VIPs, media, and airport travellers. Today, our strategic \$300-million investment to bring Canada Line service to YVR in time for the Games is instrumental in achieving our ambitious climate action goals.

The Indigenous-led bid—and the Nations' vision of harnessing the Winter Games as a significant step toward reconciliation—provide us with the opportunity to unite all British Columbians behind an inspirational goal, while making positive progress in ways that can impact generations to come. The proposal also does not require any new major infrastructure projects—instead using many of the same venues from the 2010 Winter Olympics—to ensure the event is financially and environmentally sustainable. Moreover, I am heartened that the proposal will deliver more than 1,000 housing units as legacy housing for First Nations.

Therefore, I wholeheartedly endorse an Indigenous led 2030 Winter Games bid and urge the Government of British Columbia to fully support the Nations' efforts to bring the Winter Games back to British Columbia.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'TV', with a stylized flourish at the end.

Tamara Vrooman, O.B.C.



**Tamara Vrooman, O.B.C.**  
President and Chief Executive Officer  
Vancouver Airport Authority



***1848 Commercial Drive, Vancouver BC  
V5N-4A5***

***GARRY JOBIN, COORDINATOR***

PHONE: (604) 688-9116 CELL: (604) 818-3045 FAX: (604) 688-9146

October 5, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

It's without hesitation we here at Bladerunners support the Musqueam, Lil'wat, Squamish & Tsleil-Waututh Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic & Paralympic Winter Games in beautiful British Columbia.

Bladerunners is an international award-winning program that helps youth with barriers to find employment and build careers in the construction trades since 1994. Many of our participants worked on the 2010 venues such as the Olympic Village in False Creek, the Richmond Oval as well as the Hillcrest facility, and most of whom are still working in their profession today as skilled tradesmen. These workers who had the chance to work on these venues, all have great memories and take pride in knowing they helped build these lasting legacies to share with their loved ones.

If the bid is successful, the 2030 Games will provide ample opportunities for our Indigenous youth at Bladerunners working on any venues that would be constructed or upgraded. One of the great legacies the 2010 games left was VANOC'S ticket program for non- profit groups such as Bladerunners, and many of our participants and community members were able to attend events such as hockey games, curling, speed skating, figure skating and medal ceremonies, and having these opportunities again will provide them lasting memories for a lifetime.

Therefore, Bladerunners wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the Lil'wat, Musqueam, Squamish and Tseleil-Waututh Nations to bring the Olympic & Paralympic Games back to beautiful British Columbia.

Thank-you for your support

Sincerely

Garry Jobin, ACCESS Bladerunners





October 10, 2022

The Honourable Lisa Beare  
Minister of Tourism, Arts, Culture and Sport  
Parliament Buildings  
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of ArtZone Sun Peaks Arts Society I would like to express my full support of the Líl'wat (Lil'wat), x̱m̱əθḵəy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Cultural Olympiad of 2010 offered so many opportunities to take in the arts as part of the Olympic experience. *"The biggest positive legacy of the Cultural Olympiad is the tremendous energy and creativity that local performing artists and organizations have marshaled to create a fantastic array of wonderful events inspired by Olympic ideals and experiences."* – Richard Kurth, Professor of Music and Director, UBC School of Music. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Arts and Culture sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. ArtZone Sun Peaks, as a small organization who are elevating the visibility of arts and culture in Sun Peaks, envision a Cultural Olympiad coming to Sun Peaks! Our village struggles with the lack of a performance venue. A physical legacy of a new performance venue would facilitate an opportunity for local Indigenous, BC and Canadian artists to showcase their abilities to the world and continue the legacy into the future.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,  
Marj Knive, President  
ArtZone Sun Peaks Arts Society