

File No.: 04-1000-20-2025-341

August 27, 2025

s.22(1)

Dear s.22(1)

Re: **Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")**

I am responding to your request of June 2, 2025 under the ***Freedom of Information and Protection of Privacy Act*** for:

**Record of briefing material prepared for Mayor Sim and Councillors Lisa Dominato and Mike Klassen in preparation of their delegation to see senior federal officials and Members of Parliament in Ottawa between June 3, 2025 and June 6, 2025.
Date range: April 28, 2025 to June 1, 2025.**

All responsive records are attached. Some information in the records has been severed (blacked out) under s.15(1)(l), s.16(1), s.17(1), and s.21(1) of the Act. You can read or download these sections here:

http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00.

Under Part 5 of the Act, you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your FOI request by writing to: Office of the Information & Privacy Commissioner, info@oipc.bc.ca or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number (2025-341); 2) a copy of this letter; 3) a copy of your original request; and 4) detailed reasons why you are seeking the review.

Yours truly,

Kevin Tuerlings, FOI Case Manager, for

[Signed by Kevin Tuerlings]

Cobi Falconer, MAS, MLIS, CIPP/C
Director, Access to Information & Privacy

If you have any questions, please email us at foi@vancouver.ca and we will respond to you as soon as possible. You may also contact 3-1-1 (604-873-7000) if you require accommodation or do not have access to email.

Encl. (Response Package)

:ma

From: [Morphy, Mellisa](#)
To: [Dominato, Lisa](#); [Klassen, Mike](#)
Cc: [Ford, Trevor](#); [Doherty, Conor](#)
Subject: Briefing Packages for Ottawa
Date: Monday, June 2, 2025 7:14:00 PM
Attachments: [CMO - IGR - Federal Government - Mayoral Meeting with Sec of State van Koeverden Sport June 2025.docx](#)
[image001.png](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Robertson Housing and Infrastructure June 2025.DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister LeBlanc Can-US Trade IGA One Canadian Economy June 2025 \(002\).DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Valdez Sec of State Small Business and Tourism June 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Freeland Transport and Internal Trade June 2025.DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Leader of the NDP - Don Davies 2025.DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Diab Immigration Refugees and Citizenship June 2025.DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Prime Minister Carney 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with MP Grant 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Guilbeault Canadian Identity and Culture June 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Anandasangaree Public Safety June 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Joly Industry June 2025.DOCX](#)

Hi Mike + Lisa,

Please see the attached briefing notes for our meetings in Ottawa this week. Please note – we will have printed hard copies available for both of you when we arrive in Ottawa, we are just circulating these in advance so you have more time to review them.

Cheers,

Mellisa Morphy (*she/her*) | Deputy Chief of Staff + Director of Policy
Office of the Mayor | City of Vancouver

M: [s.15\(1\)\(l\)](#)

mellisa.morphy@vancouver.ca



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.



Mayor Ken Sim Meeting with Secretary of State for Sport Adam van Koeeverden June 5, 2025

Key Opportunities for Partnership

Summary of Key Opportunities:

1. Deliver a Safe and Successful Outcome for FIFA26 Games Hosted in Vancouver.
2. Drive Economic Development by Securing Hosting Rights for Major International Events.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Deliver a Safe and Successful Outcome for FIFA26 Games Hosted in Vancouver.

The City of Vancouver urges all FIFA26 partners to remain actively engaged to deliver a safe, secure, and positive experience for all. With seven FIFA26 matches scheduled in Vancouver, public safety must remain a top priority.

- Vancouver is one of 16 host cities across North America and will welcome the world to B.C. Place for seven FIFA26 matches in June and July 2026, alongside a 39-day fan festival at the PNE grounds.
- The City thanks the Government of Canada for its financial commitment of up to \$115.66 million to support the 2026 FIFA Men's World Cup (FIFA26) and welcomes the inclusion in the 2024/25 federal budget of a commitment to enhancing legacy and impact funding tied to FIFA.
- FIFA26 will be the largest mass-gathering event in Vancouver since the 2010 Winter Olympics and will require similarly high-level security coordination and infrastructure.
- The tragic events following the April 2025 Lapu Lapu Day Festival, which claimed 11 lives and left dozens seriously injured, underscore the urgent need for coordinated safety planning and proactive investment in public infrastructure.
- Vancouver is advancing integrated planning efforts that prioritize safety, legacy, and inclusive programming.
 - In close collaboration with federal and provincial partners, as well as the Vancouver Police Department, the City is working to ensure a safe and welcoming environment for residents, visitors, and spectators alike.

2. Drive Economic Development by Securing Hosting Rights for Major International Events:

The City of Vancouver is requesting that the federal government collaborate with the City to continue to attract world class events to Vancouver in order to drive economic development and tourism.

- The FIFA World Cup is the world's most viewed sporting event, uniting over a billion viewers across the globe, and Vancouver is encouraged by economic projections that estimate FIFA26 will generate between \$383 million and \$436 million in direct revenue, with an additional \$1 billion in tourism-related economic activity between 2026 and 2031, strengthening local economies across the region.

- Vancouver continues to attract major international events that generate significant economic, cultural, and tourism value—building on momentum from FIFA26 planning:

Recent highlights:

- Taylor Swift's 2024 Eras Tour contributed an estimated \$160 million to Vancouver's local economy, with over 150,000 fans, most from outside the city.
- The 2023 Laver Cup showcased top international tennis talent and attracted global attention.
- The 2025 Invictus Games hosted in Vancouver and Whistler significantly elevated the city's global profile by hosting the first-ever winter edition of the Games.

Confirmed upcoming events:

- May 2025: Web Summit, a major global tech conference, will further solidify Vancouver's status as a world-class event destination.
- June 2025: Vancouver will host the T100 Triathlon and the first-ever WNBA regular-season game outside of a home arena (Seattle vs. Atlanta).
- Fall 2025: The WSX Motorcross Championship will bring high-profile motorsport competition to the city.
- Vancouver will also be home to a future Professional Women's Hockey League (PWHL) team, expanding its major sports footprint.

Ongoing signature events:

- The HSBC Rugby Sevens marked its 10th anniversary in February 2025. It is expected to return in 2026, with partners working to secure a new three-year hosting agreement.
- Vancouver is also advancing an Ice Strategy to attract premier winter sporting events—such as figure skating, speed skating, and hockey; particularly during shoulder tourism seasons.
- These events drive hotel stays, hospitality revenues, cultural engagement, and international visibility—benefits that are further amplified through federal collaboration and support.

Vancouver's Competitive Advantage for Hosting International Events

Vancouver is uniquely positioned to deliver world-class international events. With award-winning infrastructure, a globally trusted reputation, and a proven track record of successful hosting, Vancouver is an ideal federal partner for delivering high-impact, large-scale events that generate lasting economic, social, and cultural benefits:

- **Award-Winning Airport:** Vancouver International Airport (YVR) has been named the Best Airport in North America 14 times in the past 16 years, reflecting its exceptional passenger experience and global connectivity.
- **Efficient Public Transit:** The Canada Line SkyTrain connects YVR directly to downtown Vancouver in approximately 25 minutes, offering visitors seamless access to the city's core.
- **Cruise Ship Terminal:** The Canada Place cruise terminal, located in downtown Vancouver, serves over 1.2 million passengers annually and can accommodate up to four luxury cruise ships simultaneously, contributing significantly to the local economy.
- **Hotel Development Strategy:** Vancouver has updated its hotel development policy to encourage a diverse hotel supply, aiming to add 10,000 new hotel rooms by 2050 to meet growing demand and support tourism.
- **Dedicated Tourism and Destination Events Team:** Vancouver's specialized Tourism and Event Hosting team works closely with partners to attract and deliver major sporting events, reinforcing the city's reputation as a leading destination for world-class sports and entertainment.



Mayor Ken Sim Meeting with Minister of Housing + Infrastructure

Gregor Robertson – June 5, 2025

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Rapidly Increase Housing Supply in the City of Vancouver.
2. Build Community Infrastructure with Housing Leaders.
3. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
4. Invest in the Delivery of the Extension of the Millennium SkyTrain Line to UBC (UBCx).

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at

Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Rapidly Increase Housing Supply in the City of Vancouver:

Vancouver is requesting that the federal government approve low-cost financing through the Apartment Construction Loan Program (ACLP) for the portfolio of five market rental projects being developed by the City through the Vancouver Housing Development Office.

- The newly created Vancouver Housing Development Office (VHDO) is a bold, first-of-its-kind-in-Canada initiative that is designed to increase the supply of market rental housing on City land through a portfolio approach. In addition, it will create a sustainable stream of revenue for the City that will be reinvested into the City's housing portfolio.
- The VHDO has identified an initial five projects that will generate at least 4,300 units of net new market rental housing in the short-term.
- Low-cost financing is needed to ensure that this portfolio of projects can move ahead quickly and efficiently to create homes for residents.

