

Chinatown Legacy Stewardship Group (LSG) 14th Meeting Meeting Summary Notes

Date: Tuesday, November 3, 2020

Time: 5:00 p.m. – 7:00 p.m.

Location: Zoom Video Conferencing

Present: Alain Chow, Anita Bardal, Aynsley Wong, Bill Kwok, Carmut Me, Elisha Yao, Fred Mah, Glynnis Chan, Inge Roecker, Jordan Eng, Kevin Huang, Kimberley Wong, Laiwan Chung, Leslie Shieh, Li Jugen, Li Yu Rong, Lorraine Lowe, Louis Lapprend, Mike Tan, Sonny Wong, Stephanie Leo, William Ma

Guests: Doris Chow (YCC), Henry Yu (UBC), Nick Yung (Co-sponsor of Low-Income Working Group), Sarah Ling (REC Working Group), Tiffany Zhang (Interpreter), Sidi Chen (REC Working Group), Wendy Au (CTT consultant), Jessica Chen (CHAMP consultant)

CoV Staff: Alan Chen, Baldwin Wong, Helen Lee, Helen Ma, Joseph Li, Vincent Kwan, Andrea Newman, Megan Pate, Paul Lightfoot, Angela Danyluk

Regrets: Cecil Charles Chi Chung Fung, Charlotte Li, Danny Quon, Fred Kwok, Henry Tom, Jun Ing, June Chow, Mark Lee, Michelle Fu, Minna Van, Robert Sung, Ross Lam, Susan Ma, Terry Hunter, To Trinh Diep, Wang Zhao, Y Vy Truong

Agenda

Time	Item	Presenter/Facilitator
5:00 p.m.	Welcome & Land Acknowledgement	Kimberley Wong and Mike Tan LSG Co-chair
5:05 p.m.	LSG Co-chair Updates <ul style="list-style-type: none"> Letter to Mayor and Council Letter to Provincial government 	Kimberley Wong and Mike Tan LSG Co-chair
5:15 p.m.	Community Updates	LSG Members
5:20 p.m.	CTT Staff Announcement	Baldwin Wong CTT
5:25 p.m.	LSG Pilot Projects Updates	Project Sponsors
5:30 p.m.	Indigenous Engagement	Sarah Ling & Sidi Chen REC Working Group Member
5:50 p.m.	NEFC Working Group Report Out	Carmut Me LSG Member
6:05 p.m.	Memorial Square Redesign <ul style="list-style-type: none"> Project and Team Introduction 	Andrea Newman Project Manager, Engineering, City of Vancouver
6:20 p.m.	Sea Level Rise Introduction	Angela Danyluk

		Planning, City of Vancouver
6:35 p.m.	Assets Management Models: Summary of Past Studies	Henry Yu UBC
6:55 p.m.	Meeting Adjourned	Kimberley Wong and Mike Tan LSG Co-chair

Welcome, Land Acknowledgement and Co-Chair Updates

- This meeting takes place on the unceded territories of the Musqueam, Tsleil-Waututh, and Squamish First Nations.
- Economic Recovery Update – The Chinatown Economic Recovery Taskforce wrote a letter to Mayor and Council that proposed eight emergency actions to help Chinatown merchants survive. City staff have received a copy and are preparing a response.
 - (1) Reduce Chinatown street meter rates
 - (2) Make Chinatown Plaza parking free for six months
 - (3) Pilot widened curbs in high-traffic areas for social distancing purposes
 - (4) Advocate for provincial and federal assistance
 - (5) Increase cleaning frequency of streets, alleys, and sidewalks to daily
 - (6) Expanding the Community Stewardship program from one team of two to two teams of four
 - (7) Appoint a dedicated City Councillor or delegate to facilitate a more coordinated approach between Engineering, police services, and Vancouver Coastal Health
 - (8) Approve and fund Special Enterprise Program in 2021
- The taskforce received support from City Councillors Pete Fry and Sarah Kirby-Yung; they will table two motions later this month at City Council addressing the proposed actions.
- Councillor Christine Boyle also sent a note of support for street-cleaning and beginning the conversation on public bathrooms in Chinatown.
- The taskforce is also advocating the Province to include cultural businesses in heritage communities like Chinatown in an existing tax credit investment program that is currently only focused on stimulating the economies of rural communities.
 - Chair of Punjabi Market Regeneration Collective signed on their support
- A petition asking the City to eliminate parking fees in Chinatown Plaza for 6 months is being circled by Fred Kwok. Mike will send the petition to LSG members via email.
- Update on LSG feedback and evaluation process: Co-Chairs and CTT are exploring a 3rd party consultant, but also encourage members to provide direct feedback in the meantime

