



COUNCIL REPORT

Report Date: May 12, 2023
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Meeting Date: May 31, 2023
[Submit comments to Council](#)

TO: Standing Committee on Policy and Strategic Priorities
FROM: Director of Finance
SUBJECT: Quarterly Capital Budget Adjustments and Closeouts

Recommendations

- A. THAT Council approve capital budget and funding adjustments as outlined in this report and Appendix C, which will result in:
 - a. An increase of \$3.2 million to the 2023-2026 Capital Plan; and
 - b. An increase of \$31.0 million to the Multi-Year Capital Project Budgets.
- B. THAT, as part of the Capital Budget closeout process, Council approve the closeout of 3 capital projects that were completed with surplus/deficit exceeding \$0.2 million, as outlined in this report and Appendix D.

Purpose and Executive Summary

As part of the City's Capital Budget process, Council considers Capital Budget adjustments on a quarterly basis. This streamlines the Capital Budget process and reduces the number of standalone capital budget-related reports submitted to Council for approval of capital funding and expenditures. The budget adjustments included in this report are limited to addressing new and emerging project requests, updates in project scope and cost estimates, utilization of additional external funding received that were not known at the time of the approval of the 2023 Capital Budget, and administrative adjustments.

This report proposes an increase of \$3.2 million to the 2023-2026 Capital Plan and a net increase of \$31.0 million to the Multi-Year Capital Project Budgets to fund new or increased project budgets. The current total approved Multi-Year Capital Project Budgets for all open projects is \$3.1 billion. A total of 42 projects (\$167.6 million) were completed in the first half of 2023, out of which three projects were closed out with a surplus/deficit exceeding \$0.2 million.

Council Authority/Previous Decisions

The 2023-2026 Capital Plan was approved by Council in June 2022. The plan presents a comprehensive overview of planned City capital investments in infrastructure and amenities across various service categories, along with the associated funding strategy and debt capacity

for the capital investment priorities over the four years. The Council approved the 2023 Capital Budget (funding allocation from 2023-26 Capital Plan) on December 6th 2022.

In accordance with the City's Capital Budget Policy, proposed adjustments to the Capital Plan and the Capital Budgets and proposed closeouts of completed projects with surpluses or deficits greater than \$200,000 are presented to Council for approval.

City Manager's Comments

The City Manager concurs with the foregoing recommendations.

Context and Background

Capital budget adjustments are recommended throughout the year to reflect new external funding, progression of projects through planning, design, and construction phases, and reallocations of project budgets based on current cost estimates.

Appendix A lists the different circumstances where Council approval is required in accordance with City's Capital Budget Policy.

Discussion

Capital Plan Summary

The 2023-2026 Capital Plan currently stands at \$3.5 billion with \$2.8 billion of city-led capital programs and \$0.7 billion as in-kind projects. Out of the \$2.8 billion city-led Capital Plan funding, \$0.6 billion has been allocated to approved multi-year project budgets.

Appendix B provides an overview of the 2023-2026 Capital Plan, subsequent to adjustments proposed in this report.

Highlights of proposed major budget adjustments

1. Revised Cost Estimates

The adjustments below will increase the multi-year budgets in line with revised cost estimates largely driven by cost escalations and increase in scope. These cost escalations are driven by higher prices to procure materials, higher shipping and transportation costs due to escalated fuel prices, unforeseen labor and sub-trades shortages due to ongoing supply chain issues.

1. a. 2023-2026 Sewer Renewal – Hasting Sunrise Basin
(No change to the Capital Plan; Increase to Multi-Year Project Budget: \$7 million)

Sewer Renewal work along the Hasting Sunrise basin was originally approved in 2022 to replace sewer pipes for approximately 4.5 kms. However, due to higher cost to procure materials and higher labor costs, the cost estimate has increased by \$7 million. The incremental impact would be funded through reallocation of existing project budget from the 2023 Sewer Main Renewal at Dunbar Catchment area, which is experiencing delays in its design phase. This would result in less Sewer Renewal work compared to the planned 2023-2026 Capital Plan outcomes.

1. b. 2023-2026 Sewer Upgrades to support Growth
(No change to the Capital Plan; Increase to Multi-Year Project Budget: \$8.2 million)

This adjustment is due to revised cost estimates for Sewer Upgrades work at different locations (Oak Street, West 49th, and West 54th Avenue) because of higher construction costs and unplanned site conditions. The incremental impact of \$8.2 million would be funded from the 2023-2026 Capital Plan for the Sewer upgrades program. This would result in less Sewer Upgrades work compared to the planned 2023-2026 Capital Plan outcomes.

1. c. New Park at Main and 7th avenue

(No change to the Capital Plan; Increase to Multi-Year Project Budget: \$1.7 million)

The project was originally approved in the 2019-2022 Capital Plan with the scope to construct a new park for a total area of 0.1 hectares. This adjustment request is to increase the project budget from \$2 million to \$3.7 million as a result of an increase in construction cost estimates, and additional scope of work to include a canopy structure as a heat mitigation response. The incremental impact would be funded through the reallocation of the existing project budget from the Riley Park Pavilion project, which has been paused indefinitely, and other projects.

1. d. Kerrisdale Track & Field Upgrade

(No change to the Capital Plan; Increase to Multi-Year Project Budget: \$3.8 million)

The project was originally approved to upgrade and build new track and field amenities at the Kerrisdale field as identified in the Track and Field strategy. This adjustment request is to increase the project budget by \$3.8 million as a result of revised cost estimates. The incremental impact would be funded partially through the reallocation of existing Parks project budgets (\$3.3 million) & from Park Renewal 2023-2026 Capital Plan (\$0.5 million).

1. e. Procurement of New Fleet and Equipment

(No change to the Capital Plan; Increase to Multi-Year Project Budget: \$1.5 million)

This adjustment request is to increase the project budget of the Sewer Fleet program by \$1.5 million to initiate procurement of 5 pieces of equipment (Tandem Trucks, Excavators, Crane) to be used in Sewer Operations. The incremental impact would be funded through the reallocation of existing project budget from the 2023-2026 Sewer Renewal program.

2. New and Emerging Projects

The adjustments below will create new multi-year project budgets to address emerging needs.

2. a. Digital Transformation Program (DTP)

(No change to the Capital Plan; Increase to Multi-Year Project Budget: \$3 million)

This adjustment request is to create a new program to support the City's priority to modernize its permitting and licensing services. The DTP is establishing a customer-centric and digitally-led foundation that will allow for the design and delivery of modern, responsive, and digitally enabled permitting and licensing services. The total capital cost for this program over 4 years is estimated to be ~\$17 million. This adjustment is for the initial phase of the multi-year capital program in the amount of \$3.0 million, and includes implementation, resources, and contractors. The budget request will be funded from the Technology Services 2023-2026 Capital Plan program.

