

File No.: 04-1000-20-2025-738

January 6, 2026

s.22(1)

Dear s.22(1)

**Re: Request for Access to Records under the Freedom of Information and Protection of Privacy Act (the "Act")**

I am responding to your request of October 7, 2025 under the *Freedom of Information and Protection of Privacy Act* for:

**Record of emails sent to or from Trevor.Ford@vancouver.ca regarding supportive housing in the Granville Entertainment District. Date range: March 1, 2025 to October 5, 2025.**

All responsive records are attached. Some information in the records has been severed (blacked out) under s.13(1), s.15(1)(l), s.16(1), and s.17(1) of the Act. You can read or download these sections here:

[http://www.bclaws.ca/EPLibraries/bclaws\\_new/document/ID/freeside/96165\\_00](http://www.bclaws.ca/EPLibraries/bclaws_new/document/ID/freeside/96165_00).

Under Part 5 of the Act, you may ask the Information & Privacy Commissioner to review any matter related to the City's response to your FOI request by writing to: Office of the Information & Privacy Commissioner, [info@oipc.bc.ca](mailto:info@oipc.bc.ca) or by phoning 250-387-5629.

If you request a review, please provide the Commissioner's office with: 1) the request number (2025-738); 2) a copy of this letter; 3) a copy of your original request; and 4) detailed reasons why you are seeking the review.

Yours truly,

Kevin Tuerlings, FOI Case Manager, for

*[Signed by Kevin Tuerlings]*

**Siân Madsen, MA, MAS**  
**Acting Director, Access to Information & Privacy**

If you have any questions, please email us at [foi@vancouver.ca](mailto:foi@vancouver.ca) and we will respond to you as soon as possible. You may also contact 3-1-1 (604-873-7000) if you require accommodation or do not have access to email.

Encl. (Response package)

:kt

**From:** [Ford, Trevor](mailto:Ford, Trevor)  
**To:** [HMA.Minister@gov.bc.ca](mailto:HMA.Minister@gov.bc.ca)  
**Cc:** [Hosak, Mark HMA:EX](#); [Sim, Ken](#); [Mochrie, Paul](#); [Amrolia, Armin](#)  
**Subject:** CM: Granville Entertainment District (GED) Replacement Initiative  
**Date:** Wednesday, July 2, 2025 12:01:26 PM  
**Attachments:** [s.13\(1\), s.16\(1\), s.17\(1\)](#)  
[Image.jpeg](#)

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Dear Minister,

Re: Granville Entertainment District (GED) Replacement Initiative.

Following our recent discussions regarding the replacement of Single Room Occupancy (SRO) housing in the Granville Entertainment District (GED), I am pleased to be writing on Mayor Sim's behalf to reaffirm the City of Vancouver's strong commitment to working collaboratively with the Province on this critical initiative.

As you know, the Province currently owns and funds operations at three supportive housing sites in the GED: St. Helens, the Luugat and the Granville Villa. Collectively, these three buildings provide approximately 280 units of supportive housing for some of our city's most vulnerable residents.

In partnership with the Province, the City is proposing a redevelopment strategy that would replace these units across five smaller-scale sites. This approach aligns with best practices, including previous BC Housing supportive housing policy and ensures a more integrated and sustainable model of care. [s.13\(1\), s.16\(1\), s.17\(1\)](#)

We propose prioritizing the use of City-owned properties, including underutilized SROs, to support this effort. Redeveloping these aging assets presents a unique opportunity to revitalize the Downtown Eastside while delivering urgently needed, high-quality supportive housing.

Proposed Sites for Redevelopment Include:

- City-owned SROs in critical condition and no longer viable as housing.
- Other municipally controlled parcels that align with BC Housing's redevelopment criteria.

In addition, and as previously discussed, we propose leveraging units within the Community Housing Fund (CHF) portfolio, both in development and nearing construction. With 20% of CHF units reserved for individuals on income assistance, we believe these could serve as interim housing for current GED SRO tenants, provided appropriate supports are in place. This would offer a more immediate and dignified housing alternative during the redevelopment process. [s.13\(1\), s.16\(1\), s.17\(1\)](#)

To ensure continuity of care, the City is also working to extend leases for Temporary Modular Housing sites, and we will continue to coordinate closely with BC Housing staff throughout this process.

A joint working group between City staff and BC Housing has already been established to align next steps and ensure this initiative moves forward efficiently and collaboratively.

We deeply value our partnership with the Province and are confident that this initiative represents a meaningful step forward in addressing the housing needs of our most vulnerable residents. Please do not hesitate to contact me should you require any additional information or wish to discuss further.

Respectfully,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



*The City of Vancouver acknowledges that it is situated on the traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.*

s.13(1), s.16(1), s.17(1)



**From:** [Ford, Trevor](#)  
**To:** [Amrolia, Armin](#)  
**Cc:** [Morphy, Mellisa](#); [O'Connor, Patrick](#)  
**Subject:** Draft Letter  
**Date:** Tuesday, June 17, 2025 12:28:34 PM  
**Attachments:** [Document11.docx](#)  
[Image.jpeg](#)

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Hi Armin,

Mellisa let me know you spoke BC Housing today. Here is our updated draft that we thought would be good to run by you one last time to make sure we are all paddling in the same direction.

Let me know.

Best,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)

signatureImage



*The City of Vancouver acknowledges that it is situated on the traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.*

**Mayor Ken Sim**

City of Vancouver  
453 West 12th Avenue  
Vancouver, BC V5Y 1V4

June 16, 2025

**The Honourable [First Name Last Name]**

Minister of Housing and Municipal Affairs  
Government of British Columbia

Dear Minister [Last Name],

Thank you for your letter dated June 13, 2025, and for your support of the City of Vancouver's efforts to both revitalize the Granville Entertainment District (GED) and replace aging SRO housing with modern, self-contained, supportive homes. Your commitment to this partnership is appreciated, and we are encouraged to see growing alignment between our two levels of government on this important work.

Since February, our offices have been engaged in ongoing discussions about the complex challenges facing the GED. At that time, we proposed a Memorandum of Understanding to initiate the transition of the Luugat site using City-owned lands, among other proposals around SRO renewal, which was not accepted.

On June 4, Vancouver City Council unanimously endorsed a motion directing staff to work with the Province and BC Housing to identify and offer suitable City-owned properties to support the relocation of supportive housing and SRO units currently located in the non-residential GED core. I am pleased to see renewed momentum since this motion, and a shared desire to take meaningful steps now. The City has been working on this file in anticipation of moving forward, as such much of this work is already underway. We will be providing your office with a list of potential sites early next week for review.

We are aware that the Province currently owns and funds the operations of three supportive housing projects in the Granville Entertainment District: the St. Helens, Luugat, and Granville Villa, which together provide approximately 280 supportive housing units. We propose a redevelopment strategy that caps new building sizes at 40-60 units per site, requiring the City to offer approximately five new sites. We are committed to prioritizing the use of City-owned properties, including underutilized SROs, to support this effort.

As discussed, you've also requested the City to identify an alternative location for the previously proposed project at 7th and Arbutus. Our office previously submitted five alternative site options in April which the Province did not pursue. While those may no longer be viable we are exploring suitable properties that include:

- City-owned SROs that have been vacated and need revitalization so they can serve as appropriate forms of housing,
- Sites previously identified in the April submission for the 7th & Arbutus project (pending availability),
- Other municipal controlled parcels that align with BC Housing's redevelopment criteria if available,

In addition to site offerings, we propose leveraging the Community Housing Fund (CHF) units currently in development or nearing construction. We believe with appropriate supports, these units could be made available to individuals currently housed in the Granville Entertainment District. This would provide a more immediate housing alternative, essentially swing units, while redevelopment proceeds.

