



REPORT

Report Date: October 28, 2020
Contact: Denise Lam
Contact No.: 604.873.7974
RTS No.: 13521
VanRIMS No.: 08-2000-20
Meeting Date: November 4, 2020
[Submit comments to Council](#)

TO: Standing Committee on Policy and Strategic Priorities
FROM: Director of Finance
SUBJECT: Quarterly Capital Budget Adjustments and Closeouts

RECOMMENDATION

- A. THAT Council approve capital budget and funding adjustments to the Multi-Year Capital Project Budget totalling a net decrease of \$0.7 million, consistent with Council direction to begin implementation of the recalibrated capital plan through quarterly adjustment reports and the 2021 annual budget. As a result of the adjustments, which include new external funding received by the City, the 2019-2022 Capital Plan will increase by \$11.7 million, as outlined in this report and Appendices 2 and 3; with no change to the current overall 2020 Capital Expenditure Budget.
- B. THAT, as part of the quarterly Capital Budget closeout process, Council approve the closeout of 4 capital projects that were completed with a surpluses or deficits exceeding \$200,000, as outlined in this report and Appendix 4.
- C. And THAT Council receive for information the budget surpluses or deficits for capital projects included in this quarter closeout that were funded by voter-approved capital funding, as noted in Appendix 5.

REPORT SUMMARY

On July 25, 2018, Council approved the 2019-2022 Capital Plan as a guiding document for capital investments for 2019 through 2022. The COVID-19 pandemic has posed significant financial constrain on the City. Extensive work has been undertaken in the past few months to recalibrate the Capital Plan to reflect the fiscal reality while maintaining the City's infrastructure and amenities in a state of good repair, and to advance Council priorities on climate emergency response, equity and resilience. Subsequently, on September 16, 2020, Council approved the

2019-2022 Capital Plan recalibration in principle, with motions on priorities, as part of the COVID-19 Pandemic Response & Recovery.

This quarterly capital budget adjustments report includes a project budget reduction to implement Council's motion to defer Archives Relocation project to the next capital plan. In addition, to advance Council's priority of protecting and building a resilient local economy and addressing affordability and the housing crisis, this report recommends an increase of \$12.5 million Multi-Year Capital Projects Budgets to initiate the planning, scoping and detailed design of Grandview Fire Hall renewal & expansion, together with the co-location of affordable housing initiative. In addition, this report proposes a project budget increase of \$1.5 million to support the Permanent Modular Housing Initiatives. In the Capital Plan Recalibration report, Council approved \$4.5 million funding reallocation from the emerging priorities envelope to advance equity related initiatives. This report accordingly includes a project budget request to increase the Multi-Year Capital Project Budget of planning and research initiative in support of staff and consultants working with Community Partners. Also, this report captures budget adjustments related to external funding contributions committed since the Capital Plan Recalibration including donation from Vancouver Fraser Port Authority for Crab Park improvements and commitments from Translink and developers under service agreements for prioritized Engineering capital projects.

In conjunction with the quarterly Capital Budget review process and in accordance with the City's Capital Budget Policy, Council approval is requested to close 4 capital projects that were completed with surpluses or deficits exceeding \$200,000. Also in accordance with the City's Capital Budget Policy, this report includes for Council information all budgets surpluses or deficits for completed capital projects that were funded by voter-approved capital funding, as noted in this report.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

- In April 2018, Council approved a revised Capital Budget Policy
- In July 2018, Council approved the 2019-2022 Capital Plan
- In December 2019, Council approved the 2020 Capital Budget
- In September 2020, Council approved the 2019-2022 Capital Plan Recalibration

CITY MANAGER'S COMMENTS

The City Manager recommends approval of the foregoing.

REPORT

Background/Context

In July 2018, Council approved the 2019-2022 Capital Plan as a guiding document for the next four years. The Capital Plan will evolve over the course of the four-year period, in order to address emerging needs and as additional development contributions and partnership funding are secured or reserve funding becomes available. The original Capital Plan contemplated \$2.771 billion of capital investments, comprised of \$2.203 billion City-led capital programs and

\$0.569 billion in-kind contributions achieved through development. The COVID-19 pandemic has posed significant financial strain on the City, our business community, non-profit partners, and residents. Extensive work has been undertaken in the past few months to recalibrate the Capital Plan to reflect the fiscal reality while maintaining a keen focus on maintaining the City's infrastructure and amenities in a state of good repair, as well as to advance Council priorities on climate emergency response, equity and resilience. In September, 2020, Council approved the recalibrated Capital Plan in principle, including approximately \$254 million adjustments to the 2019-2022 Capital Plan, reducing from ~\$2.90 billion to ~\$2.64 billion. Details on the 2019-2022 Capital Plan Recalibration are available online at <https://council.vancouver.ca/20200916/documents/cfsc1.pdf>.

The City's Capital Budget process has been developed to ensure assets and investments are managed comprehensively, with rigour and transparency, in a manner that ensures the City is achieving value for money and that staff resources are used efficiently. Base on the principle that the Capital Budget is the primary tool by which the City implements its four-year Capital Plan, providing the authority to proceed with specific capital programs and projects, this capital budget adjustment report focuses on project budget requests to implement the capital plan recalibration Council motions, to advance projects corresponding to Council priorities and to recognize external funding contributed by partners.

As part of the capital budgeting process and in accordance with the City's Capital Budget Policy, proposed adjustments to the Capital Plan and the Capital Budgets that require Council approval, and proposed closeouts of completed projects with surpluses or deficits greater than \$200,000 are presented to Council each quarter for approval.

Strategic Analysis

A. Capital Budget Adjustments

As part of the on-going work and oversight related to the City's Capital Plan and Capital Budget, staff periodically review priorities, respond to emerging needs, and where appropriate bring forward recommendations for adjustments to the Capital Budget and/or Capital Plan each quarter.

Changes to 2019-2022 Capital Plan and Multi-Year Capital Project Budgets

This report proposes an increase of **\$11.7 million** to the 2019-2022 Capital Plan, reflecting additional developer funding to advance projects in response to Council priorities as well as external donations and partner funding committed since capital plan recalibration. With the adjustments recommended in this report, the revised total 2019-2022 Capital Plan will be ~\$2.65 billion.

As a tool to implement the four-year Capital Plan, budget adjustments proposed in this report includes a \$24.6 million decrease to project budgets to administratively implement the recalibrated Capital Plan. This report proposes an increase of \$23.9 million for new or increased multi-year capital projects budgets, with a corresponding \$11.7 million increase to the Capital Plan from new external funding, focused on rolling out projects in response to Council Priorities. The following highlights the major recommended changes to Capital plan and Multi-Year Capital Project Budgets by Council Priorities:

\$5 million increase to the Capital Plan for Grandview Fire Hall Co-location of Affordable Housing

The project involves the renewal and expansion of Fire Hall #9 in Grandview Woodland area. \$40 million Capital Plan Emerging Priorities funding has been allocated towards this project in addition to the original \$3 million funding in the Capital Plan. At the time when the Capital Plan Recalibration was being finalized, the funding for co-location of affordable housing initiatives were still being defined. Now the cost estimate of the affordable housing scope has been sufficiently defined to be between \$23 million and \$37 million. This quarterly capital budget adjustments report includes request to increase the recalibrated capital plan by \$5 million, funded by Downtown South DCLs, to act on the housing initiative. The remaining funding need for implementation of affordable housing co-location at Grandview Fire Hall will be added to the Capital Plan as the project being scoped and planned. The overall project scope for civic facilities and affordable housing initiative includes:

- Renewing and expanding existing fire hall that was built in 1959, ~15,000 sq. ft.
- Relocating Vancouver Fire & Rescue Services headquarters from Strathcona Fire Hall, ~25,000 sq. ft.
- Relocating 311 call centre offices from Spyglass Place and expanding City of Vancouver Security offices from City Hall, ~5,000 sq. ft.
- Co-location opportunity for affordable housing. Unit mix and amount is yet to be determined, subject to how much housing can fit on site.

For planning & scoping and detailed design, activation of **\$7.5 million** project budget to support the civic facilities scope as well as **\$5 million** to advance the co-location of affordable housing initiatives is proposed in this report (\$0.5 million in 2019 Capital Budget). The project has been endorsed by the Capital Delivery Oversight Committee to proceed as quickly as possible during planning & scoping and detailed design phases in order to proceed to construction phase before the end of 2022, with the target to complete the project in 2025.

