

Cultural Facilities Priorities Plan

Cultural Facilities Priorities Plan 2008 - 2023

Plan Framework

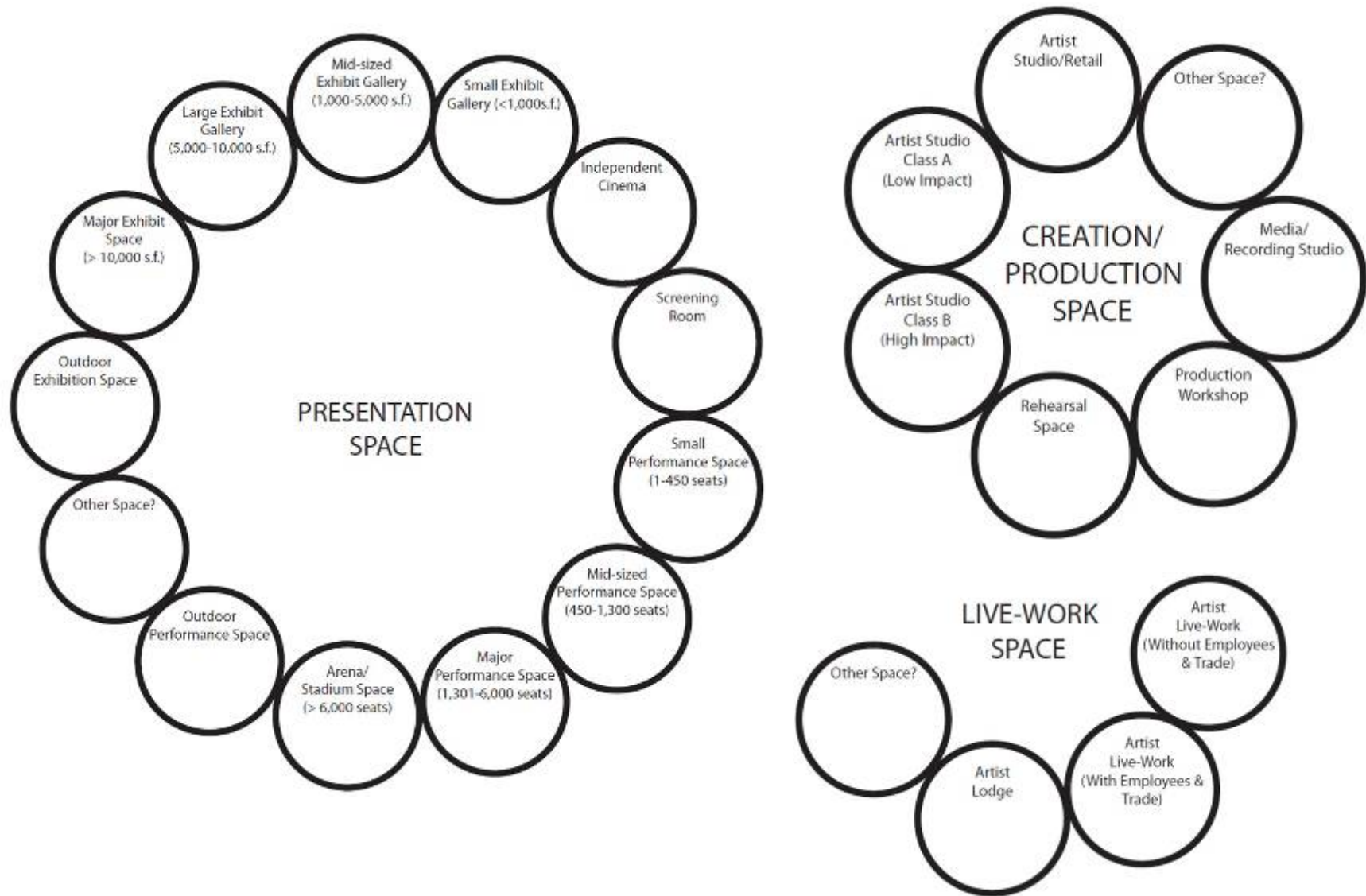
- City led // collaborative effort
- 15-year roadmap, builds on 1990s Plan
- Aligned with new Culture Plan
- Artscape Consultants
- Recommendations for Phase I (1st five years)