Looking ahead, we strongly believe that future supportive housing should move away from large-scale, congregate models toward more community-integrated, recovery-focused developments. Local non-profits such as the Kettle Society, MPA Society, and others continue to demonstrate the value of smaller-scale, well-operated housing that supports individual dignity, stability, and safety. With more stable, long-term operating funding from the Province, these organizations can do even more to serve vulnerable residents effectively.

The City remains fully committed to working in close collaboration with your Ministry and BC Housing to deliver the next generation of supportive housing in Vancouver: Housing that meets people's needs, fits well within neighbourhoods, and contributes to the vitality of the communities it serves.

Thank you again for your partnership. We look forward to continuing this important work together in the weeks and months ahead.

Sincerely,  
**Ken Sim**  
Mayor  
City of Vancouver

**From:** [Ford, Trevor](#)  
**To:** [Kirby-Yung, Sarah](#); [Dominator, Lisa](#); [Zhou, Lenny](#); [Montague, Brian](#); [Sim, K](#); [Meiszner, Peter](#); [Klassen, Mike](#)  
**Cc:** [Morphy, Mellisa](#)  
**Subject:** Draft Reply Letter  
**Date:** Tuesday, June 17, 2025 12:54:27 PM  
**Attachments:** [Draft Reply Letter.docx](#)  
[Image.jpeg](#)

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Hi All,

Here is the draft reply letter to Minister Khalon that we are planning to send. Please let me know any thoughts by end of the workday before we send.

Best,

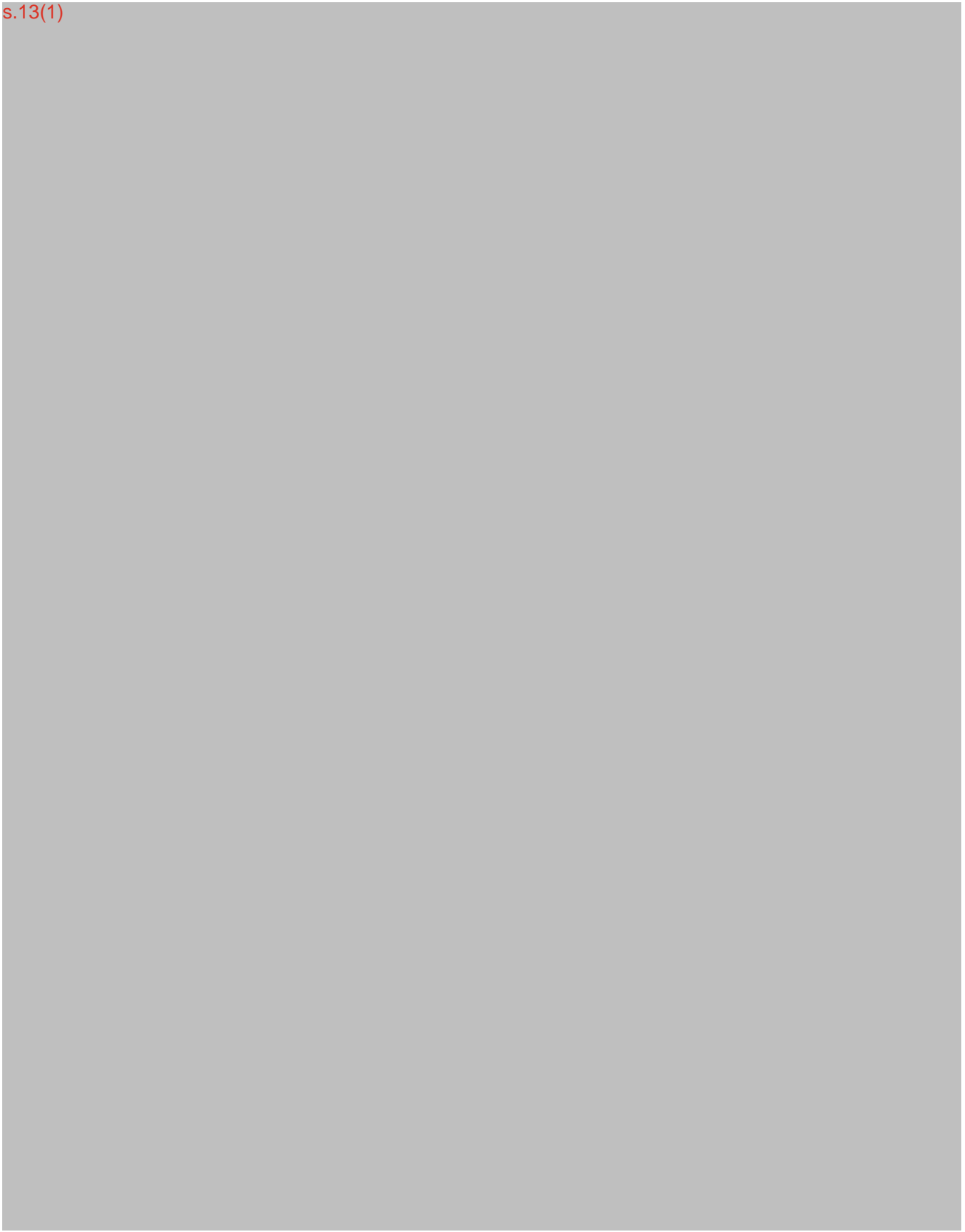
**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)

signatureImage



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s.13(1)



s.13(1)



**From:** [Ford, Trevor](#)  
**To:** [Mochrie, Paul](#); [Singh, Sandra](#); [Amroliya, Armin](#)  
**Subject:** FW: CM: Letter from Minister Ravi Kahlon RE: Revitalizing the Granville Entertainment District (Minister Ravi Kahlon)  
**Date:** Friday, June 13, 2025 3:35:00 PM  
**Attachments:** [187045\\_Sim\\_Signed.pdf](#)  
[image001.png](#)

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Hi All please see attached. Ken will be sending this to Council shortly.

Best,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: [s.15\(1\)\(l\)](#)



*The City of Vancouver acknowledges that it is situated on the traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.*

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**From:** Sim, Ken <Ken.Sim@vancouver.ca>  
**Sent:** Friday, June 13, 2025 3:29 PM  
**To:** Morphy, Mellisa <Mellisa.Morphy@vancouver.ca>; Ford, Trevor <Trevor.Ford@vancouver.ca>; Pavone, Connie <connie.pavone@vancouver.ca>  
**Subject:** FW: CM: Letter from Minister Ravi Kahlon RE: Revitalizing the Granville Entertainment District (Minister Ravi Kahlon)

FYI...

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**From:** Minister, HMA HMA:EX <[HMA.minister@gov.bc.ca](mailto:HMA.minister@gov.bc.ca)>  
**Sent:** Friday, June 13, 2025 3:22 PM  
**To:** Sim, Ken <[Ken.Sim@vancouver.ca](mailto:Ken.Sim@vancouver.ca)>  
**Cc:** Bailey.MLA, Brenda LASS:EX <[Brenda.Bailey.MLA@leg.bc.ca](mailto:Brenda.Bailey.MLA@leg.bc.ca)>; Yung.MLA, Terry LASS:EX <[Terry.Yung.MLA@leg.bc.ca](mailto:Terry.Yung.MLA@leg.bc.ca)>; Chandra Herbert.MLA, Spencer LASS:EX <[s.chandraherbert.mla@leg.bc.ca](mailto:s.chandraherbert.mla@leg.bc.ca)>  
**Subject:** CM: Letter from Minister Ravi Kahlon RE: Revitalizing the Granville Entertainment District (Minister Ravi Kahlon)

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Dear Mayor Sim:

Please see the attached letter from the Honourable Ravi Kahlon, Minister of Housing and Municipal Affairs.

Thank you.

