Rosemary: My name is Rosemary Hagiwara, my pronouns are she/her and I am the chief elections officer for the city of Vancouver. Welcome and thank you for joining us tonight.

Before we get started, I want to acknowledge that the 2022 Vancouver election is taking place on the traditional unceded ancestral and shared territories of the Hunquminum and Squamish speaking peoples including the Musqueam Indian band, Squamish nation and the Tsleil Waututh nation. These nations have stewarded the lands since time immemorial. Before we begin, a few housekeeping items this session is being recorded and will be available at Vancouver.ca/vote after this event.

We intend to keep our attendees anonymous. We will not mention a name if you ask a question. Only the organizers of this event will see the names.

You may view more accurate transcriptions through the Stream Text link which is now in the chat. Or you can also find it in the e-mail we sent out today.

We also have registered American Sign Language interpreters with us tonight. There's no need to worry about being on mute as we have deactivated this function.

1	If you have a question for the panelist or
2	guest speakers tonight, we will address them at the
3	end of the presentation.
4	Please click on the icon with Q&A on your
5	screen to leave your questions.
6	If you have technical questions or questions
7	for our organizers, please use the chat button.
8	The chat button will otherwise be deactivated
9	through communicating with others to minimize
10	disruptions during the presentation. You may also use
11	the closed captioning feature available on your
12	screen.
13	This is our plan today. This is the first of
14	four sessions and we will cover other topics about
15	becoming a candidate in other sessions. My colleagues
16	Cheryl Chan from the Vancouver Art Board as well as
17	David Green from the Vancouver School Board will be
18	presenting with me tonight.
19	Dr. Joy Masuhara and Trudi Goels of Women
20	Transforming Cities and Professor Gerald Baier of
21	UBC Studies of Democratic Institutions will be
22	joining us later as our special guests.
23	Let us get started with an overview of the role
24	of an elected official.

What are your duties as an elected official?

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Some examples are—spending a considerable amount of time connecting with citizens. Listening to their comments and concerns. You'll need to commit to understand existing policies. And programs or potential impacts of policies and programs before making decisions. You need to be proactive in working and finding collective solutions with other officials and partners in other government agencies.

You expect to make decisions around budget and to create more housing in the city. And while doing the job you are bound by the rules and policies in how you exercise your authority as an elected official we will discuss this in greater detail in a future session.

I will spend a few minutes now on focusing what the city is responsible for before I turn it over to the other panelists. The city of Vancouver is responsible for providing access to local roads.

Maintaining sidewalks.

Street lights, cemeteries, collecting garbage, providing residents access to water. Approving changes to zonings and developments. Approving building permits. Regulating businesses.

Providing funding to the police department and libraries.

1	As an elected official, you'll be expected to
2	make decisions on behalf of the community and address
3	issues in all areas in the city.
4	Different elective official positions support
5	in different ways. So let's explore.
6	Council is made up of one mayor and ten
7	councillors. The role of council is but not limited
8	to setting strategic direction such as the Vancouver
9	plan. Future cells.
10	And adapting policies to enable more housing.
11	Adopting city's financial plans through a setting
12	property tax rate to fund services and programs.
13	And allocating resource services competing
14	capital projects and either priorities.
15	Some examples of programs include allocating
16	programs to non-profit groups or business improvement
17	areas such as commercial drive, Camby Village,
18	Hastings North. And creating public plazas to allow
19	liquor consumption.
20	The role of the mayor has additional
21	responsibilities. That includes chairing council
22	meetings and public hearings. Maintaining the order
23	and facilitate debates in meetings.
24	Ensuring that the meeting rules are followed
25	and encourage expression of differing viewpoints. The

1 mayor also chairs the police board and represents 2 council when meeting with dignitaries, First Nations, provincial and federal governments. 3 The mayor communicates primarily with the city 4 manager also known as chief administrative officer. 5 We will now hear from the park board. Cheryl 6 Chan, pronouns are she/her, has been at the park 7 board since 2013. In her role she has been 8 9 responsible for providing procedural, intergovernmental protocol and organizational support 10 11 and quidance to three different terms over that time. Her team coordinates and delivers all meetings, 12 briefings, workshops. Riding office and 13 administrative support to commissioners. Her team 14 also manages and responds to public inquiries, 15 maintains and tracks official park decisions, and 16 assists commissioners with event invitations and 17 special quests. 18 19 Cheryl? 20 Cheryl: Thank you, Rosemary. I'm pleased to be joining 21 you from the traditional territories of the Musqueam, Squamish and tooth coast Salish peoples where I am 22 honoured to live, work and play. I'm going to provide 23

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you with a bit of an overview of the park board. It

is responsible for over 240 public parks in the city

of Vancouver. With exclusive jurisdiction and control over those designated as permanent or temporary parks. And the park board also manages all other parks under the care and custody of the park board as determined by council.

It's an extensive system of pools, rinks, fitness centres, beaches, golf courses. Marinas, sports fields and much more. You may have seen our diverse horticultural display, community gardens, destination attractions such as Van Dusen Garden and Stanley Park and Vancouver's lush urban forests including the street trees which our park board urban staff maintain. Next slide please.

Protecting environmental biodiversity is one of the key responsibilities of the park board. Along with promoting resilience and park stewardship.

The park board also supports special events.

Fosters stakeholder and community partnerships. A lot of the park board services are provided through integral stakeholder and community relationships. The park board also provides—preserves and advocates parks and recreation services to benefit all people, communities and the environment. Next slide.