\$1.5 million increase to the Capital Plan for Permanent Modular Housing Initiative

To support Affordable Housing initiatives, an increase of \$1.5 million to the capital plan and to the corresponding project budget is included in this report for the Permanent Modular Supportive Housing Initiative. The City will partner with BC Housing and Canada Mortgage and Housing Corporation (CMHC) to deliver this initiative. The City have identified four potential sites that may have sufficient capacity to accommodate the initiative of 300-400 units of supportive housing. The cost estimate for Vancouver Affordable Housing Agency (VAHA) to prepare the site for development is approximately \$1.5 million, expected to be fully recoverable by partners. CMHC seed funding of \$550K has been awarded to put toward the pre-development costs. The remaining need for the preliminary funding will be committed by the City upfront with developer contributions, expected to be recovered from BC Housing and CMHC as the developments progress.

\$325,000 emerging priority funding approved through Capital Plan Recalibration to advance Equity Initiatives Program

This budget adjustment is to advance emerging priority funding approved through Capital Plan Recalibration to support Planning & Research related to Equity Initiatives. The budget is to support staff to work with community partners. The budget need to be in place to facilitate the hiring process starting in November, 2020.

In addition to the above changes to the Capital Plan, \$4.7 million external funding including \$2.2 million commitments from Translink and \$1.4 million developer contributions under service agreements are committed since Capital Plan Recalibration to support prioritized Engineering capital projects including Major Roads Rehabilitation and Traffic Signals Rehabilitation, etc., and \$1.0 million donations from Vancouver Fraser Port Authority to advance Crab park improvements.

Appendix 1 provides an overview of the updates to 2019-2022 Capital Plan, including updates since the capital plan recalibration and allocations proposed in this report. Appendix 2 provides details for the \$24.6 million administrative adjustments to implement the recalibrated Capital Plan. Appendix 3 provides additional details on the Multi-Year Capital Projects Budgets recommended in this report.

Summary of Proposed Changes

The current total recalibrated 2019-2022 Capital Plan is ~\$2.64 billion, with the additions of \$11.7 million proposed in this report, the revised total 2019-2022 Capital Plan will be ~\$2.65 billion

The current total of approved Multi-Year Capital Projects Budgets for all open projects is approximately \$1.66 billion. This report proposes a decrease of \$24.6 million for administrative adjustments to implement Recalibrated Capital Plan, an increase of \$23.9 million for new or increased capital projects budgets and a decrease of \$39.9 million for capital projects that were completed in the second and third quarter of 2020, resulting in a net decrease of \$40.6 million to the overall Multi-Year Capital Projects Budgets. With the project adjustments and closeouts recommended in this report, the revised total of the approved Multi-Year Capital Projects Budgets for all open projects will be ~\$1.62 billion.

Table 1 summarizes the changes to the 2019-2022 Capital Plan and Multi-Year Capital Projects Budgets as a result of the capital budget adjustments and closeouts recommended in this report.

Table 1 - Proposed Changes to 2019-2022 Capital Plan and Multi-Year Projects Budgets (\$ Millions)		
	2019-2022 Capital Plan	Multi-Year Capital Projects Budgets (for open projects)
Recalibrated Capital Plan / Budget	\$ 2,635.6	\$ 1,658.8
Adjustment Category		
A. Administrative adjustments to implement Recalibrated Capital Plan	\$ -	\$ (24.6)
B. New Initiatives	\$ 7.5	12.6
C. Budget increases/decreases to existing projects/programs*	\$ 4.2	11.3
D. Administrative consolidations, funding source changes	\$ -	\$ -
Proposed Adjustments	\$ 11.7	\$ -
Multi-year Project Closeouts		\$ (39.9)
Proposed Revised Capital Plan / Budget	\$ 2,647.3	\$ 1,618.1

*Budget increases and decreases to PEF capital project budgets are excluded from this table

2020 Annual Capital Expenditure Budget

Adjustments to annual expenditure budgets at a project level are generally managed within the departmental or Citywide annual capital expenditure budget envelope, with no changes to the overall Annual Capital Expenditure Budget. Expenditures in 2020 relating to the new or adjusted Multi-Year Capital Projects Budgets will be managed within the current overall 2020 Annual Capital Expenditure Budget of \$701.8 million.

B. Capital Closeouts

The Capital Closeout process is the mechanism by which the City's capital programs/projects are closed and completion deficits and surpluses identified. Closeout surpluses are transferred to a City-Wide capital account for funding future capital programs/projects. Funding of closeout deficits are addressed through budget adjustments included as part of the corresponding quarter's capital budget adjustments.

A total of 30 programs/projects with multi-year capital project budgets totalling \$39.9 million and expenditures of \$33.1 million were closed in the second and third quarter of 2020, with a net surplus of \$6.8 million.

This report seeks Council approval to close 4 capital projects/programs that were completed in the second and third quarter of 2020 with surpluses or deficits exceeding \$200,000. Explanations for the closeout surpluses and deficits are provided in Appendix 4.

Appendix 5 provides for Council information a summary of capital projects closed in the second and third quarter of 2020 that were funded from voter-approved capital funding.

CONCLUSION

The purpose of this report is to request Council approval of an increase of \$11.7 million to the 2019-2022 Capital Plan, \$24.6 million project budgets reduction to administratively implement Capital Plan Recalibration and \$23.9 million increase to Multi-Year Capital Projects Budgets (funded from additional external funding, 2019-2022 Capital Plan and budget reallocations). Expenditures in 2020 relating to the increases to Multi-Year Capital Project Budgets will be managed within the current overall 2020 Annual Capital Expenditure Budget of \$701.8 million.

A total of 30 projects/programs were completed in the second and third quarter of 2020, with an overall net surplus of \$6.8 million. This report also requests Council approval for the closeout of 4 capital projects and programs that were completed with surpluses or deficits exceeding \$200,000. This report also provides for Council information a summary of capital projects that were closed in the second and third quarter of 2020 that were funded from voter-approved capital funding.

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Appendix 1 - 2019-2022 Capital Plan Summary											
Service Categories	2019-2022 Capital Plan (\$ millions)					Allocated vs. Balance Remaining in the Revised 2019-2022 Capital Plan (\$ millions)					
	Original (July 2018)	Council Approved Changes before MTU	Mid-term Capital Plan Recalibration Changes	Proposed Changes*	Revised	2019 Budget Allocations	2020 Budget Allocations to date	Proposed Quarterly Budget Adjustments	Total Budget Allocations to Date	Remaining in Capital Plan	
Affordable Housing	\$ 140.1	\$ 29.1	\$ 15.3	\$ 6.5	\$ 191.0	\$ 33.3	\$ 76.7	\$ 6.5	\$ 116.5	\$ 74.5	39%
Childcare	85.9	34.2	-	0.0	120.2	23.8	6.5	0.0	30.4	89.8	75%
Parks and Open Spaces	264.5	4.4	(43.5)	1.0	226.5	57.1	42.0	1.3	100.4	126.1	56%
Arts & Culture	142.0	5.3	(63.7)	-	83.6	25.2	15.1	0.5	40.8	42.8	51%
Community Facilities	146.0	6.2	(11.7)	0.1	140.7	13.4	48.9	(17.4)	44.9	95.8	68%
Public Safety	47.6	0.3	40.0	0.3	88.1	13.2	10.1	0.3	23.6	64.5	73%
Civic Facilities & Equipment	108.4	3.2	(5.3)	0.1	106.4	32.8	27.9	6.1	66.8	39.7	37%
Transportation & Street Use	310.7	15.2	(9.4)	3.6	320.2	93.7	80.5	(2.4)	171.8	148.4	46%
One Water (Water, Sewer & Green Infrastructure)	615.8	1.4	(113.7)	0.0	503.5	100.4	147.7	6.6	254.6	248.9	49%
Solid Waste	92.2	2.5	(2.8)	-	92.0	40.4	24.9	-	65.2	26.7	29%
Renewable Energy	41.5	14.3	(2.6)	-	53.1	24.6	8.4	(0.3)	32.6	20.5	39%
Technology	100.0	0.4	4.4	-	104.8	27.1	25.9	-	53.0	51.7	49%
Overhead	20.0			-	20.0	5.8	7.6	-	13.4	6.6	33%
Emerging Priorities	88.0		(65.0)	-	23.0	-	-	-	-	23.0	100%
Total City-led Capital Investments	\$ 2,202.6	\$ 116.4	\$ (257.8)	\$ 11.7	\$ 2,072.9	\$ 490.7	\$ 522.0	\$ 1.3	\$ 1,014.0	\$ 1,058.9	51%
In-Kind Contributions	568.6	1.4	4.4	-	574.4					574.4	100%
Total 2019-2022 Capital Plan	\$ 2,771.2	\$ 117.8	\$ (253.4)	\$ 11.7	\$ 2,647.3	\$ 490.7	\$ 522.0	\$ 1.3	\$ 1,014.0	\$ 1,633.3	62%

* Includes 2019-2022 Capital Plan changes proposed in this Council Report, subject to Council approval

NOTE: Totals may not add due to rounding.