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Office of the Minister  
Ministry of Housing and Municipal Affairs  
[HMA.Minister@gov.bc.ca](mailto:HMA.Minister@gov.bc.ca)



# BRITISH COLUMBIA

June 13, 2025

Reference: 187045

His Worship Ken Sim  
Mayor, City of Vancouver  
453 West 12th Avenue  
Vancouver BC V5Y 1V4  
Email: [Ken.Sim@vancouver.ca](mailto:Ken.Sim@vancouver.ca)

Dear Mayor Sim:

I am writing to express my support for the City of Vancouver's plans to revitalize the Granville entertainment district, and to reiterate my government's support in working in partnership with the City to replace existing Single Room Occupancy (SRO) units with modern, dignified, self-contained housing.

The Province is broadly supportive of the City's Granville Street Plan, including the offer of three City-owned sites to replace the SRO units and supportive housing currently located in the non-residential area to create purpose-built supportive housing elsewhere in the City.

To advance this direction quickly, I ask that the City promptly identify and pre-zone potential sites that support densities sufficient to replace and expand the supportive housing units that will be replaced. In addition, the City can also support expedited replacement efforts by fast-tracking development approvals for these projects. Additionally, I also ask that the City promptly identify an alternative supportive housing site in replacement for the 7th and Arbutus project that would serve the same community.

I know that City staff already have strong relationships with BC Housing and Ministry of Housing and Municipal Affairs staff. I encourage City staff to reach out to Sarah Smith, acting Associate Vice President, Development Strategies at BC Housing, to keep these conversations moving forward. You may reach Sarah at: [ssmith@bchousing](mailto:ssmith@bchousing).

Page 1 of 2

With sufficient land and support from the City in place, I am confident that we can make substantial progress towards our shared commitment to replace aging SROs with dignified housing options for people, providing more supportive and affordable housing that Vancouver residents need over the long-term.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ravi Kahlon', written over a light gray rectangular background.

Ravi Kahlon  
Minister of Housing and Municipal Affairs

CC: The Honourable Brenda Bailey, Minister of Finance  
The Honourable Terry Yung, Minister of State for Community Safety and  
Integrated Services  
The Honourable Spencer Chandra Herbert, Minister of Tourism, Arts, Culture  
and Sport

**From:** [Ford, Trevor](#)  
**To:** [Morphy, Mellisa](#); [O'Connor, Patrick](#); [Doherty, Conor](#); [Frankcom, Zoe](#); [Verrall, Taylor](#); [Bedi, Pavan](#); [Grewal, David](#)  
**Subject:** FW: CM: Letter from Minister Ravi Kahlon RE: Revitalizing the Granville Entertainment District (Minister Ravi Kahlon)  
**Date:** Friday, June 13, 2025 3:51:00 PM  
**Attachments:** [187045 Sim Signed.pdf](#)  
[image001.png](#)

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FYI

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: [s.15\(1\)\(l\)](#)



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---

**From:** Sim, Ken <Ken.Sim@vancouver.ca>  
**Sent:** Friday, June 13, 2025 3:29 PM  
**To:** Morphy, Mellisa <Mellisa.Morphy@vancouver.ca>; Ford, Trevor <Trevor.Ford@vancouver.ca>; Pavone, Connie <connie.pavone@vancouver.ca>  
**Subject:** FW: CM: Letter from Minister Ravi Kahlon RE: Revitalizing the Granville Entertainment District (Minister Ravi Kahlon)


FYI...

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**From:** Minister, HMA HMA:EX <[HMA.minister@gov.bc.ca](mailto:HMA.minister@gov.bc.ca)>  
**Sent:** Friday, June 13, 2025 3:22 PM  
**To:** Sim, Ken <[Ken.Sim@vancouver.ca](mailto:Ken.Sim@vancouver.ca)>  
**Cc:** Bailey.MLA, Brenda LASS:EX <[Brenda.Bailey.MLA@leg.bc.ca](mailto:Brenda.Bailey.MLA@leg.bc.ca)>; Yung.MLA, Terry LASS:EX <[Terry.Yung.MLA@leg.bc.ca](mailto:Terry.Yung.MLA@leg.bc.ca)>; Chandra Herbert.MLA, Spencer LASS:EX <[s.chandraherbert.mla@leg.bc.ca](mailto:s.chandraherbert.mla@leg.bc.ca)>  
**Subject:** CM: Letter from Minister Ravi Kahlon RE: Revitalizing the Granville Entertainment District (Minister Ravi Kahlon)

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Dear Mayor Sim:

Please see the attached letter from the Honourable Ravi Kahlon, Minister of Housing and Municipal Affairs.

Thank you.

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Office of the Minister  
Ministry of Housing and Municipal Affairs  
[HMA.Minister@gov.bc.ca](mailto:HMA.Minister@gov.bc.ca)



# BRITISH COLUMBIA

June 13, 2025

Reference: 187045

His Worship Ken Sim  
Mayor, City of Vancouver  
453 West 12th Avenue  
Vancouver BC V5Y 1V4  
Email: [Ken.Sim@vancouver.ca](mailto:Ken.Sim@vancouver.ca)

Dear Mayor Sim:

I am writing to express my support for the City of Vancouver's plans to revitalize the Granville entertainment district, and to reiterate my government's support in working in partnership with the City to replace existing Single Room Occupancy (SRO) units with modern, dignified, self-contained housing.

The Province is broadly supportive of the City's Granville Street Plan, including the offer of three City-owned sites to replace the SRO units and supportive housing currently located in the non-residential area to create purpose-built supportive housing elsewhere in the City.

To advance this direction quickly, I ask that the City promptly identify and pre-zone potential sites that support densities sufficient to replace and expand the supportive housing units that will be replaced. In addition, the City can also support expedited replacement efforts by fast-tracking development approvals for these projects. Additionally, I also ask that the City promptly identify an alternative supportive housing site in replacement for the 7th and Arbutus project that would serve the same community.

I know that City staff already have strong relationships with BC Housing and Ministry of Housing and Municipal Affairs staff. I encourage City staff to reach out to Sarah Smith, acting Associate Vice President, Development Strategies at BC Housing, to keep these conversations moving forward. You may reach Sarah at: [ssmith@bchousing](mailto:ssmith@bchousing).

Page 1 of 2

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Sincerely,

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Ravi Kahlon  
Minister of Housing and Municipal Affairs

CC: The Honourable Brenda Bailey, Minister of Finance  
The Honourable Terry Yung, Minister of State for Community Safety and  
Integrated Services  
The Honourable Spencer Chandra Herbert, Minister of Tourism, Arts, Culture  
and Sport

**From:** [Ford, Trevor](#)  
**To:** [Amrolia, Armin](#)  
**Subject:** Fw: Confidential - HMA MOU priorities for MOU  
**Date:** Saturday, August 16, 2025 3:21:26 PM  
**Attachments:** [s.13\(1\), s.16\(1\)](#)  
[Image.jpeg](#)

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See attached.

Best,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: [s.15\(1\)\(l\)](#)



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**From:** Hosak, Mark HMA:EX <Mark.Hosak@gov.bc.ca>  
**Sent:** Friday, August 15, 2025 11:04:23 AM  
**To:** Ford, Trevor <Trevor.Ford@vancouver.ca>  
**Cc:** Reid, Lauren HMA:EX <Lauren.Reid@gov.bc.ca>  
**Subject:** [s.13\(1\), s.16\(1\)](#)

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Hi Trevor,

Hope you are having a great Friday. [s.13\(1\), s.16\(1\)](#)

We welcome your team's feedback and suggestions for additions to this list of priorities for discussion.

[s.13\(1\), s.16\(1\)](#)

Let me know if you have any questions and happy to connect with you.