2. Build Community Infrastructure with Housing Leaders:

- a) *Vancouver is requesting that the Federal Government partner with municipalities to enable housing delivery by developing new and/or expanding existing funding programs for infrastructure required to accommodate growth including water, sewer, and amenities such as firehalls, community centres, libraries, public transit, and parks.*
- Vancouver continues to be a leader in the housing space and is implementing bold actions to increase the housing supply. For example, the Broadway Plan leverages provincial and federal investment in major new transit infrastructure to create significant new residential and commercial density along the Broadway Corridor, including over 30,000 homes by 2050.
 - While recent investments have supported housing initiatives, limited infrastructure capacity—such as water, sewer, utilities, transportation, and amenities—continues to constrain new housing delivery. The transition to rental and non-market housing, alongside escalating land and construction costs, has made the "growth pays for growth" model increasingly unsustainable, placing the financial viability of new housing supply at risk.
 - Stable, predictable funding for infrastructure, transportation and amenities is needed to maximize the development of new housing supply and to accommodate growth.

- The Liberal Party of Canada has also committed to “[c]ut municipal development charges in half for multi-unit residential housing for five years by working with provinces and territories to keep municipalities whole”. In the past five years, the City of Vancouver has collected \$335M (about \$67M/year) in Development Cost Levies (DCLs) for this type of housing, which is an important source of revenue for City facilities such as parks, childcare, social and non-profit housing and engineering infrastructure. The City of Vancouver is keen to part of this conversation as this work moves forward. In the past ten years, the City has exempted DCLs for 84 social housing projects and 77 affordable market rental housing projects totalling \$205.5M in DCL exemptions.

b) Vancouver is requesting that the Federal Government approve the City's applications to the Canada Housing Infrastructure (CHIF) - Direct Delivery Stream:

- Little Mountain Sewer Separation (\$17.82M): The separation and upgrading of the existing combined sewer system will accommodate the redevelopment of the Little Mountain social housing site (282 units) as well as future growth in the catchment over the next 100 years.
- Victoria-Broadway Area Renewal (VBAR) Sewer Upgrades (\$95.12M): Through the installation of 2km of separated storm and sanitary sewer trunks, this project seeks to enable increased housing by upsizing and renewing the sewers in the area.

3. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver:

Vancouver is requesting that the Federal Government invest in the implementation the draft trilateral SRO Investment Strategy that is being developed using a portion of the \$6 billion allocated to the new Build Canada Homes (BCH) to build and acquire housing for the most vulnerable.

- Single Room Occupancy (SRO) buildings consist of small 10 by 10 rooms, with shared kitchen and bathrooms and serve as housing of last resort before homelessness for many marginalized residents. Roughly half of the SRO stock in Vancouver is owned by government or non-profits (~4,000 rooms), and the other half is privately owned (~3,700) or Chinese Benevolent Society owned (~200 rooms).
- CMHC/HICC, BC Housing/Ministry of Housing and Municipal Affairs and the City of Vancouver are working under a trilateral MOU to develop an SRO Investment Strategy that will outline a joint, long-term path to prioritize investments that replace SROs with self-contained, affordable social housing for low-income residents, while also improving the condition and affordability of the existing stock to prevent displacement during the transition.
- Implementation of the first tranche of priority buildings outlined in the draft SRO Investment Strategy is already underway and is estimated to replace ~560 rooms across six buildings. The Intergovernmental Working Group has identified 20 additional priority SROs for assessment to identify a replacement pathway and associated costs and funding for these buildings.

4. Invest in the Delivery of the Extension of the Millennium SkyTrain Line to UBC (UBCx):

Vancouver is requesting that the Federal Government invest in the implementation of the Millennium SkyTrain Line extension to UBC (UBCx) following completion of the Business Case.

- UBCx is predicted to attract 25,000 new daily transit trips and carry over 130,000 passengers from across the region every day and serve UBC's 80,000 daily visitors including 20,000 workers on campus at UBC, Vancouver Coastal Health and other employers. UBCx is vital regional infrastructure, connecting over one million people within a 60-minute transit trip to UBC and enabling affordable



housing along the Broadway Corridor and on UBC's campus. UBCx will add jobs to the region, with 13,000 opportunities for new employment anticipated during the design, planning and construction phases, in addition to the opportunities following the construction.



Mayor Ken Sim Meeting with Minister responsible for Canada-U.S Trade

Dominic LeBlanc

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Power Business and the Economy.
3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Safeguard the Canadian Cruise Ship Industry while Responding to US Trade Policy:

Vancouver is requesting that the Federal Government safeguard the Canadian Cruise Ship industry while considering responses to changing US trade policy and working to build a strong Canada economy.

- The Canada Place cruise terminal in Vancouver has been a premier homeport for Alaskan cruises for almost 40 years, acting as the home base for one-way and round-trip cruises.
- This cruise season, Vancouver is expected to welcome more than 300 ship calls and 1.2 million passenger visits.
- The Port of Vancouver's cruise sector has a \$3.3 billion Direct and Indirect Economic Impact nationally, across Canada, and supports more than 17,200 jobs nationwide.
- Cruise lines, and their passengers and crew spend more than \$1 billion locally every year
 - Cruise lines spend approx. \$660 million a year on local goods and services
 - Passengers spend an average of \$450 each on hotels, restaurants, shopping, tours and local attractions, and more
 - Each ship visits injects an average of almost \$3 million into the local economy
- The cruise sector is poised for continued growth in 2026 with several new cruise lines calling the port (Virgin Voyages, Windstar Cruises, Ritz-Carlton Yachts, The World - Residences at Sea), plus a second Disney Cruise Line ship.

2. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.

- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.

3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- Although overall crime rates in Vancouver have declined year-over-year, high-profile incidents of public violence continue to undermine residents' sense of safety:
 - 2024: A fatal machete attack carried out by a known repeat offender with over 60 police interactions across Metro Vancouver and prior convictions for assault and assault causing bodily harm. They were on probation at the time for a 2023 assault in White Rock.
 - 2024: A repeat offender with four prior convictions for violent assaults—each involving punching victims in the head—received three years' probation and one day in custody, with credit for 22 days of pre-trial detention. The offender later acknowledged the leniency of the sentence on social media.
 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.
 - Despite introducing reverse onus provisions, Bill C-48 An Act to Amend the Criminal Code (bail reform) has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.
 - When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place.
 - Accelerated charge approval timelines support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.
 - Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
 - In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
 - To help address public safety concerns, the Vancouver Police Department launched Task Force Barrage targeting drug trafficking and organized crime in the Downtown Eastside. Within a month, this initiative has led to a decline in street-level assaults and other violent crimes.
 - Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.



Mayor Ken Sim Meeting with Minister of Women + Gender Equality, Secretary of State (Small Business + Tourism) Rechie Valdez – June 5, 2025

Key Opportunities for Partnership

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1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Drive Economic Development by Securing Hosting Rights for Major International Events.
3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.

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- Vancouver is one of 16 host cities across North America and will welcome the world to B.C. Place for seven FIFA26 matches in June and July 2026, alongside a 39-day fan festival at the PNE grounds.
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between \$383 million and \$436 million in direct revenue, with an additional \$1 billion in tourism-related economic activity between 2026 and 2031, strengthening local economies across the region.

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Confirmed upcoming events:

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- Vancouver will also be home to a future Professional Women's Hockey League (PWHL) team, expanding its major sports footprint.

Ongoing signature events:

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- **Hotel Development Strategy:** Vancouver has updated its hotel development policy to encourage a diverse hotel supply, aiming to add 10,000 new hotel rooms by 2050 to meet growing demand and support tourism.
- **Dedicated Tourism and Destination Events Team:** Vancouver's specialized Tourism and Event Hosting team works closely with partners to attract and deliver major sporting events, reinforcing the city's reputation as a leading destination for world-class sports and entertainment.

Subject to FOIPPA section 16

3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- a) Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - b) Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- Although overall crime rates in Vancouver have declined year-over-year, high-profile incidents of public violence continue to undermine residents' sense of safety:
 - 2025: A 62-year-old repeat sex offender committed a violent crime spree that included the sexual assault and forcible confinement of a 14-year-old girl in a public washroom, the assault of a 58-year-old woman, and the robbery of a bank. At the time, he was on probation for a 2023 sexual assault against a hospital technician committed while on parole for a 2018 sexual assault.
 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.
 - 2025: A woman in her 40s was sexually assaulted in a public washroom by an individual with a history of violent sexual assaults including a conviction in 2022 for armed sexual assault
- Despite introducing reverse onus provisions, Bill C-48 *An Act to Amend the Criminal Code (bail reform)* has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.
- When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place. Accelerated charge approval timelines support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.
- Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
- In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
- Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.