2. b. FireHall # 2 Temporary Annex

(Increase to 2023-2026 Capital Plan: \$3 million; Increase to Multi-Year Project Budget: \$0.5 million)

This adjustment request is to create a new project to build a temporary annex at FireHall #2 to address health and safety issues with the current staff quarters. Although the total cost estimate for the temporary annex is \$3 million, only \$0.5 million project budget is being requested to initiate the design phase of the project.

2. c. 2023 VPD Renovations to support the additional police officers
(No change to the Capital Plan; New Multi-Year Project Budget: \$1.05 million)

This adjustment request is to accelerate the design and construction of the facilities required to support the additional police officers. Specific scope of work includes expansion of the Spyglass Parking lot and locker rooms. Scope of this project also includes design and permitting for an Indigenous Cultural room. The project will be funded from the VPD Renovations program from the 2023-2026 Capital Plan. \$0.9 million is related to the additional officers, and funding was not included in the 2023 operating budget increase for VPD.

3. Delivering the 2023—2026 Capital Plan

The adjustments below will allocate the funding remaining in the 2023-2026 Capital Plan to capital projects and programs to deliver scope / outcomes outlined in the plan.

3. a. 2023-2026 Pump Station - Thornton
(Increase to Multi-Year Project Budget: \$10.4 million)

This budget adjustment request is to increase the project budget to initiate the procurement for construction and delivery of the Thornton Pump Station.

3. b. 2023-2026 New Trees and Replacement of Street Trees
(Increase to Multi-Year Project Budget: \$1.4 million)

This budget adjustment request is to increase the project budget to support buying / planting / watering trees for the upcoming planting season, climate-related fuel management in Stanley Park, and invasive species removal in naturalized tree planting areas.

4. New Development Funding & External Revenues

The adjustments below will increase the Capital Plan and the Multi-year Capital Project Budget in line with the receipt of new funding.

4. a. Landfill Gas Collection Infrastructure
(Increase to 2023-26 Capital Plan: \$0.19 million; Increase to Multi-Year Project Budget: \$0.25 million)

This budget adjustment request is to reflect a successful award of the Clean BC grant. The additional funding is to pilot a surface and sub-surface methane detection system at Vancouver Landfill using a 3-dimensional satellite scanning technology. Improved monitoring of methane will reduce the amount of methane emitted to the atmosphere.

4. b. Green Infrastructure (GRI) Utility upgrades
(Increase to 2023-26 Capital Plan: \$0.6 million; Increase to Multi-Year Project Budget: \$1 million)

This budget adjustment is to support procurement for citywide prioritized watersheds Green Infrastructure projects, related to the delivery of a bio-retention system in the Cambie Street area along with stormwater pipe installation to connect drainage areas to the system. The budget request is to be funded partly through additional funding received from the Rain City grant and remaining through the 2023-2026 Capital Plan funding for the GRI program.

Along with the the above adjustments, there are other administrative adjustments which include either consolidations of project/program budgets to allow better project management and cost tracking, or other administrative adjustments that change the funding source of the multi-year capital project budget.

Appendix C provides details on all the Multi-Year Capital Project Budgets adjustments recommended in this report.

Capital Closeouts

As per the Capital Budget Policy, proposed closeouts of completed projects with surpluses or deficits greater than \$0.2 million are presented to Council for approval.

A total of 42 projects/programs with Multi-Year Capital Project Budgets totalling \$167.6 million were closed in the first half of 2023. Three projects were closed with a surplus/deficit exceeding \$0.2 million.

Appendix D provides for Council approval the summary of three capital projects closed in the first half of 2023 with a surplus or deficit greater than \$0.2 million.

Appendix E provides for Council information a summary of capital projects closed in the first half that are funded from voter-approved capital funding.

Financial Implications

This report proposes an increase of \$3.2 million to the 2023-2026 Capital Plan and a net increase of \$31.0 million to the Multi-Year Capital Project Budgets.

The current total approved Multi-Year Capital Project Budgets for all open projects is \$3.1 billion and this report proposes an increase of \$31.0 million for new or increased capital projects budgets. For projects completed in the first half for a total of \$167.6 million, three projects were closed out with a surplus/deficit exceeding \$0.2 million.

Legal Implications

There are no legal implications associated with this report's recommendations.

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APPENDIX A

Capital Budget Process and Capital Budget Policy

The City's capital planning framework consists on two forward-looking planning tools: a longer-term 10-year Capital Strategic Outlook and a medium-term 4-year Capital Plan, which then gets implemented via the Capital Budget Process. The level of specificity related to project details (scope of work, schedule, cost estimate, and funding) increases from the Capital Plan to the Capital Budget. The Capital Budget is the primary tool by which the City implements its multi-year Capital Plan. It provides the authority to proceed with specific capital programs and projects, and defines the multi-year capital project budgets and outcomes, as well as a corresponding annual expenditure budget to manage the timely delivery of these outcomes.

In accordance with the City's Capital Budget Policy, Council approval is required for:

- new capital projects and corresponding multi-year capital project budgets
- additions to the Capital Plan
- increases to existing multi-year capital project budgets with funding from the Capital Plan
- increases to existing multi-year capital project budgets with funding to be added to the Capital Plan
- changes in funding sources for existing multi-year capital project budgets
- funding reallocations greater than \$500,000 between existing open multi-year capital project budgets
- increases to the total Citywide Annual Capital Expenditure Budget
- closeouts of completed capital projects with a deficit or surplus greater than \$200,000.

As part of the City's Capital Budget process, Council considers Capital Budget adjustments on a quarterly basis. This streamlines the Capital Budget process and reduces the number of capital budget related reports submitted to Council for approval of capital funding and expenditures.

Following are some of the circumstances for which adjustments to Capital Budget are required and brought forward through quarterly budget adjustment process:

- new or external funding is received for existing or new scope of work after the capital budget has been set through annual capital budget process;
- additional capital budget required due to projects experiencing cost escalation identified during the procurement process;
- project budget required to initiate procurement process to meet overall project timelines;
- large-scale projects advancing to subsequent phases with current scope and budget only including current project phase;
- alignment of the project budgets with the revised project scope as approved by the different city executive committees;
- other administrative reasons, including swap of funding sources of a project, separating projects/programs in two different projects for better cost tracking and project management, etc.

