

# ASSET TARGETS



## WHAT ARE ASSET TARGETS?

Asset Targets establish the standard by which parks, recreation, nature, and facilities are provided, operated, and maintained over time to best meet the needs of the community.

Targets describe current state as well as an aspirational standard for the future.

**Asset Targets provide:**

- clear measures to track progress over time
- a tool, for use in conjunction with other planning tools
- a city-wide perspective, not specific locations
- a starting point for further detailed studies and integrated planning that supports implementation at a more detailed level across the city
- clarity and consistency in decision-making





# ASSET TARGETS



## WHY SET ASSET TARGETS?

- Stakeholders and partners asked that the master plan reflect where there are current, known service gaps in recreation assets.
- Typical parks and recreation services master plan include metrics and targets. These benchmarks provide a way to measure change over time, prioritize investments and recognize changing needs.
- Asset targets are a reference point for negotiations and planning new developments, facilities and parks.
- Because needs and wants are unlimited, set targets for aspects of service such as renewal timelines, conditions and use help us define and advocate for appropriate funding.

### How do we meet the targets?

- Increased renewal timelines
- Design to enhance resilience
- Maintenance matched to use/demand
- New assets to fill gaps and target initiative zones
- Renewal to repurpose, transition, build in multi-functionality
- partnerships

### They do not determine projects for specific locations but are used in conjunction with:

- Other planning tools such as asset management systems, neighbourhood plans, other city-wide strategies, and
- More detailed plans and community engagement for specific amenities, parks, and community centres





# BALL DIAMONDS



## PROPOSED 2040 ASSET TARGETS

- Improve overall quality of existing ball diamonds to achieve 80% of ball diamonds in good condition.
- Provide a ball diamond within 1600m/20 min walk of all residents
- Increase the hours of play by 25%

## PROPOSED RECOMMENDATIONS

- A Ball Diamonds Strategy and Allocation Policy
- Partner with the Vancouver School Board to improve access to school fields
- Through renewals, match the sizes and designs of existing fields to demand and increase the total playable hours available
- Continue to work with the Vancouver Field Sports Federation and user groups to determine needs, improve equitable access, and improve efficient use of field space

- **Supply** = Maintain
- **Renewal Timeline** + Increase
- **Distribution** = Maintain
- **2019 Inventory:** 119 total diamonds (1 per 5,307 people)
- **Population-based Demand 2041:** +27
- 146 @ 1 per 5,300

## QUESTIONS

1. Does the target help us advocate for new and renewed assets to meet the projected demand?

2. Do the recommendations and target work together to support further work in the right direction?

3. Consider distribution, capacity, and renewal timelines – Are these addressed, either as a target or a recommendation for further work? If not, what could we add?



# COMMUNITY CENTRES



## PROPOSED 2040 ASSET TARGETS

- Maintain the current ratio of 1.45 sq.ft of community centre space per person city-wide (excluding rinks & pools).
- Improve resident level of satisfaction by 25%
- Renew two existing community centres per capital plan

- *\*2017 Van Playsurveyreported75%satisfaction, however a city-wide comprehensive survey is required to establish baseline.*
- *Renewal of community centres based on a 50 year life cycle means a community centre renewal every 2 years, on average.*

## PROPOSED RECOMMENDATIONS

- Update the Community Centre Renewal Plan (2001), which will consider facility condition, a 10 year major maintenance schedule, and qualitative data\* from staff and CCAs on the programmability and operational functionality of facilities to prioritise renewal of community centres.
- Co-locate facilities including libraries, childcare/ preschool spaces, cafes, and health services.
- Improve the indoor/outdoor connectivity

- **Supply** + Increase
- **Renewal Timeline** + Increase
- **Distribution** + Increase
- **2019 Inventory:** 24 centres totaling 915,652 sq.ft or 1.45 s.f.per person
- **Population-based Demand 2041:** + 210,273 sq.ft @ 1.45 s.f. per person

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# FIELD SPORTS



## PROPOSED 2040 ASSET TARGETS

- Provide a playing field within 800m per 10 min walk of all residents.
- Increase the available hours of play by 25% via allocation management, maintenance, additional lighting and synthetic turf conversion to suit each site.
- Convert 7 all-weather fields to turf or artificial turf (Avg. 1 per capital plan) (prioritizing those with existing lights)

- **Supply** + Increase
- **Renewal Timeline** + Increase
- **Distribution** = maintain
- **2019 Inventory:**
  - 143 grass turf fields @ 1 per 4400 people
  - 12 artificial turf fields @ 1 per 57,000 people
  - 7 all-weather fieldsTotal = 163
- **Population-based Demand 2041:**
  - 155 grass turf fields @ 1 per 5,000
  - 19 artificial turf fields @ 1 per 40,000Total = 174

## PROPOSED RECOMMENDATIONS

- A Field Sports Strategy, and Field Allocation Policy
- Continue to work with the Vancouver Field Sports Federation and user groups to determine needs, improve equitable access, and improve efficient use of field space.
- Known priorities include:
  - 2 co-located synthetic turf fields for field hockey use and fields to accommodate additional football and rugby.
- Improve event and tournament hosting capabilities.
- Partner with the Vancouver School Board to improve quality and access to school fields.