Mayor Ken Sim Meeting with Minister of Transportation + Internal Trade Chrystia Freeland *Key Opportunities for Partnerships*

Summary of Key Opportunities:

1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Power Business and the Economy.
3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

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- The cruise sector is poised for continued growth in 2026 with several new cruise lines calling the port (Virgin Voyages, Windstar Cruises, Ritz-Carlton Yachts, The World - Residences at Sea), plus a second Disney Cruise Line ship.

2. Invest in the Delivery of the Extension of the Millennium SkyTrain Line to UBC (UBCx):

Vancouver is requesting that the Federal Government invest in the implementation of the Millennium SkyTrain Line extension to UBC (UBCx) following completion of the Business Case.



- UBCx is predicted to attract 25,000 new daily transit trips and carry over 130,000 passengers from across the region every day and serve UBC's 80,000 daily visitors including 20,000 workers on campus at UBC, Vancouver Coastal Health and other employers.
- UBCx is vital regional infrastructure, connecting over one million people within a 60-minute transit trip to UBC and enabling affordable housing along the Broadway Corridor and on UBC's campus.
- UBCx will add jobs to the region, with 13,000 opportunities for new employment anticipated during the design, planning and construction phases, in addition to the opportunities following the construction.
- The project will support reconciliation by advancing development, revenue, and employment opportunities in partnership with Musqueam, Squamish, and Tsleil-Waututh Nations, including at the future Jericho Lands development, a joint venture partnership between the MST Partnership and Canada Lands Company (CLC).

3. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.
- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.



Mayor Ken Sim Meeting with Leader of the NDP Don Davies – June 5, 2025

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.
2. Address Community Wellbeing and Safety.
3. Rapidly Increase Housing Supply in the City of Vancouver.
4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
5. Power Business and the Economy.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- a) Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - b) Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- The City is pursuing extraordinary measures in relation to public safety including grants to Vancouver Coastal Health for community mental health supports and the Vancouver Policy Department to target drug trafficking and organized crime in the Downtown Eastside.
 - Although overall crime rates in Vancouver have declined year-over-year, high-profile incidents of public violence continue to undermine residents' sense of safety:
 - 2024: A fatal machete attack carried out by a known repeat offender with over 60 police interactions across Metro Vancouver and prior convictions for assault and assault causing bodily harm. They were on probation at the time for a 2023 assault in White Rock.
 - 2024: A repeat offender with four prior convictions for violent assaults—each involving punching victims in the head—received three years' probation and one day in custody, with credit for 22 days of pre-trial detention. The offender later acknowledged the leniency of the sentence on social media.
 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.
 - Despite introducing reverse onus provisions, Bill C-48 *An Act to Amend the Criminal Code (bail reform)* has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.

- When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place. Accelerated charge approval timelines support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.
- Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
- In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
- Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.

2. **Address Community Wellbeing and Safety:**

Vancouver is requesting that the Federal Government address the underlying social factors—such as mental health, substance use, housing instability, and economic and social marginalization—that contribute to erosion of mental health, increase risk of repeat victimization, and drive people to unsafe situations.

- Deep and persistent poverty, homelessness, and unaddressed mental health and addictions all lead people to situations that erode their wellbeing and place them at greater risk of victimization by predatory elements.
- The compounding impacts of the homelessness crisis and the mental health and substance use crisis are also having a profound impact on the public realm. The City of Vancouver is incurring \$86.7M/year in added costs for policing, fire and rescue, community services, parks and recreation, street cleaning, and staff health and safety.
- The issue of safety in the public realm urgently requires integrated solutions that holistically link efforts to street disorder with sustained action on the root causes, including social and economic marginalization, mental health and addictions, homelessness and encampments.
- Federal investment would support the acceleration of new beds to provide secure and dignified involuntary care for people under the *Mental Health Act* as being implemented by the Government of BC and to improve rapid access to recovery and treatment options.

3. **Rapidly Increase Housing Supply in the City of Vancouver:**

Vancouver is requesting that the federal government approve low-cost financing through the Apartment Construction Loan Program (ACLP) for the portfolio of five market rental projects being developed by the City through the Vancouver Housing Development Office.

- The newly created Vancouver Housing Development Office (VHDO) is a bold, first-of-its-kind-in-Canada initiative that is designed to increase the supply of market rental housing on City land through a portfolio approach. In addition, it will create a sustainable stream of revenue for the City that will be reinvested into the City's housing portfolio.

- The VHDO has identified an initial five projects that will generate at least 4,300 units of net new market rental housing in the short-term.
- Low-cost financing is needed to ensure that this portfolio of projects can move ahead quickly and efficiently to create homes for residents.

4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver:

Vancouver is requesting an ongoing commitment from the Federal Government to invest in the implementation of the trilateral SRO Investment Strategy.

- CMHC/HICC, BC Housing/Ministry of Housing and Municipal Affairs and the City of Vancouver are working under a trilateral MOU to develop an SRO Investment Strategy that will outline a joint, long-term path forward to replace SROs in the DTES with self-contained units.
- SROs are often the final housing option before homelessness. This project aims to prioritize investments that replace SROs with self-contained, affordable social housing for low-income residents, while also improving the condition and affordability of the existing stock to prevent displacement during the transition.
- Implementation of Tranche 1 of the SRO Investment Strategy is already underway and is estimated to replace ~560 rooms across six buildings. The Intergovernmental Working Group has identified 20 additional priority SROs (Tranche 2) for assessment to identify a replacement pathway and associated costs and funding for these buildings.

5. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.
- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.

Mayor Ken Sim Meeting with Minister of Immigration, Refugees + Citizenship Lena Metlege Diab – June 5, 2025

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Move Forward with a Credible and Fair Immigration System for Asylum Seekers.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or [s.15\(1\)\(1\)](tel:604-681-1511)

1. Move Forward with a Credible and Fair Immigration System for Asylum Seekers:

Vancouver is requesting that the Federal Government collaborate with the Government of BC to urgently develop, coordinate and fund a regional response that serves asylum seekers appropriately both in new, dedicated emergency shelters, and longer-term housing solutions as housing, shelters and settlement and social services are quickly becoming overwhelmed.

- Shelters and service providers in the Lower Mainland are quickly becoming overwhelmed by a rapid increase in the number of asylum seekers needing support. In Vancouver, of the 37 shelters interviewed by City staff, 32% (12 shelters) reported that at least 50% of beds are occupied by asylum seekers/refugees and 78% (29 shelters) have seen a sharp increase.
- Shelters are not equipped to support this demographic group which has unique needs such as translation services, housing, food insecurity and support to income supports for refugee claimants.
- Appreciating that the Federal Government plans to support legal aid for asylum seekers and refugees so that claimants receive timely advice and representation and have their cases resolved as quickly as possible, the immediacy of the situation on the ground is acute and requires a swift response.
- In addition, recent IRCC funding reductions to immigration settlement services in response to reductions to the Multi-Year Immigration Levels Plan do not take into account that the need for services hasn't changed. The funding reduction to various immigration settlement services providers in Vancouver is having profound impacts including layoffs and shuttering of programs for newcomers. In particular, the Vancouver Public Library's Skilled Immigrant InfoCentre (SICC), which previously received \$1.4M in funding over 5 years from IRCC, has received \$0 in funding in the latest cycle. The SICC helps immigrants find employment that aligns with the skills and experience that they brought to BC.



Mayor Ken Sim Meeting with Prime Minister Mark Carney

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.
2. Address Community Wellbeing and Safety.
3. Rapidly Increase Housing Supply in the City of Vancouver.
4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
5. Power Business and the Economy.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- a) Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - b) Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- The City is pursuing extraordinary measures in relation to public safety including grants to Vancouver Coastal Health for community mental health supports and the Vancouver Policy Department to target drug trafficking and organized crime in the Downtown Eastside.
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 - 2024: A fatal machete attack carried out by a known repeat offender with over 60 police interactions across Metro Vancouver and prior convictions for assault and assault causing bodily harm. They were on probation at the time for a 2023 assault in White Rock.
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 - Despite introducing reverse onus provisions, Bill C-48 *An Act to Amend the Criminal Code (bail reform)* has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.
 - When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place. Accelerated charge approval timelines

support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.

- Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
- In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
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Vancouver is requesting that the Federal Government address the underlying social factors—such as mental health, substance use, housing instability, and economic and social marginalization—that contribute to erosion of mental health, increase risk of repeat victimization, and drive people to unsafe situations.