For more details on the Capital Budget process, please find the City's approved Capital Budget Policy. ([Capital Budget Policy](#))

APPENDIX B 2023-2026 Capital Plan Summary

| Appendix B - 2023-2026 Capital Plan Summary | | | | | | | | | | | | | | | | | | |
|---|---------------------------------|--------------------------|-------------------|--|--|--------------------------|---------------|----------------------|-----------------------|------------------|---------------|---------------------------|----------------------|----------------------------|--|---------------------------|------------|--|
| Service Categories | | | | | Allocated vs. Balance Remaining in the Revised 2023-2026 Capital Plan (\$ Millions) | | | | | | | | | | | | | |
| | Original 2023-2026 Capital Plan | Changes Approved to date | Proposed Changes* | 2023-2026 Capital Plan after May 31 2023 Quarterly Adjustments | Budgets Approved to date | Proposed Adjustments *** | Reserves | Capital from Revenue | Utility Pay-as-you-go | Connections Fees | Debt | Development Contributions | Federal / Provincial | Donations / Other Partners | Total Budget Allocations after May 31 2023 Quarterly Adjustments | Remaining in Capital Plan | | |
| Housing | \$ 281.8 | \$ 28.9 | \$ - | 310.7 | \$ 79.7 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 79.7 | \$ 231.1 | 74% | |
| Childcare | 78.6 | (0.0) | - | 78.6 | 13.1 | - | - | - | - | - | - | - | - | - | 13.1 | 65.5 | 83% | |
| Parks & public open spaces | 201.3 | 0.1 | - | 201.3 | 23.5 | 1.9 | - | 0.9 | - | - | 0.5 | 0.5 | - | - | 25.4 | 176.0 | 87% | |
| Arts, culture & heritage | 118.9 | (5.1) | - | 113.8 | 10.5 | - | - | - | - | - | - | - | - | - | 10.5 | 103.4 | 91% | |
| Community facilities | 257.2 | (2.7) | - | 254.5 | 40.6 | 1.5 | 0.7 | 0.8 | - | - | - | - | - | - | 42.1 | 212.4 | 83% | |
| Public safety | 105.0 | 4.2 | 3.0 | 112.2 | 21.3 | 1.6 | - | 1.1 | - | - | - | - | - | 0.5 | 22.8 | 89.4 | 80% | |
| Civic facilities & equipment | 56.8 | 2.6 | 0.9 | 60.3 | 30.2 | 1.5 | 0.9 | 0.6 | - | - | - | - | - | - | 31.7 | 28.6 | 47% | |
| Streets | 368.0 | 0.1 | 0.1 | 368.2 | 133.2 | 3.1 | - | - | - | - | 3.0 | - | - | 0.1 | 136.3 | 231.9 | 63% | |
| Water, sewers & drainage | 840.0 | - | 0.6 | 840.6 | 177.6 | 18.6 | - | - | - | - | 0.8 | 17.3 | - | 0.6 | 196.2 | 644.3 | 77% | |
| Waste collection, diversion & disposal | 140.8 | (1.5) | (1.4) | 137.9 | 50.6 | (1.4) | (1.1) | - | 0.1 | - | - | - | - | (0.3) | 49.3 | 88.6 | 64% | |
| Renewable energy | 73.1 | - | - | 73.1 | 11.9 | - | - | - | - | - | - | - | - | - | 11.9 | 61.2 | 84% | |
| Technology | 110.0 | - | - | 110.0 | 29.4 | 2.0 | - | 2.0 | - | - | - | - | - | - | 31.4 | 78.6 | 71% | |
| Emerging priorities, contingency & project delivery | 154.9 | - | - | 154.9 | 8.9 | 1.6 | - | 1.0 | - | - | 0.6 | - | - | - | 10.4 | 144.5 | 93% | |
| Total City-led Capital Investments | \$ 2,786.4 | \$ 26.5 | \$ 3.2 | \$ 2,816.1 | \$ 630.4 | \$ 30.4 | \$ 0.4 | \$ 6.4 | \$ 0.1 | \$ - | \$ 4.8 | \$ 17.8 | \$ - | \$ 0.9 | \$ 660.8 | \$ 2,155.3 | 77% | |
| In-Kind Contributions ** | \$ 705.8 | \$ - | - | 705.8 | - | - | - | - | - | - | - | - | - | - | - | 705.8 | 100% | |
| Total 2023-2026 Capital Plan | \$ 3,492.2 | \$ 26.5 | \$ 3.2 | \$ 3,521.9 | \$ 630.4 | \$ 30.4 | \$ 0.4 | \$ 6.4 | \$ 0.1 | \$ - | \$ 4.8 | \$ 17.8 | \$ - | \$ 0.9 | \$ 660.8 | \$ 2,861.1 | 81% | |

* Includes 2023-2026 Capital Plan changes proposed in this Council Report, subject to Council approval
 ** In-Kind Contributions are not allocated to Budget
 *** Does not include funding from adjustments to project budgets from prior capital plans
 NOTE: Totals may not add due to rounding.

