



ADMINISTRATIVE REPORT

Report Date: April 2, 2013  
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Meeting Date: April 24, 2013

TO: Standing Committee on Planning, Transportation and Environment  
FROM: Chief Purchasing Official  
SUBJECT: Annual Procurement Report 2012

*RECOMMENDATION*

THAT Council receive this report for information.

*REPORT SUMMARY*

This annual procurement report covers the period from January 1, 2012 to December 31, 2012 and documents the City of Vancouver's procurement activities and performance. The scope of this report includes the Supply Chain Management ("SCM") department's achievements, procurement statistics, and the application of sustainable and ethical procurement standards, and major objectives for 2013.

*COUNCIL AUTHORITY/PREVIOUS DECISIONS*

In December 2009 City Council approved Procurement Policy number AF-015-01 with an implementation date of April 2010. The policy provided direction from City Council for the procurement of goods and services for the City of Vancouver, the Vancouver Park Board, the Vancouver Police Board and the Vancouver Library Board, with respect to contract approval authority limits, contract signing authority, establishment of the Bid Committee, and incorporation of sustainable and ethical procurement policies into the procurement process.

*CITY MANAGER'S/GENERAL MANAGER'S COMMENTS*

The General Manager and City Manager RECOMMEND that Council receive the foregoing for information.

This report is the 3<sup>rd</sup> annual summary of procurement activity since the implementation of the City's new procurement policy. The policy changes and the subsequent organizational, process and system changes to support the new policy were all significant steps in moving the

City toward a best in class supply chain management structure. As non-salary spend at the City represents approximately 30% of total city expenditures, strategic focus on procurement is a significant opportunity and important responsibility for the City. Through this new and continuously improving supply chain management structure, the city will benefit by more strategic decision making on significant expenditures, leveraging of city-wide spending, access to city-wide information, standardized systems and controls, with overall benefits of improved pricing and cost savings, increased compliance to policies, improved transparency and increased ethical and sustainable procurement.

Under the stewardship of the Supply Chain Management department, the City has negotiated contracts for goods and services with an estimated \$8.6 million in savings in 2012. The savings were achieved primarily through consolidation of citywide spend, competitive bidding and robust negotiation processes. Throughout 2012, contracts were entered into by the City that are expected to bring additional future estimated savings in the range of \$6.5 million over the multiple year terms of the contracts.

The evolution to a best in class structure is an on-going process and the Supply Chain Management team is committed to this continued improvement. With this 3<sup>rd</sup> annual report, a number of significant accomplishments have been highlighted and we look forward to reporting on additional improvements in future reports.

The City Manager RECOMMENDS that Council receive the foregoing.

## *REPORT*

### *Corporate Policy*

Section 10 (Monitoring and Review) of the Procurement Policy (AF-015-01), notes that the Chief Purchasing Official will annually report to Council on policy implementation progress.

### *Strategic Analysis*

#### 1. Supply Chain Management Departmental Achievements

2012 marked the completion of the Procure-to-Pay (“P2P”) transformation program and full deployment of the supply chain management shared service organization at the City. In addition, the SCM department established key relationships and support structure with City departments which resulted in improved service levels for the departments and established proactive planning for strategic business projects which resulted in increased efficiencies and commercial value.

Following are some of the highlights of the major activities and achievements by the Supply Chain Management department in 2012:

- In July 2012, the full implementation of the SCM shared services was completed within all City departments and the post P2P project stabilization was completed. As a result, the demand and use of SCM services by City departments increased dramatically. In 2012, there was a 46% increase in the use of SCM from 2011 and approximately 90% of all purchasing transactions were processed by the SCM department, with the balance of 10% of transactions processed through the City’s

inventory warehouses. Inventory purchasing will be reviewed as part of the Warehouse, Inventory and Fabrication project.

- SCM significantly improved its service level to the other City departments through more efficient processing of departmental requests for procurement services. As measured on a weekly basis, the number of requests in the queue for processing was reduced by 55% by the end of 2012 from the end of 2011.
- The quality and timeliness of customer service delivered by SCM on projects improved considerably in 2012 compared to 2011 by reducing the number of days required to complete the end to end procurement process. During this time period, there was a 33% reduction in average time to complete the procurement cycle on projects. This improvement was also achieved with 5 fewer temporary staff which had supported the department through the initial deployment in 2011.
- SCM established a comprehensive procurement plan in collaboration with City departments to support the 2012-2014 Capital Plan.
- Under the direction of the SCM Management team and in partnership with the Accounts Payable Shared Services team and the Vancouver Services Review (“VSR”) Procure-to-Pay program:
  - Full implementation and adoption of the electronic SAP requisitioning for goods and services across all departments
  - Established standardized procurement processes and procedures across City departments, which align with the procurement policy and best procurement practices
  - Developed partnership agreements between SCM and City departments which outline the service levels, roles and responsibilities and metrics to ensure timely and effective service, continuous improvement and overall value for the City
  - In conjunction with Accounts Payable, initiated ongoing monitoring of procurement activities in departments across the City to ensure compliance with the procurement policy
  - SCM developed and implemented key training material such as on-line videos and web tools along with a phone help-line aimed at educating City departments on new SCM processes and allowing for expedient support
- SCM completed a number of strategic sourcing initiatives as detailed later in this report
- SCM negotiated contracts for goods and services with an estimated \$8.6 million in savings in 2012. Throughout the year, contracts were entered into by the City that we expect will bring additional future estimated savings in the range of \$6.5 million over the multiple year terms of the contracts
- Continued progress on key sustainable and ethical procurement initiatives that are detailed later in this report
- Commenced the Warehouse, Inventory, Fabrication and Logistics transformation project, managed through the VSR program office, which will review, rationalize and deliver an optimal Warehouse, Inventory, Fabrication and Logistics function for the City
- Increased the frequency and detail of contract award reporting to quarterly updates on City website and Open Data Catalogue beginning first quarter 2013.
- Provided procurement management support to key VSR projects such as Permits and Licensing and Consolidated Facilities Services

- Core participant in corporate emergency management and business continuity initiatives

## 2. Procurement Statistics

Following are key procurement statistics for the period from January 1, 2012 to December 31, 2012:

### a. Bid Committee and Council contract approvals

As per the City Procurement Policy, the Bid Committee is authorized to award contracts up to \$2,000,000. City Council approval is required for contract awards with a value greater than \$2,000,000. In 2012, the Bid Committee authorized the award of 51 contracts at a total estimated value of \$94,772,325.

Of the 51 contracts approved by the Bid Committee, 16 contracts valued an estimated combined value of \$66,954,087 required Council approval as per the policy. Following is a summary of the 2012 Council approved contracts:

- Four separate vendor contracts with an estimated total value of \$3,620,984 for the supply and delivery of tires and related products and services - Council report RTS 9641
- Contract for the supply and delivery of truck chassis valued at \$5,637,968 - Council report RTS 9657
- Contract for the Phase 2 Landfill closure construction and gas system upgrades valued at \$13,686,470 - Council report RTS 9642
- Two separate contracts for supply and delivery of replacement construction equipment with estimated total value of \$2,510,275 - Council report RTS 9684
- Contract extension for excavated waste hauling disposal with at an estimated value \$2, 443,031 - Council report RTS 9704
- Contract for the supply of parking meter payment by phone with an estimated value of \$4,000,000 - Council report RTS 9727
- Contract for integrated security services for City of Vancouver with an estimated value of \$14,000,000 - Council report RTS 9739
- Three separate contracts for the provision of employee group benefits with an estimated value of \$9,422,189 - Council report RTS 9788
- Contract for supply and delivery of maintenance, repair and operating supplies with an estimated value of \$6,000,000 - Council report RTS 9717
- Contract for the Granville bridge bearing replacement with a value of \$5,633,200 - Council report RTS 9902

Chart 1 in Appendix A to this report provides a breakdown of the total value of the 2012 Bid Committee approvals by City department.