Appendix 2 - Capital Budget Adjustment Requests resulting from the 2019-2022 Capital Plan Recalibration										
						BUDGET IMPACT				
						Multi-Year Project Budget				
A. Capital Budget Adjustments to implement to 2019-2022 Capital Plan Recalibration as set out in Council Report RTS 13895 (September 16 Council Meeting)										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Changes to 2019-2022 Capital Plan
No Impact (Reduction of previously approved project budget)	04. Community Facilities	A. Libraries and Archives	CCL-00027	Archives Relocation to Central Library	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council. This budget adjustment is in response to Council motion to defer archives relocation and renewal project (\$17 million) to the next capital plan. The project budget of \$17.3 million includes detailed design and construction, physical move of the archives. \$2 million is suggested to be kept in the project budget to allow staff to reassess Archives functional program (potential hub & spoke/satellite model) and decide on the move destination and timing.	17,300,000	(15,300,000)	2,000,000	Decrease: • Debuture \$3,300,000 • CAC \$4,000,000 • Gas Tax Fund - Community Works Fund \$8,000,000	
No Impact (Reduction of previously approved project budget)	#N/A	#N/A	CCL-00024	Relocation of Vancouver Public Library Office at Library Square (2015-2018 Capital Plan)	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council. This budget adjustment is reduce the project budget for relocation of Vancouver Public Library Office ~ 6,000 square feet of space on Level 7 to lower floors. This project is proposed to stop as staff reasses when decision made on Archives move destination and timing.	2,300,000	(2,120,000)	180,000	Decrease: • Debuture \$2,120,000	
No Impact (Change to project funding sources only)	02. Childcare	B. Infant, Toddler & Preschool (0-4 Yrs)	CNS-00073	Childcare at Marpole Library - Design	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	3,500,000	0	3,500,000	Increase: CAC \$2,450,000 Decrease: Provincial Childcare Contribution \$2,450,000	
No Impact (Change to project funding sources only)	02. Childcare	B. Infant, Toddler & Preschool (0-4 Yrs)	CNS-00044	Childcare at Gastown Parkades	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	17,030,000	0	17,030,000	Increase: Province Childcare Contribution via UBCM \$1,000,000 Decrease: CAC \$1,000,000	

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Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Changes to 2019-2022 Capital Plan
Allocation from 2019-2022 Capital Plan	05. Arts & Culture	A. Cultural facilities	New	Chinatown Museum spoke #1 (27 E Pender)	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council The Chinatown Museum Spoke project was recognized in the Capital Plan Recalibration report as an example of completed project within Chinatown Cultural Partnership program. This adjustment is to establish the corresponding capital project budget for this temporary (2 year) exhibition at Chinese Canadian Museum. The project was recognized and reported in operating. Upon the establishment of the capital project budget, corresponding funding and expenses will be transferred from Operating to Capital.	0	540,000	540,000	Provincial Contribution	
No Impact (Reduction of previously approved project budget)	04. Community Facilities	C. Social Facilities	NNE-00068	Chinese Society Building Grant Program	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	1,616,037	(700,000)	916,037	Decrease: CAC \$700,000	
No Impact (Reduction of previously approved project budget)	04. Community Facilities	A. Libraries and Archives	CCL-00026	Marpole Library Renewal/Expansion - Planning	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	7,365,000	(2,865,000)	4,500,000	Increase: Debtenture \$831,000 Decrease: CAC \$3,696,000	
No Impact (Change to project funding sources only)	04. Community Facilities	B. Recreation Facilities	CPF-00048	RayCam Community Centre Renewal - Planning	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	500,000	0	500,000	Increase: Debtenture \$500,000 Decrease: Capital from Revenue \$500,000	
No Impact (Change to project funding sources only)	06. Public Safety	B. Fire & Rescue	NCF-00012	2019-22 Fire Hall Renewal - Planning	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	500,000	0	500,000	Increase: Debtenture \$500,000 Decrease: Capital from Revenue \$500,000	
No Impact (Change to project funding sources only)	07. Civic Facilities and Equip	A. Administrative Facilities	NCS-00128	City Hall Campus Renewal-Planning/Design	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	4,920,000	0	4,920,000	Increase: Debtenture \$3,500,000 Decrease: Capital from Revenue \$3,500,000	
No Impact (Reduction of previously approved project budget)	07. Civic Facilities and Equip	A. Administrative Facilities	NCS-00128	City Hall Campus Renewal-Planning/Design	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	4,920,000	(2,170,000)	2,750,000	Decrease: Capital from Revenue \$2,170,000	

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Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Changes to 2019-2022 Capital Plan
No Impact (Change to Project Funding Source Only)	07. Civic Facilities and Equip	A. Administrative Facilities	CCS-00148	2019-22 Renovations - Administrative Facilities	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	7,749,000	0	7,749,000	Increase: Capital from Revenue \$30,000 Decrease: Debenture \$30,000	
No Impact (Change to project funding sources only)	07. Civic Facilities and Equip	B. Service Yards, Vehicles & Equipment	CCS-00151	Manitoba Yard Renewal - Planning	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	1,910,000	0	1,910,000	Increase: Debenture \$1,910,000 Decrease: Capital from Revenue \$1,910,000	
No Impact (Change to project funding sources only)	07. Civic Facilities and Equip	C. All City Facilities	NCS-00134	2019 Facilities Condition Assessments	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	500,000	0	500,000	Increase: Capital from Revenue \$500,000 Decrease: Debenture \$500,000	
No Impact (Change to Project Funding Source Only)	07. Civic Facilities and Equip	C. All City Facilities	NCS-00125	2019 Plan & Research-Cultural Facilities	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	300,000	2	300,002	Increase: Debenture \$750,000 Decrease: Capital from Revenue \$750,000	
No Impact (Change to project funding sources only)	07. Civic Facilities and Equip	C. All City Facilities	NCF-00011	Programming/Site Fit Test for Vancouver Police Department Headquarter	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	75,000	0	75,000	Increase: Debenture \$75,000 Decrease: Capital from Revenue \$75,000	
No Impact (Change to project funding sources only)	12. Technology	A. Technology	CUB-00168	2019 Infrastructure Maintenance / Upgrade / Expansion - City	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	4,574,686	0	4,574,686	Increase: Capital from Revenue \$2,640,210 Decrease: Debenture \$2,640,210	
No Impact (Change to Project Funding Source Only)	08. Transportation	B. Managing Transportation Network	NEB-00015	Cambie Bridge Seismic Assessment	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	2,800,000	0	2,800,000	Increase: Translink \$1,200,000 Decrease: Debenture \$1,200,000	
No Impact (Change to project funding sources only)	08. Transportation	B. Managing Transportation Network	CET-00031	2019-22 Traffic Signal LED Replacement	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	898,689	0	898,689	Increase: Debenture \$101,311 Decrease: LED Reserve \$101,311	

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No Impact (Change to project funding sources only)	09. One Water	C. Sewerage & Drainage	CEI-00001	2019 Growth-Related Utility Upgrade - Sewer	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	28,640,872	0	28,640,872	Increase: Utilities DCL \$6,609,000 Decrease: Debenture \$6,609,000	
No Impact (Reduction of previously approved project budget)	09. One Water	C. Sewerage & Drainage	CEI-00001	2019 Growth-Related Utility Upgrade - Sewer	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	28,640,872	(1,640,872)	27,000,000	Decrease: Utilities DCL \$1,640,872	
No Impact (Change to project funding sources only)	09. One Water	C. Sewerage & Drainage	CES-00071	2019 Upgrade & Replacement of Pump Stations	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	17,310,625	0	17,310,625	Increase: Utilities DCL \$3,607,554 Decrease: Debenture \$3,607,554	
No Impact (Change to project funding sources only)	09. One Water	C. Sewerage & Drainage	NEI-00002	2019 Utility Planning	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	3,168,602	0	3,168,602	Increase: Utilities DCL \$714,000 Decrease: Debenture \$714,000	
No Impact (Change to project funding sources only)	09. One Water	C. Sewerage & Drainage	NEI-00001	2019 Utility Modeling	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	6,149,333	0	6,149,333	Increase: • Utilities Pay-As-You-Go \$75,000 • Utilities DCL \$1,141,476 Decrease: • Debenture \$1,216,476	
No Impact (Change to project funding sources only)	09. One Water	A. Green Infrastructure	CEI-00003	2019 Green Infrastructure implementation -Public Realm	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	5,703,000	0	5,703,000	Increase: Utilities DCL \$1,143,000 Decrease: Debenture \$1,143,000	