Community Engagement

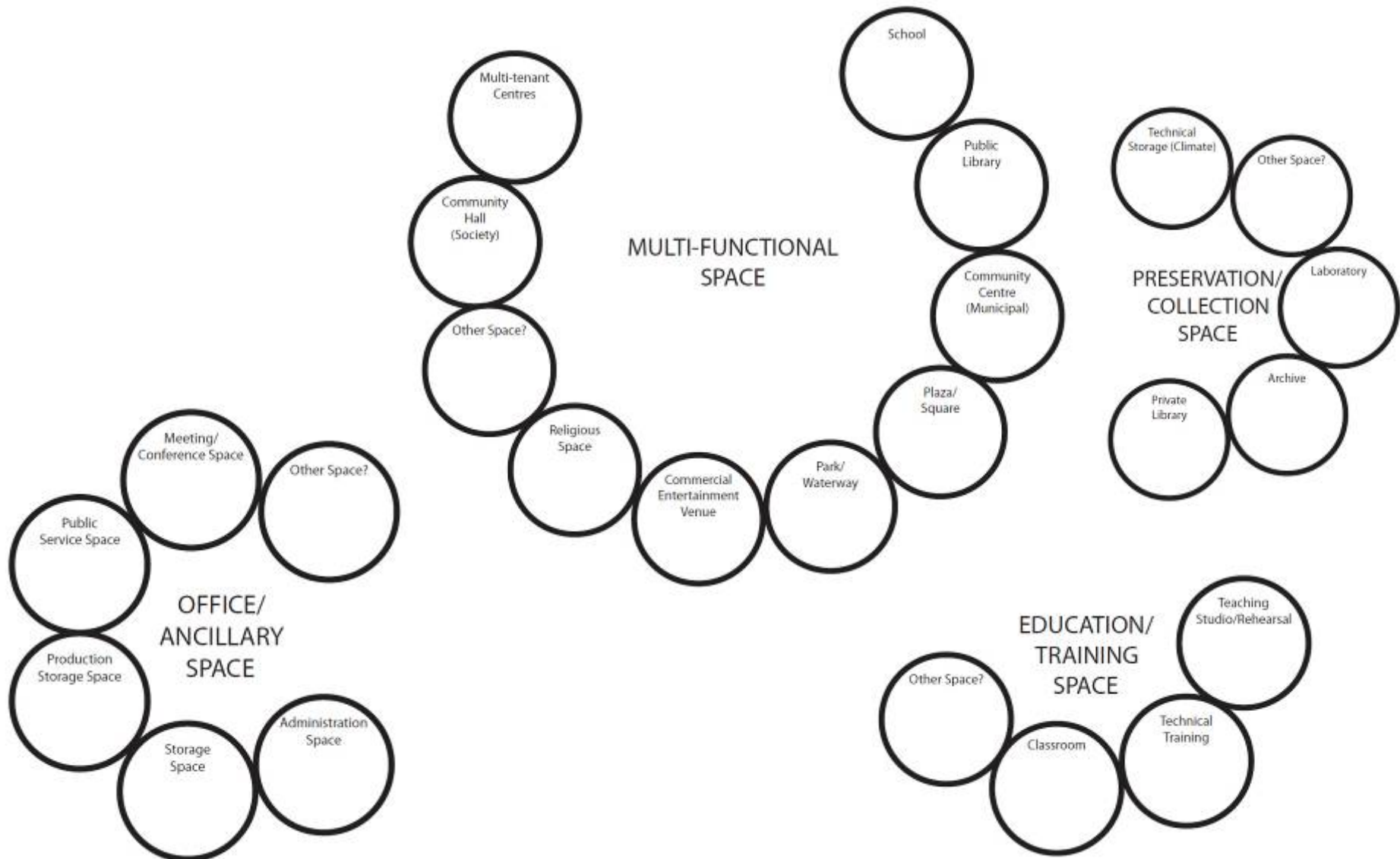
- Community Advisory Committee
- Two Online surveys (organizations & individuals)
- Six themed focus groups
- Open Invitation Sector Workshop
- One-on-one consultations
- YouthPolitik Workshop
- Two Open Houses
- Final Feedback Survey