CTT Staff Announcement

- Vincent Kwan has been hired as the Cultural Planner for CTT
 - Lorraine Lowe will act as Interim Executive Director for Dr. Sun Yat-Sen Gardens

Updates on LSG Pilot Projects

- Cultural Heritage and Small Business: Currently looking for more candidates for “Producer” position.

- Public Education: Heritage Vancouver's first podcast episode will feature Kam Wai Dim Sum with interviews from staff and customers.
- Relationship Building: Sarah and Sidi will be presenting on Indigenous relations today.
- Low-Income: Moving forward with research; hired coordinator, refining questions, and will begin approaching tenants with their survey soon. The survey will generate findings and statistics that can be used to support advocating for better living conditions for seniors in Chinatown.

Presentation: "Knowing Where We Are"

Sarah Ling – Relationship-Building, Public Education and Capacity-Building (REC) working group

- See attached slides for reference
- REC project focus: create a shared level of awareness on key Indigenous concerns and opportunities amongst the LSG, as a step towards relationship building and joint actions
- Spotlight: Mi'kmaq Fishing Rights in Nova Scotia. See video clip from the National:
www.youtube.com/watch?v=m7ExjtErblo&ab_channel=CBCNews%3ATheNational
 - Additional information: <https://www.aptnnews.ca/national-news/the-facts-behind-mikmaw-fishing-rights/>
 - Summary: The Mi'kmaq signed a treaty in 1752 that ensured their right to hunting and fishing for a moderate livelihood. The Sipekne'katik First Nation (as part of the Mi'kmaq community) started its own Moderate Livelihood fishery in Nova Scotia this year but is being met with violent protests from non-Indigenous commercial fishers. Acts of violence so far range from vehicle arson, sinking fishing boats, as well as acts of physical violence against First Nations members.
- How is this related to us in Chinatown? We need to reflect on our relationship to this land.
 - Vancouver and 95% of BC is on unceded First Nations land. "Unceded land" means that land belonging to Indigenous people was never given to the Crown via treaty.
 - Musqueam, Squamish and Tsleil-Waututh peoples are still the title-holders here. "Aboriginal Title" refers to Indigenous people's inherent rights to land as a result of their relationship to land. The Royal Proclamation in 1973 recognized Aboriginal title and that it could only be extinguished with a treaty agreement with the Crown.
- Recommended Practices
 - Reflect on your emotions and experiences related to the Indigenous community
 - Practice daily land acknowledgements, understand what it means, and personalize your own acknowledgements as you learn about your relationship to this land
 - Reflect on what the Chinatown community could do to improve our collective relationship with the Indigenous community
- Homework for next LSG meeting:
 - Draft your own personalized land acknowledgment and practice it.
 - Suggestion: Co-chairs can ask members to provide a rotating personal land acknowledgment at the beginning of every meeting