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A. Capital Budget Adjustments to implement to 2019-2022 Capital Plan Recalibration as set out in Council Report RTS 13895 (September 16 Council Meeting)										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Changes to 2019-2022 Capital Plan
No Impact (Change to project funding sources only)	09. One Water	A. Green Infrastructure	NES-00057	Green infrastructure planning	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	2,257,974	0	2,257,974	Increase: • Utilities DCL \$1,567,524 • Utilities Pay-As-You-Go \$698,000 Decrease: • Debenture \$2,265,524	
No Impact (Change to project funding sources only)	10. Renewable Energy	B. SEFC NEU	CEN-00009	Renewable Energy Waste Heat Recovery Expansion	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	14,500,000	0	14,500,000	Increase: • Federal Infrastructure Grant \$5,572,000 • Provincial Clean BC Grant \$4,643,000 Decrease: • Debenture \$10,215,000	
No Impact (Reduction of previously approved project budget)	10. Renewable Energy	B. SEFC NEU	CEN-00009	Renewable Energy Waste Heat Recovery Expansion	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council	14,500,000	(300,000)	14,200,000	Decrease: • Debenture \$300,000	
No Impact (Change to project funding sources only)	10. Renewable Energy	B. SEFC NEU	CEN-00010	Renewable Energy flood related repairs/upgrades	Administrative Implementation of Capital Plan Recalibration (RTS 13895) that has been presented to and approved by Council.	700,000	0	700,000	Increase: • Debenture \$280,000 Decrease: • Connection Fees \$280,000	
Total - Administrative adjustments to Implement Recalibrated Capital Plan						\$ 200,329,690	\$ (24,555,870)	\$ 175,773,820		\$ -
Total Capital Budget Adjustment Requests						\$ 200,329,690	\$ (24,555,870)	\$ 175,773,820		\$ -

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT					
					Multi-Year Project Budget					
B. New Initiatives to Address Priorities										
New projects that have been identified to address unforeseen urgent issues or new priorities emerging outside of the regular capital budget cycle.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Allocation from 2019-2022 Capital Plan	04. Community Facilities	C. Social Facilities	NEW	Equity Related Initiatives Planning & Research	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This budget adjustment is to increase the Multi-Year Project Budget of Planning and Engagement/Research related to Equity Initiatives. The project budget is to support staff and consultants to work with Community partners and the budget needs to be in place to facilitate the hiring process starting in November, 2020.	0	325,000	325,000	2019-2022 Capital Plan (Community Facilities/Social Facilities) Debenture Capital from Revenue	
Addition to 2019-2022 Capital Plan	01. Affordable Housing	E. Supportive Housing	New	Grandview Fire Hall - Co-location of Affordable Housing	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: Council approved the initiative to explore possibilities to co-locate affordable housing units with the Grandview Fire Hall through Capital Plan Recalibration. The cost estimate of the affordable housing component of the project is approximately \$37M, excluding the land acquisition cost, which will be funded through the existing land acquisition project budget. This budget request is to activate the planning and design phases of the affordable housing component to allow staff to initiate the procurement process for both civic facilities and affordable housing initiative.	0	5,000,000	5,000,000	Downtown South DCL	5,000,000
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equip	B. Fire & Rescue	New	Renewal & Expansion of Grandview Fire Hall - Plan & Design	Increase to Multi-Year Project Budget (funded from recalibrated 2019-2022 Capital Plan): Council approved through Capital Plan Recalibration to allocate \$40 million funding reserved for emerging priorities funding to support the renewal and expansion of Grandview Fire Hall. The project involves the renewal and expansion of the existing fire hall (currently the oldest fire hall in the system - built in 1959), the relocation of the Fire & Rescue headquarters (currently located at the Strathcona fire hall) and the relocation of the City's 311 offices (currently located near City Hall). The cost estimate of the civic component of the project, including relocating Vancouver Fire & Rescue Services (VFRS) headquarters; relocating 311 offices and expanding City of Vancouver security office from City Hall, is approximately \$43M. This budget request is to fund the planning and design phases of this project to facilitate staff to initiate the procurement process.	0	7,500,000	7,500,000	2019-2022 Capital Plan (Civic Facilities/Fire & Rescue) Debenture	

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Appendix 3 - Capital Budget Adjustment Requests						BUDGET IMPACT				
						Multi-Year Project Budget				
B. New Initiatives to Address Priorities										
New projects that have been identified to address unforeseen urgent issues or new priorities emerging outside of the regular capital budget cycle.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Addition to 2019-2022 Capital Plan	01. Affordable Housing	E. Supportive Housing	New	Permanent Modular Housing - Site Preparation Costs	Increase to Multi-year Project Budget and 2019-2022 Capital Plan: This budget adjustment is to activate multi-year project budget for Permanent Modular Supportive Housing Initiative approved by Council in May. The City will partner with BC Housing and Canada Mortgage and Housing Corporation (CMHC) to deliver this initiative. The City have identified four sites that may have sufficient capacity to accommodate the initiative of 300-400 units of supportive Housing. The cost estimate for Vancouver Affordable Housing Agency (VAHA) to prepare the land for development is approximately \$1.5M, expected to be fully recoverable by partners. A CMHC seed funding of \$550K has been awarded to put toward the pre-development costs. The remaining need for the preliminary funding will be committed by the City upfront, expected to be recovered from BC Housing and CMHC as the developments progress.	0	1,500,000	1,500,000	<ul style="list-style-type: none"> • CMHC \$550,000 • DCL \$950,000 	1,500,000
Allocation from 2019-2022 Capital Plan	03. parks and open spaces	B. Park amenities	New	New Park - Mt. Pleasant (Main & 7th)	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment is to increase the multi-year project budget for the initial design and planning to prepare drawings for construction bids for the new park development between Main & 7th located in Mt. Pleasant neighbourhood. This funding is to support public engagement and hiring of consultants to develop a detailed design including engineers (civil, geotechnical, structural, electrical), environmental consultants, and archaeologists.	0	275,000	275,000	2019-2022 Capital Plan (parks and open spaces/park amenities) Citywide DCL	
Addition to 2019-2022 Capital Plan	03. parks and open spaces	B. Park amenities	New	Crab park at Portside	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: The Vancouver Fraser Port Authority has agreed to contribute \$1 million for improvements at Crab park at Portside. This budget request is to recognize the donation in the 2019-2022 Capital Plan and to active the multi-year project budget for engagement, design and construction of the park improvements; the detailed scopes will be based on community/public engagement.	0	1,000,000	1,000,000	Vancouver fraser port authority \$1,000,000	1,000,000
Total - New Initiatives						\$ -	\$ 15,600,000	\$ 15,600,000		\$ 7,500,000