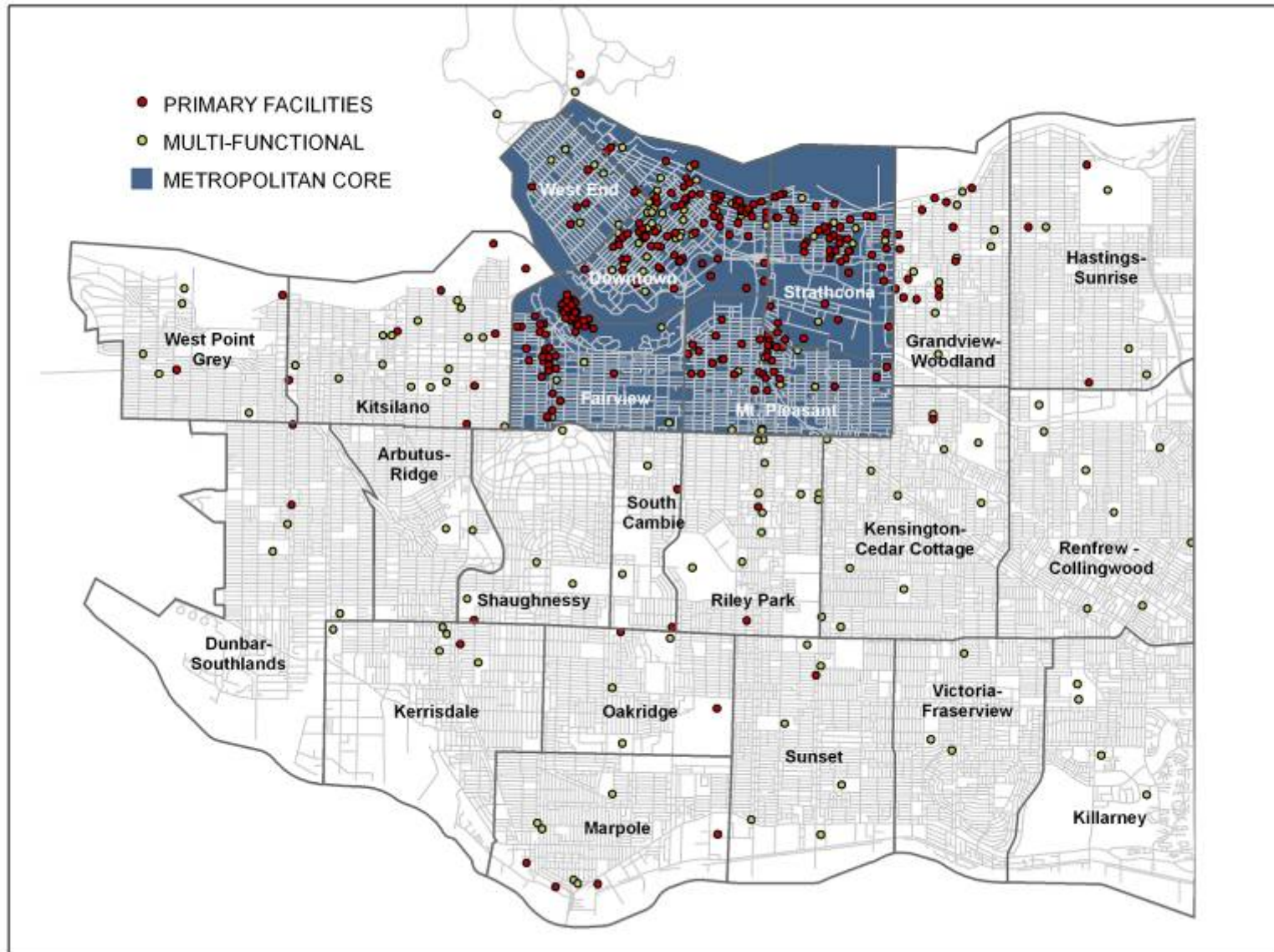
Making Sense of the Ecology (1)