Northeast False Creek (NEFC) Working Group Report Out

- Met on October 14th and focused on the park design for Andy Livingstone
 - Working group was presented with two options; both involved removing car lanes on Carrall, making it pedestrian and bike only. Both approaches also created stronger connections with Chinatown using the edges of the park, as well as drawing people through the park's center towards Chinatown. The two sports field remains as an important overall city asset.
 - Concerns regarding removing car lanes on Carrall Street were raised in discussion about concerns of access into Chinatown; some suggestions included making a design option that did include lanes for cars. The presenters agreed to focus on access and traffic studies from Engineering in the next meeting.
 - Both options were shared in an email to the working group. Mike will explore protocol to share with LSG members if there is interest.
 - Discussion on making the fields more user-friendly to the Chinatown community
 - Suggestions were made for covered spaces during rainy/windy seasons for seniors
 - Some members suggested that the park needed a "stewardship plan/model" as well as a design plan so that the park can be enjoyed by various different communities.
- An overview of the NEFC implementation plan and timeline was presented. Some parcels have started rezoning, but the rezoning for Concord Pacific owned parcels, which must proceed before the viaducts could be taken down, has stalled.
- ACCS will be hiring a "Cultural Redress" senior planner to work with Indigenous, Black, and Chinatown around the two Main Street blocks. They aim to complete research by spring 2021.

Presentation: Memorial Square Redesign Project Overview

Andrea Newman – Memorial Square Redesign Project Manager

- *See attached slides for reference*
- Team introductions: Helen Ma, Helen Lee, Paul Lightfoot, Andrea Newman, Megan Pate
- Project Scope: Memorial Square, with opportunities to improve the corners around the Quebec and Columbia intersection
- Engagement: will build on previous community engagements and key learnings (*see slides*).
 - Engagement phases will include: i. Vision & Values; ii. Exploration; iii. Emerging Options; iv. Preferred Design
 - COVID has changed engagement approach. Will start with online engagement and explore small in-person meetings where possible.
- Next steps: Prepare engagement plan and undertake a "Detailed Site Analysis" (i.e. geotechnical; environmental; heritage).
- The redesign project will feature commemorative plaques, including the National Historic Site plaque that has been manufactured.

Discussion:

- Does the LSG want to form a working group to work closely with the Memorial Square project team?
 - There was a comment that in the past, the Memorial Statue advisory committee had their recommendations previously ignored by the City. There is a suggestion that an Advisory Committee should guide the current redesign process.
- City of Vancouver Public Art office is developing a commemorative art policy.
- Memorial Square's redesign will not include new buildings, only public space.
- What is the timeline of the project?
 - It is in its early stages; the engagement will be critical as a foundation to shaping the timeline. Engagement will start in early 2021.
- The City is working with the Province on including a commemorative plaque of the Provincial apology in Memorial Square's design, and has asked them to consider increasing their \$100k budget. Their timeline will coincide with the redesign process. The project team is currently waiting to hear back from them.
- If anyone has preferences for how to engage and contribute feedback, please let CTT know.

Presentation: Coastal Adaptation - Sea Level Rise and False Creek

Angela Danyluk – Senior Sustainability Planner

- *See attached slides for reference*
- Climate change is causing sea level rise; we could see 50-100cm of rise in our lifetimes. \$30 billion worth of real estate is vulnerable to flooding from now to year 2100. We may need \$1 billion worth of investments to protect our coasts and shorelines. See slide "False Creek – What is at risk?" for more details
- Vancouver is engaging in coastal adaptation already:
 - Long-term planning efforts to address hazards and risks
 - Technical work started in 2013 (mapping, risk assessments, policy changes)
 - Community planning work started in 2018
- See slide "Adaptation Approaches" – the pink ribbon represents a series of floodwalls and internal dykes that are planned to protect the area behind it.
- Next steps: "Sea 2 City" Design Challenge; a 2021 community driven campaign to inform the next phase of coastal adaptation process

Discussion:

- Would like to stay in contact with Angela Danyluk as the coastal planning continues
- Angela will send along maps for LSG members to reference

Presentation: Managing Cultural Heritage - Exploration of a cultural heritage asset management model for Vancouver's Chinatown

Jessica Chen (CTT CHAMP Consultant) and Henry Yu (UBC)