- Deep and persistent poverty, homelessness, and unaddressed mental health and addictions all lead people to situations that erode their wellbeing and place them at greater risk of victimization by predatory elements.
- The compounding impacts of the homelessness crisis and the mental health and substance use crisis are also having a profound impact on the public realm. The City of Vancouver is incurring \$86.7M/year in added costs for policing, fire and rescue, community services, parks and recreation, street cleaning, and staff health and safety.
- The issue of safety in the public realm urgently requires integrated solutions that holistically link efforts to street disorder with sustained action on the root causes, including social and economic marginalization, mental health and addictions, homelessness and encampments.
- Federal investment would support the acceleration of new beds to provide secure and dignified involuntary care for people under the *Mental Health Act* as being implemented by the Government of BC and to improve rapid access to recovery and treatment options.

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Vancouver is requesting that the federal government approve low-cost financing through the Apartment Construction Loan Program (ACLP) for the portfolio of five market rental projects being developed by the City through the Vancouver Housing Development Office.

- The newly created Vancouver Housing Development Office (VHDO) is a bold, first-of-its-kind-in-Canada initiative that is designed to increase the supply of market rental housing on City land through a portfolio approach. In addition, it will create a sustainable stream of revenue for the City that will be reinvested into the City's housing portfolio.
- The VHDO has identified an initial five projects that will generate at least 4,300 units of net new market rental housing in the short-term.



- Low-cost financing is needed to ensure that this portfolio of projects can move ahead quickly and efficiently to create homes for residents.

4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver:

Vancouver is requesting an ongoing commitment from the Federal Government to invest in the implementation of the trilateral SRO Investment Strategy.

- CMHC/HICC, BC Housing/Ministry of Housing and Municipal Affairs and the City of Vancouver are working under a trilateral MOU to develop an SRO Investment Strategy that will outline a joint, long-term path forward to replace SROs in the DTES with self-contained units.
- SROs are often the final housing option before homelessness. This project aims to prioritize investments that replace SROs with self-contained, affordable social housing for low-income residents, while also improving the condition and affordability of the existing stock to prevent displacement during the transition.
- Implementation of Tranche 1 of the SRO Investment Strategy is already underway and is estimated to replace ~560 rooms across six buildings. The Intergovernmental Working Group has identified 20 additional priority SROs (Tranche 2) for assessment to identify a replacement pathway and associated costs and funding for these buildings.

5. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
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- Provide sustained financial support for regional economic development and investment attraction.

Mayor Ken Sim Meeting with MP Grant – June 5, 2025

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.
2. Address Community Wellbeing and Safety.
3. Rapidly Increase Housing Supply in the City of Vancouver.
4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
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Mayor Ken Sim Meeting with Minister of Canadian Identity + Culture Steven Guilbeault *Key Opportunities for Partnership*

Summary of Key Opportunities:

1. Deliver a Safe and Successful Outcome for FIFA26 Games Hosted in Vancouver.
2. Support for the Revitalization of Vancouver's Historic Chinatown
3. Support for our Canadian Motion Picture Industry, and Film Production in Chinatown

Canadian Motion Picture Industry, and Film Production in Vancouver For *questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)*

1. Deliver a Safe and Successful Outcome for FIFA26 Games Hosted in Vancouver:

The City of Vancouver urges all FIFA26 partners to remain actively engaged to deliver a safe, secure, and positive experience for all. With seven FIFA26 matches scheduled in Vancouver, public safety must remain a top priority.

- Vancouver is one of 16 host cities across North America and will welcome the world to B.C. Place for seven FIFA26 matches in June and July 2026, alongside a 39-day fan festival at the PNE grounds.
- The City thanks the Government of Canada for its financial commitment of up to \$115.66 million to support the 2026 FIFA Men's World Cup (FIFA26) and welcomes the inclusion in the 2024/25 federal budget of a commitment to enhancing legacy and impact funding tied to FIFA.
- FIFA26 will be the largest mass-gathering event in Vancouver since the 2010 Winter Olympics and will require similarly high-level security coordination and infrastructure.
- The tragic events following the April 2025 Lapu Lapu Day Festival, which claimed 11 lives and left dozens seriously injured, underscore the urgent need for coordinated safety planning and proactive investment in public infrastructure.
- Vancouver is advancing integrated planning efforts that prioritize safety, legacy, and inclusive programming.
 - In close collaboration with federal and provincial partners, as well as the Vancouver Police Department, the City is working to ensure a safe and welcoming environment for residents, visitors, and spectators alike.

2. Support for the Revitalization of Vancouver's Historic Chinatown

The City of Vancouver is requesting that the federal government provide support to programs and efforts that revitalize and uplift Vancouver's historic Chinatown.

- Vancouver's historic Chinatown is one of the oldest Chinatowns in Canada and one of the top 3 in geographic size in North America.
- Since its establishment in 1885, Chinatown has remained in the same location as a living and thriving neighbourhood, marked by its historic buildings and intangible cultural heritage.



- Chinatown is designated as a national historic site, is an important part of Vancouver's history, adding to the rich diversity of the city's cultural fabric.
- Vancouver has worked to uplift Chinatown through a 3-year pilot program focused on supporting revitalization in the neighbourhood, and works in close partnership with key Chinatown stakeholders and community organizations to carry out programs that work together to increase public safety in Chinatown,
- Vancouver approved the Chinatown Cultural District Framework in June 2024, taking a “whole-city” approach to revitalization in Chinatown, including both economic and community development, through projects such as:
 - Supporting the Chinatown Foundation to implement enhanced lighting at key sites in Chinatown with support from Federal Government, including the Millennium Gate and the Dr. Sun Yat-Sen Classical Chinese Garden.
 - Reimagining Chinatown Plaza, a key City-owned property to support community activation and local economy/retail.
- Renewing Chinatown's vibrancy and supporting its community is a key priority for us and aligns with our anti-racism work to create a more equitable city for all.

3. Support for our Canadian Motion Picture Industry, and Film Production in Vancouver

The City of Vancouver is requesting that the federal government provide support to the Canadian motion picture industry and Film Production in Vancouver in light of ongoing trade tensions between the U.S and Canada.

- Vancouver is the third largest film and television production hub in North America after Los Angeles and New York.
- The City permits a wide range of productions from small television commercials to massive blockbuster movies and everything in between.
- There were 26,000 people employed in the industry in B.C. in 2023, and over 179,000 Canadian jobs provided in 2023/2024.
- Vancouver's world-class film and TV industry is a major contributor to jobs and the economy, and last year (2024) saw more than 1000 days of filming at more than 1500 locations within the city (not including parks).
- Continued support for motion picture production in Vancouver and across Canada will keep our country competitive with Los Angeles and New York, and growing production hubs like Atlanta and London, ensuring that our Canadian industry continues to attract film and television production from around the globe.



Mayor Ken Sim Meeting with Minister of Public Safety
Gary Anandasangaree
&
Secretary of State for Combatting Crime Ruby Sahota
Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.
2. Address Community Wellbeing and Safety.
3. Expansion of Mandatory Care

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1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

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2. Address Community Wellbeing and Safety:

Vancouver is requesting that the Federal Government address the underlying social factors—such as mental health, substance use, housing instability, and economic and social marginalization—that contribute to erosion of mental health, increase risk of repeat victimization, and drive people to unsafe situations.

- Deep and persistent poverty, homelessness, and unaddressed mental health and addictions all lead people to situations that erode their wellbeing and place them at greater risk of victimization by predatory elements.
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- The issue of safety in the public realm urgently requires integrated solutions that holistically link efforts to street disorder with sustained action on the root causes, including social and economic marginalization, mental health and addictions, homelessness and encampments.
- Federal investment would support the acceleration of new beds to provide secure and dignified involuntary care for people under the *Mental Health Act* as being implemented by the Government of BC and to improve rapid access to recovery and treatment options.

3. Expansion of Mandatory Care

Vancouver is requesting Federal Government support for the expansion of mandatory care in British Columbia

- Federal investment would support the acceleration of new beds to provide secure and dignified involuntary care for people under the *Mental Health Act* as is being implemented in BC.
- Unsheltered individuals with severe mental health and substance use issues is not only a public health crisis, but also a public safety crisis that impacts both individuals and our community.



Mayor Ken Sim Meeting with Minister of Industry Mélanie Joly

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Support for our Canadian Motion Picture Industry, and Film Production in Vancouver.
3. Power Business and the Economy.
4. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.

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1. Safeguard the Canadian Cruise Ship Industry while Responding to US Trade Policy:

Vancouver is requesting that the Federal Government safeguard the Canadian Cruise Ship industry while considering responses to changing US trade policy and working to build a strong Canada economy.