The park board itself is comprised of seven park board commissioners. And those commissioners are

1	responsible for enacting bylaws for the control,
2	regulation, protection and government of parks and
3	the activities that occur in those parks.
4	They approve strategic policy, they set the
5	vision and service levels that guide parks and
6	recreation services and programs.
7	They represent the board on council and park
8	board advisory bodies in liaison roles.
9	They engage with the community acting as their
10	voice to ensure that Vancouver's parks and recreation
11	services remain accessible and sustainable.
12	Next slide please? And that's my cue to hand it
13	over to David.
14	To introduce the Vancouver School Board
15	section.
16	Rosemary: Thank you Cheryl. This is Rosemary.
17	We will now hear from the Vancouver school board.
18	David Green's pronouns he/him has been the
19	Secretary Treasurer in the kindergarten to grade 12
20	provincial education program for almost 20 years and
21	the Secretary Treasurer of the Vancouver school
22	districts in September 2017.
23	He has been chief election officer for seven
24	previous trustee elections and one trustee
25	by-election. He is interested in emphasizing the

1	government's role of board of education and
2	candidates seeking the office of trustee and the
3	separation of that role from the operation role of
4	district staff.
5	Thank you for joining us today, David.
6	David: Thank you, Rosemary. I'm pleased to be
7	speaking to you tonight from the traditional unceded
8	lands of the Musqueam, Squamish and Tsleil Waututh
9	nations. Just want to give some background about the
10	Vancouver school board. Probably one of the most
11	diverse public school systems in Canada. We have
12	approximately 50,000 students.
13	Grades kindergarten to grade 12. And we are
14	responsible for providing educational services.
15	To students in about 110 elementary and
16	Secondary schools. We also have adult education
17	program.
18	And we also provide distance learning
19	opportunities for students.
20	Who wish to learn online. And of course we have
21	international students from several different
22	countries.
23	Next slide please.

So the board of education is comprised of nine elected trustees. It's an independent body from city council.

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It's incorporated under the school act as a separate corporation. The board has some very important responsibilities. The primary one being the improvement of student achievement in the district. We are responsible for providing quality education services to schools in the city but also in the university endowment lands. You will find if you run for school board, you will find that the city of Vancouver actually runs the election for the school district. But the people who live in the endowment lands and UBC lands are actually allowed to vote in the trustees. But not for councillors. We're also-- trustees also will represent the school district at various provincial associations. The BC School Trustees Association. The BC Public School Employers Association.

And most importantly, there's a governance role as mentioned that we set education policy that we collect what the community desires to see in the education plan that we have. And also consistent with provincial guidelines. The basic structure that is we have there is only one employee of the school board

1 and that's the super intendant of the schools, and 2 all the others report to the super intendant. So Rosemary mentioned about the governance the 3 separation, 4 The board is responsible to the governance 5 function to the super intendant who will provide 6 direction to staff on the operational side. Next 7 slide, please. 8 9 Rosemary: Thank you David. That would be back to me now. 10 11 And we will turn back to the city.

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departments.

City manager and the Parkwood general manager are hired by the elected officials. They work closely with elected officials to provide them with advice.

And speak briefly about roles and city

They give direction to staff who are in turn responsible for implementing decisions of council or the board. This is another slide reporting structure at the city. The city manager reporting to council and departments reporting to the city manager. A future session will cover more detail on the city departments particularly on the priorities and mandates.

1 And just wanted to highlight the Vancouver 2 board and structure that's highlighted in a different 3 colour. Both funding to operate libraries in the police 4 department approved by council. The elections of the 5 board members are independent of council and governed 6 7 under the library act and the police act 8 respectively. As for the board and parks recreation, council also 9 10 approves the budget and the city runs the election of park board commissioners. 11 So what happens after the election? Once elected, we 12 will contact you with an overview of what you can 13 14 expect over the next few weeks after the election. 15 After you are sworn in at the inauguration ceremony, you will be expected to attend orientation sessions 16 to review your role and authority as an elected 17 official. Review rules for council meetings and 18 19 public hearings. You will attend training sessions where mock 20 council meetings will be set up. Attend information 21 session on the priorities and mandates of each 22 department over the next few months. 23 24 Please know that you are not expected to be an expert in the areas of the city but rather to 25

represent the areas of the city. You will be provided with information at the orientation sessions so you can make the decisions at meetings.

What support is available for you once you are settled into your new role? The mayor will have their own team of political staff typically around 3 to 6 staff in addition to support staff provided by the city. Councils will share one support staff for every two councillors. To assist with administrative functions of the role. Now I will invite Cheryl Chan back.

Cheryl: Hi there, similar to city council, there is support available for park board commissioners as well and there is no expectation that commissioners are experts in the field of parks and recreation.

There is a general manager's office, the general manager is hired by the board, park board commissioners and it provides strategic consultation, communications support and any other advice as required.

The board relations office which I manage then also supports the GM's office. We're embedded in the GM's office and provide procedures and protocols to facilitate the liaison relationship,

1	intergovernmental communications. And as well any
2	other support that the commissioners may need. We
3	facilitate the orientation sessions and site visits
4	that all new candidates will be asked to participate
5	in to learn a little bit more about parks and
6	recreation. And we will provide an information packet
7	of park board along with city departments and
8	reference materials to help you with that
9	orientation. And we do provide administration support
10	as needed. So assisting and scheduling meetings,
11	coordinating events, invitations, managing inquiries,
12	and there's lots of public inquiries. Park board is
13	very public facing.
14	And assisting with meeting preparation and any
15	motions in research that may go along with that.
16	And on that, I believe I will hand it over to
17	David on the next slide.
18	David: Thank you Cheryl, I mentioned earlier that the
19	super intendant is the only employee of the board of
20	education.
21	And the board chair and the super intendant
22	will always have a close relationship.
23	The connection between the board and the school
24	district is through the super intendant, but the
25	supports that are available to trustees come to my

office with respect to certain procedures and 1 2 protocols. We will also organize orientation sessions 3 after the election in the fall. Throughout the term 4 of the four-year term of the board. There will be 5 regular trustee workshops. 6 That we will provide information to the board 7 members. 8 9 Current developments and ongoing matters that impact the district. 10 11 We also provide information updates of all the different departments and school-based events. 12 Media response is always through the board 13 chair and is coordinated through our communications 14 department. So we have a four-member communications 15 team, in my office I have three assistants who help 16 me organize the work of the trustees and arrangement 17 meetings and set up that sort of thing. 18 So the administrative support is quite strong 19 20 from my perspective and I'm happy now to pass it back to Rosemary, I believe. 21 Rosemary: Thank you David. 22 Now that you know more about the functions of 23 24 the city and the park board and the school board. Let's talk about why you should become a candidate. 25

So why would you consider becoming a candidate in the upcoming election? Not only is it rewarding but you can make a difference in representing the residents of the city. You can be a voice at the table to help resolve the many issues that the city is facing.

But despite the challenges of making stuff decisions and managing work life balance, it is really a rewarding role.

And you will hear more from our guest speakers on this later. Considering this job you will need to be realistic about what is expected of you.

For elected positions on council you will spend a minimum of 4 to 6 hours in reviewing meeting agenda packages prior to attending meetings. Expect to attend many community events in addition to those council meetings.