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Appendix 3 - Capital Budget Adjustment Requests										
						BUDGET IMPACT				
						Multi-Year Project Budget				
C. Budget increases/decreases to existing projects/programs										
Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
No impact (Reduction of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CET-00030	2019-22 Traffic Signal Rehabilitation	Decrease the Multi-Year Project Budget (funded by Translink): As a result of COVID-19, Translink has made the decision to defer the payments from the 2020 Operating Maintenance and Rehabilitation (OMR) program. The objective of this program is to maintain the Major Road Network in a good state of repair, and the funding affects a number of capital programs related to rehabilitation of streets, lighting, signals and other arterial work in the Major Road Network (MRN). This budget adjustment is reduce the corresponding project budget funded by Translink OMR program.	5,100,000	(1,136,364)	3,963,636	Translink	
No impact (Reduction of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CER-00257	2020 Major Roads Rehabilitation - Major Road Network		5,200,000	(5,200,000)	0	Translink	
No impact (Reduction of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CEL-00023	2019-22 Street Lighting & Pole Rehabilitation		5,774,383	(756,000)	5,018,383	Translink	
No impact (Reduction of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CER-00223	2019-22 Arterial Improvements		2,000,000	(250,000)	1,750,000	Translink	
No impact (Reduction of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CEB-00033	Granville Bridge Upgrade - North Ramps & South Approach	Decrease to Multi-Year Project Budget: This adjustment is to reduce the funding from the Granville Bridge Upgrades to reflect the adjusted value of the cost sharing agreement with Translink, reduced from \$3.75 million total Translink contribution to \$3.40 million.	8,500,000	(352,000)	8,148,000	Translink	
No impact (Reduction of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CER-00256	2020 Major Roads Rehabilitation - City	Decrease to Multi-Year Project Budget: In September, Council approved the reallocation of capital plan funding envelope to reduce the scope and funding of Major Roads Rehabilitation - City and to increase scope and funding of the Granville Bridge Coating as well as the early seismic works on Cambie Bridge. This budget adjustment is to reduce the corresponding project budget of 2020 Major Roads Rehabilitation - City in accordance with the approved Capital Plan Recalibration.	4,200,000	(1,000,000)	3,200,000	Debenture	
Addition to 2019-2022 Capital Plan	07. Civic Facilities and Equip	C. All City Facilities	NCL-00016	2019 Planning & Research - Library Facility	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: Funding received from Vancouver Public Library Foundation Funds to support the feasibility study of Children's Library expansion project. With the study results, it facilitates to formulate a implementation strategy to develop, design, and implement changes to enlarge and renovate the Children's Library, adding capacity for group programming as well as interactive and welcoming spaces for children and families.	50,000	75,000	125,000	Vancouver Public Library Foundation Fund	75,000
Addition to 2019-2022 Capital Plan	09. One Water	A. Green Infrastructure	CEI-00003	2019 Green Infrastructure Implementation -Public Realm	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment is to increase the multi-year project budget to account for two grants awarded from Natural Resources Canada to fund the costs associated with the planning phase of Rain City Strategy and Green Rainwater Infrastructure (GRI) including citywide public and private realm programs and pilots initiative.	5,703,000	39,632	5,742,632	Natural Resources Canada	39,632

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Appendix 3 - Capital Budget Adjustment Requests										
							BUDGET IMPACT			
							Multi-Year Project Budget			
C. Budget increases/decreases to existing projects/programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Addition to 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CET-00032	2019-22 New Pedestrian/Bicycle Signals	Increase to Multi-Year Project Budget (funded from developer contributions): Increase to the multi-year project budget for the 2019-2022 New Pedestrian and Bike Signals to deliver New Traffic Signals at Scotia & 2nd Ave as well as Burrard and 14th West Ave, which is to be expected to be delivered by the end of the year. The cost estimate of the new Traffic Signal at Scotia & 2nd Ave is \$400K, costs shared by developer (\$150K) and the City (\$250K). City contribution to this traffic signal is included in the existing project budget of the New Pedestrian/Bike Signals program. The scope of work at Burrard & 14th includes curb ramp improvements on all four corners of the street as well as the new Traffic Signals with a total project estimate of \$700K.	1,780,983	850,000	2,630,983	Developer funding under service agreement	850,000
Addition to 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CET-00030	2019-22 Traffic Signal Rehabilitation	Increase to Multi-Year Project Budget (funded from developer contributions): Increase to the multi-year project budget for the 2019-2022 Traffic Signal Rehabilitation to complete upgrade from a pedestrian signal to a full traffic signal at Arbutus St and Nanton Ave. The \$450K increase to project budget includes the rehabilitation of existing curb ramps to facilitate the upgrade. This project will be funded 100% by development.	3,963,636	450,000	4,413,636	Developer funding under Service Agreement	450,000
Addition to 2019-2022 Capital Plan	08. Transportation	A. Expand Sustainable Capacity	CER-00239	2019-22 Transit Related Improvements	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan (funded from developer contributions): Increase to the multi-year project budget for the 2019-2022 Transit Related Improvements to complete a Feasibility Study for the Oakridge Pedestrian Tunnel. This project will be funded 100% by developer funding under Service Agreement.	6,020,000	80,000	6,100,000	Developer funding under Service Agreement	80,000
Addition to 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CER-00259	2020 Sidewalk Rehabilitation	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan(funded from the West End resident parking sales): This adjustment is to increase the multi-year budget of the Sidewalk Rehabilitation program to implement the rehabilitation of the six different locations selected by the West End residents. Such projects intend to eliminate tripping hazards as part of the Pilot funded by the market based West End resident parking permit sales.	1,400,000	30,000	1,430,000	Residential Parking Reserve	30,000

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Appendix 3 - Capital Budget Adjustment Requests										
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Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
Addition to 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CER-00257	2020 Major Roads Rehabilitation - Major Road Network	Increase to Multi-Year Project Budget (funded by Reserve): Increase to the multi-year project budget for the 2020 Major Roads Rehabilitation - Major Road Network (MRN) program to pay for minimum required work along West Georgia, Grandview Viaduct and Cambie St. These projects will be fully funded by the Operating Maintenance and Rehabilitation (OMR) Reserve.	0	1,200,000	1,200,000	Translink Operating Maintenance and Rehabilitation Reserve	1,200,000
Addition to 2019-2022 Capital Plan	08. Transportation	A. Expand Sustainable Capacity	CER-00239	2019-22 Transit Related Improvements	Increase the Multi-Year Project Budget and 2019-2022 Capital Plan (funded by Translink): This adjustment is to increase the project budget from the 2019-2022 Transit Related Improvements program to implement Bus Speed and Reliability pilots in the following areas: Granville St, 49th Ave, Robson St and at the intersection of Main St and Kingsway. The funding is fully supported by Translink to boost the use of public transit due to the impact of COVID-19. And the contribution by Translink is not included in the Mid-term Capital Plan Recalibration due to the fact that Translink contribution amount is recently committed.	6,100,000	344,760	6,444,760	Translink	344,760
Addition to 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CEB-00037	2019-22 Major Bridge Maintenance	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan (funded by Translink): Increase to the multi-year project budget for the 2019-2022 Major Bridge Maintenance program to complete work that the city will cost share with Translink in 3 different areas: Granville Bridge Netting, maintenance of Bridges over Boundary Road and Clark Drive. These projects will be partially funded by Translink through their Major Road Network program for Structures. This contribution is not included in the Mid-term Capital Plan Recalibration due to the fact that Translink is confirmed recently.	1,416,000	684,479	2,100,479	Translink	684,479
Addition to 2019-2022 Capital Plan	06. Public Safety	B. Fire & rescue	CCF-00036	2020 Fire Halls Renovation	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan (funded from prior capital project closeout surpluses): This adjustment is to allocate funding from prior capital program closeout surpluses to increase the multi-year project budget for Fire Hall storage room and pole enclosure renovations that was previously deferred due to staff capacity.	580,000	142,000	722,000	Citywide Unallocated from Closeout Surpluses (Debtenture)	142,000
Addition to 2019-2022 Capital Plan	06. Public Safety	B. Fire & Rescue	CCS-00166	2020 Capital Maintenance - Fire Halls	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan (funded from prior capital project closeout surpluses): This adjustment is to allocate funding from prior capital program closeout surpluses to increase the multi-year project budget for capital maintenance of Fire Hall #22. Following an inspection by the consultant, additional repairs are required at the Fire Hall 22 Hose Tower to maintain the civic facility in a good state of repair.	135,000	158,000	293,000	Citywide Unallocated from Closeout Surpluses (Debtenture)	158,000

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Appendix 3 - Capital Budget Adjustment Requests										
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C. Budget increases/decreases to existing projects/programs										
Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Addition to 2019-2022 Capital Plan	04. Community Facilities	B. Recreation facilities	CPF-00049	2020 Capital Maintenance - Recreation Facilities	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan (funded from prior capital project closeout surpluses): This adjustment is to allocate funding from prior capital program closeout surpluses to increase the multi-year project budget for capital maintenance of the Vancouver Aquatic Centre. Additional maintenance scope was identified through inspection to be compliant with current electrical safety code.	4,626,000	81,000	4,707,000	Citywide Unallocated from Closeout Surpluses (Debtenture)	81,000
Addition to 2019-2022 Capital Plan	02. Childcare	B. Infant, Toddler & Preschool (0-4 Yrs)	CCS-00165	2020 Capital Maintenance - Childcare	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan (funded from prior capital project closeout surpluses): This adjustment is to allocate funding from prior capital program closeout surpluses to increase the multi-year project budget for capital maintenance of Playhouse Daycare. The total project costs is higher than original due to change in market conditions.	180,000	48,000	228,000	Citywide Unallocated from Closeout Surpluses (Debtenture)	48,000
No Impact (Reallocation of previously approved project budget)	#N/A	#N/A	CPP-00051	Neighbourhood Park Renewal (2015-2018 Capital Plan)	Increase to Multi-Year Project Budget (funded from Citywide Unallocated Surplus from Closeout): This program has been completed and the final costs were greater than the program budget reflecting a higher than anticipated scope of work for various park renewal projects such as Andy Livingstone playground upgrade, China Creek North park renewal and Memorial South Park outdoor fitness area.	2,480,000	117,150	2,597,150	City Wide Unallocated from Closeout Surpluses (Debtenture)	
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equip	C. All City Facilities	NCS-00126	2019 Planning & Research - Recreation Facilities	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This budget request is to increase multi-year project budget to support planning and research work that includes work toward prioritizing the renewal of our aging community centres that are key to our City's resiliency network. Aside from Marpole-Oakridge (which is underway now), the City has not renewed a community centre for 10 years. These centres are not seismically resilient and are not equipped to meet the needs and demands of a growing population, or any pressures from disasters (e.g. flooding, power outages, summer heat/smoke).	125,000	175,000	300,000	2019-2022 Capital Plan (Civic Facilities/All City Facilities) Capital from Revenue	