- The Canada Place cruise terminal in Vancouver has been a premier homeport for Alaskan cruises for almost 40 years, acting as the home base for one-way and round-trip cruises.
- This cruise season, Vancouver is expected to welcome more than 300 ship calls and 1.2 million passenger visits.
- The Port of Vancouver's cruise sector has a \$3.3 billion Direct and Indirect Economic Impact nationally, across Canada, and supports more than 17,200 jobs nationwide.
- Cruise lines, and their passengers and crew spend more than \$1 billion locally every year
 - Cruise lines spend approx. \$660 million a year on local goods and services
 - Passengers spend an average of \$450 each on hotels, restaurants, shopping, tours and local attractions, and more
 - Each ship visits injects an average of almost \$3 million into the local economy
- The cruise sector is poised for continued growth in 2026 with several new cruise lines calling the port (Virgin Voyages, Windstar Cruises, Ritz-Carlton Yachts, The World - Residences at Sea), plus a second Disney Cruise Line ship.

2. Support for our Canadian Motion Picture Industry, and Film Production in Vancouver:

The City of Vancouver is requesting that the federal government provide support to the Canadian motion picture industry and Film Production in Vancouver in light of ongoing trade tensions between the U.S and Canada.

- Vancouver is the third largest film and television production hub in North America after Los Angeles and New York.
- The City permits a wide range of productions from small television commercials to massive blockbuster movies and everything in between.

- There were 26,000 people employed in the industry in B.C. in 2023, and over 179,000 Canadian jobs provided in 2023/2024.
- The motion picture industry in Canada contributed over \$11 billion to Canadian GDP in 2023/2024.
- Vancouver's world-class film and TV industry is a major contributor to jobs and the economy, and last year (2024) saw more than 1000 days of filming at more than 1500 locations within the city (not including parks).
- Continued support for motion picture production in Vancouver and across Canada will keep our country competitive with Los Angeles and New York, and growing production hubs like Atlanta and London, ensuring that our Canadian industry continues to attract film and television production from around the globe.

3. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.
- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.

4. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- Although overall crime rates in Vancouver have declined year-over-year, high-profile incidents of public violence continue to undermine residents' sense of safety:
 - 2024: A fatal machete attack carried out by a known repeat offender with over 60 police interactions across Metro Vancouver and prior convictions for assault and assault causing bodily harm. They were on probation at the time for a 2023 assault in White Rock.
 - 2024: A repeat offender with four prior convictions for violent assaults—each involving punching victims in the head—received three years' probation and one day in custody, with credit for 22 days of pre-trial detention. The offender later acknowledged the leniency of the sentence on social media.
 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.

- Despite introducing reverse onus provisions, Bill C-48 An Act to Amend the Criminal Code (bail reform) has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.
- When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place.
- Accelerated charge approval timelines support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.
- Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
- In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
- To help address public safety concerns, the Vancouver Police Department launched Task Force Barrage targeting drug trafficking and organized crime in the Downtown Eastside. Within a month, this initiative has led to a decline in street-level assaults and other violent crimes.
- Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.

From: [Morphy, Mellisa](#)
To: [Dominato, Lisa](#)
Cc: [Ford, Trevor](#)
Subject: First batch of Briefings
Date: Monday, June 2, 2025 4:45:00 PM
Attachments: [CMO - IGR - Federal Government - Mayoral Meeting with Sec of State van Koeverden Sport June 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Robertson Housing and Infrastructure June 2025.DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Valdez Sec of State Small Business and Tourism June 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Leader of the NDP - Don Davies 2025.DOCX](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Diab Immigration Refugees and Citizenship June 2025.DOCX](#)
[image001.png](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Minister Valdez Sec of State Small Business and Tourism June 2025.docx](#)
[CMO - IGR - Federal Government - Mayoral Meeting with Prime Minister Carney 2025.docx](#)

Hi Lisa,

Please see the attached briefings top date. I will send an updated email tonight to both you and Mike with all the packages but this is what I can give you right now.

Please note the packages for Prime Minister Carney, MP Davies and MP Grant are all the same asks just personalized headers so I have only attached the one for PM Carney.

Cheers,

Mellisa Morphy (*she/her*) | Deputy Chief of Staff + Director of Policy
Office of the Mayor | City of Vancouver
M: [s.15\(1\)\(l\)](#)
mellisa.morphy@vancouver.ca



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

Mayor Ken Sim Meeting with Leader of the NDP Don Davies – June 5, 2025

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.
2. Address Community Wellbeing and Safety.
3. Rapidly Increase Housing Supply in the City of Vancouver.
4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
5. Power Business and the Economy.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- a) Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - b) Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- The City is pursuing extraordinary measures in relation to public safety including grants to Vancouver Coastal Health for community mental health supports and the Vancouver Policy Department to target drug trafficking and organized crime in the Downtown Eastside.
 - Although overall crime rates in Vancouver have declined year-over-year, high-profile incidents of public violence continue to undermine residents' sense of safety:
 - 2024: A fatal machete attack carried out by a known repeat offender with over 60 police interactions across Metro Vancouver and prior convictions for assault and assault causing bodily harm. They were on probation at the time for a 2023 assault in White Rock.
 - 2024: A repeat offender with four prior convictions for violent assaults—each involving punching victims in the head—received three years' probation and one day in custody, with credit for 22 days of pre-trial detention. The offender later acknowledged the leniency of the sentence on social media.
 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.
 - Despite introducing reverse onus provisions, Bill C-48 *An Act to Amend the Criminal Code (bail reform)* has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.

- When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place. Accelerated charge approval timelines support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.
- Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
- In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
- Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.

2. **Address Community Wellbeing and Safety:**

Vancouver is requesting that the Federal Government address the underlying social factors—such as mental health, substance use, housing instability, and economic and social marginalization—that contribute to erosion of mental health, increase risk of repeat victimization, and drive people to unsafe situations.

- Deep and persistent poverty, homelessness, and unaddressed mental health and addictions all lead people to situations that erode their wellbeing and place them at greater risk of victimization by predatory elements.
- The compounding impacts of the homelessness crisis and the mental health and substance use crisis are also having a profound impact on the public realm. The City of Vancouver is incurring \$86.7M/year in added costs for policing, fire and rescue, community services, parks and recreation, street cleaning, and staff health and safety.
- The issue of safety in the public realm urgently requires integrated solutions that holistically link efforts to street disorder with sustained action on the root causes, including social and economic marginalization, mental health and addictions, homelessness and encampments.
- Federal investment would support the acceleration of new beds to provide secure and dignified involuntary care for people under the *Mental Health Act* as being implemented by the Government of BC and to improve rapid access to recovery and treatment options.

3. **Rapidly Increase Housing Supply in the City of Vancouver:**

Vancouver is requesting that the federal government approve low-cost financing through the Apartment Construction Loan Program (ACLP) for the portfolio of five market rental projects being developed by the City through the Vancouver Housing Development Office.

- The newly created Vancouver Housing Development Office (VHDO) is a bold, first-of-its-kind-in-Canada initiative that is designed to increase the supply of market rental housing on City land through a portfolio approach. In addition, it will create a sustainable stream of revenue for the City that will be reinvested into the City's housing portfolio.

- The VHDO has identified an initial five projects that will generate at least 4,300 units of net new market rental housing in the short-term.
- Low-cost financing is needed to ensure that this portfolio of projects can move ahead quickly and efficiently to create homes for residents.

4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver:

Vancouver is requesting an ongoing commitment from the Federal Government to invest in the implementation of the trilateral SRO Investment Strategy.

- CMHC/HICC, BC Housing/Ministry of Housing and Municipal Affairs and the City of Vancouver are working under a trilateral MOU to develop an SRO Investment Strategy that will outline a joint, long-term path forward to replace SROs in the DTES with self-contained units.
- SROs are often the final housing option before homelessness. This project aims to prioritize investments that replace SROs with self-contained, affordable social housing for low-income residents, while also improving the condition and affordability of the existing stock to prevent displacement during the transition.
- Implementation of Tranche 1 of the SRO Investment Strategy is already underway and is estimated to replace ~560 rooms across six buildings. The Intergovernmental Working Group has identified 20 additional priority SROs (Tranche 2) for assessment to identify a replacement pathway and associated costs and funding for these buildings.

5. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.
- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.

Mayor Ken Sim Meeting with Minister of Immigration, Refugees + Citizenship Lena Metlege Diab – June 5, 2025

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Move Forward with a Credible and Fair Immigration System for Asylum Seekers.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at
Trevor.Ford@vancouver.ca or **s.15(1)(l)**

1. Move Forward with a Credible and Fair Immigration System for Asylum Seekers:

Vancouver is requesting that the Federal Government collaborate with the Government of BC to urgently develop, coordinate and fund a regional response that serves asylum seekers appropriately both in new, dedicated emergency shelters, and longer-term housing solutions as housing, shelters and settlement and social services are quickly becoming overwhelmed.