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|---|---|-----------------------|-----------|--------------------------------------|---|---------------------------|-------------|-----------|--|------------------------------------|
| | | | | | | BUDGET IMPACT | | | | |
| | | | | | | Multi-Year Project Budget | | | | |
| A. New Initiatives to address priorities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Allocation from 2023-2026 Capital Plan | 13. Emerging priorities, contingency & project delivery | B. Climate Adaptation | NEW | 2023 - Tree Pits | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This adjustment request is to continue the tree pit installation program into 2023. The focus of installations will be on vulnerable communities. Installations include heavy civil work including sidewalk removal and the addition of structural soil and/or soil cells under the sidewalk, which also serves as a drainage function. Targeted outcomes include an additional 30 tree installations within the year. | - | 557,000 | 557,000 | General debt 2023-26 3c | |
| Addition to 2023-2026 Capital Plan | 06. Public Safety | A. Fire & rescue | NEW | Firehall#2 Temporary Annex | Increase to Multi-Year Project Budget (funded from addition to the 2023-2026 Capital Plan): This adjustment request is to create a new project to build a temporary annex at FireHall #2 to address health and safety issues with the current staff quarters. Although, the total cost estimate for the temporary annex is \$3 million, only \$0.5 million project budget is being requested now to initiate the design phase of the project. The project will be funded through the Capital Facilities Reserve on an interim basis. | - | 500,000 | 500,000 | Growth Community Fund | 3,000,000 |
| Allocation from 2023-2026 Capital Plan + Reallocation of previously approved Capital Budget | 12. Technology | A. Technology | NEW | Digital Transformation Program | Reallocation of Multi-Year Project Budget and increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This adjustment request is in support of the City's priority to find ways to modernize our suite of permitting and licensing services. The Digital Transformation Program (DTP) is establishing a customer-centric and digitally led foundation that will allow for the design and delivery of modern, responsive, and digitally enabled permitting and licensing services. In addition to permitting and licensing services and experiences that will be timely, accurate, transparent, and consistent, many of the features that support these services will become enterprise capabilities, further supporting the digital and customer-centric maturing of other City services. | - | 3,000,000 | 3,000,000 | General pay-as-you-go | |
| No impact (Reallocation of previously approved Capital Budget) | 12. Technology | A. Technology | CUB-00205 | 2023-26 Technology Business Projects | The estimates for the total capital costs for this program is \$17.2M over 4 years. This adjustment is for the initial phase of the multi-year program in the amount of \$3.0M and includes implementation, resources, and contractors. | 5,000,000 | (1,000,000) | 4,000,000 | General pay-as-you-go | |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|---|---|---------------------------------|-----------|--|---|---------------------|---------------------|----------------------|--|------------------------------------|
| | | | | | BUDGET IMPACT | | | | | |
| | | | | | Multi-Year Project Budget | | | | | |
| A. New Initiatives to address priorities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Allocation from 2023-2026 Capital Plan | 13. Emerging priorities, contingency & project delivery | A. Delivery | NEW | 2023-26 Debt Issuance Costs | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This adjustment request is to request funding from the Capital Plan, in line with the correct seasonalization of debt issuance costs over the four-year Capital Plan. Pursuant to City Council's authority as set out in the Vancouver Charter, the City borrows in its own name and manages its debenture portfolio with full autonomy over timing, amounts, terms, and management of sinking funds accumulated against debentures. Debt issuance costs are primarily comprised of the brokerage fees and debenture discounts incurred upon the issue of those debentures. | - | 1,000,000 | 1,000,000 | General pay-as-you-go | |
| Allocation from 2023-2026 Capital Plan | 03. Parks & public open spaces | C. Urban forest & natural areas | NEW | Park trees - new | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This budget adjustment is to request funding from the 2023-2026 Capital Plan to support buying/planting/watering trees for the upcoming planting season, climate-related fuel management in Stanley Park, and invasive species removal in naturalized tree planting areas. | - | 466,700 | 466,700 | CW Park DCLs | |
| Allocation from 2023-2026 Capital Plan | 03. Parks & public open spaces | C. Urban forest & natural areas | NEW | Street trees - replacement | | - | 933,300 | 933,300 | General pay-as-you-go | |
| Total - New Initiatives | | | | | | \$ 5,000,000 | \$ 5,457,000 | \$ 10,457,000 | | \$ 3,000,000 |
| B. Budget increases / decreases to existing projects and programs | | | | | | | | | | |
| Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Addition to 2023-2026 Capital Plan | 10. Waste collection, diversion & disposal | C. Disposal | CEG-00062 | 2023-26 Landfill gas collection infrastructure | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan + an addition to the 2023-26 Capital Plan): This budget adjustment request is to reflect a successful award of the Clean BC grant. The additional funding is to pilot a surface and sub-surface methane detection system at Vancouver Landfill using a 3-dimensional satellite scanning technology. Improved monitoring of methane will allow for more effective placement of leachate collection systems and landfill gas collection infrastructure which will thus reduce the amount of methane emitted to the atmosphere. | 5,750,000 | 249,000 | 5,999,000 | Clean BC Grant \$186,750 Solid waste pay-as-you-go \$62,250 | 186,750 |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | BUDGET IMPACT | | | | | |
|--|--|--|-----------|--|---|-----------|-------------|-----------|--|------------------------------------|
| | | | | | Multi-Year Project Budget | | | | | |
| B. Budget increases / decreases to existing projects and programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Allocation from 2023-2026 Capital Plan + Reallocation of previously approved Capital Budget | 03. Parks & public open spaces | D. Park amenities | NEW | Kerrisdale Track and Field Facility | Reallocation of Multi-Year Project Budget and increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): The project was originally approved to upgrade and build a new track and field amenities at the Kerrisdale field as identified in the Track and Field strategy. This adjustment request is to increase the project budget from by \$3.8 million as a result of revised cost estimates. The incremental impact would be funded partially through the reallocation of existing Parks project budgets (\$3.3 million) and remainder \$0.5 million from the Park Renewal 2023-2026 Capital Plan | - | 3,800,000 | 3,800,000 | General debt 2023-26 3a \$500,000 Reallocations: Various Debenture \$912,000 General pay-as-you-go \$488,000 CW Parks DCLs \$1,900,000 | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00085 | Riley Park Pavilion & Farmers Market | | 1,800,000 | (180,000) | 1,620,000 | Prior Plan Debt | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00067 | New Track and Field | | 575,000 | (22,600) | 552,400 | CW Park DCLs | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00113 | Running Tracks Renewals | | 1,300,000 | (692,300) | 607,700 | General pay-as-you-go (\$264,700) CW Park DCLs (\$427,600) | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00112 | Competitive Track and Field Training Facility | | 2,500,000 | (1,449,800) | 1,050,200 | CW Park DCLs | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | E. Park buildings, infrastructure & vehicles | CPM-00037 | 2019 Park Electrical Systems | | 600,000 | (100,000) | 500,000 | General pay-as-you-go | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00068 | Lost Lagoon Fountain Upgrades | | 400,000 | (205,000) | 195,000 | General debt 2015-18 1a | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00096 | 2019-2022 Neighbourhood Areas-Emerging Priorities | | 1,019,499 | (123,300) | 896,199 | General pay-as-you-go | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | E. Park buildings, infrastructure & vehicles | CPM-00053 | 2023-26 Maintenance/Renewal park pedestrian infrastructure | | 625,000 | (346,000) | 279,000 | General debt 2023-26 3a | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | E. Park buildings, infrastructure & vehicles | CPP-00109 | 2019-22 Paving Park Roads/Parking Lots | | 1,135,000 | (181,000) | 954,000 | General debt 2019-22 2c | |
| Allocation from 2023-2026 Capital Plan | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00088 | 2023-26 Growth Sewer Upgrades Other | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This budget adjustment request is to address cost escalation in the Sewer Upgrades program at the W49th and W54th location as a result of higher-than-expected construction and material costs. | 4,880,000 | 3,000,000 | 7,880,000 | Utilities DCLs | |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|--|--|---------------------------------|-----------|---|--|------------|-------------|------------|--|------------------------------------|
| | | | | | BUDGET IMPACT | | | | | |
| | | | | | Multi-Year Project Budget | | | | | |
| B. Budget increases / decreases to existing projects and programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Allocation from 2023-2026 Capital Plan | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00087 | 2023-26 Growth Sewer Upgrades-Oak St | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This budget adjustment request is to address cost escalation in the Sewer Upgrades program at the Oak Street location as a result of higher-than-expected construction and material costs and unplanned site conditions. | 17,617,000 | 5,240,000 | 22,857,000 | Utilities DCLs | |