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Appendix 3 - Capital Budget Adjustment Requests										
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Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Allocation from 2019-2022 Capital Plan	04. Community Facilities	B. Recreation facilities	CPF-00047	West End Community Centre Renewal - Master Plan	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): Renewal of West End Community Centre is recalibrated through Capital Plan Mid-term update to only proceed with planning phase in the 2019-22 Capital Plan. A preferred vendor for planning consultancy was selected through procurement process with an estimate of \$1.7 million. In late June of this year, the available budget for this project was \$1 million and it was decided that the consultancy would proceed as phase 1 based on available budget at that time. This budget adjustment is to increase the multi-year project budget of the West End Community Centre Renewal project by \$0.7 million to award the second phase of the planning consultancy contract (the total project budget upon approval of this adjustment is \$1.7 million, within recalibrated capital plan funding envelope of \$2 million.)	1,000,000	700,000	1,700,000	2019-2022 Capital Plan (Community Facilities/Recreation Facilities) CAC	
Allocation from 2019-2022 Capital Plan	08. Transportation	C. Public Space & Street Use	CCS-00111	Vancouver Art Gallery (VAG) Plaza Extension to Hornby Block 51	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This budget request is to increase the multi-year project budget of Vancouver Art Gallery Plaza (VAG) Extension to Hornby project. With the additional budget, it will fill the funding gap between actual contract price and the original project estimate. The project scope of work includes consultants construction services on alterations and replacement of a portion of the bike lane, sidewalk and passenger drop-off (all within the street right of way) to meet revised grades from the VAG entrance. The new layout and paving will improve the flow of vehicular and pedestrian traffic. The revised grading, together with the relocation of a catch basin will improve drainage in the bike lane and passenger drop-off. In addition this work will improve the building accessibility without ramps and associated handrails, etc.	1,830,000	226,000	2,056,000	2019-2022 Capital Plan (Transportation/Public Space) DCL	
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equip	C. All City Facilities	NCS-00134	2019 Facilities Condition Assessment	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): Increase to multi-year project budget for continued building condition assessments and management service of the software. Building condition assessments facilitate detailed assessments of building conditions that help prioritize what work needs to be done, on which buildings, and to plan & prioritize work for future years.	500,000	100,000	600,000	2019-2022 Capital Plan (Civic Facilities/All City Facilities) Capital From Revenue	

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Appendix 3 - Capital Budget Adjustment Requests									
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Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.									
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equip	C. All City Facilities	NCS-00130	2019 - 2022 Energy Optimization Program	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This budget adjustment is to increase the Multi-Year Project Budget of Energy Optimization Program from the \$2 million approved as addition to the capital plan through recalibration, reflecting the change in scope of the original Chiller replacement project at 312 Main/VPD Annex. The project scope was expanded to incorporate a rework of the heating and cooling system that will result in enhanced energy and greenhouse gas (GHG) reductions. This project is time sensitive as it must be complete before Q2 2021 to avoid incurring additional costs that may include temporary HVAC system.	3,535,000	806,000	3,935,000	2019-2022 Capital Plan (Civic Facilities/All City Facilities) Developer Contribution (City-Wide CAC)
Allocation from 2019-2022 Capital Plan	09. One Water	C. Sewerage & Drainage	CEC-00026	2020 Sewer & Water Combined Connections	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment is to increase the multi-year project budget for the 2020 Sewer & Water Combined Connections program to reflect work expected to be initiated on combined sewer and water connections, related to connections revenues received in advance. These revenues are driven by residential and commercial construction.	2,500,000	6,000,000	8,500,000	2019-2022 Capital Plan (One Water/Sewerage & Drainage) Connection fees
Allocation from 2019-2022 Capital Plan	09. One Water	B. Potable Water	CEW-00111	2020 Water Commercial Connections	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment is to increase the multi-year project budget for the 2020 Water Commercial Connections program to reflect work expected to be initiated on commercial water connections, related to connections revenues received in advance. These revenues are driven by commercial construction.	700,000	2,000,000	2,700,000	2019-2022 Capital Plan (One Water/Sewerage & Drainage) Connection fees
Allocation from 2019-2022 Capital Plan	09. One Water	B. Potable Water	CEW-00102	2019 Water Commercial Connections	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment is to increase the multi-year project budget for the 2020 Water Commercial Connections program to reflect work expected to be initiated on commercial water connections, related to connections revenues received in advance. These revenues are driven by commercial construction.	4,150,000	200,000	4,350,000	2019-2022 Capital Plan (One Water/Sewerage & Drainage) Connection fees
Allocation from 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CEL-00023	2019-22 Street Lighting & Pole Rehabilitation	Increase to Multi-Year Project Budget (funded by debenture): This adjustment is to increase the funding to the 2019-22 Street Lighting & Pole Rehabilitation program from an internal funding source. This comes as a result of the 2020 Translink OMR reduction and in acknowledgement that there is work related to safety that can't be deferred.	5,018,383	756,000	5,774,383	Plebiscite Debenture 1b (Traffic Signals and Street Lighting)
Allocation from 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CER-00219	2019 Major Roads Rehabilitation-Major Road Network	Increase to Multi-Year Project Budget (funded by Translink): Increase to the multi-year project budget for the 2019 Major Roads Rehabilitation - MRN program to pay for work on Kerr St, Boundary Rd and Nanaimo St. These projects will be fully funded by Translink through the unallocated 2019 Translink OMR contribution.	4,242,000	1,000,000	5,242,000	Translink

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Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
Allocation from 2019-2022 Capital Plan	08. Transportation	B. Managing Transportation Network	CEL-00027	2019-22 H-Frame Replacement	Increase to Multi-Year Project Budget (funded from debenture): Increase the multi-year project budget for the 2019-22 H-frame Replacement program to fund work in the downtown area that is more expensive than Engineering had anticipated due to the replacement of frames in complex and narrow areas with multiple utility conflicts. The additional resources are needed to perform work safely in lanes where the presence of VPD is necessary, moreover, the frequent site cleaning, re-work due to vandalism, wire thefts and others. The city works at a pace driven by BCHydro and their schedule. This funding will come from future years allotment causing a reduction of scope (3 kiosks and lane lighting upgrades) in 2021.	2,800,000	650,000	3,450,000	Plebiscite Debenture 1a (Traffic and Bridge Infrastructure)	
No Impact (PEF Capital Budget Adjustment)	PEF	PEF	CFE-00303	Parkade Capital Maintenance: 345 Robson - L1 Replacement P1 P2 Repair	Increase to PEF Multi-Year Project Budget: This adjustment is to recognize the firm commitment from the Federal government to fund a portion of the capital maintenance of 345 Robson Parkade as part of cost sharing agreement with the City.	234,000	168,000	402,000	Federal Government Funding	
No Impact (PEF Capital Budget Adjustment)	PEF	PEF	NFE-00105	Tenant Improvement Program	Decrease to PEF Multi-Year Project Budget (Reallocation): Transfer General Tenant Improvement Emerging priority budget to Kaslo Hub Tenant Improvement to increase contingency from 10% to 15% which is typical for a renovation project.	1,364,342	(350,000)	1,014,342	PEF	
No Impact (PEF Capital Budget Adjustment)	PEF	PEF	NFE-00160	2018 Seismic Program	Decrease to PEF Multi-Year Project Budget (Reallocation): This budget request is to reallocate 2018 Seismic program project budget to fund Kaslo Hub Tenant seismic improvements required by Building review branch.	2,275,000	(2,275,000)	0	PEF	
No Impact (PEF Capital Budget Adjustment)	PEF	PEF	CFE-00229	Kaslo Hub Tenant Improvement	Increase to PEF Multi-Year Project Budget (Reallocation): This budget request is to reallocate from general Tenant Improvement Emerging priority budget and Seismic Program budget to increase Project Contingency budget of Kaslo Hub Tenant Improvement to 15% which is the typical percentage for a renovation project. This will provide adequate budget to fund unforeseen project delays.	9,449,175	2,625,000	12,074,175	PEF	
No Impact (PEF Capital Budget Adjustment)	PEF	PEF	CFE-00229	Kaslo Hub Tenant Improvement	Increase to PEF Multi-Year Project Budget: This budget adjustment is to increase multi-year project budget to recognize external funding from Provincial Government for Kaslo Hub Tenant Improvements as per project cost share agreement with the Provincial Government	12,074,175	2,870,000	14,944,175	Provincial Government - Workplace Development Services, Real Property Division - Ministry of Citizens' Services	