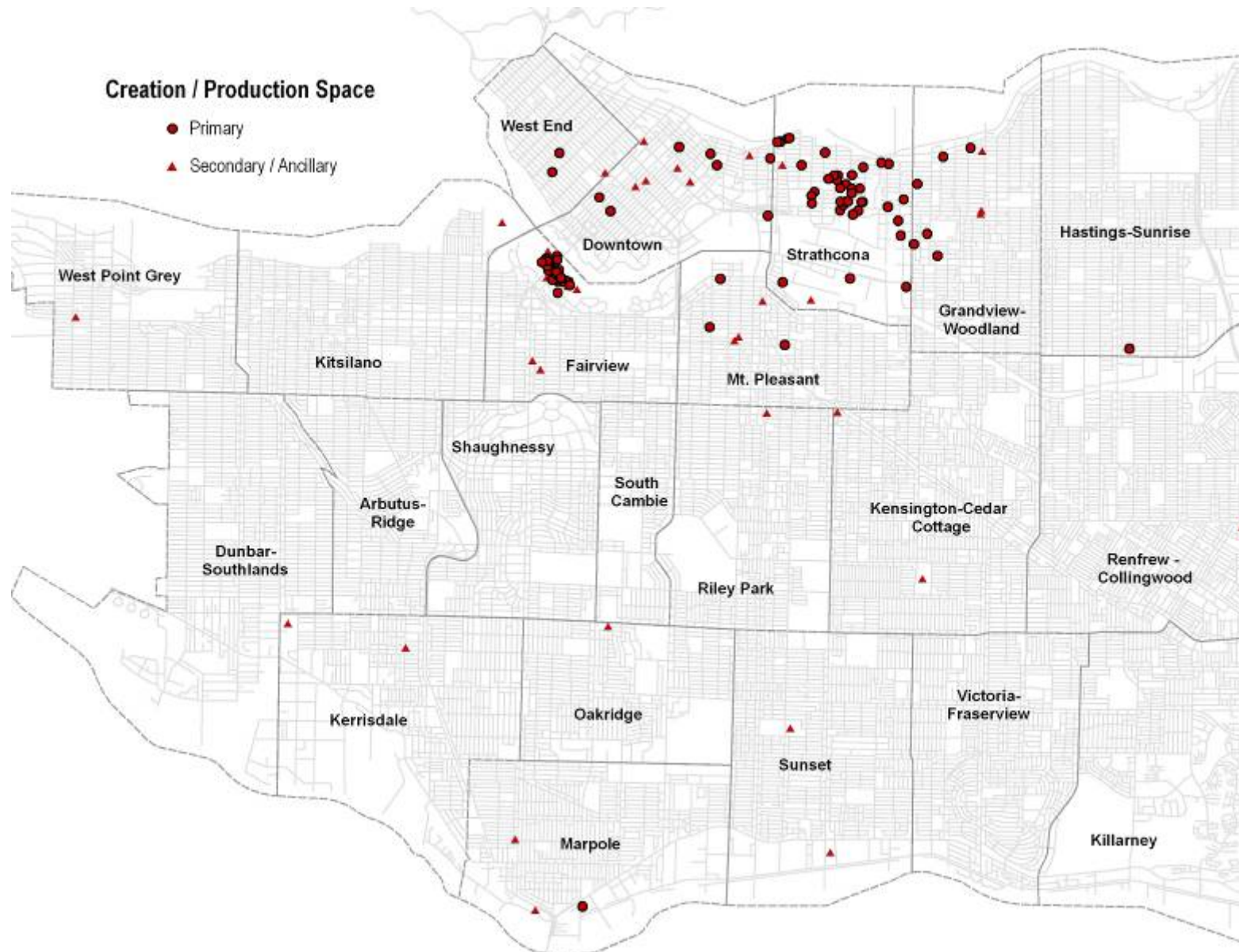
Making Sense of the Ecology (2)