### b. Summary of Contracts Awarded

The SCM department processed a total of \$129,093,792 in contracts in 2012. Of that value, \$124,982,437(96.8%) was awarded using the competitive bid process and just \$4,111,354 (3.2%) was awarded to bids on a sole source basis under the procurement policy. Of the 3.2% sole source, 2.5% was awarded following the public posting of a notice of intent to contract.

The competitive award ratio demonstrates that the City is successful in achieving on its core procurement objectives of conducting a competitive and open process while maximizing the value for money in the acquisition of goods and services.

The list of all awarded contracts of \$100,000 or greater is attached in Appendix B to this report.

All contract awards are posted on BC Bid and on the City of Vancouver web site and Open Data Catalogue.

<http://vancouver.ca/doing-business/bids-contracts-rfps-purchase-orders.aspx>

<http://vancouver.ca/your-government/open-data-catalogue.aspx>

#### c. Strategic Sourcing

In April 2010 the City of Vancouver implemented the use of strategic sourcing methodology to reduce the cost of purchased goods and services. As a key part of the overall Category Management function, strategic sourcing is a systematic approach to managing the acquisition of goods and services that achieves the lowest total cost of ownership, and matches internal customers' needs with marketplace capabilities.

In 2012 a total of 115 strategic sourcing initiatives led to the award of a total value of \$99,411,379 in contracts on behalf of all City departments resulting in an estimated savings of \$8.6 million for 2012, primarily through consolidation of citywide spend, competitive bidding and negotiation processes. We also expect these contracts to result in additional estimated future strategic sourcing savings in the range of \$6.5 million over the multiple year terms of the contracts.

Chart 2 in Appendix A to this report provides a breakdown of the strategic initiatives by total contract value and total procurement savings for each major spend category.

#### d. Sole Source Contract Awards

The Procurement policy outlines circumstances whereby competitive bidding is not required and contracts may be sole sourced. Chart 4 in Appendix A to this report provides a breakdown of the types of approved sole source contracts, the number of transactions of each type and the total spend. Of the 3.2% of the value of contracts awarded on a sole source basis under the procurement policy, 2.5% of the value of awards followed the public posting of a notice of intent to contract and just 0.7% were urgent and/or highly specialized and awarded prior to issuance of a public notice. In all instances a public notice of the sole source award was issued on the City of Vancouver web site.

The complete list of sole source contract awards for 2012 is attached in Appendix C to this report.

#### e. Surplus Asset Disposal

The procurement policy provides for the orderly disposal of any materials owned by the City which are declared to be surplus to present and future department requirements. In 2012 a total of \$384,000 in revenue was generated through the orderly disposal of surplus vehicles and small equipment assets.

### 3. Sustainable and Ethical Procurement

In 2012, the City continued to develop its Sustainable and Ethical Purchasing (SEP) program and build on progress made in prior years. The City's SEP steering committee which was created in 2011, focused on enhancing internal processes to progress the program and provide staff guidance on targeting opportunities which would yield gains in areas such as zero waste, GHG reductions, engaging social enterprise and local food procurement.

In 2012, Supply Chain Management and key City departments worked collaboratively to complete the following sustainable and ethical focused procurement initiatives:

#### GHG reductions:

- 190 tonnes of GHG reductions gained through the purchase of vehicles and equipment that are smaller, more energy efficient, and use of alternative fuels:
  - a) 17 electric and 12 hybrid sub-compact vehicles
  - b) 2 electric ice-resurfacers (completing the Park Board's fleet of all electric Zambonis)
  - c) 20 pickup trucks downsized
  - d) 35 heavy duty trucks (tractors and tandems) that are 10-20% more fuel efficient.
- The Landfill Phase 2 Closure & Gas Works Construction project was awarded in 2012. The project which included the design and construction of 89 new gas capture wells has improved the capture of landfill gas, a significant contributor to climate change. Landfill gas collection efficiency increased 42% over 2011 to a yearly average of 58% as a result of the Phase 2 closure and gas works construction project. Additional projects will be undertaken in 2013 and 2014.

#### Zero Waste/Recycled Content:

- City adopted the Grand & Toy re-usable tote delivery program for office and janitorial supplies replacing one-time use boxes with returnable "Boomerang Boxes" which are re-used multiple times thus reducing the City's waste footprint. City achieved a 62% return rate in 2012 and will work to improve the rate in 2013.
- In 2012, City completed the switch to 100% post-consumer waste (PCW) recycled copy paper; 73% of paper purchases met the 100% PCW standard.
- City awarded a contract to Waste Management to deliver the City's corporate waste diversion program and rolled out the program to the first 6 sites in 2012. A 75% diversion rate was achieved at the City Hall campus site by year-end. Roll-out to an additional 30 sites is planned for 2013.
- 8900 tonnes of waste was diverted from the landfill through the deconstruction of three City-owned facilities Vancouver Curling Club, Riley Park CC/Percy Norman Pool and West 6<sup>th</sup> & Fir autobody shop.

#### Social Enterprise:

- City purchased services including micro-cleaning, shelter construction, general maintenance, landscaping, catering and packaging and assembly from 8 different social enterprises.

#### Local Food Procurement in City Facilities:

- City staff assessed the current state with respect to local food procurement in City facilities and prospects of increasing local food purchases. In addition, staff will be piloting local and sustainable food tracking and reporting language in two major food purchases in 2013.

#### 2013 SEP objectives

In 2013, the SEP steering committee and staff will continue to focus on sustainability related priorities in areas such as GHG reductions, zero waste, supporting social enterprises, maintaining ethical labour standards and leadership opportunities in the areas such as local food procurement, and increasing content of recycled materials in key goods purchased.

Some of the priorities identified include IT hardware, multi-function devices, graffiti removal, uniforms, foodservice, fleet and equipment purchases, facilities materials and support for the food scraps program.

In addition, staff will explore the development and tracking of SEP related metrics for continuous improvement in the SEP program and continue to refine tools, processes and identify internal champions to promote the program.