- *See attached slides for reference*
- The analysis is focused on Chinatown's specific needs and challenges – no curation of business mix; cultural spaces return insufficient revenue; building management challenges

- Asset management model comparisons were made between Penang, Malaysia, UK & Scotland, San Francisco, USA, and Granville Island in Vancouver. See slide for more details
- Applicable tools: i. Dedicated staff with business/development expertise and community vision; ii. Coherent recruitment, curation and promotion; iii. Long-term space management with long-term leases (instead of ownership)
- Key learnings: i. It has to be community-driven to be successful; ii. It is better to start with a pilot project; iii. It is important to think about governance structure and financial sustainability

Discussion

- Where did initial funding for these trusts come from for the examples given?
 - For Penang, funding came from volunteer efforts. Georgetown was government funded, after designation (to cover functions that were not covered by the heritage trust). Scotland National Trust was volunteer-driven at first, then increasingly professionalized. London private estates are managed professionally, by people hired by the organization and land-owners. San Francisco has multiple sources including government, private foundations, as well as being its own corporation. Granville Island had a high level investment from government in the 70s, as well as rent and revenue from the island.
- The Plaza would be a good pilot opportunity because it is City-owned.
- If anybody is interested in further exploring this in a working group, please let Helen Ma know.

Meeting adjourned at 7:01pm

唐人街文化傳承督導組(LSG)第十四次會議

會議記錄摘要

日期：2020 年 11 月 3 日(星期二)

時間：下午 5 時-7 時

地點：電話及視像會議

出席成員：

Alain Chow , 陳維英 Anita Bardal Chan , Aynsley Wong , 郭瑋霖 Bill Kwok , 米加密 Carmut Me , Elisha Yao , 馬清石 Fred Mah , 陳開心 Glynnis Chan , Inge Roecker , 伍沛雄 Jordan Eng , 黃儀軒 Kevin Huang , 黃壯慈 Kimberley Wong , Laiwan Chung , 謝麗如 Leslie Shieh , 李菊根 Jugen Li , 李玉榮 Ru Rong Li , Lorraine Lowe , Louis Lapprend , 譚聖祐 Michael Sing Yau Tan , 黃仕儒 Sonny Wong , 廖綺媚 Stephanie Leo , 馬威廉 William Ma

嘉賓：

周慕怡 Doris Chow (青心在唐人街) , 余全毅 Henry Yu (卑詩大學) , 翁熊羿 Nick Yung (低收入工作小組共同主席) , 凌慧意 Sarah Ling (REC 工作小組) , Tiffany Zhang (翻譯員) , Sidi Chen (REC 工作小組) , 區韻宜 Wendy Au (CTT 顧問) , 陳婉瑜 Jessica Chen (CHAMP 顧問)

市府職員：

唐人街經濟文化發展專案小組 (CTT)職員：陳曉征 Alan Chen , 黃永安 Baldwin Wong , 李麗芳 Helen Lee , 馬凱盈 Helen Ma , 李光耀 Joseph Li , 關兆初 Vincent Kwan , Andrea Newman, Megan Pate, Paul Lightfoot, Angela Danyluk

缺席成員：

Cecil Charles Chi Chung Fung 馮治中, Charlotte Li , Danny Quon , 郭英華 Fred Kwok , Henry Tom , 吳峻譽 Jun Ing , 周慕慈 June Chow , 陳德聰 Mark Lee ,

Michelle Fu , Minna Van , Bob Sung , Ross Lam , Susan Ma , Terry hunter , To
Trinh Diep, 王璽 Rosy Wang Zhao , Y Vy Truong