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Appendix 3 - Capital Budget Adjustment Requests										
						BUDGET IMPACT				
						Multi-Year Project Budget				
C. Budget increases/decreases to existing projects/programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities.										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
<i>Reallocations between open multi-year project budgets</i>										
No impact (Reallocation of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CER-00232	2019-22 Neighbourhood Safety Improvemnts	Increase to Multi-Year Project Budget (reallocation): This adjustment is to reallocate a portion of the multi-year project budget for Active Transportation program earmarked for 10th Ave. Health Precint - Phase 2 to increase the multi-year budget of the Neighbourhood Safety Improvements Program. This funding will support the recommendations presented to Council in the Safety Update (RTS 13457). Such recommendations include the Grandview-Woodland Slow Zone Residential Street Demonstration Project, the Strathcona & Hastings Sunrise Neighbourhood Traffic Management Plan as well as the Monitoring Program to measure impacts and collect citizen feedback on the demonstration project.	1,000,000	700,000	1,700,000	Reallocation of previously approved capital funding (DCL)	
No impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00250	2020 Active Transportation Corridors	Decrease to Multi-Year Project Budget (reallocation): This adjustment is to decrease the project budget from 2020 Active Transportation Corridors program for a portion of the budget associated with the reduced scope in 10th Ave Health Precinct - Phase 2 (Ash st to Cambie st descoped). This funding will support the recommendations presented to Council in the Safety Update (RTS 13457). Such recommendations include the Grandview-Woodland Slow Zone Residential Street Demonstration Project, the Strathcona & Hastings Sunrise Neighbourhood Traffic Management Plan as well as the Monitoring Program to measure impacts and collect citizen feedback on the demonstration project.	21,400,000	(700,000)	20,700,000	Reallocation of previously approved capital funding (DCL)	
Total - Budget Increases/Decreases to Existing Projects/Programs						\$ 109,768,058	\$ 11,256,657	\$ 128,863,529		\$ 4,182,871

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Appendix 3 - Capital Budget Adjustment Requests										
					BUDGET IMPACT					
					Multi-Year Project Budget					
D. Administrative adjustments including consolidation, restatements, or funding source changes Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s).										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
No Impact (Change to project funding sources only)	#N/A	#N/A	CNS-00046	David Lloyd George School Childcare (2015-2018 Capital Plan)	Change in Funding Source for Multi-Year Project Budget - Childcare MOU: In July 2019, the City entered a memorandum of understanding ("MOU") with the Provincial Ministry of Child and Family Development (MCFD). The MOU outlines a financial contribution of \$33 million from the Province to the City, with the goal of delivering or securing up to 1,300 new public or non-profit group childcare spaces, expanding on the City's commitment of 1,000 spaces as outlined in the 2019-2022 Capital Plan. In July 2020, Council approved the allocation and project delivery plan for the first instalment (\$1.1 million) of the Provincial Childcare Contribution based on the following principles: The allocation of the Provincial Childcare Contribution to each childcare project will equal approximately 30% of the total project cost, up to \$3.0 million. David Lloyd George School is a City and Vancouver School Board childcare partnership project that is included in the Council approved project delivery plan. The expected outcome of this project is 69 0-4 year old childcare spaces. The project estimate of David Lloyd George School Childcare is approximately \$9.3 million, out of which \$0.8 million is currently funded with provincial childcare contribution. This budget adjustment is to replace \$2.2 million developer contributions (CAC) of the project budget with provincial childcare contribution. With this funding swap, the project budget of David Lloyd School will be funded by \$9.3 million developer contributions (CAC) and \$3.0 million Provincial Childcare Contribution and the percentage of Provincial Contribution will be approximately 32%.	9,300,000	0	9,300,000	Increase: Provincial Childcare Contribution \$2,200,000 Decrease: CAC \$2,200,000	
No Impact (Change to project funding sources only)	02. Childcare	B. Infant, Toddler & Preschool (0-4 Yrs)	CNS-00055	Henry Hudson School Childcare	Change in Funding Source for Multi-Year Capital Project - Childcare MOU: Henry Hudson School is a City and Vancouver School Board childcare partnership project with expected outcome of 69 0-4 years old childcare spaces and 30 5-12 years old childcare spaces. This partnership project is included in the project delivery plan (which is comprised of a list of the proposed projects associated with the first instalment of the Provincial Childcare Contribution) approved by Council. The project estimate is approximately \$12.7 million, currently fully funded with developer contributions. This budget adjustment is to replace \$3.0 million developer contributions (CAC) of the project budget with provincial childcare contribution. With this funding swap, the capital budget of this project will be funded by \$9.7 million developer contributions (CAC) and \$3.0 million Provincial Childcare Contribution and the percentage of Provincial Contribution will be approximately 24%.	12,700,000	0	12,700,000	Increase: Provincial Childcare Contribution \$3,000,000 Decrease: CAC \$3,000,000	

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Appendix 3 - Capital Budget Adjustment Requests						BUDGET IMPACT				
						Multi-Year Project Budget				
D. Administrative adjustments including consolidation, restatements, or funding source changes										
Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s).										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
No Impact (Change to project funding sources only)	02. Childcare	B. Infant, Toddler & Preschool (0-4 Yrs)	CNS-00071	West FraserLands Childcare	Change in Funding Source for Multi-Year Project Budget - Childcare MOU: West Fraserlands Childcare is a city-led childcare project with expected outcome of 69 0-4 year old childcare spaces. This childcare project is included in the project delivery plan (which is comprised of a list of the proposed projects associated with the first instalment of the Provincial Childcare Contribution) approved by Council. The project estimate is approximately \$10.3 million, out of which \$2.5 million planning & design phases of the project funded by Provincial Childcare Contribution has been approved by Council as part of the 2020 Capital Budget. This budget adjustment is to replace \$1.75 million Provincial Childcare Contribution of the project budget with developer contributions (DCL) to align with the implementation principle to demonstrate City's funding commitment to support this childcare project. With this proposed funding swap, this childcare project will be funded by \$1.75 million developer contributions (DCL) and \$0.75 million Provincial Childcare Contribution and the percentage of Provincial Contribution will be approximately 30%.	2,500,000	0	2,500,000	Increase: DCL \$1,750,000 Decrease: Provincial Childcare Contribution \$1,750,000	
No Impact (Change to project funding sources only)	09. One Water	C. Sewerage & Drainage	NES-00053	2019 Investigation for Design	Change in Funding Source for Multi-Year Project Budget: Investigation for Design program includes studies, plans and tools related to flood mitigation planning, sewer separation strategies, system management and climate adaptation. This budget adjustment is to account for grant received from Union of BC Municipalities (UBCM) on 2020 Flood Risk Assessment, Flood Mapping and Flood Mitigation Planning program. This grant will allow for new design standards for dikes. And it will replace City pay-as-you-go funding for 2020 through the Vancouver Utilities operating budget (i.e., as pay-as-you-go funding toward the utilities capital expenditures)	4,738,920	0	4,738,920	Increase: Union of BC Municipalities \$150,000 Decrease: Capital from Revenue (Pay-As-You-Go) \$150,000	
No Impact (Change to project funding sources only)	08. Transportation	B. Managing Transportation Network	NER-00065	2019-22 Transportation Planning Studies	Change in Funding Source for Multi-Year Project Budget: A total of \$370K of Bus Speed and Reliability funding has recently been announced from Translink towards various transportation planning studies. The budget adjustment request is to replace the existing developer contribution funding with the increased amount of such confirmed contributions.	1,600,000	0	1,600,000	Increase: Translink \$370,000 Decrease: DCL \$370,000	
No Impact (Reallocation of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CER-00218	2019 Major Roads Rehabilitation - City	Administrative Multi-Year Project Budget Realignment (no change to overall multi-year project budget): The 2020 Major Roads Rehabilitation program includes funding for a project that was created and still underway in the 2019 Major Roads Rehabilitation program: Nanaimo St. This adjustment is to consolidate the corresponding 2020 Major Roads Rehabilitation program funding with funding in the 2019 Major Roads Rehabilitation program for this project.	3,900,000	1,800,000	5,700,000	Debtenture	
No Impact (Reallocation of previously approved capital budget)	08. Transportation	B. Managing Transportation Network	CER-00256	2020 Major Roads Rehabilitation - City		3,200,000	(1,800,000)	1,400,000		