Because you represent the whole city, remember you are elected in a large electoral system, you are expected to be available to all residents. This is a full-time job and it will be difficult to juggle another full-time or part-time job.

In smaller municipalities, it makes sense for this role to be part-time job. But as you can see later on, not in Vancouver.

1 I'm sure some of you have attended council 2 meetings and they could be long. This is the reality of what you can expect in terms of time commitment. 3 As you can see, you will be spending many hours 4 in meetings. 5 For council and corporate commissioners the 6 number of hours exclude meetings as council appointed 7 liaison to advisor committee meetings. External 8 9 organizations such as metro Vancouver union of BC municipalities. There's also workshops and briefings 10 11 to be attending during the week. And for school trustees, the numbers exclude 12 community meetings in a bookshops. These would be 13 approximately an average of 55 meetings or 110 hours 14 15 per year. As mentioned before, expect a high volume of 16 learning and reading in preparation for meetings. You 17 will attend council meetings and public hearings that 18 19 occur every two weeks. 20 Sometimes they extend to the following week 21 which means meetings are happening every week. Meetings held in the mornings very often until 22

late at night.

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Numerous community events that you will be invited to and you will be obligated to attend them.

I'm going to invite Cheryl back to speak.

Cheryl: Thanks Rosemary. For park board commissioners, there is also a pretty extensive time commitment.

Not as much as it is for council. On average most park board meetings are held in the evenings on Monday evenings.

But they can also when necessary be scheduled on other evenings. They are generally every two to three weeks and so on average over the course of the year that can range from 10 to 30 hours per week as a commitment for just attending the board and committee meetings and preparing for those meetings. In addition to that other staff briefings, board workshops to ensure that commissioners are kept well informed of especially detailed projects. And then they also will be asked to attend advisory committee, community association and park stake holder meetings as the appointed park board liaison. And those hours can vary greatly. Depending on the number of meetings, the particular group and the amount of time or the amount of time at each meeting that commissioners choose to attend.

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Participating in community engagement activities is one of the great parts of being the park board commissioner, but that also requires a time commitment. And then as well there's responding to media and a high, high volume of public inquiries. But there is staff to assist with that.

And so passing the next slide over to David. David: Thank you, Cheryl. So school board trustees are expected on average to work about 20 to 25 hours a week. And that's meant to appear for an attend board and committee meetings. But we generally operate ten months of the year. We don't generally have meetings in July and August. So we meet during the school year itself. We also -- trustees are also responsible for attending community meetings representing the board. And like I've said earlier, sometimes for association -- provincial association meetings. We also have a very good connection with the city. Trustees, individual trustees will sit at advisory committees with the city. And report out at board meetings as to the activities that go on in those meetings. So we have a good connection with the city. And the meetings that take place throughout the year are-- they are live broadcast. On YouTube channel. And we-- now that we're getting back into in-person

meetings again, I expect by the time the next board

2 is in office, we will be doing all of our meetings in person I suspect. 3 Back to you Rosemary. 4 Rosemary: Thank you Cheryl and David. I would now like 5 to introduce our guest speakers. From Women 6 Transforming Cities, joining us today we have Dr. Joy 7 Masuhara and Trudi Goels and from the centre for 8 9 study of democratic institutions, school of public policy and global affairs University of British 10 11 Columbia joining us professor Gerald Baier. Dr. Joy Masuhara pronouns she/her is the co-chair of Women 12 Transforming Cities international society. Is a 13 family physician and has been engaged in equity 14 inclusion work for many years. WTC along with 15 Canadian research institutes for the advancement of 16 women completed a three year project actions to 17 barriers of womens' participation in local government 18 19 in 2020. Trudi Goels pronouns she/her is the other 20 co-chair of Women Transforming Cities. A long-time fan of municipal politics Trudi has worked on 21 campaigns and been an advocate and one of the 22 cofounders of the feminist campaign school. Currently 23 she is part of a coalition to bring in an ethics 24

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commissioner to create a path of safety for elected officials.

Professor Gerald Baiers pronouns he/him is an associate professor of political science at UBC where he teaches and conducts research in the field of Canadian federalism, parliamentary government and the constitution. Along with Professor Maxwell Cameron he created the institute for legislators at UBC which has strained over 500 aspiring politicians since 2013. I now invite Joy to present.

Joy: Thank you Rosemary. I'm coming from the unceded the ancestral territories of the Musqueam, Squamish and Tsleil Waututh peoples and I would like to say hello to all of you and thank you to the city of Vancouver for organizing this session.

And asking Trudi and I to speak tonight. And I just want to say that I applaud you all for being here for even considering running for public office. I wish you all well on this journey. There is so much to be done to help our city thrive and be a place of safety and well being for everyone.

So thank you for all your interest and efforts.

So Women Transforming Cities is a charitable organization that was founded by former Vancouver city councillor Ellen Woodsworth and women

transforming cities works to dismantle intersecting systems of oppression with equity seeking genders and movements to transform where we live into places where everyone can belong, participate and have social economic and political equity. So we do this in many ways and a few years ago we collaborated with the Canadian Research Institute for the advancement of women on a three-year project. Looking at barriers to womens' participation in local government. With a focus on the cities of Surrey and Vancouver.

In 2020, we did an informal look. Basically just using publicly-available information so it wasn't a scientific rigorous examination. We did this to determine the gender diversity and other diversity amongst mayors and council members in metro Vancouver. Of the 16 largest communities, 13 of the mayors are men. Three are women, all are white.

Of the 110 city councillors, 53 or 48% are women.

So there seems to be gender parody and I apologize keeping this to a binary but there were limitations on the information we could obtain publicly. 13 of those 110, so 12% are non-white. Less than half of the non-white councillors are women. So we can see that the local governments do not fully

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reflect the population. We know that metro Vancouver has one of the highest proportion of multicultural communities in the world. Living here with racialized folk being about 50% of the community from census data. This is not reflected in our municipal governments. So in our project, we looked at what some of the barriers were for diverse women. We did a literature review and conducted interviews with many diverse women who had run for office. Some successfully and some not. So these are some of the barriers and I'll just go through them one by one. We know they are not unique to women. But we do know there is a disproportionate affect on women and more often more so for diverse women. So first barrier, finances. Costs money to run a campaign. There's still a gender pay gap in Canada. And the world. And the gap widens if you are racialized. Women and racialized women generally have fewer financial resources. So this becomes a barrier. Number two, unpaid work. Despite some changes and progress, women still do more child care, elder care and household management than men.