議程

時間	項目	主持人
5:00 p.m.	歡迎及承認所在地方為原住民土地	黃壯慈/譚聖祐 督導組共同主席
5:05 p.m.	督導組共同主席最新資訊 <ul style="list-style-type: none"> 致市長及市議員信件 致省政府信件 	黃壯慈/譚聖祐 督導組共同主席
5:15 p.m.	社區最新資訊	督導組成員
5 : 20 p.m.	唐人街經濟文化發展專案小組: 人事任命宣佈	黃永安 唐人街經濟文化發展專案小組
5:25 p.m.	督導組試驗項目最新資訊	項目發起人
5:30 p.m.	原住民聯繫	凌慧意及 Sidi Chen REC 工作小組成員
5 : 50 p.m.	福溪東北工作小組報告	米加密 督導組成員
6:05 p.m..	華埠紀念廣場重新設計 <ul style="list-style-type: none"> 項目及團隊介紹 	Andrea Newman 市府工程部項目經理
6 : 20 p.m.	海平線上升介紹	Angela Danyluk 市府規劃部

6:35 p.m	資產管理模式： 以往研究摘要	余全毅 卑詩大學
6:55 p.m.	會議結束	黃壯慈/譚聖祐 督導組共同主席

歡迎、承認所在地方為原住民土地及督導組共同主席最新資訊

- 會議是在馬斯琴、史里華圖及史廣米殊第一民族從未割讓的土地上進行。
- 經濟復甦最新資訊 – 唐人街經濟復甦工作小組向市長及市議員發送了一封信件，並提出八項有助唐人街商戶渡過難關的緊急行動建議。市府職員已收到信件副本並正準備回覆。八項建議為：
 1. 降低唐人街街道咪錶收費
 2. 取消華埠廣場的停車收費為期六個月
 3. 在高流量的地方擴闊行人道以協助增加社交距離
 4. 要求省府及聯邦政府提供援助
 5. 增加清洗街道、後巷及行人路次數至每日一次
 6. 將「社區輔導員計劃」由每隊兩人擴充至兩隊四個人
 7. 委任一位專責市議員或代表，以更具協調性的方法聯繫市府工程部、市警及溫哥華沿岸衛生局
 8. 批准及向「特別企業計劃」撥款
- 工作小組獲得市議員Pete Fry及Sarah Kirby-Yung的支持：他們會在本月稍後時就上述建議行動在市議會上提出兩項動議。
- Christine Boyle 市議員亦發信支持清潔街道及就唐人街公共洗手間的議題展開討論。
- 工作小組亦建議省府將文化社區(如唐人街)內的文化商業納入現有的稅務寬免投資計劃內，這項計劃目前只適用於鄉郊的社區。
 - 旁遮普市場振興計劃主席已簽名支持

- 郭英華正在發起一項請願，要求市府取消華埠廣場的停車收費六個月。譚聖佑會將請願書以電郵發送給督導組成員。
- 督導組的反饋及評估程序最新資訊：共同主席及唐人街經濟文化發展專案小組正研究聘用一位第三方的顧問，但亦鼓勵成員現在可直接提交意見。

唐人街經濟文化發展專案小組(CTT)人事宣佈

- 關兆初已獲聘用為CTT的文化規劃師
 - Lorraine Lowe 將會出任為中山公園的臨時行政總監

督導組試驗項目最新資訊

- 文化遺產及小型商業：目前正在找尋更多有興趣成為“監製”的人士
- 公眾教育：溫哥華古蹟協會(Heritage Vancouver) 的第一個博客廣播將會介紹「金威南北點心」及訪問該店的顧客和員工。
- 建立關係：凌慧意及Sidi 將會在今日講述與原住民的關係。
- 低收入：展開了研究工作：已聘用了統籌員，完善調查問題及很快便會開始向租戶進行訪問調查。從研究工作得出的結論和統計數字，將會用作支持唐人街長者爭取更佳的生活環境。

介紹：“知道自己身處的地方”

凌慧意- REC 工作小組

- 請參考附上的介紹圖片
- REC 項目要點：讓督導組成員共同了解原住民關注的主要議題及機會，以便和他們建立關係和展開聯合行動。
- 焦點：在諾華士高斯省發生的 Mi' kmaq 原住民捕魚權爭議。見 CBC 電視台報導：

www.youtube.com/watch?v=m7ExjtErblo&ab_channel=CBCNews%3ATheNational

- 其他相關資訊: <https://www.aptnnews.ca/national-news/the-facts-behind-mikmaw-fishing-rights/>