- Shelters and service providers in the Lower Mainland are quickly becoming overwhelmed by a rapid increase in the number of asylum seekers needing support. In Vancouver, of the 37 shelters interviewed by City staff, 32% (12 shelters) reported that at least 50% of beds are occupied by asylum seekers/refugees and 78% (29 shelters) have seen a sharp increase.
- Shelters are not equipped to support this demographic group which has unique needs such as translation services, housing, food insecurity and support to income supports for refugee claimants.
- Appreciating that the Federal Government plans to support legal aid for asylum seekers and refugees so that claimants receive timely advice and representation and have their cases resolved as quickly as possible, the immediacy of the situation on the ground is acute and requires a swift response.
- In addition, recent IRCC funding reductions to immigration settlement services in response to reductions to the Multi-Year Immigration Levels Plan do not take into account that the need for services hasn't changed. The funding reduction to various immigration settlement services providers in Vancouver is having profound impacts including layoffs and shuttering of programs for newcomers. In particular, the Vancouver Public Library's Skilled Immigrant InfoCentre (SICC), which previously received \$1.4M in funding over 5 years from IRCC, has received \$0 in funding in the latest cycle. The SICC helps immigrants find employment that aligns with the skills and experience that they brought to BC.



Mayor Ken Sim Meeting with Minister of Housing + Infrastructure
Gregor Robertson – June 5, 2025
Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Rapidly Increase Housing Supply in the City of Vancouver.
2. Build Community Infrastructure with Housing Leaders.
3. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
4. Invest in the Delivery of the Extension of the Millennium SkyTrain Line to UBC (UBCx).

*For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at
Trevor.Ford@vancouver.ca or s.15(1)(l)*

1. Rapidly Increase Housing Supply in the City of Vancouver:

Vancouver is requesting that the federal government approve low-cost financing through the Apartment Construction Loan Program (ACLP) for the portfolio of five market rental projects being developed by the City through the Vancouver Housing Development Office.

- The newly created Vancouver Housing Development Office (VHDO) is a bold, first-of-its-kind-in-Canada initiative that is designed to increase the supply of market rental housing on City land through a portfolio approach. In addition, it will create a sustainable stream of revenue for the City that will be reinvested into the City's housing portfolio.
- The VHDO has identified an initial five projects that will generate at least 4,300 units of net new market rental housing in the short-term.
- Low-cost financing is needed to ensure that this portfolio of projects can move ahead quickly and efficiently to create homes for residents.

2. Build Community Infrastructure with Housing Leaders:

- a) *Vancouver is requesting that the Federal Government partner with municipalities to enable housing delivery by developing new and/or expanding existing funding programs for infrastructure required to accommodate growth including water, sewer, and amenities such as firehalls, community centres, libraries, public transit, and parks.*
- Vancouver continues to be a leader in the housing space and is implementing bold actions to increase the housing supply. For example, the Broadway Plan leverages provincial and federal investment in major new transit infrastructure to create significant new residential and commercial density along the Broadway Corridor, including over 30,000 homes by 2050.
- While recent investments have supported housing initiatives, limited infrastructure capacity—such as water, sewer, utilities, transportation, and amenities—continues to constrain new housing delivery. The transition to rental and non-market housing, alongside escalating land and construction costs, has made the "growth pays for growth" model increasingly unsustainable, placing the financial viability of new housing supply at risk.
- Stable, predictable funding for infrastructure, transportation and amenities is needed to maximize the development of new housing supply and to accommodate growth.

- The Liberal Party of Canada has also committed to “[c]ut municipal development charges in half for multi-unit residential housing for five years by working with provinces and territories to keep municipalities whole”. In the past five years, the City of Vancouver has collected \$335M (about \$67M/year) in Development Cost Levies (DCLs) for this type of housing, which is an important source of revenue for City facilities such as parks, childcare, social and non-profit housing and engineering infrastructure. The City of Vancouver is keen to part of this conversation as this work moves forward. In the past ten years, the City has exempted DCLs for 84 social housing projects and 77 affordable market rental housing projects totalling \$205.5M in DCL exemptions.
- b) *Vancouver is requesting that the Federal Government approve the City's applications to the Canada Housing Infrastructure (CHIF) - Direct Delivery Stream:*
- Little Mountain Sewer Separation (\$17.82M): The separation and upgrading of the existing combined sewer system will accommodate the redevelopment of the Little Mountain social housing site (282 units) as well as future growth in the catchment over the next 100 years.
 - Victoria-Broadway Area Renewal (VBAR) Sewer Upgrades (\$95.12M): Through the installation of 2km of separated storm and sanitary sewer trunks, this project seeks to enable increased housing by upsizing and renewing the sewers in the area.

3. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver:

Vancouver is requesting that the Federal Government invest in the implementation the draft trilateral SRO Investment Strategy that is being developed using a portion of the \$6 billion allocated to the new Build Canada Homes (BCH) to build and acquire housing for the most vulnerable.

- Single Room Occupancy (SRO) buildings consist of small 10 by 10 rooms, with shared kitchen and bathrooms and serve as housing of last resort before homelessness for many marginalized residents. Roughly half of the SRO stock in Vancouver is owned by government or non-profits (~4,000 rooms), and the other half is privately owned (~3,700) or Chinese Benevolent Society owned (~200 rooms).
- CMHC/HICC, BC Housing/Ministry of Housing and Municipal Affairs and the City of Vancouver are working under a trilateral MOU to develop an SRO Investment Strategy that will outline a joint, long-term path to prioritize investments that replace SROs with self-contained, affordable social housing for low-income residents, while also improving the condition and affordability of the existing stock to prevent displacement during the transition.
- Implementation of the first tranche of priority buildings outlined in the draft SRO Investment Strategy is already underway and is estimated to replace ~560 rooms across six buildings. The Intergovernmental Working Group has identified 20 additional priority SROs for assessment to identify a replacement pathway and associated costs and funding for these buildings.

4. Invest in the Delivery of the Extension of the Millennium SkyTrain Line to UBC (UBCx):

Vancouver is requesting that the Federal Government invest in the implementation of the Millennium SkyTrain Line extension to UBC (UBCx) following completion of the Business Case.

- UBCx is predicted to attract 25,000 new daily transit trips and carry over 130,000 passengers from across the region every day and serve UBC's 80,000 daily visitors including 20,000 workers on campus at UBC, Vancouver Coastal Health and other employers. UBCx is vital regional infrastructure, connecting over one million people within a 60-minute transit trip to UBC and enabling affordable

housing along the Broadway Corridor and on UBC's campus. UBCx will add jobs to the region, with 13,000 opportunities for new employment anticipated during the design, planning and construction phases, in addition to the opportunities following the construction.

Mayor Ken Sim Meeting with Minister of Women + Gender Equality, Secretary of State (Small Business + Tourism) Rechie Valdez – June 5, 2025

Key Opportunities for Partnership

Summary of Key Opportunities:

1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Drive Economic Development by Securing Hosting Rights for Major International Events.

*For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at
Trevor.Ford@vancouver.ca or s.15(1)(l)*

1. Safeguard the Canadian Cruise Ship Industry while Responding to US Trade Policy:

Vancouver is requesting that the Federal Government safeguard the Canadian Cruise Ship industry while considering responses to changing US trade policy and working to build a strong Canada economy.

- The Canada Place cruise terminal in Vancouver has been a premier homeport for Alaskan cruises for almost 40 years, acting as the home base for one-way and round-trip cruises.
- This cruise season, Vancouver is expected to welcome more than 300 ship calls and 1.2 million passenger visits.
- The Port of Vancouver's cruise sector has a \$3.3 billion Direct and Indirect Economic Impact nationally, across Canada, and supports more than 17,200 jobs nationwide.
- Cruise lines, and their passengers and crew spend more than \$1 billion locally every year
 - Cruise lines spend approx. \$660 million a year on local goods and services
 - Passengers spend an average of \$450 each on hotels, restaurants, shopping, tours and local attractions, and more
 - Each ship visits injects an average of almost \$3 million into the local economy
- The cruise sector is poised for continued growth in 2026 with several new cruise lines calling the port (Virgin Voyages, Windstar Cruises, Ritz-Carlton Yachts, The World - Residences at Sea), plus a second Disney Cruise Line ship.

2. Drive Economic Development by Securing Hosting Rights for Major International Events:

The City of Vancouver is requesting that the federal government collaborate with the City to continue to attract world class events to Vancouver in order to drive economic development and tourism.

- Vancouver is one of 16 host cities across North America and will welcome the world to B.C. Place for seven FIFA26 matches in June and July 2026, alongside a 39-day fan festival at the PNE grounds.
- The FIFA World Cup is the world's most viewed sporting event, uniting over a billion viewers across the globe, and Vancouver is encouraged by economic projections that estimate FIFA26 will generate between \$383 million and \$436 million in direct revenue, with an additional \$1 billion in tourism-related economic activity between 2026 and 2031, strengthening local economies across the region.