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# FITNESS CENTRES



## PROPOSED 2040 ASSET TARGETS

- Citywide average size fitness centre of 4000 sq/ft\*
- \*Current city-wide average size is 2,124 sq/ft

## PROPOSED RECOMMENDATIONS

- Provide adequately sized fitness centres with weight room, cardio machine area, and adjacent areas for stretching, programs, and services.
- Baseline size of new/renewed fitness centres: 8,000 s.f.

- **Supply** + Increase
- **Renewal Timeline** + Increase
- **Distribution** = Maintain
- **2019 Inventory:** 15PBManaged+ 10CCA Managed = total of 25 fitness centres in Community Centres. Total net programmable fitness area of 53,100 s.f., @ 85 s.f. per 1000 residents
- **Population-based Demand 2041:** +66,002 s.f. to maintain ratio of 85 s.f. per 1000 residents

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# INDOOR SPORTS



## PROPOSED 2040 ASSET TARGETS

- Provide at least one Indoor Multi-Sport Facility

## PROPOSED RECOMMENDATIONS

- Conduct a needs and feasibility study for indoor multisport facilities
- Explore opportunities to cover existing assets to enhance year-round use
- The current indoor facilities include gymnasiums, aquatics and rinks.
- There are no year-round indoor dry-floor facilities for indoor tennis, walking tracks, lacrosse, ball hockey, roller hockey, or roller derby.
- There are indoor synthetic turf facilities in adjacent municipalities, but none in the city.



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# NATURAL AREAS



## PROPOSED 2040 ASSET TARGETS

- Restore or enhance 1 hectare of natural area each year
- A substantial, naturally managed park space within a 10 minute walk of all residents
- Add one project for bird and pollinator habitat each year
- Grow environmental stewardship (volunteers and advocates) by 25%

## PROPOSED RECOMMENDATIONS

- Increase canopy cover city wide – with focus on neighbourhoods currently lower than 18%
- Increase quantity and expand landscape types to integrate more natural areas into all park typologies.
- Increase recreational access to natural areas in key locations.
- Provide better connectivity between natural areas as wildlife corridors.
- Incorporate green infrastructure into parks where appropriate

- **Supply** + Increase
- **Renewal Timeline** = Maintain
- **Distribution** + Increase
- **2019 Inventory** = 482 hectares (0.76ha/1000 people)
- **Population-based Demand 2041** = +108 ha to maintain 0.76 ha/1,000 people

- Notes:**
- The Biodiversity Strategy set a target to restore or enhance 25ha of natural area by 2020, which has now been met.
  - “Natural areas” includes marine/shoreline, wetlands, riparian and intertidal zones, natural managed areas in parks and street ROW.

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# PARKS



## PROPOSED 2040 ASSET TARGETS

- 1.1 hectares of neighbourhood parkland per 1000 people

- **Supply** + Increase
- **Renewal Timeline** + Increase
- **Distribution** + Increase
- **2019 Inventory** = 1,168 ha @ 1.06ha per 1,000 people
- **Population-based Demand 2041** = +776 ha  
1,944 ha @ 1.1 ha/1,000 people

**Notes:**

- This is an existing aspirational target established in 1992 with the Parks Management Plan
- “Neighbourhood parkland” excludes destination parks like Stanley Park, Queen Elizabeth.
- Current city-wide provision is 1.06ha/1000, distribution is uneven. E.g. Grandview Woodland and Fairview neighbourhood areas are less than 0.6ha/1000 residents

## PROPOSED RECOMMENDATIONS

- Parkland acquisition priorities:
- o In Equity Initiative Zones
  - o Along shorelines and waterfronts to improve access to the water, and between existing parks and recreation nodes to create the Interconnected Network
  - o Other site specific and qualitative factors to improve accessibility, inclusion and quality such as regularizing boundaries of parks or expanding protection of environmentally sensitive areas.

Supported by approaches for action which identify methods to increase the quality, resilience and capacity of existing park spaces through enhanced maintenance, placemaking activities, partnerships, renewal and design.

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# PLAY AREAS



## PROPOSED 2040 ASSET TARGETS

- Provide universally accessible play features at all play areas
- Provide a play area within 800m/ 10 min walk

## PROPOSED RECOMMENDATIONS

- Improve renewal timelines to 15 years (currently approximately 50 years)
- Improve quality and diversity of play areas such as nature and adventure play, risky play, potential for all-ages play features, and more universally accessible designs.
- Conduct pre and post renewal community user surveys to measure success

- **Supply** = Maintain
- **Renewal Timeline** + Increase
- **Distribution** = Maintain
- **2019 Inventory:** 166 (surplus of 25) @ 1 per 500 children aged 0-14
- **Population-based Demand 2041:** 174 (+8) @ 1 per 500 children aged 0-14

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# RINKS



## PROPOSED 2040 ASSET TARGETS

- Add at least 5 ice sheets potentially through twinning of existing facilities.
- Increase available ice time by 25%

## PROPOSED RECOMMENDATIONS

- Complete an Ice Strategy to inform capital investment, long-term planning and renewal timelines
- Update the Ice Allocation Policy
- Increase capacity and function through renewals, including:
  - o Increase seating capacity
  - o Multiple ice sheets per location

- Supply + Increase
- Renewal Timeline + Increase
- Distribution = Maintain
- 2019 Inventory: 8 @ 1/78,000 people
- Population-based Demand 2041: +5 (13 @ 1 per 60,000 people)

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# SKATE PARKS



## PROPOSED 2040 TARGETS

- Add one additional skate park and two additional skate feature (dot or spot) per capital plan
- Provide at least one year-round indoor skateboard facility
- Provide one skate park within 1600m/ 20 min walk of all residents.