| Allocation from 2023-2026 Capital Plan | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00089 | 2023-26 Pump Station - Thornton | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan): This budget adjustment request is to support procurement process for the delivery and construction of the Thornton pump station. | 1,000,000 | 10,400,000 | 11,400,000 | Utilities DCLs \$9,650,000 Sewer Debt \$750,000 | |
| Addition to 2023-2026 Capital Plan + Allocation from 2023-2026 Capital Plan | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CEI-00007 | 2023-26 Green Infrastructure utility upgrades | Increase to Multi-Year Project Budget (funded from the 2023-26 Capital Plan + an addition to the 2023-26 Capital Plan): This budget adjustment is to support procurement for citywide prioritized watersheds Green Infrastructure projects, related to delivery of a bioretention system in the Cambie Street Area along with stormwater pipe installation to connect drainage areas to the system. | 4,000,000 | 1,000,000 | 5,000,000 | Rain City Grant \$600,000 Utilities DCLs \$400,000 | 600,000 |
| No Impact (Reduction of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00093 | 2023-26 East Park Tight Pipe Sewer Upgrades | Decrease to Multi-Year Project Budget: This budget adjustment request is to reduce the previously approved project budget for the East Park Tight Pipe's Sewer Upgrades project. A joint study, to determine the preferred servicing strategy for the China Creek watershed, with Metro Vancouver is progressing slower than planned and thus the project has been deferred to the next Capital Plan. | 1,000,000 | (1,000,000) | - | Utilities DCLs | |
| Addition to 2023-2026 Capital Plan | 08. Streets | A. Building a resilient network | CER-00306 | Señákw Engineering Studies | Increase to Multi-Year Project Budget (funded from addition to the 2023-26 Capital Plan): This budget adjustment request is part of the development agreement with Señákw: City staff are committed to providing a variety of engineering assets. The first major stage includes surveying, scoping, and performing early designs. This funding request is to commence this early work which will be provided by staff and consultants. | 100,000 | 100,000 | 200,000 | External - Señákw | 100,000 |
| Allocation from 2023-2026 Capital Plan | 08. Streets | A. Building a resilient network | CER-00299 | 2023-26 Arterial Road Rehabilitation | Increase to Multi-Year Budget (funded from the 2023-26 Capital Plan): This adjustment request is to prioritize and advance Arterial Road rehabilitation work in 2023 over Major Roads Network (MRN) work to achieve effective resource allocation and utilization. The scope of work includes additional work on Fraser Street, Homer Street, and smaller arterial roads. | 4,750,000 | 3,000,000 | 7,750,000 | General debt 2023-26 1a | |
| Addition to 2023-2026 Capital Plan + Reallocation of previously approved Capital Budget | 07. Civic facilities & equipment | A. Administrative facilities | CCS-00182 | 2023-26 Renovation - Admin facilities | Reallocation of Multi-Year Project Budget and increase to Multi-Year Project Budget (funded from the 2023-2026 Capital Plan): This adjustment request is to consolidate funding for the Empty Homes Tax Office renovation work from the 2018 Empty Homes Tax Office Renovation program to the 2023-26 Renovation - Administrative Facilities program, and add also work on the renovation of the Revenue Services area located on the ground floor of CityHall. The additional scope of work will be funded by Empty Homes Tax (EHT) reserve funding to be added to the Renovation of Administrative Facilities program. | 1,900,000 | 1,000,000 | 2,900,000 | Revenue Stabilization reserve \$700,000 Reserve - Empty Homes Tax \$300,000 | 300,000 |
| No impact (Reallocation of previously approved Capital Budget) | 07. Civic facilities & equipment | A. Administrative facilities | CCS-00133 | 2018 Empty Home Tax Office Renovation | | 700,000 | (700,000) | - | Revenue Stabilization reserve | |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|---|--|----------------------|-----------|--|--|---------------------------|-----------|-----------|---|------------------------------------|
| | | | | | | BUDGET IMPACT | | | | |
| | | | | | | Multi-Year Project Budget | | | | |
| B. Budget increases / decreases to existing projects and programs | | | | | | | | | | |
| Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Allocation from 2023-2026 Capital Plan + Reallocation of previously approved Capital Budget | 07. Civic facilities & equipment | B. Service yards | CEY-00011 | 2023-26 Renovations - Service yards | Reallocation of Multi-Year Project Budget and increase to Multi-Year Project Budget (funded from the 2023-2026 Capital Plan): This budget adjustment request is to consolidate funding from the 2022 Renovation - Service Yards program to the 2023-26 Renovations - Service Yards program and allocate additional funding from the 2023-2026 Capital Plan for the construction of the temporary facility at Queen Elizabeth service yard, which was destroyed by fire. Interim facilities are required on-site to house operation staff who maintain the park and will need to remain in place until a new facility can be built. | 600,000 | 1,210,000 | 1,810,000 | General pay-as-you-go \$600,000 Reallocations: General debt 2019-22 2b \$475,000 General pay-as-you-go \$135,000 | |
| No Impact (Reduction of previously approved Capital Budget) | 07. Civic facilities & equipment | B. Service yards | CCS-00175 | 2022 Renovations - Service Yards | | 750,000 | (610,000) | 140,000 | General pay-as-you-go (\$135,000) General debt 2019-22 2b (\$475,000) | |
| Allocation from 2023-2026 Capital Plan | 06. Public Safety | B. Police | NEW | 2023-26 Renovations - Police - Support New Police Officers | Increase to Multi-Year Project Budget (funded from 2023-2026 Capital Plan): This adjustment request is to advance the remaining funding from 2023 - 2026 Capital Plan to support following facilities requests for the 100 new police officers (approved by Council): - Spyglass parking lot expansion by 60 stalls - Men's locker room expansion at Cambie facility and Women's locker room expansion at Cordova Street Annex - Design and permitting of Indigenous Cultural Room | - | 1,050,000 | 1,050,000 | General pay-as-you-go | |
| No Impact (relates to a prior Capital Plan) | 05. Community facilities | D. Social facilities | CNS-00093 | 2021 Reno - Social Facilities | Increase to Multi-Year Project Budget: This adjustment request is to add funding for tenant improvements at Renter Centre at 900 Howe Street (Council approved January 17, 2023 RTS#14850). The project scope includes interior renovation, accessibility updates with minor changes to interior partitions, changes to energy efficiency-led lighting, and refreshed interior finishes (carpet, paint, etc.). The budget request will be funded from the Empty Home Tax (EHT) reserve. | 700,000 | 650,000 | 1,350,000 | Reserve - Empty Homes Tax | |
| No Impact (relates to a prior Capital Plan) | 07. Civic facilities & equipment | B. Service yards | CCS-00099 | Manitoba Yard Fuel Tank Replacement | Increase to Multi-Year Project Budget: This adjustment request is to address higher costs in the Manitoba Yard Fuel Tank Replacement project as a result of unanticipated site conditions, additional health and safety requirements, and higher construction costs. The budget request will be funded from the Vehicle Plant Account. | 3,500,000 | 650,000 | 4,150,000 | Vehicle Plant Account | |
| Addition to 2023-2026 Capital Plan | 07. Civic facilities & equipment | B. Service yards | CEY-00010 | 2023-26 Capital Maintenance - Service Yards | Increase to Multi-Year Project Budget (funded from addition to the 2023-26 Capital Plan): This budget adjustment request is to facilitate the upgrade of the end-of-life Make-up Air Unit (MAU) and Dust Extraction System at Manitoba Yard Carpentry Shop. The dust extraction system does not meet the occupational health and safety standards. The budget request will be funded from the Vehicle Plant Account. | 1,100,000 | 600,000 | 1,700,000 | Vehicle Plant Account | 600,000 |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|---|--|-------------------------------|-----------|---|---|---|-------------|------------|--|--|
| | | | | | BUDGET IMPACT | | | | | |
| | | | | | Multi-Year Project Budget | | | | | |
| B. Budget increases / decreases to existing projects and programs | | | | | | | | | | |
| Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Allocation from 2023-2026 Capital Plan | 05. Community facilities | D. Social facilities | NCG-00031 | 2023-26 Downtown Eastside Plan - Matching Grant | Increase to Multi-Year Project Budget (funded from the 2023-2026 Capital Plan): This adjustment request is to allocate Capital Plan funding to set up the multi-year project budget for commitment and disbursement of around 15 grants in the Downtown Eastside area. These grants support initiatives related to the retention and improvement of community assets, places & spaces, and community economic development. | 110,000 | 490,000 | 600,000 | General pay-as-you-go | |
| Allocation from 2023-2026 Capital Plan | 05. Community facilities | D. Social facilities | NCG-00032 | 2023-26 Downtown Eastside Plan Strategic Project Grants | Increase to Multi-Year Project Budget (funded from the 2023-2026 Capital Plan): This adjustment request is to allocate Capital Plan funding to set up the multi-year project budget for commitment and disbursement of around 15 grants in the Downtown Eastside area. These grants support initiatives related to the retention and improvement of community assets, places & spaces, and community economic development. | 62,000 | 338,000 | 400,000 | General pay-as-you-go | |