#### 4. Supply Chain Management department objectives for 2013

Following are some of the major planned activities for 2013:

- Optimization of the Supply Chain Management function to ensure the function is delivering effective and efficient service to the City departments and continually delivering value for money to the City of Vancouver. Focus will be on staff development and execution of best practices and externally developing strategic relationships with the vendor community. Areas of focus will include;
  - Enhancing staff capability through continuous training and adoption of best practices.
  - Evaluation and continuous improvement of the SCM organization service levels and efficiency.
  - Assess and adopt technology in areas of procurement to improve information and efficiency of operation through pro-active contract management and vendor management.
- Implementation of the Supply Chain Shared Services Warehouse, Inventory Management, Logistics and Fabrication project through the Vancouver Services Review program. Focus for 2013 will be to establish foundation for future state through establishment of key policies and processes, data analysis and organization alignment.
- Establish supplier management program which includes continuous evaluation of supplier performance through joint planning and reviews and continuous market analysis
- Develop strategies and execute strategic sourcing initiatives that have been identified for 2013
- Execute on the sustainable and ethical procurement initiatives that have been identified for 2013
- Implement formal policy on management of unsolicited proposals received by the City.
- Continue quarterly inter-departmental meetings to review metrics established under the partnership agreements and continuously improve on deliverables.

- Strategically optimize the use of the corporate purchasing card program on purchases to expedite the purchasing process and decreases payment cycles.

### *Implications/Related Issues/Risk (if applicable)*

#### *Financial*

One of the key deliverables of the Supply Chain Management program is savings related to strategic sourcing activities. In 2012, the City negotiated contracts for goods and services with an estimated \$8.6 million in savings, primarily through consolidation of citywide spend, competitive bidding and negotiation processes. Throughout 2012, contracts were entered into by the City that we expect will bring additional future estimated savings in the range of \$6.5 million over the multiple year terms of the contracts. This continued focus on bringing savings through strategic procurement benefits the organization financially, as well as bringing together different parts of the organization in establishing standards and performance criteria that improve vendor services city-wide.

#### *CONCLUSION*

The new procurement policies which were adopted by City Council in April 2010 have driven transformation, savings and a shift in culture in both the City and within the vendor community. 2012 marked a significant shift in the City's procurement practices with the completion of the Procure to Pay project and establishment of the City's consolidated procurement organization. Procurement activities are now flowing through the central organization and systems enabling strategic decision making on significant expenditures, leveraging of city-wide spending, access to city-wide information, and standardized systems and controls, with overall benefits of improved pricing and cost savings, increased compliance to policies, improved transparency and increased ethical and sustainable procurement.

The vendor community recognizes that the City is striving to achieve on its principles of achieving *best value* on its purchases through the procurement process while incorporating sustainable and ethical procurement policies. Going forward we will continue to develop processes that make it easier for our valued vendor community to do business with the City without compromising on our core principles.

On the basis of the information provided herein, the adoption of this report is recommended.

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Chart 1: Bid Committee and Council contract approvals by Department