- 簡介：Mi' kmaq 原住民在 1752 年簽署了條約，確保他們有狩獵及捕魚以維持合理生計的權利。當 Mi' kmaq 其中一個部族 Sipekne' katik 在今年於該省進行合理捕魚時，遭受到非原住民漁民的暴力抗議，包括被放火燒車、弄沉漁船以及其他肢體上的暴力對待。
- 這與唐人街有甚麼關係？我的需要反省一下我們與這片土地的關係。
 - 溫哥華及卑詩省95%的土地是原住民從未割讓的土地。“從未割讓的土地”意思是這是屬於原住民所擁有、而從未通過條約向政府交出的土地。
 - 馬斯琴、史里華圖及史廣米殊第一民族仍然是土地權的擁有者。“原住民產權”是指原住民因為他們與土地的關係而擁有的繼承權。1973年的皇室公告承認了原住民產權，而這產權只有通過與政府簽署條約才可以終止。
- 建議做法
 - 反省自己對原住民社區的感受和經驗。
 - 熟習承認土地擁有權聲明，了解其意思，並在學習到你與這片土地的關係後將這聲明個人化。
 - 反省唐人街社區可以做甚麼事去改善我們與原住民社區的整體關係。
- 下次督導會開會前的功課
 - 草擬及練習你自己個人化的土地擁有權聲明。
 - 建議：共同主席可要求成員在每次開會前輪流作出聲明。

福溪東北(NEFC)工作小組報告

- 工作小組在 10 月 14 日舉行的會議上集中討論了 Andy Livingstone 公園的設計。
 - 市府向工作小組提供了兩個選項：兩個選擇均涉及取消卡路街的行車線，只有行人及自行車可以通過。兩個選擇都是利用公園外圍地方增強與唐人街的聯繫，以及吸引更多人使用公園中心部份前往唐人街。其中兩個運動場將會繼續是重要的市府整體資產。

- 會議討論了與會人士表達有關移除行車線對影響來往唐人街通道的顧慮，有建議認為應該有一個保留行車線的設計選項。職員表示將會在下次會議上集中討論工程部有關通道和交通流量的研究報告。
- 這兩個選項已由電郵向督導組發送，譚聖佑會研究如何與有興趣的成員分享資訊。
- 會上亦討論了如何令運動場地更適合唐人街社區使用。
- 有建議在雨季及冬天提供有遮蓋的場地以方便長者使用。
- 有成員建議公園需要有一個“督導計劃/模式”以及設計方案，讓各個不同社區都可享用公園。
- 會上展示了福溪東北地區發展的實施計劃和時間表。有些地皮已開始更改用途程序，但是一些由協平世博擁有的地皮的改變用途程序出現了延誤，而高架橋必需在程序完成後才能開始拆除。
- 藝術、文化及社區服務部將會聘請一位“文化平反”高級規劃師，與原住民、黑人及唐人街社區在兩個緬街路段事宜上合作。有關研究預計會在明年春季完成。

介紹：華埠紀念廣場重新設計項目大綱

Andrea Newman – 華埠紀念廣場重新設計項目經理

- 見附上的介紹圖片
- 團隊成員介紹：馬凱盈、Paul Lightfoot, Andrea Newman, Megan Pate
- 項目範圍：華埠紀念廣場，並藉此機會改善魁北克街及哥倫比亞街交界的地點
- 公眾參與：將參考以前所做的社區諮詢和從中得到的主要意見。
 - 參與程序的階段包括：1)願景及價值；2)探討；3)新出現的選項；4)首選設計
 - 新冠疫情改變了參與程序的方式。將會在開始時使用網上參與及在可能情況下進行小型的面對面會議。
- 下一步：準備參與計劃及進行一個“詳盡地點分析”(例如：土力工程、環保、傳統歷史等)
- 重新設計項目將會包含安裝紀念牌匾，包括已製成的“國家歷史地點”牌匾。