| Reallocations between multi-year project budgets | | | | | | | | | | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CEQ-00050 | 2023-26 New Fleet - Sewer | Reallocation of Multi-Year Project Budget: This adjustment request is to initiate procurement 5 pieces of new equipment (Tandem Trucks, Excavator, Crane) to be used in Sewer Operations. The budget request will be funded through reallocation from existing project budget from the 2023-26 Sewer Main Renewal - Grandview program. | 450,000 | 1,500,000 | 1,950,000 | Sewer pay-as-you-go | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00085 | 2022 Sewer Main Reconstruction | | 51,823,557 | (1,500,000) | 50,323,557 | Sewer Debt | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00101 | 2023-26 Sewer Main Renewal - Grandview | In order to align with the funding eligibility for the above defined project scope and replenish funding in the 2023-26 Sewer Main Renewal - Grandview program, the second part of this adjustment is to administratively transfer funding from the 2022 Sewer Main Renewal program to the 2023-26 Sewer Main Renewal - Grandview program. | 6,000,000 | - | 6,000,000 | Increase Sewer Debt \$1,500,000 | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00102 | 2023-26 Sewer Main Renewal - Hastings Sunrise | | Reallocation of Multi-Year Project Budget: This budget adjustment request is to address revised cost estimates in the 2023-2026 Sewer Main Renewal - Hasting Sunrise project due to inflationary pressures and increase in pipe size to accommodate the growth anticipated in the Renfrew / Rupert Town Plan. The increase in budget would be funded through reallocation from existing project budgets from the 2023-2026 Sewer Main Renewal - Dunbar Catchment area due to delay in procurement for design phase. | 13,000,000 | 7,000,000 | 20,000,000 | Sewer Debenture \$4,700,000 Sewer pay-as-you-go \$2,300,000 |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00097 | 2023-2026 Sewer Main Renewal- Dunbar | | 16,000,000 | (7,000,000) | 9,000,000 | Sewer Debenture (\$4,700,000) Sewer pay-as-you-go (\$2,300,000) | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00071 | 2019 Upgrades & Replacement of Pump Stations | Reallocation of Multi-Year Project Budget: This budget adjustment request is to address higher construction costs to support the delivery of the Raymur and Burrard Pump Stations. The project budget requests would be funded through reallocation of existing project budgets from the 2019 Forcemain Renewal (deferral of project to next Capital Plan) and 2015-18 Upgrade & Replacement of Pump Stations programs (cost savings at the Glen Pump Station). | 19,006,000 | 3,974,000 | 22,980,000 | Sewer pay-as-you-go \$3,000,000 Sewer Debenture \$974,000 | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00068 | 2019 Forcemain Rehabilitation/Renewal | | 4,336,000 | (3,000,000) | 1,336,000 | Sewer PAYG | |
| No impact (Reallocation of previously approved Capital Budget) | 09. Water, sewers & drainage | B. Rainwater & sanitary water | CES-00050 | 2015-18 Upgrades & Replacement of Pump Stations | | 8,432,720 | (974,000) | 7,458,720 | Sewer Debenture | |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|---|--|--|-----------|--|--|---------------------------|----------------------|-----------------------|--|------------------------------------|
| | | | | | | BUDGET IMPACT | | | | |
| | | | | | | Multi-Year Project Budget | | | | |
| B. Budget increases / decreases to existing projects and programs | | | | | | | | | | |
| Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| No impact (Reallocation of previously approved Capital Budget) | 08. Streets | C. Supporting public life | CER-00212 | West End Commercial Loop | Reallocation of Multi-Year Project Budget: This adjustment request is to terminate the Georgia Gateway project, and reallocate the funding to the West End Commercial Loops project, focussing on higher-value projects that benefit the community. | 8,000,000 | 1,500,000 | 9,500,000 | CACs - West End & Bayshore | |
| No impact (Reallocation of previously approved Capital Budget) | 08. Streets | C. Supporting public life | CER-00229 | Georgia Gateway West | | 1,500,000 | (1,500,000) | - | CACs - West End & Bayshore | |
| No impact (Reallocation of previously approved Capital Budget) | 05. Community facilities | D. Social facilities | CNS-00091 | 2021 Capital Maintenance - Social Facilities | Reallocation of Multi-Year Project Budget: This budget adjustment request is to consolidate funding from the 2020 and 2022 Capital Maintenance programs to the 2021 Capital Maintenance - Social Facilities program to allow the restoration of Carnegie Centre Façade. The project will be delivered in a multi-phase approach. | 2,130,000 | 1,460,000 | 3,590,000 | General debt 2019-22 2a | |
| No impact (Reallocation of previously approved Capital Budget) | 05. Community facilities | D. Social facilities | CNS-00063 | 2020 Capital Maintenance - Social Facilities | | 785,000 | (668,000) | 117,000 | General debt 2019-22 2a | |
| No impact (Reallocation of previously approved Capital Budget) | 05. Community facilities | D. Social facilities | CNS-00104 | 2022 Capital Maintenance - Social Facilities | | 810,000 | (792,000) | 18,000 | General debt 2019-22 2a | |
| No impact (Reallocation of previously approved Capital Budget) | 01. Housing | C. Non-market housing | NEW | Non-Profit housing capital grants | Reallocation of Multi-Year Project Budget: This adjustment request is to reallocate funding from the Co-op Leases program to the Non-Profit Housing Capital Grants program. Following Council approval of the Co-op lease renewal framework and changes in the business model, the funding is not needed specifically for the Co-op lease program. There are various ways the City is looking to work with partners to deliver Affordable Housing; many of them will require the city to support by way of grants. The adjustment is really expanding the use from Co-op only partners more broadly to non-profit more general partners. | - | 7,500,000 | 7,500,000 | CW Housing DCLs \$3,500,000 CW Housing CACs \$4,000,000 | |
| No impact (Reallocation of previously approved Capital Budget) | 01. Housing | C. Non-market housing | NNH-00096 | Co-op Leases | | 7,500,000 | (7,500,000) | - | CW Housing DCLs (\$3,500,000) CW Housing CACs (\$4,000,000) | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00122 | New Park - Mt. Pleasant (Main & 7th) | Reallocation of Multi-Year Project Budget: This adjustment request is to reallocate funding from various projects/programs to address revised cost estimates for a new park at Mt. Pleasant (Main and 7th) due to cost escalation and increased scope to include a canopy structure in the same park, in response to heat mitigation. | 2,000,000 | 1,700,000 | 3,700,000 | CW Park DCLs | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | E. Park buildings, infrastructure & vehicles | CPP-00118 | Green Infrastructure - Parks | | 590,000 | (31,000) | 559,000 | CW Park DCLs | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00085 | Riley Park Pavilion & Farmers Market | | 1,620,000 | (1,489,000) | 131,000 | CW Park DCLs | |
| No impact (Reallocation of previously approved Capital Budget) | 03. Parks & public open spaces | D. Park amenities | CPP-00067 | New Track and Field | | 552,400 | (180,000) | 372,400 | CW Park DCLs | |
| Total - Budget Increases/Decreases to Existing Projects/Programs | | | | | | \$ 203,009,176 | \$ 27,167,000 | \$ 230,176,176 | | \$ 1,786,750 |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | | | | | | |
|--|--|----------------------------------|-----------|--|--|-----------|---------------------------|-----------|--|------------------------------------|
| | | | | | | | BUDGET IMPACT | | | |
| | | | | | | | Multi-Year Project Budget | | | |
| C. Administrative adjustments including consolidation, restatements, or funding source changes | | | | | | | | | | |
| Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s) | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| Decrease to 2023-2026 Capital Plan (Reduction of previously approved Capital Budget) | 10. Waste collection, diversion & disposal | C. Disposal | CEG-00056 | Vancouver Landfill Phase 5 Closure - design | Decrease to Multi-Year Project Budget and the 2023-26 Capital Plan: This budget adjustment request is to reduce the project budget for the Vancouver Landfill Phase 5 closure design project. This project was accelerated in Q3 of 2022 and was funded through the cost savings from the Landfill Western 40 Hectare Closure project. | 2,000,000 | (1,600,000) | 400,000 | Metro Vancouver (\$480,000) Solid Waste Reserve (\$1,120,000) | (1,600,000) |
| No Impact (Change to Project Funding Source) | 02. Childcare | A. Full day care (0-4 years old) | NNS-00110 | Childcare - Downtown South Firehall#8 | Change in Funding Source for Multi-Year Project Budget: This administrative adjustment request is for decreasing Development Cost Levies and increasing Community Amenity Contributions funding to align the project funding with the project scope of work. | 1,320,000 | - | 1,320,000 | Increase CACs - Downtown South \$1,074,000 Decrease CW Childcare DCLs (\$1,074,000) | |
| No Impact (Change to Project Funding Source) | 02. Childcare | A. Full day care (0-4 years old) | CVH-00109 | Design for Childcare - Concord Options | Change in Funding Source for Multi-Year Project Budget: This administrative adjustment request is for decreasing Development Cost Levies and increasing Community Amenity Contributions funding to align the project funding with the project scope of work. | 175,000 | - | 175,000 | Increase CACs - Downtown South \$50,000 Decrease CW Childcare DCLs (\$50,000) | |
| No impact (Reallocation of previously approved Capital Budget) | 06. Public Safety | B. Police | CCP-00033 | 2023-26 Capital Maintenance - Vancouver Police Department Facilities | Administrative Realignment of Multi-Year Project Budget: This budget adjustment request is to consolidate funding from the 2021 and 2022 Capital Maintenance programs and utilize additional funding from the 2023-26 Capital Maintenance - VPD program to allow replacement of the Chillers at the VPD Graveley Street building. | 1,400,000 | 643,000 | 2,043,000 | General debt 2019-22 2a | |
| No impact (Reallocation of previously approved Capital Budget) | 06. Public Safety | B. Police | CCP-00030 | 2021 Capital Maintenance - Vancouver Police Department Facilities | | 449,000 | (393,000) | 56,000 | General debt 2019-22 2a | |
| No impact (Reallocation of previously approved Capital Budget) | 06. Public Safety | B. Police | CCP-00032 | 2022 Capital Maintenance - Vancouver Police Department Facilities | | 250,000 | (250,000) | - | General debt 2019-22 2a | |
| No impact (Reallocation of previously approved Capital Budget) | 06. Public Safety | B. Police | CCP-00034 | 2023-26 Renovations - Police | | 850,000 | 595,000 | 1,445,000 | General debt 2019-22 2b | |
| No impact (Reallocation of previously approved Capital Budget) | 06. Public Safety | B. Police | CCP-00031 | 2021 Renovations - Vancouver Police Department Facilities | This adjustment request is to consolidate funding for the construction of the Vancouver Police Department (VPD) impound lot at Glen Drive, to create a secured lot for the forensic property storage facility. | 595,000 | (595,000) | - | General debt 2019-22 2b | |