Facility Inventory “Snapshot”

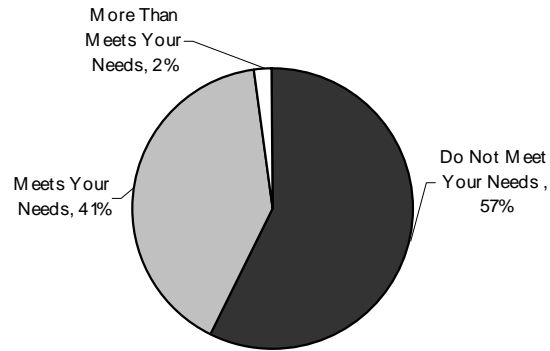


Facility Inventory “Snapshot”



Organization Space Needs: Rehearsal / Production

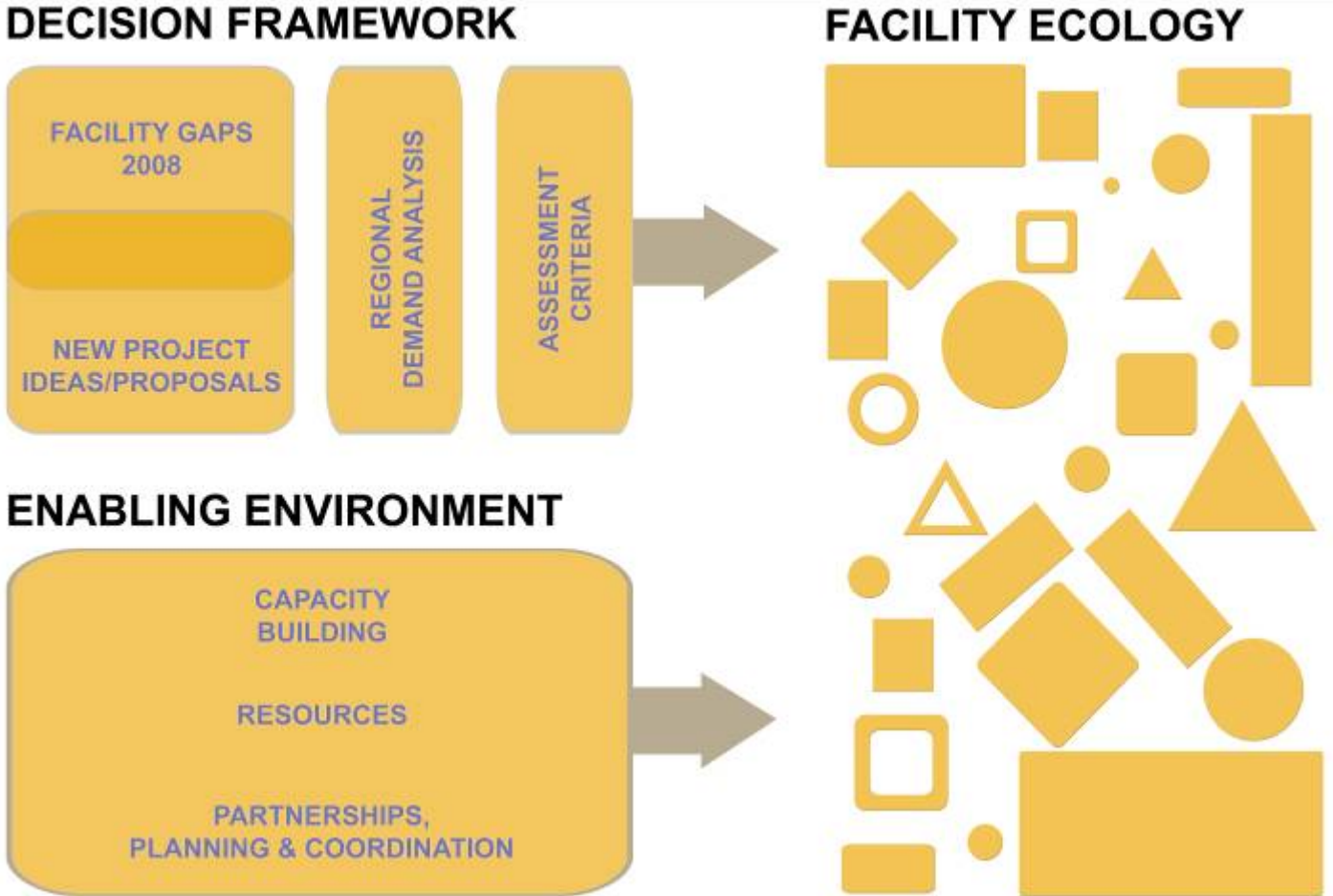
Rehearsal / Production Facilities
(n = 103)