- Vancouver continues to attract major international events that generate significant economic, cultural, and tourism value—building on momentum from FIFA26 planning:

Recent highlights:

- Taylor Swift’s 2024 Eras Tour contributed an estimated \$160 million to Vancouver’s local economy, with over 150,000 fans, most from outside the city.
- The 2023 Laver Cup showcased top international tennis talent and attracted global attention.
- The 2025 Invictus Games hosted in Vancouver and Whistler significantly elevated the city’s global profile by hosting the first-ever winter edition of the Games.

Confirmed upcoming events:

- May 2025: Web Summit, a major global tech conference, will further solidify Vancouver’s status as a world-class event destination.
- June 2025: Vancouver will host the T100 Triathlon and the first-ever WNBA regular-season game outside of a home arena (Seattle vs. Atlanta).
- Fall 2025: The WSX Motorcross Championship will bring high-profile motorsport competition to the city.
- Vancouver will also be home to a future Professional Women’s Hockey League (PWHL) team, expanding its major sports footprint.

Ongoing signature events:

- The HSBC Rugby Sevens marked its 10th anniversary in February 2025. It is expected to return in 2026, with partners working to secure a new three-year hosting agreement.
- Vancouver is also advancing an Ice Strategy to attract premier winter sporting events—such as figure skating, speed skating, and hockey; particularly during shoulder tourism seasons.
- These events drive hotel stays, hospitality revenues, cultural engagement, and international visibility—benefits that are further amplified through federal collaboration and support.

Vancouver’s Competitive Advantage for Hosting International Events

Vancouver is uniquely positioned to deliver world-class international events. With award-winning infrastructure, a globally trusted reputation, and a proven track record of successful hosting, Vancouver is an ideal federal partner for delivering high-impact, large-scale events that generate lasting economic, social, and cultural benefits:

- **Award-Winning Airport:** Vancouver International Airport (YVR) has been named the Best Airport in North America 14 times in the past 16 years, reflecting its exceptional passenger experience and global connectivity.
- **Efficient Public Transit:** The Canada Line SkyTrain connects YVR directly to downtown Vancouver in approximately 25 minutes, offering visitors seamless access to the city’s core.
- **Cruise Ship Terminal:** The Canada Place cruise terminal, located in downtown Vancouver, serves over 1.2 million passengers annually and can accommodate up to four luxury cruise ships simultaneously, contributing significantly to the local economy.
- **Hotel Development Strategy:** Vancouver has updated its hotel development policy to encourage a diverse hotel supply, aiming to add 10,000 new hotel rooms by 2050 to meet growing demand and support tourism.
- **Dedicated Tourism and Destination Events Team:** Vancouver’s specialized Tourism and Event Hosting team works closely with partners to attract and deliver major sporting events, reinforcing the city’s reputation as a leading destination for world-class sports and entertainment.

Mayor Ken Sim Meeting with Prime Minister Mark Carney

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.
2. Address Community Wellbeing and Safety.
3. Rapidly Increase Housing Supply in the City of Vancouver.
4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver.
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- The City is pursuing extraordinary measures in relation to public safety including grants to Vancouver Coastal Health for community mental health supports and the Vancouver Policy Department to target drug trafficking and organized crime in the Downtown Eastside.
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 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.
 - Despite introducing reverse onus provisions, Bill C-48 *An Act to Amend the Criminal Code (bail reform)* has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.
 - When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place. Accelerated charge approval timelines

support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.

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- In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
- Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.

2. Address Community Wellbeing and Safety:

Vancouver is requesting that the Federal Government address the underlying social factors—such as mental health, substance use, housing instability, and economic and social marginalization—that contribute to erosion of mental health, increase risk of repeat victimization, and drive people to unsafe situations.

- Deep and persistent poverty, homelessness, and unaddressed mental health and addictions all lead people to situations that erode their wellbeing and place them at greater risk of victimization by predatory elements.
- The compounding impacts of the homelessness crisis and the mental health and substance use crisis are also having a profound impact on the public realm. The City of Vancouver is incurring \$86.7M/year in added costs for policing, fire and rescue, community services, parks and recreation, street cleaning, and staff health and safety.
- The issue of safety in the public realm urgently requires integrated solutions that holistically link efforts to street disorder with sustained action on the root causes, including social and economic marginalization, mental health and addictions, homelessness and encampments.
- Federal investment would support the acceleration of new beds to provide secure and dignified involuntary care for people under the *Mental Health Act* as being implemented by the Government of BC and to improve rapid access to recovery and treatment options.

3. Rapidly Increase Housing Supply in the City of Vancouver:

Vancouver is requesting that the federal government approve low-cost financing through the Apartment Construction Loan Program (ACLP) for the portfolio of five market rental projects being developed by the City through the Vancouver Housing Development Office.

- The newly created Vancouver Housing Development Office (VHDO) is a bold, first-of-its-kind-in-Canada initiative that is designed to increase the supply of market rental housing on City land through a portfolio approach. In addition, it will create a sustainable stream of revenue for the City that will be reinvested into the City's housing portfolio.
- The VHDO has identified an initial five projects that will generate at least 4,300 units of net new market rental housing in the short-term.

- Low-cost financing is needed to ensure that this portfolio of projects can move ahead quickly and efficiently to create homes for residents.

4. Invest in an Integrated Approach to Housing and Mental Health Outcomes by Prioritizing the Most Vulnerable in Vancouver:

Vancouver is requesting an ongoing commitment from the Federal Government to invest in the implementation of the trilateral SRO Investment Strategy.

- CMHC/HICC, BC Housing/Ministry of Housing and Municipal Affairs and the City of Vancouver are working under a trilateral MOU to develop an SRO Investment Strategy that will outline a joint, long-term path forward to replace SROs in the DTES with self-contained units.
- SROs are often the final housing option before homelessness. This project aims to prioritize investments that replace SROs with self-contained, affordable social housing for low-income residents, while also improving the condition and affordability of the existing stock to prevent displacement during the transition.
- Implementation of Tranche 1 of the SRO Investment Strategy is already underway and is estimated to replace ~560 rooms across six buildings. The Intergovernmental Working Group has identified 20 additional priority SROs (Tranche 2) for assessment to identify a replacement pathway and associated costs and funding for these buildings.

5. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.
- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.

Mayor Ken Sim Meeting with Secretary of State for Sport Adam van Koeverden June 5, 2025

Key Opportunities for Partnership

Summary of Key Opportunities:

1. Deliver a Safe and Successful Outcome for FIFA26 Games Hosted in Vancouver.
2. Drive Economic Development by Securing Hosting Rights for Major International Events.

For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at Trevor.Ford@vancouver.ca or s.15(1)(l)

1. Deliver a Safe and Successful Outcome for FIFA26 Games Hosted in Vancouver.

The City of Vancouver urges all FIFA26 partners to remain actively engaged to deliver a safe, secure, and positive experience for all. With seven FIFA26 matches scheduled in Vancouver, public safety must remain a top priority.

- Vancouver is one of 16 host cities across North America and will welcome the world to B.C. Place for seven FIFA26 matches in June and July 2026, alongside a 39-day fan festival at the PNE grounds.
- The City thanks the Government of Canada for its financial commitment of up to \$115.66 million to support the 2026 FIFA Men's World Cup (FIFA26) and welcomes the inclusion in the 2024/25 federal budget of a commitment to enhancing legacy and impact funding tied to FIFA.
- FIFA26 will be the largest mass-gathering event in Vancouver since the 2010 Winter Olympics and will require similarly high-level security coordination and infrastructure.
- The tragic events following the April 2025 Lapu Lapu Day Festival, which claimed 11 lives and left dozens seriously injured, underscore the urgent need for coordinated safety planning and proactive investment in public infrastructure.
- Vancouver is advancing integrated planning efforts that prioritize safety, legacy, and inclusive programming.
 - In close collaboration with federal and provincial partners, as well as the Vancouver Police Department, the City is working to ensure a safe and welcoming environment for residents, visitors, and spectators alike.

2. Drive Economic Development by Securing Hosting Rights for Major International Events:

The City of Vancouver is requesting that the federal government collaborate with the City to continue to attract world class events to Vancouver in order to drive economic development and tourism.

- The FIFA World Cup is the world's most viewed sporting event, uniting over a billion viewers across the globe, and Vancouver is encouraged by economic projections that estimate FIFA26 will generate between \$383 million and \$436 million in direct revenue, with an additional \$1 billion in tourism-related economic activity between 2026 and 2031, strengthening local economies across the region.

- Vancouver continues to attract major international events that generate significant economic, cultural, and tourism value—building on momentum from FIFA26 planning:

Recent highlights:

- Taylor Swift’s 2024 Eras Tour contributed an estimated \$160 million to Vancouver’s local economy, with over 150,000 fans, most from outside the city.
- The 2023 Laver Cup showcased top international tennis talent and attracted global attention.
- The 2025 Invictus Games hosted in Vancouver and Whistler significantly elevated the city’s global profile by hosting the first-ever winter edition of the Games.