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Appendix 3 - Capital Budget Adjustment Requests											
						BUDGET IMPACT					
						Multi-Year Project Budget					
D. Administrative adjustments including consolidation, restatements, or funding source changes Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s).											
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category		WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
No impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00250	2020 Active Transportation Corridors	Administrative Multi-Year Project Budget Realignment (no change to overall multi-year project budget): The 2020 Active Transportation program includes funding for a major project: Drake Street Upgrades. This adjustment is to extract the funding from the 2020 program into a single project that will be tracked independently.	20,700,000	(4,400,000)	16,300,000	Reduce previously approved capital funding (no net change to the total of Multi-year Project Budget): • CAC \$1,446,000 • Translink \$2,600,000 • Downtown South DCL \$354,000		
No impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00251	Drake Street Upgrades		0	4,400,000	4,400,000			Increase previously approved capital funding (no net change to the total of Multi-year Project Budget): • CAC \$1,446,000 • Translink \$2,600,000 • Downtown South DCL \$354,000
No impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00250	2020 Active Transportation Corridors	Administrative Multi-Year Project Budget Realignment (no change to overall multi-year project budget): The 2019 and 2020 Active Transportation program includes funding for a major project: Richards Street Upgrades. This budget adjustment is to extract the funding from the two programs into a single project that will be tracked independently.	16,300,000	(6,787,000)	9,513,000	Decrease of previously approved capital funding (no net change to the total of Multi-year Project Budget): • CAC \$2,577,000 • Translink \$2,283,000 • Downtown South DCL \$1,927,000		
No impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00220	2019 Active Transportation Corridors		7,280,000	(1,090,000)	6,190,000			Increase previously approved capital funding (no net change to the total of Multi-year Project Budget): • Translink \$1,000,000 • Partners Funding (BikeBC) \$90,000
No impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00252	Richards Street Upgrades		0	7,877,000	7,877,000			Increase previously approved capital funding (no net change to the total of Multi-year Project Budget): • CAC \$2,577,000 • Translink \$3,283,000 • Downtown South DCL \$1,927,000 • Partners Funding (BikeBC) \$90,000

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Appendix 3 - Capital Budget Adjustment Requests						BUDGET IMPACT			
						Multi-Year Project Budget			
D. Administrative adjustments including consolidation, restatements, or funding source changes									
Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s).									
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
No Impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00250	2020 Active Transportation Corridors	Administrative Multi-Year Project Budget Realignment (no change to overall multi-year project budget): The 2019 and 2020 Active Transportation program includes funding for a major project: 10th Ave Health Precinct - Phase 2. The project scope This adjustment is to extract the funding from the two programs into a single project that will be tracked independently. The \$6M multi-year project budget for 10th Ave Health Precinct - Phase 2 funds complete street improvement to two blocks from Ash St. to Willow St.	9,513,000	(4,120,000)	5,393,000	Decrease of previously approved capital funding (no net change to the total of Multi-year Project Budget): • CAC \$1,000,000 • Translink \$2,633,000 • DCLs \$287,000
No Impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00220	2019 Active Transportation Corridors		6,190,000	(1,880,000)	4,310,000	Decrease of previously approved capital funding (no net change to the total of Multi-year Project Budget): • DCL \$1,470,000 • Translink \$410,000
No Impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00253	10th Ave Health Precinct Phase 2 (Ash St. to Willow St.)		0	6,000,000	6,000,000	Increase of previously approved capital funding (no net change to the total of Multi-year Project Budget): • CACs \$1,000,000 • DCL \$1,757,000 • Translink \$3,243,000
No Impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00250	2020 Active Transportation Corridors	Administrative Multi-Year Project Budget Realignment (no change to overall multi-year project budget): The 2020 Active Transportation program includes funding for a project that was created and still underway in the 2019 Active Transportation program: \$400K for 10th Ave from Commercial to Victoria and \$500K for Haro Street. This adjustment is to consolidate the corresponding 2020 Active Transportation program funding with funding in the 2019 Active Transportation program for the 2 projects.	5,393,000	(1,000,000)	4,393,000	Reallocation of previously approved capital funding (no funding source change): • Citywide DCL \$400,000 • Translink \$600,000
No Impact (Reallocation of previously approved capital budget)	08. Transportation	A. Expand Sustainable Capacity	CER-00220	2019 Active Transportation Corridors		4,310,000	1,000,000	5,310,000	Reallocation of previously approved capital funding (no funding source change): • Citywide DCL \$400,000 • Translink \$600,000
Total - Administrative adjustments					\$ 107,624,920	\$ -	\$ 107,624,920		\$ -
Total Capital Budget Adjustment Requests					\$ 247,030,997	\$ 26,856,657	\$ 273,481,654		\$ 11,682,871

Appendix 4 - Q3 2020 Capital Closeouts with surpluses or deficits exceeding \$200,000				
Project/Program Name	Budget	Actual	Surplus (Deficit)	Closeout Variance Explanation
Arbutus Greenway - Fraser River Extensaion	3,000,000	67,275	2,932,725	This project has been deferred pending the outcome of ongoing engagement with the Indigenous community. Funding and prioritization for this project will be revisited upon conclusion of this engagement process.
Capital Grant - Little Mountain Redevelopment	3,145,344	632,022	2,513,322	This project budget was approved by Council in 2005 for financing for the re-development of Little Mountain Neighbourhood House. Back in June, 2020, Council approved to put this project oh hold pending negotaition with BC Housing on integration of land into the Little Mountain Neighbourhood House Redevelopment project as an amenity contribution. Now the project is re-activated and is scheduled to start contruction in 2021. The old project will be closed out and funding will be rolled over to the new project created for Little Mountain Neighbourhood House.
Arbutus Greenway - Master Plan/Project Office	6,000,000	5,543,251	456,749	The budget was based on high-level estimates. As the project was implemented, the cost estimates were refined and the overall costs came in lower than originally anticipated.
Utilities Strategy - Oakridge Municipal Town Centre	500,000	248,206	251,794	This project budget was orginally set up for a consultant to develop, assess, recommend and implement a strategy for better managing storm water, sewer, and water utilities for a proposed new Oakridge Municipla Town Centre. The study was completed at a lower cost than initial estimate and without the need of contingency.
Total	12,645,344	6,490,754	6,154,590	

Appendix 5 - Q3 2020 Completed Capital Projects with funding from Voter-Approved Capital Funding			
Project/Program Name	Budget	Actual	Surplus (Deficit)
Capital Grant- Redevelopment of Little Mountain Neighbourhood	3,145,344	632,022	2,513,322
2017 Capital Maintenance - Entertainment & Exhibition	1,100,000	947,031	152,969
2017-18 Cultural Facilities Renovation/Upgrade	450,000	325,721	124,279
Neighbourhood Park Renewal*	2,480,000	2,597,955	(117,955)
2018 Reno - Recreation Facilities	692,000	640,146	51,854
2015 Social Facilities Renovations/Upgrades	2,435,868	2,384,034	51,834
2017 Capital Maintenance- Administrative Facilities	275,000	253,925	21,075
2018 Capital Maintenance - Administrative Facilities	370,000	357,286	12,714
2019 Accessibility Program	285,000	274,277	10,723
2015-18 Investigation for Design	1,994,662	1,996,938	(2,276)
2015-18 Animal Control Centre Renovation	100,000	101,132	(1,132)
2017-18 Accessibility Improvement	170,000	169,110	890
Wading Pools and Spray Parks	350,000	350,618	(618)
2015-18 Park Planning & Policy Studies	2,218,000	2,217,617	383
Total	16,065,874	13,247,811	2,818,063

* Prior to reallocation of surplus funding to cover deficits for projects closed out this quarter (see Appendix 3)