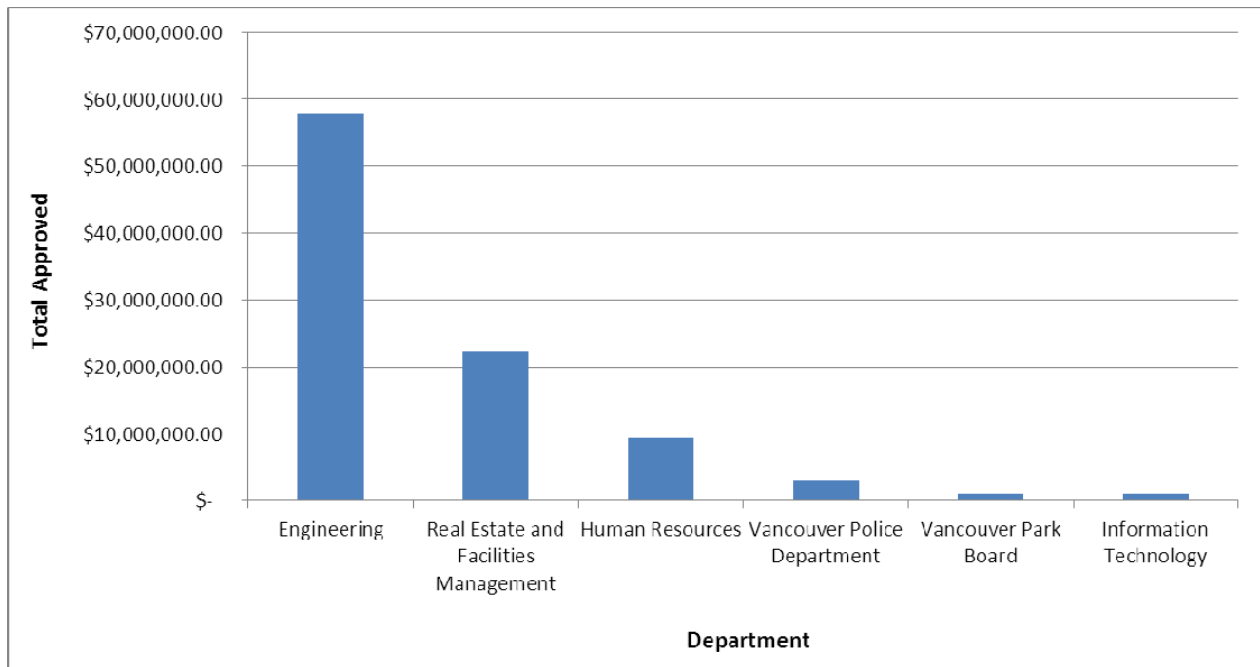


Chart 2: Strategic Sourcing by Major Product/Service Category

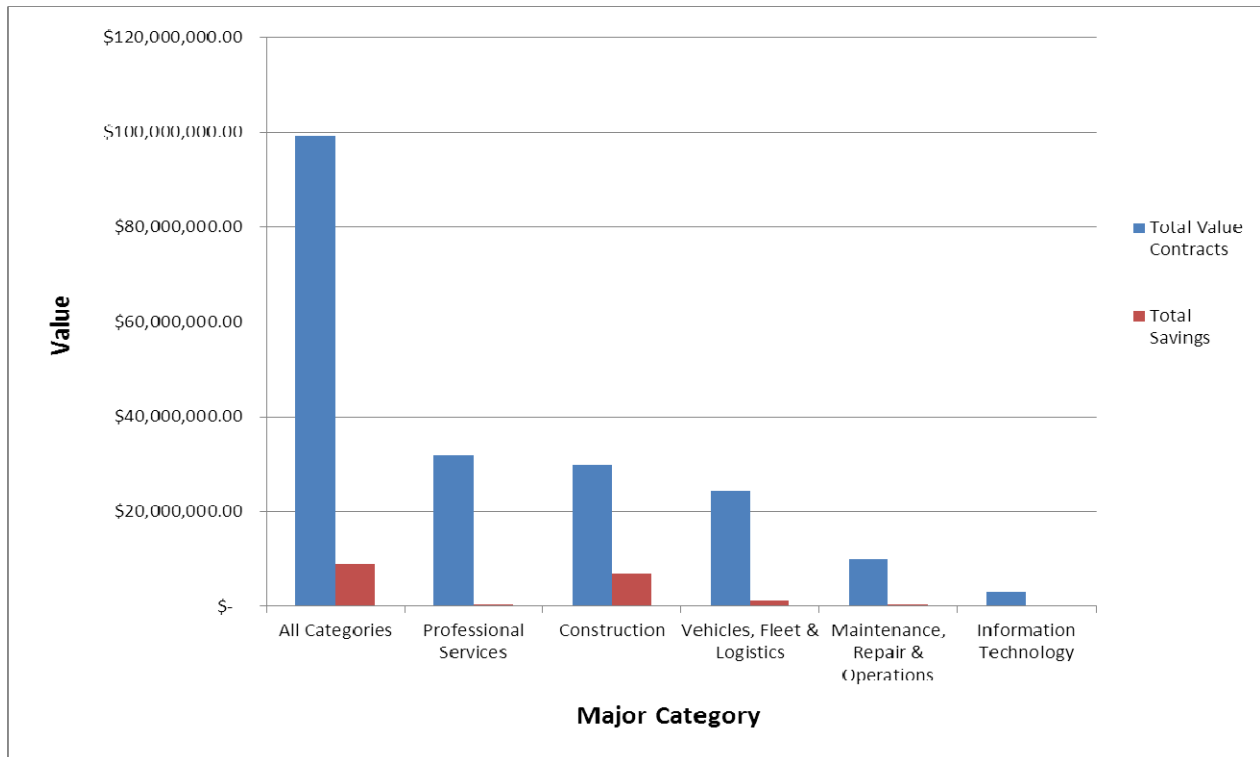


Chart 3: Contract Transactions by Value Range

Value Range	Number of Agreements	Percentage by Number	Spend in Range	Percentage by Spend
<\$75,000	539	78%	\$ 11,978,085.30	9.3%
\$75,001 to \$500,000	117	17%	\$ 22,419,028.98	17.4%
\$500,001 to \$2,000,000	29	4%	\$ 27,742,590.25	21.5%
>\$2,000,000	10	1%	\$ 66,954,087.19	51.9%
<b>Total</b>	<b>695</b>	<b>100%</b>	<b>\$ 129,093,791.72</b>	<b>100.0%</b>

Chart 4: Sole Source - Emergency, Urgent or Highly Specialized Contract Awards

Type	Number of Transactions	Total Spend	Percentage of Sole Source Spend	Percentage of All Spend
Notice of Intent to Contract	46	\$ 3,220,468.74	78%	2.5%
Urgent and or Highly Specialized	35	\$ 890,885.87	22%	0.7%
<b>Total</b>	<b>81</b>	<b>\$ 4,111,354.61</b>	<b>100%</b>	<b>3.2%</b>

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20110718	Integrated Security Services for the City of Vancouver	Securiguard Services Ltd	\$ 14,000,000.00	Real Estate & Facilities Mgmt
PS20120077	Landfill Phase 2 Closure & Gas Works Construction	King Hoe Excavating	\$ 13,686,469.78	Engineering Services
PS20120441	Group Benefits Program for Employees of the City of Vancouver	Multiple Vendors	\$ 9,422,189.00	Human Resource Services
PS20110011	Supply and Delivery of Maintenance, Repair and Operating Supplies	Acklands-Grainger Inc.	\$ 6,000,000.00	Engineering Services / Board of Parks and Recreation
PS20110615	Supply and Delivery of Truck Chassis	First Truck Centre Vancouver Inc	\$ 5,637,938.00	Engineering Services
PS20120321	Granville Bridge Bearing and Expansion Joint Replacement	Graham Infrastructure Ltd	\$ 5,633,200.00	Engineering Services
PS20120106	The Supply of Parking Meter Pay By Phone System	PayByPhone	\$ 4,000,000.00	Engineering Services
PS20110300	The Supply and Services of Fleet Tires and Support Services	Multiple Vendors	\$ 3,620,984.28	Engineering Services
PS20110446	Supply and Delivery of Construction Equipment	Multiple Vendors	\$ 2,510,275.00	Engineering Services
PS20120297	Rubble Hauling Rates - Contract Extension	Mainland Demo Contracting	\$ 2,443,031.13	Engineering Services
PS20120740	Facility Condition Assessment Services	Ameresco Canada Inc	\$ 1,779,000.00	Real Estate & Facilities Mgmt
PS20110614	Supply and Delivery of Dump Truck Body Equipment	Multiple Vendors	\$ 1,397,391.00	Engineering Services
PS20120384	Construction of Sewer Separation at Various COV Locations	Pedre Contractors Ltd	\$ 1,298,750.00	Engineering Services
PS20110029	Digital Software and Storage System for the VPD	BMS Integrated/Mainland	\$ 1,242,998.00	Vancouver Police Board
PS20110602	General Contractors for Tenant Improvements at 312 Main Street	Ledcor Special Projects	\$ 1,221,500.00	Real Estate & Facilities Mgmt
PS20120371	Supply and Delivery of Turf Equipment	Oakcreek Golf & Turf Inc	\$ 1,086,160.00	Engineering Services
PS20120766	Supply and Delivery of Walking-Floor Semi-Trailers	Wilkins Industries Inc	\$ 1,107,832.00	Engineering Services
PS20110173	Asphalt Road Grinding Services for Streets Operations	Multiple Vendors	\$ 1,079,859.62	Engineering Services
PS20110886	SAP Annual SW Maintenance	SAP Canada Inc	\$ 1,062,195.00	Financial Services
PS20110383	Automotive Parts and Accessories	Multiple Vendors	\$ 1,027,472.00	Engineering Services
PS20110553	Resource Management Services for the City of Vancouver Corporate Facilities	Waste Management Of Canada	\$ 1,024,522.00	Real Estate & Facilities Mgmt
PS20110596	Supply of Dry Cleaning and Laundry Services for the VPD	Shirtland Laundry & Dry	\$ 1,020,286.00	Vancouver Police Board
PS20110698	Contractors for Repiping Project at City Hall	Olympic Projects Ltd	\$ 1,013,000.00	Real Estate & Facilities Mgmt
PS20110611	Supply and Delivery of Electric Cars	Mitsubishi Motors	\$ 1,008,387.00	Engineering Services
PS20120238	Supply and Delivery of Garbage and Yard Waste Carts	Otto Environmental/Toter	\$ 962,461.50	Engineering Services
PS20120093	Architectural Services for the Taylor Manor Redevelopment	Merrick Architecture - Borowski	\$ 949,482.60	Real Estate & Facilities Mgmt
PS20120035	Firehall #5 Reconstruction	Johnston Davidson Architecture	\$ 907,345.00	Real Estate & Facilities Mgmt
PS20120191	Mechanical Contractor for ETS	Division 15 Mechanical Ltd	\$ 861,000.00	Engineering Services
PS20120098	Supply of Water Meters and Appurtenances	Corix Water Products LP	\$ 834,461.52	Engineering Services
PS20110118	Contractor to Inspect, Service and Repair Liftng Devices	City Elevator Ltd	\$ 826,740.00	Real Estate & Facilities Mgmt
PS20120184	Construction Services for Jericho Beach Restoration	Sumas Remediation Services Inc	\$ 761,832.29	Board of Parks & Recreation
PS20120239	Purchase of Services for Sewers CCTV Inspection	McRae's Environmental Services Ltd	\$ 750,000.00	Engineering Services
PS20110578	Supply and Delivery of Street Sweepers	Vimar Equipment Ltd	\$ 732,984.00	Engineering Services
PS20110435	Supply and Delivery of Bulk Cement and Fly Ash	Lafarge North America - Cement	\$ 729,000.00	Engineering Services
PS20110789	Supply and Delivery of Command Vehicle	Safetek Emergency Vehicles Ltd.	\$ 693,800.00	Engineering Services
PS20120879	Supply and Delivery of 25mm Water Meter Assemblies for 40mm Water Services	Corix Water Products LP	\$ 604,605.72	Engineering Services
PS20120398	Supply and Delivery of Motorcycles	Trev Deeley Motorcycles	\$ 602,525.00	Engineering Services
PS20121360	Vehicle purchases - Ford	Coastal Ford Sales Ltd	\$ 581,000.00	Engineering Services
PS20120749	Archives Reroofing/Envelope Upgrade Phase 2	Pacific Building Envelope	\$ 576,000.00	Real Estate & Facilities Mgmt
PS20121068	Street Sweeping Services for Leaf Removal Program	Multiple Vendors	\$ 499,998.00	Engineering Services
PS20120977	Carleton Park and Trout Lake Playground Upgrades	Cedar Crest Lands (BC) Ltd	\$ 492,719.00	Board of Parks & Recreation
PS20120544	Replacement of Existing "S" Float at heather Marina	North American Pile Driving Inc	\$ 484,600.00	Board of Parks & Recreation
PS20110407	Building Envelope Restoration at Marpole Place	Devcorp Builders Ltd	\$ 475,616.00	Real Estate & Facilities Mgmt
PS20120421	Permits and Licenses Transformation Project	Multiple Vendors	\$ 472,395.00	Office of the City Manager
PS20120301	Domestic Repiping for 312 & 324 Main Street	Arete Mechanical Ltd	\$ 424,750.00	Real Estate & Facilities Mgmt
PS20120606	Landscape Contractor for Park Development at 18th & Main	Holland Landscapers (1990)Ltd	\$ 409,628.00	Board of Parks & Recreation
PS20120386	Supply and Installation of IT Systems Management System	Dell Canada Inc	\$ 403,290.36	Financial Services
PS20120994	HVAC Upgrades at the Vancouver Academy of Music	PML Professional Mechanical Ltd	\$ 385,410.00	Real Estate & Facilities Mgmt
PS20120271	CM or GC for Construction of Hastings Livestock Building	Heatherbrae Builders Co Ltd	\$ 382,300.00	Community Services
PS20110901	Supply and Installation of New Skylight System at Maritime Museum (St. Roch Building)	Pacific Building Envelope	\$ 381,000.00	Real Estate & Facilities Mgmt
PS20110871	Supply and Delivery of Uni-Flanges	Corix Water Products LP	\$ 378,261.00	Financial Services