Cheers,

Mark

**Mark Hosak**, *he/him*

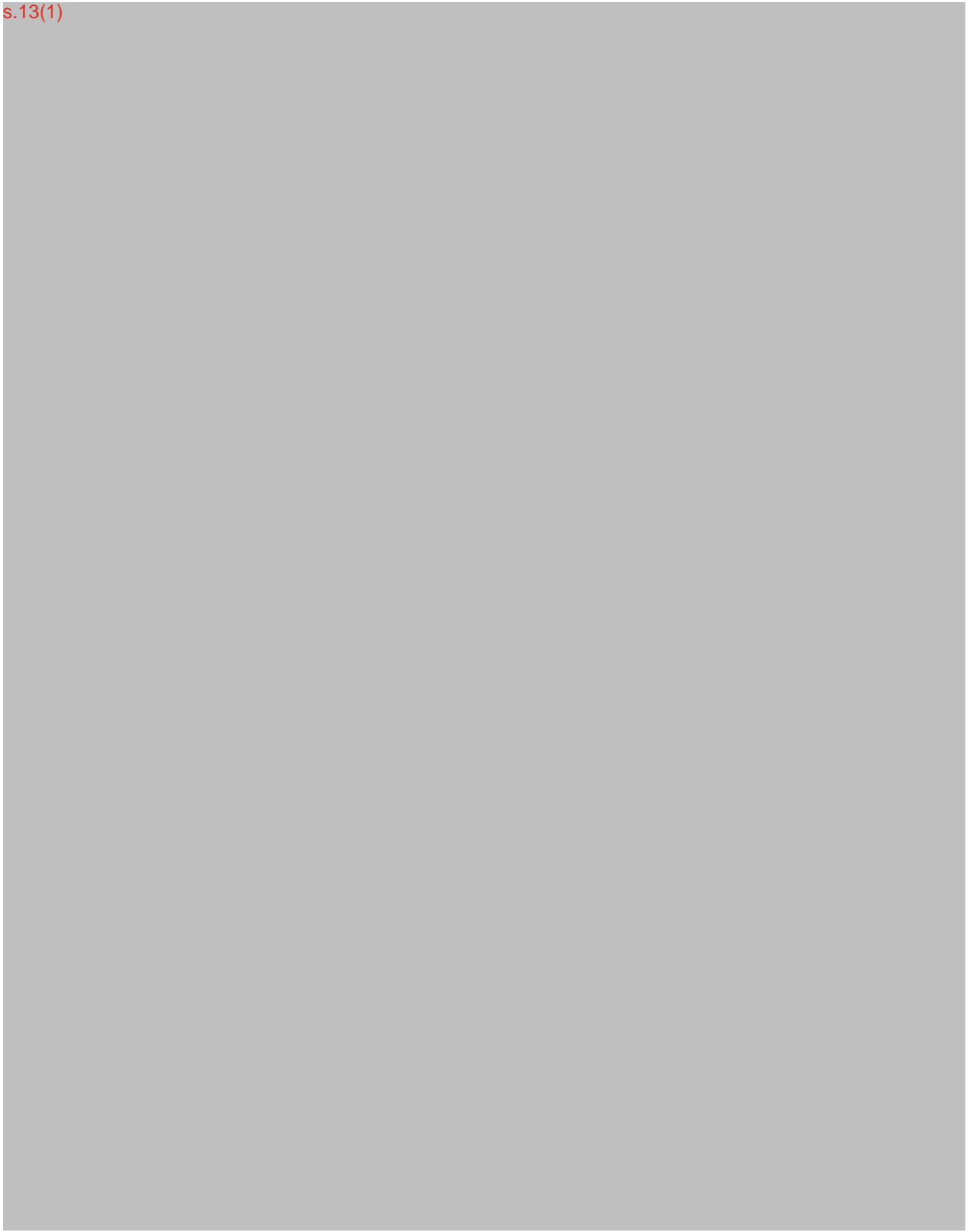
Chief of Staff to

The Honourable Christine Boyle

Minister of Housing and Municipal Affairs

Cell: s.15(1)(l)

s.13(1)



s.13(1)



**From:** [Ford, Trevor](#)  
**To:** [Morphy, Mellisa](#)  
**Subject:** Fw: Draft Reply Letter-tracked changes  
**Date:** Wednesday, June 18, 2025 3:50:45 PM  
**Attachments:** [Draft Reply Letter-tracked changes.docx](#)  
[Image.jpeg](#)

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**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



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**From:** Kirby-Yung, Sarah <Sarah.Kirby-Yung@vancouver.ca>  
**Sent:** Wednesday, June 18, 2025 4:35:46 PM  
**To:** Ford, Trevor <Trevor.Ford@vancouver.ca>  
**Subject:** Draft Reply Letter-tracked changes

See attached.

Thx

Sarah

s.13(1)



**From:** [Ford, Trevor](#)  
**To:** [Doherty, Conor](#)  
**Subject:** Fw: Granville Entertainment Dist - Redevelopment of Aging Supportive Housing Stock Opportunities  
**Date:** Tuesday, June 17, 2025 10:42:45 AM  
**Attachments:** [Image.jpeg](#)

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**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



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**From:** Amrolia, Armin <Armin.Amrolia@vancouver.ca>  
**Sent:** Monday, June 16, 2025 6:09:53 PM  
**To:** Ford, Trevor <Trevor.Ford@vancouver.ca>  
**Cc:** Morphy, Mellisa <Mellisa.Morphy@vancouver.ca>; O'Connor, Patrick <Patrick.O'Connor@vancouver.ca>; Mochrie, Paul <Paul.Mochrie@vancouver.ca>; Singh, Sandra <Sandra.Singh@vancouver.ca>  
**Subject:** RE: Granville Entertainment Dist - Redevelopment of Aging Supportive Housing Stock Opportunities

Hi Trevor – please see below.

As discussed earlier today, we are working on a comprehensive list of potential opportunities to working collaboratively with the Province to address the urgent need for the redevelopment of aging supportive housing stock in the Granville Entertainment area. I would like to emphasize that we say to the Province, that we have a shared history of partnership which has consistently delivered mutually beneficial outcomes, and that we believe this is another critical opportunity to build on that legacy and take this opportunity to revitalize the aging SRO stock.

#### Background

The Province currently owns and funds the operations of three supportive housing projects in the Granville Entertainment District; the St. Helens, Luugat, and Granville Villa, which together provide approximately 280 supportive housing units and we propose a redevelopment strategy that caps new building sizes at 55–65 units per site, requiring the City to offer approximately five new sites. We should emphasize we are committed to prioritizing the use of City-owned properties, including underutilized SROs, to support this effort.

#### Proposed Sites for Redevelopment

We are currently reviewing our portfolio to identify suitable properties and will provide a detailed list shortly. This includes:

- City-owned SROs that are in critical condition and no longer viable as appropriate forms of housing

- Sites previously identified in the April submission for the 7th & Arbutus project (pending availability)
- Other municipal controlled parcels that align with BC Housing's redevelopment criteria if available

#### Leveraging CHF and Supportive Housing in Development

In addition to site offerings, we propose leveraging the Community Housing Fund (CHF) units currently in development or nearing construction. Twenty percent of units in a CHF project are set aside for tenants who are on income assistance. We believe with appropriate supports, these units could be made available to individuals currently housed in the Granville strip SROs. This would provide a more immediate housing alternative while redevelopment proceeds. Staff are in the process of getting a comprehensive list for you to include in your response to the Minister. We will also include a comprehensive list of supportive housing projects currently in development to demonstrate the scale of our ongoing commitment and to help inform BC Housing's planning.

#### Next Steps

1. A list of City-owned sites (including SROs) that could be offered.
2. A list of CHF units in development or are imminently going to commence.
3. A list of supportive housing projects currently in development.
4. A review of the April 7th & Arbutus project list).