This adds more pressure in terms of time management and work life balance. Number three,

societal expectations and stereotypes for women. Women are not expected to be leaders and face the known situation. As if they are too bold for example, taking on characteristics than when seen men are positives, this is a negative. At the same time if they are too timid or ladylike, they are seen as less capable. And this can often be worse for diverse women with additional stereotypes.

So we heard stories of diverse candidates not being supported by some of their own cultural communities. Even though they may be in the first person from that community to ever get elected to office because the expectation was for the woman to be working in the home.

Number four, racism, tokenism and misogyny. So I won't comment too much on these. So they are all fairly self-evident. Women candidates are portrayed by the media often the portrayal is focused on what the candidate is wearing rather than what they are saying. Sexist and racist attacks in the political environment and particularly now with social media can undermine and deter women for entering or remaining in public office. And number five, the electoral system itself.

The electoral system of first pass the post favours incumbents. So again, in particular diverse women have a disadvantage. So ward systems and proportional representation are felt to improve this. But we are not going to have that for this upcoming election. So these are some of the findings from our project. And I hope I haven't been too discouraging. I know, listen to Rosemary she says it's very rewarding. So luckily, I am able to pass over to Trudi who will discuss things that can be down reduce some of these barriers as well as just some practical tips for all of you for your campaign. So thank you and I'll pass it over to Trudi.

Trudi: Hi everyone. Thanks Joy. Thank you for laying out all of those barriers because that is a great place for us to start from. I want to echo what Joy say thank you everyone for everyone who is here who is thinking about running or has decided to run or maybe you're here because you want to support a candidate. All of those are really good reasons to get involved this year. And be involved in this election. We've deserved to have elected officials who reflect our communities. And the more diversity we can bring to our elected table the richer communities are going to be. So thinking about— Joy

has given me the nicer job of talking about how to overcome some of these barriers or how to address some of them. And I'm going to start by naming a few of the ones that she just talked about. And how we can actually challenge them. So we know that our electoral system and the way that we campaign is designed specifically for white men.

And even more for able bodied white men. And this is a barrier for a lot of people to be able to participate. Campaigning itself is very ableist. It is very challenging to go out and door knock when you are not physically able to. Or attend a town hall meeting if you are neurodivergent. These are ways that you might find we are coming into this space. And we can talk about ways to campaign that work for you specifically.

So there are some legal obligations to being a candidate and the mayor laid out very clearly on the elections BC website. Which also has an e-mail address and a 1-800 number on there. Those are the laws that you are required to follow around financial obligations. For filing, how you apply, who can make donations to your campaign and such. But outside of that, have a lot of wiggle room as to how you're actually going to campaign. One of the barriers that

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we found in this research that we did earlier was the amount of unpaid work of women especially but also just want to say folks who come from marginalized homes whether it is the fact that you have to work two jobs in order to support the family, you may do more caregiving duties in the home. You may work a job that isn't 9 to 5 Monday to Friday that wouldn't leave you with evenings and weekends to campaign in. So we need to think about other ways that folks can engage besides the traditional ways of actually getting out. And some of that there's sort of an over-arching thought that I would like you to consider around this. And it's how you create a campaign team. Being able to work with folks that you trust and who can come and support you in a myriad of ways to create a really viable campaign for you is really important. There are the same tools and basic strategies that work for everyone which is identify who is going to vote for you and then get them out on election day to vote for you. But how you go about actually doing that doesn't need to be the way it's always been done. So rather than bringing only experts or people that you might consider an expert into your campaign, you might want to bring in two or three people who want to learn and can work together.

You may want to consider having a group of people who support you at home. Maybe they come in and help you do laundry and meals and child care so you can spend more time talking to voters. You may want to bring in people to address things like the financial barrier that women and other folks of gender often face in campaigns.

Some of it's really cultural. It's not the same in every culture to go out and ask for donations.

And we don't address this in our campaigns. So how do we address this so that you can go out and be successful in raising enough money in order to run a successful campaign? And that might be bringing in other folks who can do your fundraising for you.

It might be looking at different strategies to go outside of your community. It might be some education and opportunity for your family or your community to support you in other ways.

And I find out your financial contributions come from somewhere else. They are all barriers that we need to be thoughtful about and ways that we're going to address them. And there are strategies that we can address them together with. One of the other big pieces that I think that we don't talk enough about is how we campaign is a lot about how we're

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going to lead once we're elected. So if you think about the kind of person you want to be when you're elected. That you want perhaps to be working with communities to create great solutions to the problems that our cities are facing? Be that person in your campaign. Bring those communities together while you're campaigning. Bring them together before you start campaigning. Work in community with folks so that you are truly representing the folks that you are going to serve. As opposed to what we seem to perceive as an individual leadership style. Where there's one person who stands away and picks up the phone and makes a phone call and consults occasionally. As opposed to is really in the community and working with people. We have this great opportunity to be able to shift that way of working. We've seen it successfully done in other communities. We've seen other folks who are not white, who are queer, disabled, who are a variety of genders who have been elected because they choose to do things differently and they are bringing a real richness to our communities. And solving problems in ways that really matter. One of the last things that I would like you to think about as you are going into this is that you get to make a lot of choices in your

campaign. And we like you to make intentional choices. I say this because we have a tendency to default to what we've seen and think to be true. One of the great examples that I like to talk about is the idea that we all need to be loud, bold speakers when we come out in public. Not everybody is like this.

Some are quite soft spoken for instance. And rather than having somebody practice and learn to be louder, maybe we learn to use technology better. So we bring microphones closer to our mouths so we can speak in a way that's comfortable and genuine to us. So we don't need to show up like somebody else in our campaign but we can truly be ourselves when we come out on the campaign trail and the voters get to know us and they elect the people they want to elect. Thanks.

Rosemary: Thank you Trudi. I think now we are passing it to Professor Baier?

Gerry: That's okay with me if that's okay with you.