APPENDIX C Capital Adjustments Summary – Multi Year Project Budget (contd)

| Appendix C - Capital Budget Adjustment Requests | | | | | BUDGET IMPACT | | | | | |
|--|--|---------------------|-----------|--|---|-----------------------|-----------------------|-----------------------|--|------------------------------------|
| | | | | | Multi-Year Project Budget | | | | | |
| C. Administrative adjustments including consolidation, restatements, or funding source changes | | | | | | | | | | |
| Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s) | | | | | | | | | | |
| Impact on Capital Plan | 2023-2026 Capital Plan Service Category / Sub-Category | | WBS | Project Name | Reason for Adjustment | Current | Change | Proposed | Funding Source(s) for Changes to Multi-Year Project Budget | Addition to 2023-2026 Capital Plan |
| No impact (Reallocation of previously approved Capital Budget) | 05. Community facilities | B. Archives | CCL-00034 | Interim rehabilitation/renovation of Archive facilities | Administrative Realignment of Multi-Year Project Budget: This adjustment request is to consolidate funding for the interim rehabilitation of archives project, ensuring better tracking, reporting and management of the project. | 2,000,000 | 1,140,621 | 3,140,621 | General debt 2019-22 3a | |
| No impact (Reallocation of previously approved Capital Budget) | 05. Community facilities | B. Archives | CCL-00031 | East Vancouver Warehouse | | 1,140,621 | (1,140,621) | - | General debt 2019-22 3a | |
| No impact (Reallocation of previously approved Capital Budget) | 12. Technology | A. Technology | CUB-00189 | 2022 Infrastructure Maintenance/Upgrades/Expansion - City | Administrative Realignment of Multi-Year Project Budget: This adjustment request is to administratively move the budget for the Microsoft 365 project to the 2022 Infrastructure program, aligning with the project scope. | 4,316,047 | 1,640,254 | 5,956,301 | General pay-as-you-go | |
| No impact (Reallocation of previously approved Capital Budget) | 12. Technology | A. Technology | NUB-00040 | Data Centre Relocation Planning | | 12,200,880 | (1,640,254) | 10,560,626 | General pay-as-you-go | |
| No impact (Reallocation of previously approved Capital Budget) | 01. Housing | A. Land acquisition | CVH-00009 | 2019-22 Housing Land Acquisition | Administrative Realignment of Multi-Year Project Budget: This adjustment request is to consolidate the budget from 2015-2018 Land acquisition program to 2019-2022 Capital Plan land acquisition program to allow for better cost tracking and project management purposes. | 64,285,465 | 16,700,000 | 80,985,465 | CW Housing CACs | |
| No impact (Reallocation of previously approved Capital Budget) | 01. Housing | A. Land acquisition | NVH-00010 | Vancouver Affordable Housing Agency - Funding Support New Rental Housing | | 16,700,000 | (16,700,000) | - | CW Housing CACs | |
| Total - Administrative Adjustments | | | | | | \$ 107,682,013 | \$ (1,600,000) | \$ 106,082,013 | | \$ (1,600,000) |
| Total Capital Budget Adjustment Requests | | | | | | \$ 315,691,189 | \$ 31,024,000 | \$ 346,715,189 | | \$ 3,186,750 |