Let me know if you would like me to include any other information. Armin

Armin Amrolia - Deputy City Manager (she/her)

[armin.amrolia@vancouver.ca](mailto:armin.amrolia@vancouver.ca)

D – 604.873.7627

C – s.15(1)(l)

The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the xʷməθkʷəy̓əm/Musqueam, Skwxwú7mesh/Squamish and səliłwətał/Tsleil-Waututh nations

**From:** [Ford, Trevor](#)  
**To:** [Bedi, Pavan](#)  
**Subject:** FW: SRO - Granville Entertainment District - City of Vancouver, BC Housing & Ministry of Housing and Municipal Affairs  
**Date:** Tuesday, September 16, 2025 9:51:00 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)

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Please arrange.

Best,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



*The City of Vancouver acknowledges that it is situated on the traditional territories of the Musqueam, Squamish, and Tsleil-Waututh peoples.*

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**From:** Amrolia, Armin <Armin.Amrolia@vancouver.ca>  
**Sent:** Tuesday, September 16, 2025 5:26 PM  
**To:** Ford, Trevor <Trevor.Ford@vancouver.ca>  
**Cc:** van Dyk, Donny <Donny.vanDyk@vancouver.ca>  
**Subject:** RE: SRO - Granville Entertainment District - City of Vancouver, BC Housing & Ministry of Housing and Municipal Affairs

You bet. And could we do this earlier in the day? Many thanks

Armin Amrolia - Deputy City Manager (she/her)

[armin.amrolia@vancouver.ca](mailto:armin.amrolia@vancouver.ca)

D - 604.873.7627

C - s.15(1)(l)



The City of Vancouver acknowledges that it is situated on the unceded traditional territories of the xʷməθkʷəy̓əm/Musqueam, Skwxwú7mesh/Squamish and səlilwətał/Tsleil-Waututh nations

---

**From:** Ford, Trevor <Trevor.Ford@vancouver.ca>  
**Sent:** Tuesday, September 16, 2025 2:30 PM  
**To:** Amrolia, Armin <Armin.Amrolia@vancouver.ca>  
**Cc:** van Dyk, Donny <Donny.vanDyk@vancouver.ca>

**Subject:** RE: SRO - Granville Entertainment District - City of Vancouver, BC Housing & Ministry of Housing and Municipal Affairs

Yes, that would be great. Can we schedule something for Friday?

Best,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



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---

**From:** Amrolia, Armin <[Armin.Amrolia@vancouver.ca](mailto:Armin.Amrolia@vancouver.ca)>  
**Sent:** Monday, September 15, 2025 4:32 PM  
**To:** Ford, Trevor <[Trevor.Ford@vancouver.ca](mailto:Trevor.Ford@vancouver.ca)>  
**Cc:** van Dyk, Donny <[Donny.vanDyk@vancouver.ca](mailto:Donny.vanDyk@vancouver.ca)>  
**Subject:** FW: SRO - Granville Entertainment District - City of Vancouver, BC Housing & Ministry of Housing and Municipal Affairs

Hi Trevor – had our first meeting/workshop with BC Hsg and the Ministry of Housing. We have some clear direction and the teams are poised to go.....let me know if you and Mayor Sim would like more information. A

Armin Amrolia - Deputy City Manager (she/her)

[armin.amrolia@vancouver.ca](mailto:armin.amrolia@vancouver.ca)

D – 604.873.7627

C – s.15(1)(l)



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---

**From:** Amrolia, Armin  
**Sent:** Monday, September 15, 2025 4:29 PM  
**To:** Singh, Sandra <[Sandra.Singh@vancouver.ca](mailto:Sandra.Singh@vancouver.ca)>; Newman, Andrew <[Andrew.Newman@vancouver.ca](mailto:Andrew.Newman@vancouver.ca)>; Bigelow, Ryan <[Ryan.Bigelow@vancouver.ca](mailto:Ryan.Bigelow@vancouver.ca)>; Wittgens, Margaret <[Margaret.Wittgens@vancouver.ca](mailto:Margaret.Wittgens@vancouver.ca)>; Mauboules, Celine

<[celine.mauboules@vancouver.ca](mailto:celine.mauboules@vancouver.ca)>; Garrison, Dan (COV) <[Dan.Garrison@vancouver.ca](mailto:Dan.Garrison@vancouver.ca)>; Oland, Heather <[heather.oland@vancouver.ca](mailto:heather.oland@vancouver.ca)>; 'Sarah Smith' <[ssmith@bchousing.org](mailto:ssmith@bchousing.org)>; 'Zeb Roberts' <[zroberts@bchousing.org](mailto:zroberts@bchousing.org)>; 'Martin Austin' <[maustin@bchousing.org](mailto:maustin@bchousing.org)>; 'Jason Chow' <[jchow@bchousing.org](mailto:jchow@bchousing.org)>; 'Tsitsi Watt' <[tswatt@bchousing.org](mailto:tswatt@bchousing.org)>; 'Cluny MacPherson' <[cmacpher@bchousing.org](mailto:cmacpher@bchousing.org)>; 'Letizia Romei' <[lromei@bchousing.org](mailto:lromei@bchousing.org)>; 'Nicola Sharp' <[nsharp@bchousing.org](mailto:nsharp@bchousing.org)>; 'Justin.Bedi@gov.bc.ca' <[Justin.Bedi@gov.bc.ca](mailto:Justin.Bedi@gov.bc.ca)>; John Thomson ([John.Thomson@gov.bc.ca](mailto:John.Thomson@gov.bc.ca)) <[John.Thomson@gov.bc.ca](mailto:John.Thomson@gov.bc.ca)>; City Hall - 2nd Floor Business Centre Meeting Room (20 person) <[CityHallBusinessCentre.MeetingRoom@vancouver.ca](mailto:CityHallBusinessCentre.MeetingRoom@vancouver.ca)>  
**Cc:** Dempster, Celeste <[Celeste.Dempster@vancouver.ca](mailto:Celeste.Dempster@vancouver.ca)>; Michael Pistrin <[mpistrin@bchousing.org](mailto:mpistrin@bchousing.org)>; Czyz, Monika <[Monika.Czyz@vancouver.ca](mailto:Monika.Czyz@vancouver.ca)>; Watibini, Michael <[Michael.Watibini@vancouver.ca](mailto:Michael.Watibini@vancouver.ca)>; Gillman, Andrea <[Andrea.Gillman@vancouver.ca](mailto:Andrea.Gillman@vancouver.ca)>; Willms, Breanna <[Breanna.Willms@vancouver.ca](mailto:Breanna.Willms@vancouver.ca)>; Oscienny, Erin HMA:EX <[Erin.Oscienny@gov.bc.ca](mailto:Erin.Oscienny@gov.bc.ca)>; Will, Meghan HMA:EX <[Meghan.Will@gov.bc.ca](mailto:Meghan.Will@gov.bc.ca)>  
**Subject:** RE: SRO - Granville Entertainment District - City of Vancouver, BC Housing & Ministry of Housing and Municipal Affairs

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Following today's discussion, we propose forming two focused working groups:

- Capital Delivery Group – Led by Ryan, the NMH team, Real Estate Services, and myself. We will begin work on land acquisitions and associated timelines, prioritizing sites based on feasibility and readiness. We will also initiate conversations with Planning and Housing to map out next steps.
- Operations & Tenant Decanting Group – By way of this email, I'd like to ask Margaret/Celine to take the lead on the City's side, working closely with the BC Housing Operations team to address tenant transitions and other operational pressures.

To maintain momentum, we suggest a smaller group check-in at the end of October or early November (or sooner if needed) to share updates from both the capital delivery and operations streams.