## PROPOSED RECOMMENDATIONS

- Create a Skate Park Strategy to guide increase in provision, quality and diversity of skate features in parks.

- **Supply** + Increase
- **Renewal Timeline** = Maintain
- **Distribution** + Increase
- **2019 Inventory:** 9 existing (deficit of 7) to achieve 1 per 40,000 people
- **Population-based Demand 2041:** +10  
19 @ 1 per 40,000 people



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# OUTDOOR COURT SPORTS



## PROPOSED 2040 ASSET TARGETS

- Improve existing tennis court quality to achieve 80% in good condition.
- Provide a sport court within a 10 minute/400m walk of all residents.

## PROPOSED RECOMMENDATIONS

- Complete a Sport Court Strategy to inform long term planning, types, location, infrastructure maintenance and renewal timelines
- Increase the supply of volleyball, basketball, Pickleball and Padel courts.
- Groups of courts to enable groups and clubs to play and host events/tournaments.
- Investigate opportunities for lit and covered courts for year-round and/or evening play.

- **Supply + Increase**
- **Renewal Timeline + Increase**
- **Distribution + Increase**
- **2019 Inventory:**  
169 tennis courts @ 1 per 3700 people  
65 beach volleyball courts @ 1 per 10,000  
9 pickleball courts @ 1 per 70,000  
42 basketball courts @ 1 per 15,000  
4 roller hockey courts @ 1 per 160,000  
15 ball hockey courts @ 1 per 45,000
- **Population-based demand 2041:**  
169 tennis courts @ 1 per 5,000  
77 beach volleyball courts @ 1 per 10,000  
50 pickleball courts @ 1 per 15,000  
50 basketball courts @ 1 per 15,000  
15 roller hockey courts @ 1 per 50,000  
15 ball hockey courts @ 1 per 50,000  
+ lacrosse box  
+ Padel court

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# LOCAL FOOD



## PROPOSED 2040 ASSET TARGETS

- All new community gardens\* have at least 50% of the total area dedicated to collective food growing
- All community gardens\* are publicly accessible and have educational signage to increase food literacy
- One project completed every year that supports sharing and gathering to cook or eat food in parks (i.e. outdoor cooking or community events)
- Food nodes every 10 minutes along the interconnected network (i.e. gardens, local markets, mobile food vendors or concessions)

*\* on Park Board managed land*

## PROPOSED RECOMMENDATIONS

- Update the Park Board’s Local Food Action Plan
- Increase participation and leadership of equity seeking populations in park and community centre local food projects
- Enhance resiliency by incorporating post-disaster food planning in community centre neighbourhood hubs
- Prioritize inclusion of and access to healthy, culturally diverse, local and sustainable food in parks and community centres
- Embed indigenous perspectives in developing decision making processes, programming and land based stewardship

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# TRAILS AND PATHS



## PROPOSED 2040 ASSET TARGETS

- Every destination, neighbourhood and community park has a continuous, accessible path loop.

## PROPOSED RECOMMENDATIONS

- Create loops within parks and cohesive linkages between community destinations to encourage more walking and cycling for recreation, exercise and transit.
- Design and construct park pathways and trails to be accessible and functional for a wide range of users. Support amenities such as benches and rest areas, viewpoints, distance markers, and drinking fountains.
- The Track and Field strategy will include recommendations for improvements to the existing inventory of tracks, including both recreational and competition-level facilities.



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# WASHROOMS



## PROPOSED 2040 ASSET TARGETS

- A washroom facility located within a 10 minute walk along the primary Interconnected Network
- A washroom facility within a 5 minute walk of every destination playground, sports field, water recreation access point and community gardens
- Achieve 80% of washrooms in good condition or better

## PROPOSED RECOMMENDATIONS

- Create a Washrooms Strategy with a 10-year implementation plan for new and renewal of park washrooms
- Prioritize renewal using the Equity Initiative Zones including at least two new or upgraded washroom facilities in the DTES by 2024
- Aim to provide washrooms which;
  - o are universally accessible
  - o have inclusive signage indicating that everyone has the right to choose the washroom that is most comfortable
  - o have at least one all gender washroom available
  - o are equipped with water fountains, electrical plug-in or shower facilities in parks with destination playgrounds, sports fields, community gardens or high levels of overnight use
- Collaborate with partners such as VPL, Translink, VSB etc. to fill known gaps to provision
- Collaborate with REFM to continue to revise and update the technical Design Guidelines for Washrooms.

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