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20110894	Food and Concession Supplies	Multiple Vendors	\$ 369,855.31	Board of Parks & Recreation
PS20110909	Consultant Services for Utility Data Management and Reporting	Fame Facility Software	\$ 363,000.00	Real Estate & Facilities Mgmt
PS20110353	Deconstruction/Demolition of Two (2) City of Vancouver Facilities	Matcon Demolition Ltd	\$ 330,780.00	Board of Parks & Recreation
PS20121092	Landfill Hydrogeological Review	SNC-Lavalin Inc	\$ 321,697.00	Engineering Services
PS20120855	Graffiti Removal Services	Goodbye Graffiti Inc	\$ 312,000.00	Engineering Services
PS20120713	IT Data Centre Equipment	Mainland Information Systems Ltd	\$ 301,360.00	Financial Services
PS20120618	Communication Services for Corporate Communications Various Projects	Karyo Edelman Communication Inc	\$ 300,000.00	Office of the City Manager
PS20121057	Supply of Disability Management Services	Organizational Health Inc	\$ 300,000.00	Human Resource Services
PS20120193	Controls and Metering	TACanada Ltd.	\$ 286,000.00	Engineering Services
PS20120856	Fall 2012 Monitoring Program	Trans Tech Data Services Ltd	\$ 282,687.00	Engineering Services
PS20120823	Supply and Delivery of Compact Pickup Trucks	Destination Auto Group	\$ 278,268.00	Engineering Services
PS20110542	Supply and Delivery of Lamps, Bulbs and Ballasts	Brite-Lite Inc.	\$ 273,348.32	Financial Services
PS20120824	Supply and Delivery of Hybrid Electric Vehicles	Destination Auto Group	\$ 265,608.00	Engineering Services
PS20120252	Contracting Services for renovations at Fire Halls 1, 4, 7, 14,19 and 22	Turn-Key Construction Inc.	\$ 261,803.00	Real Estate & Facilities Mgmt
PS20120192	Neighbourhood Energy Utility Master Design Professional Services	Kerr Wood Leidal Associates Ltd.	\$ 259,986.00	Engineering Services
PS20120582	H-Frame Elimination project - Kiosk	West Coast Electric Ltd	\$ 253,584.00	Engineering Services
PS20120705	Light Emitting DIODE LED Luminaire Fixtures for Norquay	Multiple Vendors	\$ 249,136.00	Engineering Services
PS20120147	Contracting Services for Tenant Improvement on 4th and Main Floors at City Hall	Novacom Construction Ltd	\$ 233,644.00	Real Estate & Facilities Mgmt
PS20120566	Consultant for Design of Organics Transer Facility	Conestoga Rovers & Associated	\$ 227,131.00	Engineering Services
PS20120676	Modifications & upgrades to Fire Fleet Units C9248, D9226, D9240, D9225, A9137 & A9140	Profire Emergency Equipment Inc	\$ 225,593.33	Engineering Services
PS20120843	Consulting Services - 1st Ave@Boundary Pump Station Replacement	Multiple Vendors	\$ 223,395.00	Engineering Services
PS20121175	Contractor for Renovation of City Shelter Facilities	Embers	\$ 221,900.00	Real Estate & Facilities Mgmt
PS20120565	Elevator Replacement at the Museums (Combined with PS20110658)	Richmond Elevator Maintenance Ltd	\$ 218,570.00	Real Estate & Facilities Mgmt
PS20110699	Professional Services - Owner's Engineering for the Powell Street Grade Separation Project	MMM Group Ltd	\$ 213,506.00	Engineering Services
PS20120530	Construction Services for Tenant Improvements City Hall 4th Floor - Accounting Offices	Novacom Construction Ltd	\$ 210,938.00	Real Estate & Facilities Mgmt
PS20120978	General Contractor for Two Phase Project at Library Square	Parkwood Construction Ltd	\$ 205,618.00	Real Estate & Facilities Mgmt
PS20120460	Consulting Services for Warehousing and Inventory Control, Fabrication, Manufacturing Practices and Project Planning	Sierra Systems Group Inc	\$ 202,700.00	Office of the City Manager
PS20120047	Supply and Delivery of Self Contained Breathing Apparatus	Draeger Canada	\$ 201,676.60	Vancouver Fire & Rescue Services
PS20120509	Legal Services for1 Kingsway Project Litigation	Shapiro Hankinson & Knutson	\$ 200,000.00	Real Estate & Facilities Mgmt
PS20120320	Restoration of Light Artwork at Cambie Bridge Resotration	Pennell Lighting Solutions Inc	\$ 198,500.00	Community Services
PS20120511	Facility Rental for Federation of Canadian Municipalities Event Reception	Multiple Vendors	\$ 197,000.00	Office of the City Manager
PS20120608	Consulting Services for Consolidated Facilities Services Project	KPMG LLP, T4348	\$ 196,258.00	Office of the City Manager
PS20110907	Public Realm Plans	PWL Partnership Landscape	\$ 189,000.00	Community Services
PS20120012	Electrical Fire Panel Replacement at 2 COV Facilities	Sasco Contractors Ltd	\$ 186,410.00	Real Estate & Facilities Mgmt
PS20121040	Bird Control Service at Landfill - Contract Extension	Raptor Ranch - Bird Of Prey Center	\$ 182,000.00	Engineering Services
PS20120563	Consulting Services for the Development of a Digital Strategy Framework	Pricewaterhousecoopers LLP	\$ 178,571.00	Office of the City Manager
PS20110898	Supply and Installation of 4th Floor Roofing System at VPD Annex	Flynn Canada Ltd	\$ 178,500.00	Real Estate & Facilities Mgmt
PS20110861	Museum Skylight Replacement VPD	KDS Construction Ltd	\$ 176,512.00	Real Estate & Facilities Mgmt
PS20120580	Novax 23x2 Racking system	Novax Industries Corporation	\$ 176,130.00	Engineering Services
PS20120712	HP Support and Maintenance	Hewlett-Packard (Canada) Co	\$ 174,988.80	Financial Services
PS20120706	Project Management Services for Phase 2 Closure Construction at Vancouver LandFill	R.F. Binnie & Associates Ltd	\$ 174,450.00	Engineering Services
PS20120988	SAP P-series Server Replacement	Mainland Information Systems Ltd	\$ 173,327.00	Financial Services
PS20120175	Contracting Services for Fuel Tank Installation at Firehalls #9 and #21	Kedco Constructors Ltd.	\$ 172,447.65	Real Estate & Facilities Mgmt
PS20120391	Supply and delivery of recycled concrete	Multiple Vendors	\$ 169,375.00	Engineering Services
PS20120338	VPD Network Infrstructure	Mainland Information Systems Ltd	\$ 164,000.00	Vancouver Police Board
PS20120377	Construction Services for Tenant Improvements to First Floor VanCity IT Move	Novacom Construction Ltd	\$ 163,979.00	Real Estate & Facilities Mgmt