Thanks everyone. I will also acknowledge where I am is on the unceded and traditional territories of the Musqueam, Squamish and Tsleil Waututh nations. Very grateful for this opportunity to participate with you today. I will also echo what I heard from a couple of

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other presenters. Just super excited by the chance to engage with folks who are interested in running for office. When Max Cameron and the centre study for democratic institutions -- when we put together the institute for future legislators it was for exactly that purpose. That there are barriers for a lot of people who want to try and run for office. One of them is an information barrier. And we thought our role could be to help overcome some of that. But we've also learned that when you give people that information, give them that opportunity to start to think about running for office, we can see real transformation in the way those institutions themselves work. More collaboratively and more deliberatively when people have a better idea of the opportunities there. And when there's a more diverse group of folks participating in those institutions. So the people with the foot already in the door aren't attending candidate 101 sessions. So I applaud those of you who are for trying to take that step to find out more.

To learn and get that opportunity for office. One of the things that I think is important to emphasize for a group like this, who are probably raised mostly on national and maybe provincial

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politics if you pay active attention to what's going on in the world around you, is how differently municipal government works from the provincial or the federal government. You got a hint of that of course from the presentations from Rosemary and David and Cheryl. There are some division of functions and separate boards for school for parks and for the city as a whole. And obviously subject matters the city deals with exclusively and other things are left to the provinces and to the federal government. But one of the unique things is how even though city councils make laws, we call them bylaws but they're laws. And the fact that the city council governs actively executively runs a multibillion dollar in the case of Vancouver organization, we don't have the executive and the parliamentary systems that we would see at the provincial and the federal level. That means there isn't an equivalent of the Prime Minister or the Premier at the municipal level. The mayor is very much a first among equals in the council because the mayor only has one vote in council. Just like every other councillor does. The mayor is not the chief executive of the city.

Not the exclusive provider of advice to the city manager. Those things are real important structural differences.

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Between municipal politics. In addition to the kind of substance or subject matter or differences those municipalities have and Vancouver works with. So there are two separate functions that you can think about if you are thinking about being a city councillor or park board trustee or school trustee. That is the law-making side of the job and the executive side of the job, that you're providing executive directives to the staff or the park boards that run the city and that is a collective function that has to be worked out between a group of people who don't always agree about everything, right? So Rosemary showed us the number of hours that councillors have been spending in meetings. Both at all three of these forums that we're talking about today. And they are relatively high. Higher than they sometimes normally are right now because we don't have a city council in particular in Vancouver that is dominated by a single party. And so there's much more hesitation to approve the kinds of initiatives that one member or other of council might bring to that collective decision-making body. So that's a

challenge. That means you have to learn to work together with fellow councillors and fellow trustees to be able to do that at the local level here in British Columbia. Particularly here in Vancouver. Parties do exist for that purpose. To try and make that coordination a little bit easier. But there's a fractioning of that system right now too. So there isn't just two clear alternatives. There are multiple alternatives and they can all get elected. Some independently then have to work through that challenge of diverse opinions that come on council.

There was a great notice in one of the slides earlier that policy work takes time. And making big changes takes time. A lot of people run for office because they are motivated by great ideas about what should be done differently in the way that the city or the province or the country works. They may have very specific ideas. May be motivated by something very particular to their neighbourhood, their community, their cultural community or an interest based on schools or parks and so on. And making that kind of change requires assembling allies. Making sure that's something the whole community wants. And getting through some of the institutional constraints

that collective decision making bodies like a council have.

So those institutions always come with constraints. They have formalized procedures for a reason. Democracy is messy and it takes time. There are public hearings to attend and to hear. To not just formally do, but to actually get the public input into those collective decisions. So that law making function is a powerful one, but it is not a particularly efficient one. Nor is it something that means people can get a lot done really quickly. Councils will have a lot of goals. They'll want to fix homelessness and the overdose crisis. But it takes time to get agreement on the approach that they should take. Then to see that implemented and find the resources to do it and to make it happen.

On the executive function I reiterate that we don't have a strong mayor system in Canada. Certainly not in this province. Mayors are the figurehead of council.

They are the people who talk to Prime Ministers and Premiers and visiting dignitaries of all kinds. They are the face of the city in a lot of ways. But they don't have command over council. Certainly they don't if they don't have a party that has a majority

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of votes on council. So mayors have to work with the council they get elected with to be able to give direction to the city staff. And again that's true imitated at the park level and the school trustee level where there are chairs for those bodies, but they chair the meetings and they don't instruct the staff directly the way a cabinet minister would in our provincial or federal systems. So there's a handful of things that I think are really unique to Vancouver that I would want to highlight. Just to make those things clear for folks. The challenges of governing in Vancouver, one is the at-large system that we have. So every councillor represents the whole city. They don't have wards, they don't have neighbourhoods to cover. And that is sort of-- stops individual councillors from being advocates only of particular neighbourhoods. But it's a challenge to get elected and a challenge to fully represent the whole city.

It's a diverse and large city with lots of different pockets of interest and community. And it's hard for every councillor to be able to represent all of that. Not ever councillor tries to represent all of that but the demands are very high as a result.

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Every community organization. Every organized interest. Every commercial and corporate interest in the city knows that they need to be able to communicate with councillors. They need to try to get the support of councillors for the goals that they may have in their own activities. So there's a lot of demands on individual councillors to be engaged with those communities. There's a lot of breakfasts. A lot of lunches. A lot of community events to attend. And high expectations from the city as a whole that councillors will be available for that. So there's no limit and being that Vancouver the city is embedded within a larger metro Vancouver that has adjacent cities that you don't really know the boundary to, that doesn't always mean that your car stays within the boundaries of Vancouver when you're engaging with that community. Might end up in a banquet hall in Richmond or community hall in Burnaby to speak to Vancouver interests sometimes because that's where those folks end up and want to be involved and engaged with you. Vancouver does have a party system that can make things a little bit more efficient within the way council works.

But it also means certainly at the present that it can be a much more divided council.

When you have three or four parties instead of one or two that can make the whole efficiencies a party is supposed to represent in our political systems a little bit less efficient.

So there are multiple interests who have to align and realign with each other in order to get things done. And that is truly different than again our parliamentary system that we see at the provincial or federal level. The other thing we acknowledged in our territorial acknowledgments of course are our Indigenous communities within the city of Vancouver.