Demand for: Production / Rehearsal
(n = 109)



2008 – 2023 Cultural Facilities Priorities Plan



Current Cultural Facility Needs

- *live presentation facilities*
400 – 600 seat
- *small performance spaces*
<250 seats
- *community performance spaces*
(improve existing stock)
- *Co-location large format storage /
production workshops*
- *Organizational co-location
rehearsal / production /
administration spaces*
- *multi-tenant, artist workspaces*
- *stabilization of key collections*
(preservation, exhibition & education)
- *outdoor festival infrastructure*
(sewer, water, power)
- *artist live/work*
- **AFFORDABILITY**

Decision-making Framework



Peer Review Process Assessment Criteria

- **Vision**
- **Capacity**
 - Leadership
 - Partnership and collaboration
 - Project management
 - Fundraising feasibility and capacity
- **Sustainability**
 - Environmental sustainability
 - Organisational sustainability
 - Financial sustainability
 - Adaptability
 - Sector support and engagement
 - Audience support / public engagement
 - Diversity
 - Public health and safety
- **Impact against Culture Plan Strategic Directions**
 - Innovation * Learning * Connecting * Neighbourhoods * Valued & Valuable

Enabling Environment

DEVELOP CAPACITY

- Create Cultural Facilities Implementation Team
- Networking and training opportunities
- Explore not-for-profit independent cultural development organization
- Online resources
- Expanded staff resources - facilitator to work with arts & culture groups to access City's regulatory and approval processes
- Add an artist to the Urban Design Panel



Enabling Environment

ENHANCE RESOURCES

- Restructure City Cultural Capital Funding (begin with 2009 Capital Plan)
- Report back on models for facility operations (city non-profit cultural assets)
- Complete a Strategic Plan for Civic Theatres
- Review and expand 'financing growth' support for cultural spaces and places
- Enhance City financing tools to motivate community-initiated development



Enabling Environment

BUILD PARTNERSHIPS

- Modernize/harmonize regulatory environment for arts and culture
- Enhance cultural planning within planning and policy processes
- Partner with Housing and Real Estate on feasibility of arts and cultural space development (artist studio pilot projects)
- Partner with Parks Board, School Board, Library Board, VEDC, other levels governments, agencies and private sector to advance cultural facilities strategies



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