The City remains committed to working with the Province and Federal partners to make this initiative viable and impactful for all parties involved on what will be a unique opportunity to revitalize this community with projects that will be better operated than the stock currently in the DTES. Armin

Armin Amrolia - Deputy City Manager (she/her)

[armin.amrolia@vancouver.ca](mailto:armin.amrolia@vancouver.ca)

D – 604.873.7627

C – s. 15(1)(l)

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**From:** [Ford, Trevor](#)  
**To:** [Morphy, Mellisa](#)  
**Subject:** FW: SRO - Granville Entertainment District - City of Vancouver, BC Housing & Ministry of Housing and Municipal Affairs  
**Date:** Wednesday, September 17, 2025 11:30:00 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)

---

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



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---

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**Sent:** Monday, September 15, 2025 4:32 PM  
**To:** Ford, Trevor <[Trevor.Ford@vancouver.ca](mailto:Trevor.Ford@vancouver.ca)>  
**Cc:** van Dyk, Donny <[Donny.vanDyk@vancouver.ca](mailto:Donny.vanDyk@vancouver.ca)>  
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[armin.amrolia@vancouver.ca](mailto:armin.amrolia@vancouver.ca)

D – 604.873.7627

C – s.15(1)(l)



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**To:** Singh, Sandra <[Sandra.Singh@vancouver.ca](mailto:Sandra.Singh@vancouver.ca)>; Newman, Andrew <[Andrew.Newman@vancouver.ca](mailto:Andrew.Newman@vancouver.ca)>; Bigelow, Ryan <[Ryan.Bigelow@vancouver.ca](mailto:Ryan.Bigelow@vancouver.ca)>; Wittgens,

Margaret <[Margaret.Wittgens@vancouver.ca](mailto:Margaret.Wittgens@vancouver.ca)>; Mauboules, Celine <[celine.mauboules@vancouver.ca](mailto:celine.mauboules@vancouver.ca)>; Garrison, Dan (COV) <[Dan.Garrison@vancouver.ca](mailto:Dan.Garrison@vancouver.ca)>; Oland, Heather <[heather.oland@vancouver.ca](mailto:heather.oland@vancouver.ca)>; 'Sarah Smith' <[ssmith@bchousing.org](mailto:ssmith@bchousing.org)>; 'Zeb Roberts' <[zroberts@bchousing.org](mailto:zroberts@bchousing.org)>; 'Martin Austin' <[maustin@bchousing.org](mailto:maustin@bchousing.org)>; 'Jason Chow' <[jchow@bchousing.org](mailto:jchow@bchousing.org)>; 'Tsitsi Watt' <[tswatt@bchousing.org](mailto:tswatt@bchousing.org)>; 'Cluny MacPherson' <[cmacpher@bchousing.org](mailto:cmacpher@bchousing.org)>; 'Letizia Romei' <[lromei@bchousing.org](mailto:lromei@bchousing.org)>; 'Nicola Sharp' <[nsharp@bchousing.org](mailto:nsharp@bchousing.org)>; 'Justin.Bedi@gov.bc.ca' <[Justin.Bedi@gov.bc.ca](mailto:Justin.Bedi@gov.bc.ca)>; John Thomson ([John.Thomson@gov.bc.ca](mailto:John.Thomson@gov.bc.ca)) <[John.Thomson@gov.bc.ca](mailto:John.Thomson@gov.bc.ca)>; City Hall - 2nd Floor Business Centre Meeting Room (20 person) <[CityHallBusinessCentre.MeetingRoom@vancouver.ca](mailto:CityHallBusinessCentre.MeetingRoom@vancouver.ca)>  
**Cc:** Dempster, Celeste <[Celeste.Dempster@vancouver.ca](mailto:Celeste.Dempster@vancouver.ca)>; Michael Pistrin <[mpistrin@bchousing.org](mailto:mpistrin@bchousing.org)>; Czyz, Monika <[Monika.Czyz@vancouver.ca](mailto:Monika.Czyz@vancouver.ca)>; Watibini, Michael <[Michael.Watibini@vancouver.ca](mailto:Michael.Watibini@vancouver.ca)>; Gillman, Andrea <[Andrea.Gillman@vancouver.ca](mailto:Andrea.Gillman@vancouver.ca)>; Willms, Breanna <[Breanna.Willms@vancouver.ca](mailto:Breanna.Willms@vancouver.ca)>; Oscienny, Erin HMA:EX <[Erin.Oscienny@gov.bc.ca](mailto:Erin.Oscienny@gov.bc.ca)>; Will, Meghan HMA:EX <[Meghan.Will@gov.bc.ca](mailto:Meghan.Will@gov.bc.ca)>  
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D – 604.873.7627

C **s.15(1)(l)**

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**From:** "Sim, K" s.15(1)(l)  
**To:** "Maloney, Lucy" <Lucy.Maloney@vancouver.ca>  
"Orr, Sean" <Sean.Orr@vancouver.ca>  
"Bligh, Rebecca" <Rebecca.Bligh@vancouver.ca>  
"Fry, Pete" <Pete.Fry@vancouver.ca>  
"Meiszner, Peter" <Peter.Meiszner@vancouver.ca>  
"Dominated, Lisa" <Lisa.Dominated@vancouver.ca>  
"Kirby-Yung, Sarah" <Sarah.Kirby-Yung@vancouver.ca>  
"Montague, Brian" <Brian.Montague@vancouver.ca>  
"Zhou, Lenny" <Lenny.Zhou@vancouver.ca>  
"Klassen, Mike" <Mike.Klassen@vancouver.ca>  
**CC:** "Ford, Trevor" <Trevor.Ford@vancouver.ca>  
"Mochrie, Paul" <Paul.Mochrie@vancouver.ca>  
**Date:** 6/13/2025 3:50:00 PM  
**Subject:** Letter from Minister Kahlon  
**Attachments:** 187045 Sim Signed.pdf

---

Good afternoon all,

Please see attached letter from Minister Kahlon regarding replacement of supportive housing in the Granville Entertainment District and at 7<sup>th</sup> and Arbutus.

Ken



# BRITISH COLUMBIA

June 13, 2025

Reference: 187045

His Worship Ken Sim  
Mayor, City of Vancouver  
453 West 12th Avenue  
Vancouver BC V5Y 1V4  
Email: [Ken.Sim@vancouver.ca](mailto:Ken.Sim@vancouver.ca)

Dear Mayor Sim:

I am writing to express my support for the City of Vancouver's plans to revitalize the Granville entertainment district, and to reiterate my government's support in working in partnership with the City to replace existing Single Room Occupancy (SRO) units with modern, dignified, self-contained housing.

The Province is broadly supportive of the City's Granville Street Plan, including the offer of three City-owned sites to replace the SRO units and supportive housing currently located in the non-residential area to create purpose-built supportive housing elsewhere in the City.

To advance this direction quickly, I ask that the City promptly identify and pre-zone potential sites that support densities sufficient to replace and expand the supportive housing units that will be replaced. In addition, the City can also support expedited replacement efforts by fast-tracking development approvals for these projects. Additionally, I also ask that the City promptly identify an alternative supportive housing site in replacement for the 7th and Arbutus project that would serve the same community.

I know that City staff already have strong relationships with BC Housing and Ministry of Housing and Municipal Affairs staff. I encourage City staff to reach out to Sarah Smith, acting Associate Vice President, Development Strategies at BC Housing, to keep these conversations moving forward. You may reach Sarah at: [ssmith@bchousing](mailto:ssmith@bchousing).

Page 1 of 2

With sufficient land and support from the City in place, I am confident that we can make substantial progress towards our shared commitment to replace aging SROs with dignified housing options for people, providing more supportive and affordable housing that Vancouver residents need over the long-term.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ravi Kahlon', written over a light gray rectangular background.