So like all communities in Canada that is a unique thing city councils have to try and engage with. Try and push forward the project of reconciliation. To deal with the Indigenous communities that are on this land that is part of the city. But also with the Indigenous policy issues that occur in bigger cities in Canada, right? Indigenous populations which may not always be ancestral to the region. So all those things I think are another concern. The last thing— and this is what truly makes local government politics unique from provincial and federal is the immediacy of access to

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the citizenry of the people you represent. So use the phrase high expectations a couple of times.

If you become a city councillor or even a park board or school trustee, good luck buying a jug of milk without hearing from your constituents, right? You're immediately accessible to them anywhere you go within the city. And the higher the profile someone has, the more likely they are going to hear it everywhere they go. There'll be public events and others where you'll be clapped on and booed, but there will also be just one on one interactions that people would have normally. And again federal and provincial politicians can sometimes escape those when they are farther away from their constituents and national and provincial capitals doing their job. So I think what it comes down to is you have to have two kinds of enthusiasms to be a good councillor. One is an enthusiasm for engagement with others. You can't do this job and be a bookworm exclusively. You have to be ready to get out there and engage with people. Trudi and Joy talked about campaigning, but even engagement doesn't stop when the office has won. There's more and more demands for that kind of engagement. And then an enthusiasm for learning. A lot of the time that people will spend as trustees or

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as councillors is reading briefing books. Getting up to speed on the issues that staff have identified for decisions. The things that are multimillion dollar choices in some cases. But that require some studying to get ready for. So capacity to learn is much more important than any particular expertise. But a willingness to put in that time. Or to not just wait for a nod from somebody else in your party to say which way you should vote. But to have some sense because there is a true independence and opportunity for councillors and trustees to participate in those decisions. So I'll leave it at that a bit of an overview some of the things we've seen for people who are contemplating office that they might not have thought of. But also how to be better when you're there. To be ready and be prepared and be willing to continue that enthusiasm for engagement and learning I think which are so critical to success in elected office.

Rosemary: Thank you so much to all of our guest speakers for your invaluable insights and advice. I'm sure we'd love to have you speak a few more minutes. But we do have a lot of questions.

We'll have time for a few questions now. I will read out the questions without identifying who asked the

questions. If we don't get to your questions tonight,

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please e-mail us at elections@vancouver.ca and we will provide you with whatever we can. If the questions are for our panelists, we can get responses as well for you. Okay, so the first question if I could ask our panelists join me on the WebEx so we can see each other, that would be great. First question regarding school trustee position. Is there a pattern to when these meetings happen? Mornings? Spread throughout the days or mainly in the evening? So David are you able to answer this question? David: Yes, most of the meetings that the trustees would have to attend are in the evenings. Board meetings are scheduled the last Monday of every month in the 10 months of the school year. Committee meetings are Wednesday nights. Depending on the number of meetings for each committee over the course of the year, they usually try to have about five or six meetings with each committee on the board. And they are held on Wednesday nights. And then trustee workshops can happen any time but most meetings and workshops with trustees are always in the evenings. Hope that answers the question. Rosemary: Great, thank you David. Next question for

Cheryl. Can park commissioner hold a full-time day

1 job? Vancouver is an expensive city and commissioner's pay isn't enough to live here. 2 Cheryl: That is very true, it is not enough. 3 Yes, many of the commissioners do have full-time day 4 jobs and it is a big commitment for them. 5 Does have a lot of impact on their lives. I 6 think it is rewarding but something to be mindful of. 7 Rosemary: The next question I think I'm going 8 9 to ask Gerry to answer and then pass it on to Joy or Trudi -- you've covered this in your presentation. But 10 11 maybe you can provide a bit more context around that. What education or experience is needed? 12 Gerry: Well I mean I think that's a really open 13 qualification. There is certainly not -- I mean I 14 started studying political science in the late 1980s 15 and I think every relative was oh you're going to be 16 Prime Minister are ya'? No that's not my intention. 17 And certainly there's some value in understanding our 18 19 political system for people who might want to run for 20 office, but our expectation in our institute for 21 example is we want nurses and people who have worked in warehouses. These are people who inhabit the city 22 and the choices are affecting their lives-- we want 23 people all across the spectrum. There's a lot of 24 lawyers and a lot of professional politicians as they 25

are sometimes called. And I don't think that's wrong either.

But we want to see a wide variety of people as

Joy and Trudi pointed out some of the kinds of jobs

that people have can be a barrier to their ability to

do this kind of work.

If you are working 12-hour shifts that can be hard to make meetings without a lot of juggling. I think we've seen a bit of a shift. Maybe more at the provincial and federal level where parliaments are relatively 9 to 5 and can be a bit more accommodating about some things.

The council model has always assumed to be part-time so it's evenings and all that sort of stuff so that can make it challenging. As far as credentials go it should be something open to everyone.

I think the challenge for every council and people who get into it is if you're not coming into it with the idea that you're ready to learn some more.

You have to have some enthusiasm for wanting to learn some more. Either about subjects themselves so maybe a deep dive in to transit planning or you are ready to learn about the community as Trudi pointed

out. Gather some people together before you get there. Not just say you're going to but to learn from those parts of the community so you can actually show that in the work that you end up doing. And again that's my point about enthusiasm both for engagement and for learning to be able to do that is much more important I think than any specific training people might have. But I'd be happy to hear what Joy and Trudi think too.

Trudi: Yeah thanks Gerry. I'm happy to jump in here. I once went to see some panelists who went to municipally elected council tables with four women and one man. And the four women talked extensively about experience at work and education they had before they wanted to come to this role and when they got him and asked him what made you want to run? He shrugged his shoulders and said I coached sports for 25 years and I got bored so I thought I'd do this.

So the point of my story is I think we overthink the idea that we need qualifications. I think we need a desire to want to do the work.

The real only criteria is you need to be 18 on voting day and a Canadian citizen and not be disqualified for a criminal record I think.

No one needs to ask you.

1	There is a ridiculous stat that women need to
2	be asked multiple times to run.
3	No one needs to ask you.
4	You need to bring that enthusiasm for the work
5	to the role.
6	Joy: Yeah, I agree with Trudi. And you know I
7	think there is no sort of best credentials for this
8	work. It really is about bringing in the value of
9	your lived experience.
10	Living in a city. Having a diversity on your
11	council in school board and park board is really
12	valuable.
13	And also I think having that capacity to
14	continue to listen and continue to learn. Those are
15	really the skills we need to bring into this work.
16	And you know yes, maybe we talk about the people
17	needing to be extroverted et cetera.
18	But there's lots of value to people more
19	introverted as well.
20	Give them the space and the chance to have
21	their views known. And you can learn lots of really
22	great things and be led in very good ways. So
23	yeah that's all I'll say about that.
24	Gerry: Just engaged not extroverted. You can't hide.
25	That's all that matters.