**APPENDIX D
Capital Closeouts – Completed Projects with surpluses/deficits exceeding \$200,000**

| Appendix D - 2023 Q1&Q2 Capital Closeouts with surpluses or deficits exceeding \$200,000 | | | | |
|---|----------------------|----------------------|----------------------------|---|
| Project / Program Name | Budget | Actual | Surplus / (Deficit) | Closeout Variance Explanation |
| Landfill Western 40 Hectare Closure | \$ 27,000,000 | \$ 26,322,074 | \$ 677,926 | Cost savings are a result of lower than anticipated berm repair costs. |
| 2018 Sewer & Water Combined Connections | \$ 12,336,391 | \$ 12,718,519 | \$ (382,128) | Volume for the Sewer and water commercial connections in the 2018 program was more than anticipated in the budget, leading to a closeout deficit. However, this deficit has been offset by additional revenue received. |
| 2019-22 City-Wide Overhead- Capital Administration | \$ 10,251,024 | \$ 10,023,906 | \$ 227,117 | The budget surplus is a result of lower spending due to vacancy savings on the supply chain management procurement team. |
| Total | \$ 49,587,415 | \$ 49,064,499 | \$ 522,916 | |

APPENDIX E
Capital Closeouts – Completed Projects with funding from Voter-Approved Capital Funding

| Appendix E - 2023 Q1&Q2 Completed Capital Projects with funding from Voter-Approved Capital Funding | | | |
|--|----------------------|----------------------|-----------------------------|
| Project / Program Name | Budget | Actual | Surplus / (Deficit)* |
| 2018 Capital Maintenance - Entertainment & Exhibition Facilities | \$ 650,000 | \$ 505,932 | \$ 144,068 |
| 2020 Capital Maintenance - Entertainment & Exhibition Facilities | \$ 2,287,000 | \$ 2,355,882 | \$ (68,882) |
| 2019 Capital Maintenance - Entertainment & Exhibition Facilities | \$ 1,784,000 | \$ 1,725,728 | \$ 58,272 |
| 2020 Capital Maintenance - Childcare Facilities | \$ 228,000 | \$ 184,118 | \$ 43,883 |
| 2020 Capital Maintenance - Non-Market Housing | \$ 400,000 | \$ 421,966 | \$ (21,966) |
| Data Centre Relocation Planning | \$ 10,560,626 | \$ 10,562,679 | \$ (2,053) |
| 2018 Capital Maintenance - Park Buildings | \$ 293,000 | \$ 291,866 | \$ 1,134 |
| Total | \$ 16,202,626 | \$ 16,048,170 | \$ 154,456 |

** Prior to reallocation of surplus funding to cover deficits for projects closed out this quarter*