Ravi Kahlon  
Minister of Housing and Municipal Affairs

CC: The Honourable Brenda Bailey, Minister of Finance  
The Honourable Terry Yung, Minister of State for Community Safety and  
Integrated Services  
The Honourable Spencer Chandra Herbert, Minister of Tourism, Arts, Culture  
and Sport

**From:** [Ford, Trevor](#)  
**To:** [Reid, Lauren HMA:EX](#); [Morphy, Mellisa](#)  
**Subject:** RE: Follow up  
**Date:** Tuesday, September 16, 2025 9:27:00 AM  
**Attachments:** [s.13\(1\), s.16\(1\)](#)  
[image001.png](#)

---

Thanks for clarifying, Lauren. [s.13\(1\), s.16\(1\)](#)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

Thank you,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: [s.15\(1\)\(l\)](#)



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---

**From:** Reid, Lauren HMA:EX <Lauren.Reid@gov.bc.ca>  
**Sent:** Monday, September 15, 2025 6:58 PM  
**To:** Ford, Trevor <Trevor.Ford@vancouver.ca>; Morphy, Mellisa <Mellisa.Morphy@vancouver.ca>  
**Subject:** Re: Follow up

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Hi Trevor,

[s.13\(1\), s.16\(1\)](#)  
[Redacted]

[s.13\(1\), s.16\(1\)](#)  
[Redacted]

Our understanding is that our meeting this Wednesday will focus on the City's request to relocate supportive housing off Granville, and what is needed from the City and the Province to accomplish that. s.13(1), s.16(1)

Best,  
Lauren

Get [Outlook for iOS](#)

---

**From:** Ford, Trevor <[Trevor.Ford@vancouver.ca](mailto:Trevor.Ford@vancouver.ca)>  
**Sent:** Monday, September 15, 2025 2:53:10 PM  
**To:** Reid, Lauren HMA:EX <[Lauren.Reid@gov.bc.ca](mailto:Lauren.Reid@gov.bc.ca)>; Morphy, Mellisa <[Mellisa.Morphy@vancouver.ca](mailto:Mellisa.Morphy@vancouver.ca)>  
**Subject:** RE: Follow up

**[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.**

Hi Lauren,

I will be in the meeting on Wednesday. If we can swing it, Mellisa too. Looking forward to meeting you.

s.13(1), s.16(1)

Best,

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



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---

**From:** Reid, Lauren HMA:EX <[Lauren.Reid@gov.bc.ca](mailto:Lauren.Reid@gov.bc.ca)>  
**Sent:** Monday, September 15, 2025 2:51 PM

**To:** Ford, Trevor <[Trevor.Ford@vancouver.ca](mailto:Trevor.Ford@vancouver.ca)>; Morphy, Mellisa <[Mellisa.Morphy@vancouver.ca](mailto:Mellisa.Morphy@vancouver.ca)>  
**Subject:** RE: Follow up

Hello Trevor and Mellisa,

Just wanted to follow up, especially given we are meeting Wednesday. Will you both be joining?

I will be sending an agenda for the meeting tomorrow but just wanted to connect by email ahead of time.

Best,  
Lauren

**Lauren Reid** (she/her)  
Chief of Staff to the Honourable Christine Boyle  
Minister of Housing and Municipal Affairs  
(250).818.1134

---

**From:** Hosak, Mark HMA:EX <[Mark.Hosak@gov.bc.ca](mailto:Mark.Hosak@gov.bc.ca)>  
**Sent:** September 4, 2025 7:51 AM  
**To:** Ford, Trevor <[trevor.ford@vancouver.ca](mailto:trevor.ford@vancouver.ca)>; Morphy, Mellisa <[mellisa.morphy@vancouver.ca](mailto:mellisa.morphy@vancouver.ca)>  
**Cc:** Reid, Lauren HMA:EX <[Lauren.Reid@gov.bc.ca](mailto:Lauren.Reid@gov.bc.ca)>  
**Subject:** Follow up

Hi Trevor and Mellisa,

Great to meet you folks in person this week. I think we are making good progress **s.13(1),**  
**s.16(1)**

Lauren, who is the Chief of Staff in our office on the Municipal Affairs side will be covering for me in my absence and your point of contact **s.13(1), s.16(1)**

Today is my last day in the office but I will be checking email tomorrow in case you have any questions before I am off until October 6<sup>th</sup>.