Rosemary: Thank you for that. I just wanted to add as mentioned in my presentation we don't expect officials to be experts in any areas of the city.

We will provide information as you go along. First two months of your job. So we will provide information before you make those decisions the next question I think for me. Do I have to join a party to register to become a candidate? No, you can be an independent absolutely. You don't need to register at all until you submit your nomination with me.

If you want to join party there's a few more steps and a future session will have more on that as well. Hopefully that's enough information. The next one I think for Joy and Trudi. Given the targeted attacks and violence on many BIPOC and LBGTQ plus women face during elections is there guidance of resources for how to navigate municipal elections from an intersectional lens to support visual and gender diversity? In the election and feel free to jump in after as well.

Trudi: Do you want to take this Joy? Or-Okay well the short answer is no, there aren't really
any safety protocols in place or any resources for
folks. Which is terrible and it's because this is not
something that men generally experience when they are

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running for elections. Not in the same way that folks who experience oppression because of their gender or their race or other identities.

And it is real and it does exist. I don't want to minimize that it doesn't exist. In feminist campaign school, we do talk about some strategies around this which include bringing in people who can help you deflect those pieces. Who can help you debrief it at the end of the day. To help identify and validate when it is really harmful versus maybe annoying pieces. I know it often comes up that we discuss about it being targeted on social media. Which can be really devastating and it can lead to more in-person harmful experiences as well. So yeah the short answer is no, there is nothing particularly set up to protect folks. I don't know if the city of Vancouver is exploring some way of people to report harassment or not. I'm not even sure what jurisdiction they would have to take any action on unfortunately which is one of the bigger challenges. Not to deflate people's desire to do this. But I just want to validate for people that it is real and you do experience it. And there is some support out there is probably a better way to address it.

Gerry: We used to say people who want to run for office you just have to have a thick skin. I don't think that's enough anymore to say, right? I don't think there's anything acceptable about the kind of stuff you are talking about that people are experiencing. We've seen at the provincial and federal level as well. Graffiti on campaign offices and in addition very physical manifestation of it as opposed to sort of more social media side of it. And it really so policy challenge too. What is the best tool to try to stop this? We at the centre actually had done some work in trolling on the campaign trail. A report there showing that it is of course just as you would expect.

Largely targeting the kinds of groups.

That it's not white men being bothered on social media so much as others. It's really unfortunate element.

Lots of different people and backgrounds to run with the possibility that some will be much more harmed much more in the process than others. So we have to find policy solution to this I think to be able to honestly encourage people so we can say it's going to be okay. And I think some of the solutions

1	suggested as well around the campaign team and the
2	tips from campaign schools are also very helpful.
3	Rosemary: It is a collective effort and all need to
4	speak out against having the media supporting us,
5	voters, other candidates.
6	It is a collective effort and it won't go away
7	overnight. It's going to take time to change the
8	mentality. We are well aware of the issue.
9	Hopefully we'll find some solutions for that.
10	Thank you. The next question is I think this is for
11	Gerry. Independent candidates are becoming more
12	common.
13	Traditionally they have not often been
14	successful.
15	How can an independent get his or her message
16	better known?
17	Gerry: Rosemary, you can help me with this. How
18	many people ran for council last time?
19	Rosemary: 158. I think it was about 76 ,I want
20	to say. For councillors. Yeah.
21	Gerry: Yeah, so that's one of these consequences of an
22	at-large system, right? That it's easy to get lost in
23	that 76. And so I think the likelihood of Vancouver
24	system as long as we have at large, not being a party
25	system is really low. Independents are going to have

a much harder time to get that name recognition or to be seen at the top of a ballot. In addition you can't change your name to Ardvark Anderson because Rosemary will at some point pick your name out of a hat to decide where your name is randomized. So getting at the top of the ballot does help but it's randomized so it's not going to be able to work that way.

So it's an unfortunate truth that independents will have a really hard time in the Vancouver system because of that at large nature of it. Even people with a party label may have a hard time if they are newer to the party. So we do see three opportunities here between park, school and in general. We know a lot of people start on the park board or school trustee that way there's a smaller pool of candidates to get elected. Make a name for themselves. Work hard and demonstrate and maybe get some of that recognition that helps them get elected city wide as well.

And again often that's through the parties themselves. So I think Councillor DeGenova was parks board commissioner right before she was on the parks board before she ran for council. I know Andrea Reimer was a school trustee before she ran for council with vision.

That's quite a common path for folks who want to try it out. Not that any one is any less than the other. I know there's staff from about all three.

So we won't make that distinction.

Rosemary: I just want to also add, have your network advocate for you.

Get out there in the community. Attend all candidates meeting. You will be part of the group, right? Get your name out there. During nomination period, we would be asking candidates to submit their biography so it's really important you have that for us. And that will be including—that's another way we can help facilitate your name out there for the election. Yeah, thank you for that.

The next question deals with dates with registration. So I'm just going to comment that that information will be made available on our website. And actually the next session that we're hosting I think at the end of the month will have a lot of the information. I just want to have some time for the other questions that we have. The next one is I'd like to run for city council, but I'm a person with disability receiving social assistance. And I don't know a lot of people with lots of money. So how much do I need to raise and what are the main reasons for

raising money other than campaign costs? So I'm going

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2 to open that up to maybe Gerry you want to start with that and join Trudi? 3 Gerry: I'd rather Trudi start, she's the 4 5 campaign expert. Trudi: Well you don't have to raise any particular 6 amount of money. There's a maximum that you can 7 raise, there is no minimum that you have to raise. 8 9 Really depends on how much money you want to spend. Candidates will often buy lawn signs. Do a mailout 10 11 and they are very expensive. Getting your stuff printed for your mailout. One of the strategies to 12 get people to remember your name at the ballot is 13 make sure they have a card with your name on it for 14 election day. There are all kinds of places you could 15 spend your money and you don't have to. So if you 16 were looking to run a more budget friendly campaign 17 you may want to register a website so you have a 18

Gerry: And I think marketing and giving that name recognition is the challenge and there's lots of different tactics to make sure. Mailing lists and

digital presence and maybe get buttons made for all

more cost effective but it doesn't have to be an

of your supporters to wear, something that's a little

expensive campaign.

getting to be able to get people to sign up-- so that you can get in touch with them. If you have a bank of volunteers I think that could be as important as anything.