Contract Reference	Description	Successful Vendor	Contract Award Value	Department
PS20120467	Consultant Study for Travel, Health, Safety and Social Impact of the Comox Helmcken Greenway	University Of British Columbia	\$ 160,000.00	Engineering Services
PS20120150	Stanley Park Artistic Director - Ghost Train and Bright Nights	Mortal Coil Performance Society	\$ 156,250.00	Board of Parks & Recreation
PS20120374	Vehicle purchases - Ford	Coastal Ford Sales Ltd	\$ 155,000.00	Engineering Services
PS20120803	New Continental Residence Make Up Air Unit Replacement	Broadway Refrigeration & Air	\$ 152,200.00	Real Estate & Facilities Mgmt
PS20120054	Permits & Licensing OnLine Services Project	CSDC Systems Inc.	\$ 152,000.00	Office of the City Manager
PS20120868	Supply and Delivery of Ornamental Trees and Liners	Multiple Vendors	\$ 150,521.05	Board of Parks & Recreation
PS20120496	Supply and Delivery of Novax Components and Related Equipment	Novax Industries Corporation	\$ 150,000.00	Engineering Services
PS20120290	Supply and Installation of DIRTT Walls for City Hall	The Office Resource	\$ 148,652.84	Real Estate & Facilities Mgmt
PS20120343	Professional Services for Hillcrest and Riley Parks	Hapa Collaborative	\$ 143,755.00	Board of Parks & Recreation
PS20120831	Economics Analysis for the four Community Plans and Areas Covered by Rate of Change Regulations	Coriolis Consulting Corp	\$ 139,500.00	Community Services
PS20120331	Supply and Delivery of Recycled Concrete	Mainland Sand & Gravel Ltd	\$ 137,800.00	Engineering Services
PS20110808	Supply of Telecommunications Contact Center Enterprise Maintenance Contract	Telus Communications System	\$ 137,229.88	Financial Services
PS20121321	License Renewal for 2013 for VF&RS e-learn system	Medteq Solutions CA Ltd	\$ 136,800.00	Vancouver Fire & Rescue Services
PS20120401	Provision of Dry cleaning and Laundry Services	Multiple Vendors	\$ 134,271.00	Vancouver Fire & Rescue Services
PS20120449	Domino Software Support Renewal	Open Text Inc	\$ 133,382.63	Financial Services
PS20120487	Salsbury Park Upgrades	Tybo Contracting Ltd	\$ 131,321.00	Board of Parks & Recreation
PS20120329	Supply and Delivery of blueboxes for Curbside Recycling Program	Thunderbird Plastics Ltd.	\$ 130,800.00	Engineering Services
PS20121066	Bobolink Daycare building and site Improvements	Olympic Projects Ltd	\$ 129,488.00	Real Estate & Facilities Mgmt
PS20120347	Consulting Services for Architectural Design and construction Contract Administration	Proscenium Architecture Inc	\$ 125,300.00	Real Estate & Facilities Mgmt
PS20120497	Supply and Delivery of 332 traffic signal electrical cabinet	Econolite Canada Inc.	\$ 125,160.00	Engineering Services
PS20110610	Contracting Services for Removal and Replacement of Skylight at Firehall #1	PCM Pomeroy Construction	\$ 124,300.00	Real Estate & Facilities Mgmt
PS20121157	Vehicle purchases - Ford	Coastal Ford Sales Ltd	\$ 123,488.00	Engineering Services
PS20120259	IBM Power 7 Server for SAP	Mainland Information Systems Ltd	\$ 123,076.00	Financial Services
PS20120065	Car Sharing Contract Extension with Modo	Modo The Car Co-op	\$ 120,000.00	Engineering Services
PS20120574	Repair and Replacement of Fire Hall No. 6 Roof	Flynn Canada Ltd	\$ 117,537.00	Real Estate & Facilities Mgmt
PS20120623	Design, Supply and Installation of custom Signage at the Orpheum Theatre	Knight Signs	\$ 114,130.00	Real Estate & Facilities Mgmt
PS20120607	Consultant Services for Phase 3 of the Park Board's Strategic Plan Process	Prime Strategic Planning Inc	\$ 113,560.00	Board of Parks & Recreation
PS20120500	Annual Aerating of Fraserview and McClery Golf Courses	Farm Tek Turf Services Inc.	\$ 110,750.00	Board of Parks & Recreation
PS20110856	Hillcrest Centre - Tenant Improvements for food Operator - Base Building	Haebler Construction Projects Inc	\$ 110,485.00	Board of Parks & Recreation
PS20120800	Supply and Delivery of Generator for Datacentre	Frontier Power Products Ltd	\$ 109,458.89	Financial Services
PS20120711	Langan Software and Support Maintenance Renewal	Langan Technologies Inc	\$ 106,809.30	Financial Services
PS20120575	Repair and Replacement of Roof at Alexander Residence	Olympic Roofing Ltd	\$ 106,320.00	Real Estate & Facilities Mgmt
PS20110675	Consulting Services of Develop a Master Plan for the Central Library	RPG - Resource Planning Group Inc	\$ 103,285.00	Vancouver Public Library
PS20120370	SAP Business Intelligence Pilot	SAP Canada Inc	\$ 100,375.00	Financial Services
PS20120834	NETAPP Maintenance Renewal	Mainland Information Systems Ltd	\$ 100,000.00	Vancouver Police Board
PS20120894	Hastings Park/Pacific National Exhibition Governance Review	KPMG LLP, T4348	\$ 100,000.00	Community Services
PS20120944	Consulting Services for the Development of a Companion Tours Plan 2013 FCM Conference	Venue West Conference Services Ltd	\$ 100,000.00	Office of the City Manager
PS20121236	Supply and Delivery of Arcteryx Jackets for VPD	DS Tactical Ltd.	\$ 100,000.00	Vancouver Police Board