討論：

- 督導組是否需要成立一個工作小組與華埠紀念廣場項目團隊緊密合作？
 - 有評論稱市府以往漠視紀念廣場顧問委員會作出的建議，有提議謂顧問委員會應該引導目前重新設計的程序。
- 市府公共藝術部正在制定一項有關紀念性藝術品的政策。
- 紀念廣場的重新設計不會包括新的大樓，只有公共空間。
- 項目的時間表是怎樣的？
 - 目前仍是在初步階段：公眾參與程序對制定時間表十分重要。參與程序將會在明年初展開。
- 市府正在和省府合作將省府道歉的紀念牌匾包括在廣場的重新設計之中，並會要求省府增加他們款額為十萬元的預算。他們的時間表將會配合參與程序，項目團隊正在等候省府的回覆。
- 任何關於公共參與方式及收集意見的提議，請向 CTT 提交。

介紹：海岸應對措施- 海平線及福溪

Angela Danyluk – 高級永續規劃師

- 見附上的圖片介紹
- 氣候改變正在導致海平線上升：在我們有生之年或會見到 50-100 厘米的升幅。由現在 2100 年，價值\$300 億元的房地產面對被水淹的風險。我們或會需要投放\$10 億元在保護我們的沿海地區及海岸線上。詳情請參考“福溪-面對甚麼風險？”圖片。
- 溫哥華已展開了海岸的應對工作：
 - 長期規劃以應對風險
 - 在 2013 年開始的技術性工作(製圖、評估風險、政策改變)
 - 社區規劃工作已在 2018 年開始
- 請參考“應對方法”圖片 – 粉紅色的線顯示一系列為保護地區而設的放水淹牆及內部堤壩。

- 下一步：“從海到城市(Sea2City)”設計挑戰：這是一個在 2021 年由社區推動以決定下一階段海岸應對程序的活動。

討論：

- 希望在海岸應對規劃繼續進行時能夠和 Angela 保持聯絡
- Angela 會向督導組成員發放有關地圖以供參考。

介紹：管理文化遺產 – 為溫市唐人街探討文化遺產及資產管理計劃

陳婉瑜 (CHAMP 顧問)及余全毅 (卑詩大學)

- 見附上的圖片介紹
- 該項分析是聚焦在唐人街的獨特需要及挑戰 – 例如是缺乏商業組合的策劃、文化組織的收入不足、及建築物管理方面的挑戰等。
- 曾經就馬來西亞檳城、英國及蘇格蘭、美國三藩市及溫哥華格蘭湖島等地方的資產管理模式作出比較。詳情見介紹圖片。
- 適用的工具：1)擁有專長在商業/發展和社區願景方面的專責職員；2)具連貫性的招募、策劃及推廣；3)以長期租約達至長期性的空間管理(包括擁有物業)
- 主要結論：1)必須要由社區主導才能成功；2)最好是以試驗計劃作為開始；3)考慮管理架構及財政持續能力十分重要。

討論：

- 在引述的例子中，這些信託模式的初步資金從何而來？
 - 檳城的資金來自義工的努力。喬治鎮則是(獲得世遺稱號之後)由政府撥款，以支付傳統信託不包括在內的活動開支。蘇格蘭的國家信託最初是由義工主導但漸漸變為專業化。倫敦的私人產業是由該組織及土地業主聘用的專業人員管理。三藩市有不同的資金來源包括政府、私人基金及自己成立的公司。格蘭湖島在七十年代有大量政府投資以及島上的租金和收入。
- 華埠廣場是由市府擁有，所以會是個實行試驗計劃的好機會。
- 任何成員如有興趣在一個工作小組中進一步研究此議題，請告知馬凱盈。

會議結束 – 7.01 pm