In this world and one is the network power of being able to communicate and connect with a lot of people. Money can help grease that a little bit and certainly lots of road signs and the like. But we don't have an open ended system as Trudi points out. So it's not like you can buy everything with millions of dollars. But money does kind of make the wheels move a little bit smoother as well. But it's not the only thing that will help people get elected for sure.

Rosemary: Thank you for that. The next question is what is the ratio of success between independent candidates and party-supported candidates? Is there any historical data available? Gerry: Not signing up for a PhD defense. I don't have that on hand. Rosemary again you would have some idea.

Anecdotally I would say it's a much lower success rate, right? And the independents that do succeed are more likely to have been a party member and they are an incumbent or something like that.

And again that'd be true in provincial and federal politics as well. But kind of had these expectations about parties. Talking outside the city of Vancouver, that's a different game. If we're talking about Cranbrook or some place like that it tends to work in that way. But for Vancouver and surrounding municipalities I think it tends to work in that way.

Desemary: Yeah, you're absolutely right. The other question we touched a bit this is an important one I

Rosemary: Yeah, you're absolutely right. The other question we touched a bit this is an important one I think if we have time maybe we can talk about it again, unfortunately in the current world we live in, some politicians can face personal attacks both online and sometimes in public. What would you say to someone considering running for public office in regards to the risks and how one should prepare to handle themselves online and public should they end up being elected? What is the best way for someone who wants to make a difference in the community to not be discouraged by some of these challenges?

Trudi? I'm going to ask you for some advice again.

Trudi: It is such a real thing and I don't want it to be the thing that discourages you. I think the best advice that I have around that is to go in with a plan.

Have a plan for when this happens so you know what you want to do. Are you going to respond on twitter when somebody is difficult, critical, rude, harassing, or are you going to call ten people who can all go on and bury that comment for you so that no one else has to see it? There's strategies you can use to deal with it so you don't have to. Do you want to be the candidate who addresses these things publicly? Some people can do it and it really works for them. Others can't and it deflects from the real work.

And that really is the role of the harassment is to deflect you from getting the work done. If you are committing to getting the work done, find some strategies that work for you. I'm happy to talk with you after this if folks have really specific concerns. But I think it is just going in with a really clear plan for how you want to deal with things.

Rosemary: Great, thank you. Before I asked Gerry if they have further to add, is there anymore questions? If you do, please send them in. We will be ending the session shortly after the last question. Thank you. Gerry or Joy?

Joy: I would just add as well as having specific plans that people pay attention to self-care. It's really important particularly while campaigning which can be-- well the whole job actually, but campaigning can be quite brutal. So self-care is important and if you can get it into your daily plan ahead of time, so it's there, and it's working, and it's effective. You know which strategies are the most effective for you to keep yourself physically, emotionally, psychologically well. Then you'll perform the best and you'll have the most impact when you're elected.

Gerry: I think I could almost tie those things together. One of the things we've listened to presentations from former politicians in our institute for the last seven or eight years, and one of the differences I guess between federal, provincial and municipal politics is of course that immediacy I was talking about.

Running into your constituents all the time in the grocery store or elsewhere, but it also means you are closer to family and friends on a regular basis. But there is that advantage I guess of local municipal politics. You are not in some far off town trying to do the job and keep the family together and respond to those pressures. There are a lot of time

demands of course and that's where self-care and rest comes in but hopefully you can rely on some others as well to be able to deal with that either in terms of the-- massive incoming that is social media and the rest. Or just to deal with the logistical challenges of the day, getting from a to b and making sure you're fed and your clothes are clean when you're there. Because those are all-- they are really mundane things, but a campaign demonstrates who can get a hold of those things and who can't. Because I think they are a real test. They are marathons at a sprint pace for the most part I think. When the campaign window opens.

Rosemary: Great, thank you very much. I think we are at our time. Any questions related to campaigning? The best thing to do is go on the elections BC website and we have that link on the city of Vancouver website. If you can't find it or if you have any other questions, please do e-mail us.

elections@vancouver.ca. Maybe what I'll do now is ask our panelists last piece of advice for our future candidates? Maybe we'll start with Trudi?

Trudi: Make good decisions. This is your time to plan.

Make your decisions so you don't have to be planning and campaigning at the same time.

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So you have lots of choices. Make the choices that you want and be the candidate that you really want to be.

Joy: I hadn't really thought about this but remember to have some fun as well. Because it is a tough job and I really do applaud people for stepping up for public office. But remember to have fun.

Gerry: We kicked off the whole project of our institute the conference on why don't more good people go into politics? Dealt with many of the kinds of things we've heard in these questions. Bad reputations or online abuse for people who step up and run for office and one of the things we've been trying to do is get rid of some of those barriers for people's thinking about running. And so my advice is to encourage people to think they can do it. Because I think everyone can. And we need everyone to step up. We need people who are willing to engage and to learn for their communities. It can't just be the folks who have always done it for years or the folks whose foot is already in the door, right? So it really is very encouraging to see lots of interest and people to take that chance. They might not win the first time they try, but try hard and give it

1	your all. A lot of encouragement to folks who want to
2	make the system work. I really it. Thanks.
3	Rosemary: Well thank you very much for those involved.
4	Including Cheryl, David, Joy, Trudi, Gerry, our
5	closed captioner and registered ALS interpreters and
6	my city of Vancouver colleagues who helped put this
7	session together tonight. Thank you for attending
8	whether it's in person or online. We hope this
9	session was helpful. The recording of the session
10	will be made available on our website which comes
11	with transcripts soon. When you exit the platform,
12	you'll be directed to our feedback forum or you can
13	click on the feedback form in the chat which is now
14	there.
15	And we will also e-mail it to you.
16	Please consider registering for our next
17	session on April 26th where we will discuss deadlines,
18	finances and key dates.
19	We have included that also in the chat. Thank
20	you everyone and have a great evening.
21	Pam Heggie, CSR(A) RPR
22	Accurate Realtime Reporting Inc.
23	Uncertified (draft) Verbatim Transcript