Type	City Department	Contract Reference	Description	Vendor Selected	Award Amount
NOITC	Engineering Services	PS20120125	Action Plan to Develop Vancouver-based Used Building Materials Hub	Restraint Consultant	\$ 15,000.00
NOITC	Community Services	PS20120951	All Souls Event 2012 - Art and Technical Director	Szijarto, Marina	\$ 18,200.00
NOITC	Community Services	PS20120952	All Souls Event 2012 - Artists	Jardine, Paula	\$ 20,750.00
NOITC	Board of Parks & Recreation	PS20110892	Associated Plant Plugs for sunset Nursery	Ball Superior Ltd	\$ 30,894.36
NOITC	Vancouver Fire & Rescue Services	PS20120797	CAFS Institute Training Seminar	CAFS Institute	\$ 17,750.00
NOITC	Community Services	PS20120026	Consultancy for Culture Space mentorship and Coaching Services	Toronto Artscape Inc	\$ 25,000.00
NOITC	Real Estate & Facilities Mgmt	PS20120692	Consultant Services - St. Roach Halon System	Gage-Babcock & Associates	\$ 19,510.00
NOITC	Community Services	PS20120556	Consultant Services for Detailed Civic Plaza Noise Modelling	BKL Consultants Ltd	\$ 14,000.00
NOITC	Engineering Services	PS20120467	Consultant Study for Travel, Health, Safety and Social Impact of the Comox Helmcken Greenway	University Of British Columbia	\$ 160,000.00
NOITC	Real Estate & Facilities Mgmt	PS20120646	Consultant to Provide Additional Architectural Design for Library Square	DA Architects + Planners	\$ 10,220.00
NOITC	Community Services	PS20110883	Consulting Services For the re-development of the Vancouver Art Gallery	Zeidler Partnership Architects	\$ 27,000.00
NOITC	Vancouver Public Library	PS20110675	Consulting Services to Develop a master Plan for The Central Library	RPG - Resource Planning Group Inc	\$ 103,285.00
NOITC	Engineering Services	PS20120193	Controls and Metering	TACanada Ltd.	\$ 286,000.00
NOITC	Community Services	PS20120831	Economics Analysis for the four Community Plans and Areas Covered by Rate of change Regulations	Coriolis Consulting Corp	\$ 139,500.00
NOITC	Financial Services	PS20110887	Flip Booklets for Attendance Management Program	Flip Productions	\$ 10,000.00
NOITC	Board of Parks & Recreation	PS20121117	FOL Festival Entertainers	Siegel Entertainment Ltd	\$ 22,470.00
NOITC	Vancouver Fire & Rescue Services	PS20121321	License Renewal for 2013 for Vancouver Fire & Rescue Services e-learn system	Medteq Solutions CA Ltd	\$ 136,800.00
NOITC	Engineering Services	PS20120705	Light Emitting DIODE LED Luminaire Fixtures for Norquay	Multiple Vendors	\$ 249,136.00
NOITC	Vancouver Fire & Rescue Services	PS20121314	Mobile Defibrillators and Accessories	Physio-Control Canada Sales Ltd	\$ 56,955.22
NOITC	Engineering Services	PS20120676	Modifications and upgrades to Fire Fleet Units C9248, D9226, D9240, D9225, A9137 & A9140	Profire Emergency Equipment Inc	\$ 225,593.33
NOITC	Engineering Services	PS20120095	Purchase of boiler - EGA Calibration and Service	Pacific Boiler Ltd	\$ 10,719.00
NOITC	Engineering Services	PS20120798	PBS Pre-Post Study - Bike Share System	Simon Fraser University	\$ 50,000.00
NOITC	Office of the City Manager	PS20120054	Permits & Licensing Online Services Project	CSDC Systems Inc.	\$ 152,000.00
NOITC	Engineering Services	PS20120457	Pilot Project - Leak Detection and Condition Assessment on Trans Main	Echologics Engineering Inc	\$ 49,999.00
NOITC	Community Services	PS20120258	Printing Services for Oversize Banners for Public Artwork at Central Library	Supergraphics	\$ 7,200.00
NOITC	Real Estate & Facilities Mgmt	PS20120326	Professional Services for the Building Envelope Restoration for the City of Vancouver Archives Building	RDH Building Engineering Ltd.	\$ 65,000.00
NOITC	Community Services	PS20120202	Project coordination Service for the Vancouver Dialogues Project Phase 2	Mosaic	\$ 15,000.00
NOITC	Engineering Services	PS20120194	Purchase of District Heating Piping & Fittings	Urecon	\$ 25,889.58
NOITC	Community Services	PS20120265	Repair and Maintenance Services to Artwork 'Moving Pictures'	Thacker, Richard	\$ 20,000.00
NOITC	Community Services	PS20120320	Restoration of Light Artwork at Cambie Bridge	Pennell Lighting Solutions Inc	\$ 198,500.00
NOITC	Human Resource Services	PS20121176	Skillsoft Learning Management System for Online Training and Development Services	SkillSoft Corporation	\$ 53,573.82
NOITC	Vancouver Fire & Rescue Services	PS20120047	Supply and Delivery of Self Contained Breathing Apparatus	Draeger Canada	\$ 201,676.60
NOITC	Engineering Services	PS20121053	Supply and Delivery Gutermann leak detection equipment	Gutermann Leak Detection	\$ 27,600.00
NOITC	Vancouver Fire & Rescue Services	PS20120976	Supply and Delivery of Buisness Intelligence Software Tool for the Vancouver Fire & Rescue Services	Litco Systems Inc	\$ 34,500.00
NOITC	Engineering Services	PS20121209	Supply and Delivery of Guide to Carbon Neutrality for Mid-Rise Residential	Intep-Integrated Planning LLC	\$ 15,000.00
NOITC	Engineering Services	PS20121207	Supply and Delivery of New Green Homes Consumer Guide	Habitat Systems Inc	\$ 15,000.00
NOITC	Engineering Services	PS20120496	Supply and Delivery of Novax Components and Related Equipment	Novax Industries Corporation	\$ 150,000.00
NOITC	Human Resource Services	PS20121057	Supply of Disability Management Services	Organizational Health Inc	\$ 300,000.00
NOITC	Vancouver Fire & Rescue Services	PS20121310	Supply of Hand Held Chemical Detector and Related Equipment for the Vancouver Fire & Rescue Services	Levitt-Safety Limited	\$ 17,706.83
NOITC	Human Resource Services	PS20121055	Supply of Occupational Health Services for the City of Vancouver	Medisys Corporate Health LP	\$ 35,000.00
NOITC	Police Board	PS20121056	Supply of Occupational Health Services for the Vancouver Police Department	Medisys Corporate Health LP	\$ 30,000.00
NOITC	Engineering Services	PS20120388	Toilet Retrofit and Efficiency Study	Concert Properties Ltd	\$ 75,000.00
NOITC	Vancouver Fire & Rescue Services	PS20120848	Training for Critical Incident Stress Management	Ramsay Consulting	\$ 7,000.00
NOITC	Vancouver Fire & Rescue Services	PS20121250	Vancouver Fire & Rescue Services - Business Analyst - Staffing System Requirement	Smith Brownlee & Associates Inc	\$ 23,040.00
NOITC	Office of the City Manager	PS20121291	Volunteer Co-ordinator for 2013 FCM Conference and Tradeshow	Five Foot Six Productions	\$ 18,000.00