Confirmed upcoming events:

- May 2025: Web Summit, a major global tech conference, will further solidify Vancouver’s status as a world-class event destination.
- June 2025: Vancouver will host the T100 Triathlon and the first-ever WNBA regular-season game outside of a home arena (Seattle vs. Atlanta).
- Fall 2025: The WSX Motorcross Championship will bring high-profile motorsport competition to the city.
- Vancouver will also be home to a future Professional Women’s Hockey League (PWHL) team, expanding its major sports footprint.

Ongoing signature events:

- The HSBC Rugby Sevens marked its 10th anniversary in February 2025. It is expected to return in 2026, with partners working to secure a new three-year hosting agreement.
- Vancouver is also advancing an Ice Strategy to attract premier winter sporting events—such as figure skating, speed skating, and hockey; particularly during shoulder tourism seasons.
- These events drive hotel stays, hospitality revenues, cultural engagement, and international visibility—benefits that are further amplified through federal collaboration and support.

Vancouver’s Competitive Advantage for Hosting International Events

Vancouver is uniquely positioned to deliver world-class international events. With award-winning infrastructure, a globally trusted reputation, and a proven track record of successful hosting, Vancouver is an ideal federal partner for delivering high-impact, large-scale events that generate lasting economic, social, and cultural benefits:

- **Award-Winning Airport:** Vancouver International Airport (YVR) has been named the Best Airport in North America 14 times in the past 16 years, reflecting its exceptional passenger experience and global connectivity.
- **Efficient Public Transit:** The Canada Line SkyTrain connects YVR directly to downtown Vancouver in approximately 25 minutes, offering visitors seamless access to the city’s core.
- **Cruise Ship Terminal:** The Canada Place cruise terminal, located in downtown Vancouver, serves over 1.2 million passengers annually and can accommodate up to four luxury cruise ships simultaneously, contributing significantly to the local economy.
- **Hotel Development Strategy:** Vancouver has updated its hotel development policy to encourage a diverse hotel supply, aiming to add 10,000 new hotel rooms by 2050 to meet growing demand and support tourism.
- **Dedicated Tourism and Destination Events Team:** Vancouver’s specialized Tourism and Event Hosting team works closely with partners to attract and deliver major sporting events, reinforcing the city’s reputation as a leading destination for world-class sports and entertainment.

Mayor Ken Sim Meeting with Minister of Women + Gender Equality, Secretary of State (Small Business + Tourism) Rechie Valdez – June 5, 2025

Key Opportunities for Partnership

Summary of Key Opportunities:

1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Drive Economic Development by Securing Hosting Rights for Major International Events.

*For questions or follow-up, please contact Trevor Ford, Chief of Staff to Mayor Ken Sim at
Trevor.Ford@vancouver.ca or s.15(1)(l)*

1. Safeguard the Canadian Cruise Ship Industry while Responding to US Trade Policy:

Vancouver is requesting that the Federal Government safeguard the Canadian Cruise Ship industry while considering responses to changing US trade policy and working to build a strong Canada economy.

- The Canada Place cruise terminal in Vancouver has been a premier homeport for Alaskan cruises for almost 40 years, acting as the home base for one-way and round-trip cruises.
- This cruise season, Vancouver is expected to welcome more than 300 ship calls and 1.2 million passenger visits.
- The Port of Vancouver's cruise sector has a \$3.3 billion Direct and Indirect Economic Impact nationally, across Canada, and supports more than 17,200 jobs nationwide.
- Cruise lines, and their passengers and crew spend more than \$1 billion locally every year
 - Cruise lines spend approx. \$660 million a year on local goods and services
 - Passengers spend an average of \$450 each on hotels, restaurants, shopping, tours and local attractions, and more
 - Each ship visits injects an average of almost \$3 million into the local economy
- The cruise sector is poised for continued growth in 2026 with several new cruise lines calling the port (Virgin Voyages, Windstar Cruises, Ritz-Carlton Yachts, The World - Residences at Sea), plus a second Disney Cruise Line ship.

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- Vancouver is one of 16 host cities across North America and will welcome the world to B.C. Place for seven FIFA26 matches in June and July 2026, alongside a 39-day fan festival at the PNE grounds.
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From: Morphy, Melissa
To: Dominato, Lisa
Cc: Ford, Trevor
Subject: RE: First batch of Briefings
Monday, June 2, 2025 5:15:00 PM
Attachments: CMO - IGR - Federal Government - Mayoral Meeting with Minister LeBlanc Can-US Trade IGA One Canadian Economy June 2025 (002).DOCX
image001.png

From: Morphy, Melissa
Sent: Monday, June 2, 2025 4:45 PM
To: Dominato, Lisa <Lisa.Dominato@vancouver.ca>
Cc: Ford, Trevor <Trevor.Ford@vancouver.ca>
Subject: First batch of Briefings

Hi Lisa,

Please see the attached briefings top date. I will send an updated email tonight to both you and Mike with all the packages but this is what I can give you right now.

Please note the packages for Prime Minister Carney, MP Davies and MP Grant are all the same asks just personalized headers so I have only attached the one for PM Carney.

Cheers,

Melissa Morphy (*she/her*) | Deputy Chief of Staff + Director of Policy
Office of the Mayor | City of Vancouver
M: s.15(1)(i)
melissa.morphy@vancouver.ca



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.

Mayor Ken Sim Meeting with Minister responsible for Canada-U.S Trade

Dominic LeBlanc

Key Opportunities for Partnerships

Summary of Key Opportunities:

1. Safeguard the Canadian Cruise Ship Industry While Responding to US Trade Policy.
2. Power Business and the Economy.
3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy.

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2. Power Business and the Economy:

In order to promote business and the economy, Vancouver is urging the Federal Government to:

- Improve public safety by exploring bail reform, increase the capacity of provincial Crown units to reduce charge determination timelines, and address the root causes of social and health issues which are significantly impacting commercial viability in the downtown core of many cities.
- Eliminate interprovincial trade barriers and support the growth of east-west trade corridors.
- Improve the movement of goods and rail traffic through increased infrastructure investment in cooperation with regional and gateway partners.
- Increase funding for public transit.

- Increase Research & Development funding to support local businesses to develop new technologies and products and increase productivity and competitiveness.
- Provide sustained financial support for regional economic development and investment attraction.

3. Keep Vancouverites Safe at Home and Reinvigorate the Local Economy:

Vancouver is requesting that the Federal Government:

- a) Reform bail and sentencing provisions in the Criminal Code for repeat, violent offenders and expand diversion courts to ensure that high-risk offenders are not being released into the community while awaiting trial, and*
 - b) Invest to increase the capacity of provincial Crown units in order to reduce delays in charge approvals and bail hearings.*
- Although overall crime rates in Vancouver have declined year-over-year, high-profile incidents of public violence continue to undermine residents' sense of safety:
 - 2024: A fatal machete attack carried out by a known repeat offender with over 60 police interactions across Metro Vancouver and prior convictions for assault and assault causing bodily harm. They were on probation at the time for a 2023 assault in White Rock.
 - 2024: A repeat offender with four prior convictions for violent assaults—each involving punching victims in the head—received three years' probation and one day in custody, with credit for 22 days of pre-trial detention. The offender later acknowledged the leniency of the sentence on social media.
 - 2025: A tourist was violently attacked by an individual released on bail just two days after being charged with assaulting a peace officer in Surrey, while also facing charges for uttering threats and threatening property damage.
 - Despite introducing reverse onus provisions, Bill C-48 An Act to Amend the Criminal Code (bail reform) has not disrupted the cycle of violent repeat offending. High-risk individuals continue to reoffend while awaiting trial, putting communities at risk.
 - When charge assessments are delayed, individuals who may pose a public safety risk can be released into community without the necessary conditions in place.
 - Accelerated charge approval timelines support quicker bail hearings and trial scheduling, early identification of offenders requiring detention or diversion, and improved outcomes for victims, including access to victim support services.
 - Federal investment in provincial Crown units would support faster charge approvals, quicker bail hearings, and more timely access to justice for victims, while reducing prolonged detention or release without conditions for high-risk individuals.
 - In addition, real-time data sharing is needed between provinces and territories so that offenders charged in one province or territory who reoffend in another province or territory are not treated as first-time offenders.
 - To help address public safety concerns, the Vancouver Police Department launched Task Force Barrage targeting drug trafficking and organized crime in the Downtown Eastside. Within a month, this initiative has led to a decline in street-level assaults and other violent crimes.
 - Public safety concerns cannot be solved solely by increasing policing. Integrated solutions are urgently needed to address public safety that holistically link efforts to reduce crime with sustained action on the root causes. This includes a national strategy to secure Vancouver's and the region's ports and stopping the flow of illicit drugs.