Thanks and all the best,

Mark

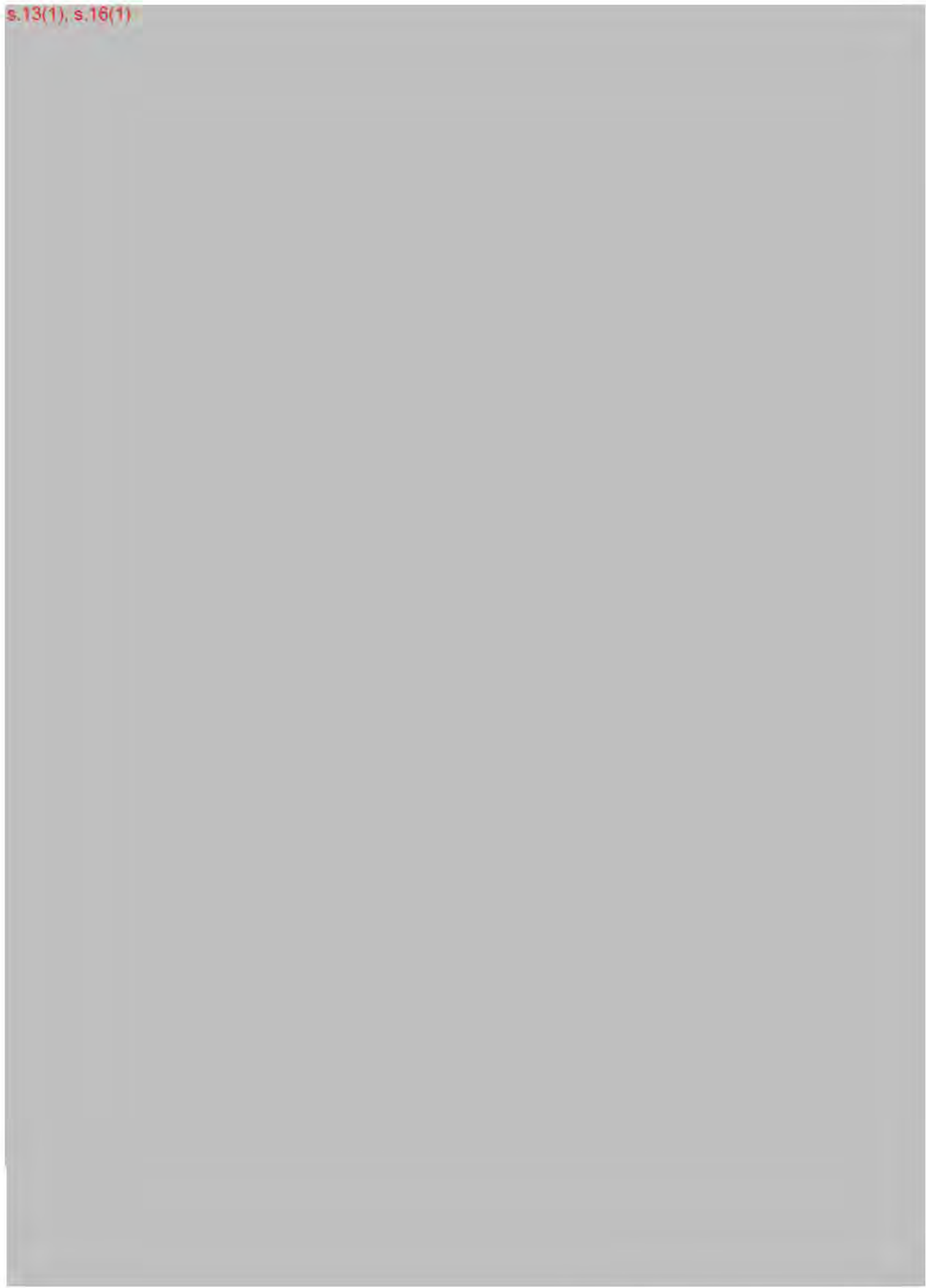
**Mark Hosak**, *he/him*

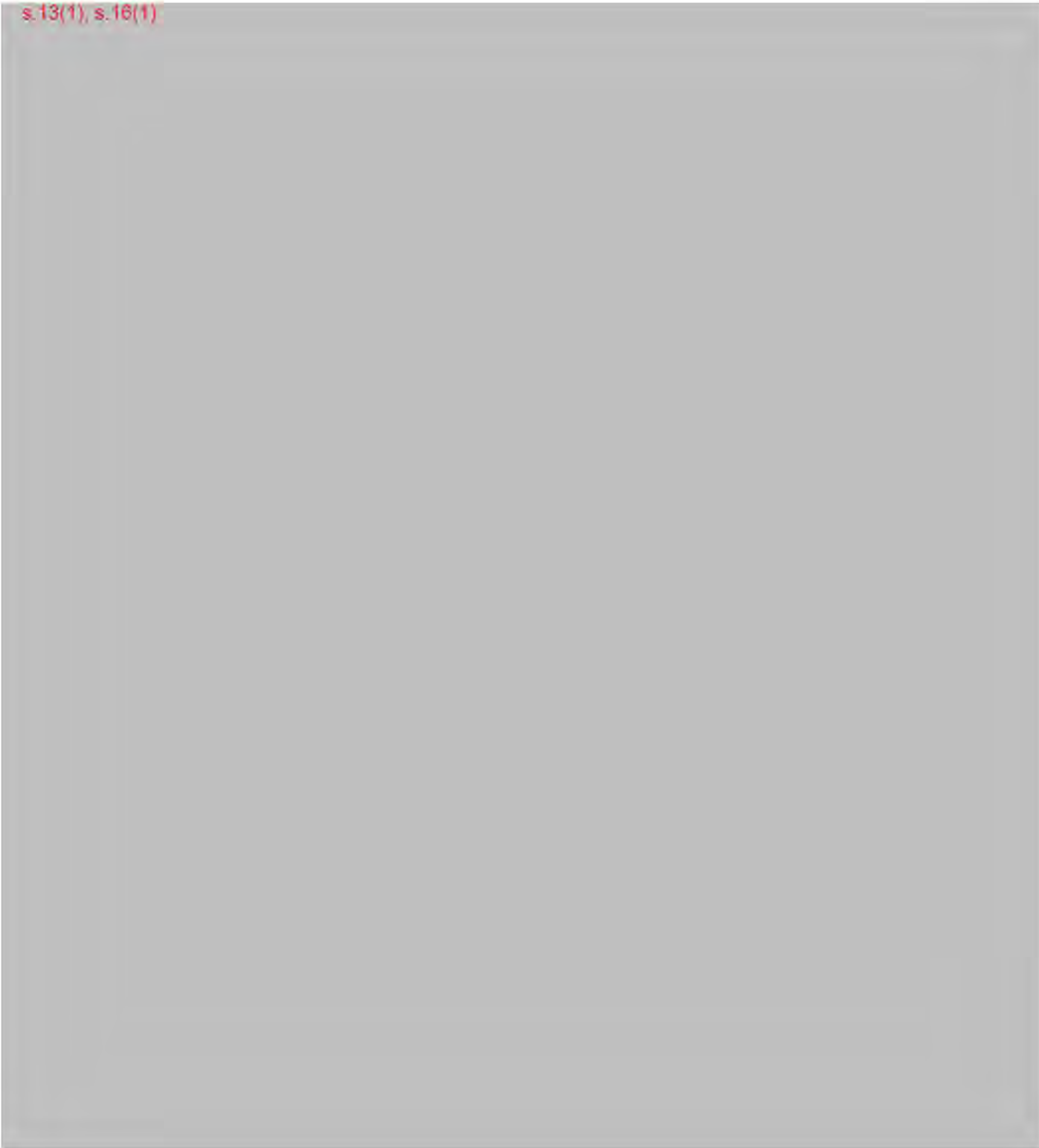
Chief of Staff to

The Honourable Christine Boyle

Minister of Housing and Municipal Affairs

Cell: s.15(1)(l)





**From:** [Ford, Trevor](#)  
**To:** [Verrall, Taylor](#); [Frankcom, Zoe](#)  
**Subject:** Talking Points  
**Date:** Thursday, June 12, 2025 8:21:00 AM  
**Attachments:** [image001.png](#)

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Mayor Ken Sim – Talking Points: Transitioning SROs and Supportive Housing in the Granville Entertainment District

Opening Message:

- “Vancouver is a compassionate city—but we also believe in safety, dignity, and long-term solutions.”
- 

#### 1. Closing Down Unsafe and Outdated Housing

- Many of the existing Single Room Occupancy (SRO) buildings and supportive housing units in the Granville corridor are no longer safe or adequate.
  - These buildings lack basic standards of livability and have become increasingly incompatible with both the needs of residents and the needs of the surrounding community.
  - We have been asking the Province to phase out these outdated sites in a planned and compassionate manner and relocating these residents in more appropriate areas of the City.
- 

#### 2. Partnership with the Province

- Minister Ravi Khalon called me last night to inform me that this transition will require our active cooperation, particularly with land access and rezoning to enable new purpose built developments.
  - We welcome this partnership as we have been demanding action on this for quite some time now.
  - I recognize that solutions to homelessness and public disorder must come from all levels of government working together and Vancouver has been a willing partner to make actual change happen.
- 

#### 3. Commitment to Purpose-Built Supportive Housing

- The future is purpose-built supportive housing: modern, recovery-informed, and designed to get people off the streets and into supports that they need to thrive while also committing to community integration.
  - Our demands for new supporting housing units are:
    - They must have wrap-around services on-site, including mental health, addiction treatment, and job supports.
    - Be capped at 40 occupants per building to ensure safety, manageability, and dignity.
    - Prioritize recovery-focused programming, giving people a real chance to get their lives back on track.
    - Have proper security on site to ensure the safety of residents and the surrounding community.
-

---

#### 4. Restoring the Granville Entertainment District

- The Granville Entertainment District must be revitalized as a place for business, nightlife, tourism, and safe public enjoyment.
  - Disorder, street-level crime, and deteriorating housing conditions have eroded public confidence in this area.
  - VPD and VFRS have been overwhelmed by the sheer number of calls.
  - The hospitality sector here on the Granville strip has been overwhelmed by the street disorder caused by these poorly run supportive housing like the Luugat (Howard Johnson).
  - The fire at the Luugat is case and point why this housing is simply failing not just the occupants but the surrounding community and the Vancouverites as a whole.
  - Transitioning away from unsuitable housing in this district is a key step toward restoring it as a vibrant economic and cultural hub.
- 

#### 6. A Safer, Healthier, More Compassionate City

- Vancouver is setting a new standard—not just by what we build, but by how we care.
- This is a bold move. It's also the right one: for residents in need, for local businesses, and for all Vancouverites who deserve a safe, healthy, and welcoming city.

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l)



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**From:** "Ford, Trevor" <Trevor.Ford@vancouver.ca>  
**To:** "Hosak, Mark HMA:EX" <mark.hosak@gov.bc.ca>  
**Date:** 8/20/2025 2:30:21 PM  
**Subject:** s.13(1), s.16(1)  
**Attachments:** [REDACTED]

---

See attached.

Best

**Trevor Ford** | Chief of Staff  
Office of the Mayor | City of Vancouver  
mobile: s.15(1)(l) [REDACTED]



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