Type	City Department	Contract Reference	Description	Vendor Selected	Award Amount
NOITC	Engineering Services	PS20120980	Waterwise Home Visit focus Group Survey	Econnics Eco Efficiency	\$ 35,000.00
Urgent/Highly Specialized	Engineering Services	PS20121416	Development of Bicycle Helmet Distribution Machine Prototype	Sandvault Group Global	\$ 50,000.00
Urgent/Highly Specialized	Community Services	PS20120313	Facilitation for Downtown Eastside Local Area Planning Committee and Allied Processes	Whynot & Associates Ltd	\$ 40,000.00
Urgent/Highly Specialized	Office of the City Manager	PS20120495	Facility Rental fo Federation of Canadian Municipalities Dinner Reception	Vancouver Convention Centre	\$ 21,532.56
Urgent/Highly Specialized	Office of the City Manager	PS20120511	Facility Rental for Federation of Canadian Municipalities Event Reception	Multiple Vendors	\$ 197,000.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120509	Legal Services for #1 Kingsway Project Litigation	Shapiro Hankinson & Knutson	\$ 200,000.00
Urgent/Highly Specialized	Financial Services	PS20121423	Online Credit Search Services of Companies for Supply Management from D & B	Dun & Bradstreet Canada Ltd	\$ 11,000.00
Urgent/Highly Specialized	Engineering Services	PS20121091	Professional Services - Phase 1 Seismic Assessment - Cambie Bridge	MMM Group Ltd	\$ 74,920.00
Urgent/Highly Specialized	Engineering Services	PS20120514	Services for Upgrade on IPS Meters to Accept 2012 Coins	IPS Group Inc	\$ 24,903.90
Urgent/Highly Specialized	Engineering Services	PS20120447	Supply and Delivery of Concrete Joint Seal Trial	Infratech Polymers Inc	\$ 8,662.50
Urgent/Highly Specialized	Engineering Services	PS20110890	Supply and Delivery of One 75KW Genset Receptacle	West Coast Electric Ltd	\$ 9,000.00
Urgent/Highly Specialized	Financial Services	PS20120610	Vancouver Revitalization without Displacement Project	Partnerships British Columbia Inc	\$ 23,000.00
Urgent/Highly Specialized	Engineering Services	PS20120330	Blueboxes for Curbside Recycling Program - Interim Order	Thunderbird Plastics Ltd.	\$ 33,900.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120896	Compressor Replacement for Mount Pleasant Complex	JUST Mechanical Ltd.	\$ 7,493.00
Urgent/Highly Specialized	Engineering Services	PS20121025	Consultant for Incident Investigation	Richards-Wilcox Custom Systems	\$ 8,387.50
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120557	Consulting Services for appraisal of 3484 Kingsway	HVS	\$ 9,000.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120208	Consulting Services for Target Focus Training at Tactical Training Centre	TFT Seminars	\$ 10,000.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120018	Contracting Services for Fire and Flood Clean Up at Granville Residence	Phoenix Enterprises Ltd	\$ 13,378.67
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20110926	Consulting Services for Interior Painting at 1436 Haro Street	McIntyre Hyland Painting Ltd	\$ 5,430.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20110769	Consulting Services for Lead and Asbestos Abatement on Handles and Rails in City Hall	Quantum Murray LP	\$ 9,455.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20110708	Contracting Services for Overhead Door Maintenance/Weather Strip at Firehalls	Overhead Door Company	\$ 14,494.00
Urgent/Highly Specialized	Engineering Services	PS20120270	Contractor Services for Temporary Shoring of Retaining Wall	Belpacific Excavating/Shoring	\$ 9,170.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120011	Emergency Hot Water Tank Replacement at Fire Hall #4	JUST Mechanical Ltd	\$ 7,225.00
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20110925	Emergency Hot Water Tank Replacement at Fire Hall #7	JUST Mechanical Ltd	\$ 6,885.00
Urgent/Highly Specialized	Vancouver Fire & Rescue Services	PS20120667	Emergency repairs to Burnaby and Main Street BoatHouses	FM Marine Services Inc	\$ 9,200.00
Urgent/Highly Specialized	Engineering Services	PS20120368	Emergency Sole Source Award - Specialized Pump and Accessories	Xylem Water Solutions	\$ 8,816.43
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20121043	Fire Damage 400 W. Broadway	Belfor Property Restoration	\$ 9,134.65
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120014	Labour, material & Equipment to Replace heat Exchanger & Blower Motor to RTU24 at 3858 Graveley	JUST Mechanical Ltd	\$ 5,088.00
Urgent/Highly Specialized	Vancouver Fire & Rescue Services	PS20120760	Modifications to Unit E9294 to outfit as a Battalion Chief vehicle	Profire Emergency Equipment Inc	\$ 12,282.20
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20120137	Oppenheimer Lodge 2nd Floor Shower Repair	National Plumbing	\$ 5,029.46
Urgent/Highly Specialized	Real Estate & Facilities Mgmt	PS20121223	Repair of four Damaged Excalator Stairs at Central Library	Fujitec Canada Inc.	\$ 6,448.00
Urgent/Highly Specialized	Board of Parks & Recreation	PS20120846	Repiar of Hot Tub Leaking Cracks at Vancouver Aquatic Centre	Polycrete Restorations Ltd	\$ 5,880.00
Urgent/Highly Specialized	Engineering Services	PS20120411	Services for Cleaning Up Burns Bog at Landfill	TreeTech Tree Service	\$ 14,400.00
Urgent/Highly Specialized	Engineering Services	PS20121186	Spring Replacement and Car Wash Door Maintenance at Nation Yard	Creative Door Services Ltd	\$ 5,770.00
Urgent/Highly Specialized	Vancouver Fire & Rescue Services	PS20121141	Supply and Installation of Anchorage Connectors for Exercise Magnitude '12	Atlas Anchor Systems (BC) Ltd.	\$ 5,600.00
Urgent/Highly Specialized	Engineering Services	PS20120186	Supply and Delivery of SL-GMS Software License and One Year Maintenance	Command Engineering International	\$ 8,400.00